

# DFW Airport Board of Directors Committee Meetings

Tuesday, February 1, 2022 - 12:30 p.m.

Online viewers: to enable audio:

Please dial 800-779-1640 on your phone, then enter the code 1158861#

For Agendas and Actions:

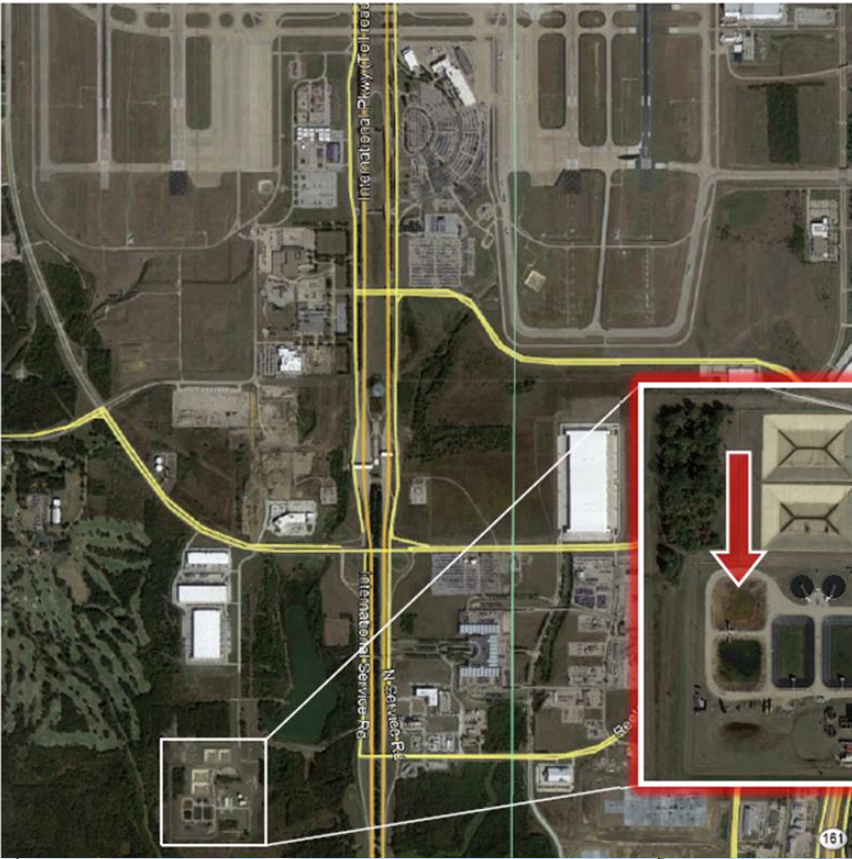
Please visit [dfwairport.com/board](https://dfwairport.com/board) and click on the "Official Postings" Tab

The meeting will begin shortly.  
Thank you for joining us today!



# Operations Committee

February 1, 2022



### 3. North Sludge Pond Reconstruction

#### PURPOSE:

Authorization to execute Contract No. 9500747, with Gilbert May, Inc. dba Phillips/May Corporation, of Dallas, Texas.

#### DESCRIPTION:

The North Sludge Pond was constructed in 1973 and serves as a settling basin for solids wasted from the pretreatment plant operation and are cleaned on an as-needed basis.

This project will reconstruct the clay liner in the North Sludge Pond to meet state regulations for environmental quality.

**\$744,333**

ACTION  
AMOUNT

**DFW Capital Acct**

FUNDING  
SOURCE(S)

**36%**

D/S/M/WBE  
PARTICIPATION





## 4. Terminals A, B, C, D and E Uninterrupted Power Supply (UPS) Replacements

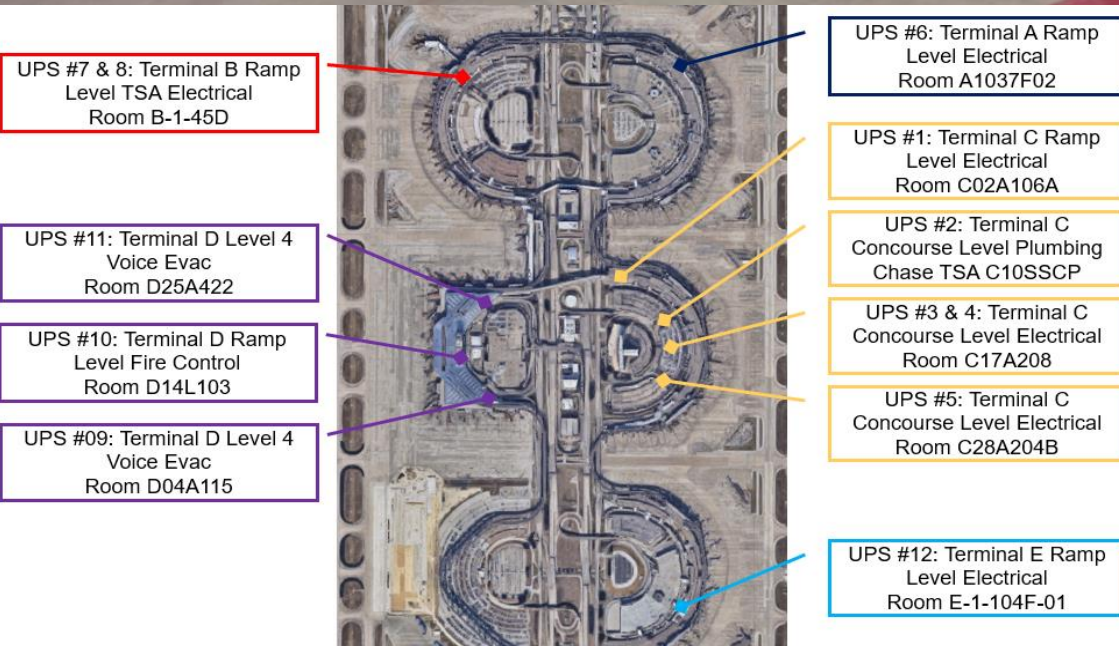
### PURPOSE:

Authorization to execute Contract No. 9500751, with Real Network Services, Inc., of Dallas, Texas.

### DESCRIPTION:

This project will replace 12 UPS that have reached the end of their 15-year service life with it being increasingly difficult to procure adequate repair parts.

The new UPS units will be capable of being remotely monitored.



**\$1,643,004**

ACTION  
AMOUNT

**DFW Capital Acct**

FUNDING  
SOURCE(S)

**18%**

D/S/M/WBE  
PARTICIPATION

**DFW**



## 5. Soil Slopes Remediation – Air Operations Area Sites

### PURPOSE:

Authorization to execute Contract No. 9500764, with Ragle, Inc., of North Richland Hills, Texas.

### DESCRIPTION:

This project will consist of earth work to rehabilitate slope failures at various locations within the AOA. The work will also include the replacement of any affected AOA fences.

The heavy rains during the Spring of 2019 caused the embankment soils to be overly saturated to the point of failure resulting in downward movement.

**\$1,928,687**

ACTION  
AMOUNT

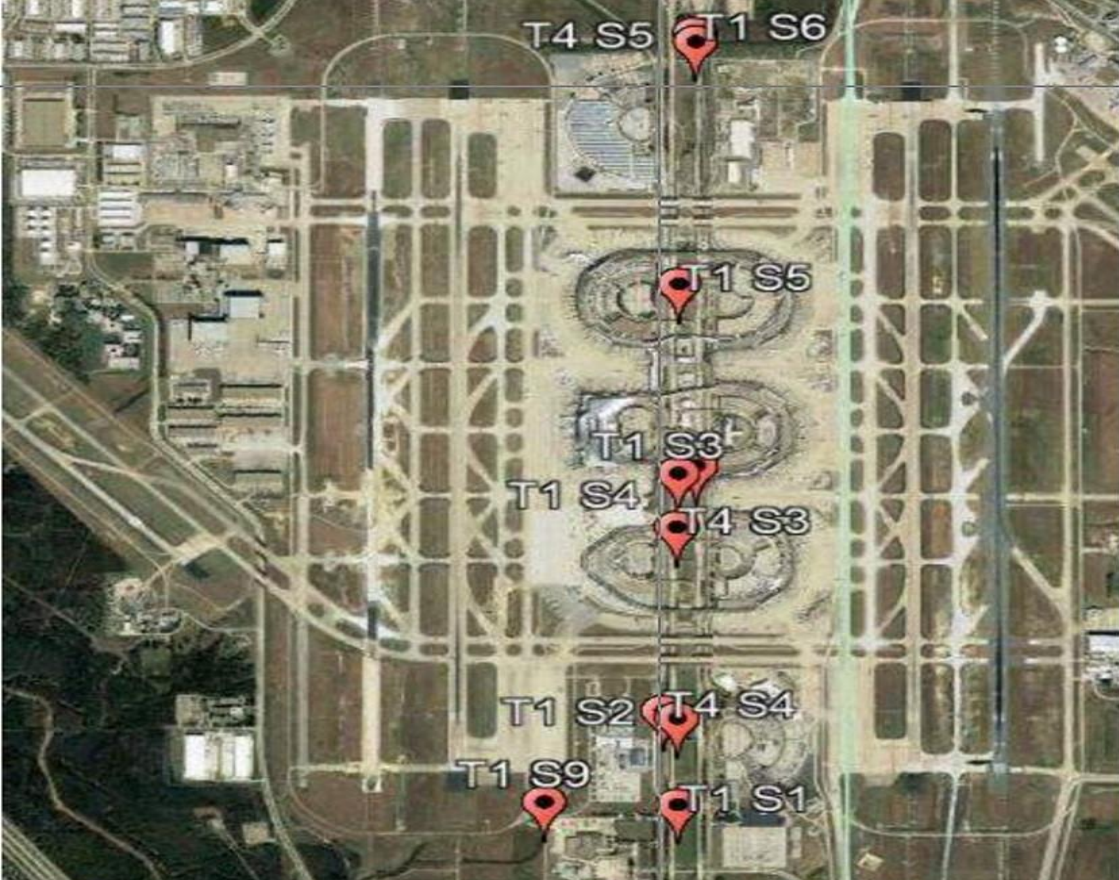
**Joint Capital Acct**

FUNDING  
SOURCE(S)

**30%**

D/S/M/WBE  
PARTICIPATION





## 6. Soil Slopes Remediation – Landside Sites

### PURPOSE:

Authorization to execute Contract No. 9500773, with Ragle, Inc., of North Richland Hills, Texas.

### DESCRIPTION:

This project will consist of earth work to rehabilitate slope failures at various locations outside of the AOA and along International Parkway. The work also includes erosion repairs at numerous bridge locations and roadways.

The heavy rains during the Spring of 2019 caused the embankment soils to be overly saturated to the point of failure, resulting in downward movement.

**\$4,438,591**

ACTION  
AMOUNT

**Joint Capital Acct**

FUNDING  
SOURCE(S)

**20%**

D/S/M/WBE  
PARTICIPATION



## 7. Terminal D Sanitary Sewer Lift Stations

### PURPOSE:

Authorization to execute Contract No. 9500749, with Real Network Services, Inc., of Dallas, Texas.

### DESCRIPTION:

This project will replace seven lift stations including pumps, pump controllers, electrical branch circuits, mechanical ventilation improvements, and connections to the Building Automation System in Terminal D.

Two of the pumps have already been replaced, and the new units have failed again prematurely. This indicates that there are also issues with the other elements within the system that are also being replaced.

**\$2,355,817**

ACTION  
AMOUNT

**Joint Capital Acct**

FUNDING  
SOURCE(S)

**16%**

D/S/M/WBE  
PARTICIPATION





## 8. Runway 18R-36L Rehabilitation

### PURPOSE:

Authorization to increase Contract No. 9500698, with Austin Bridge & Road, LP, of Irving, Texas.

### DESCRIPTION:

Final adjustments have been determined on actual quantities installed, resulting in an increase to the contract.

The increase is also due to acceleration of the contract to recover lost time due to multiple factors. This resulted in recovering delays and opening the runway 21 days ahead of schedule.

This closes out the Contract for a final savings from initial award of \$4,914,538.09.

**\$3,503,000**

ACTION  
AMOUNT

**Joint Capital Acct**

FUNDING  
SOURCE(S)

**20%**

D/S/M/WBE  
PARTICIPATION





## 9. Program Management / Construction Management Services – Civil Airside

### PURPOSE:

Authorize execution of Contract No. 8500398, with Airfield Management Partners, of Dallas, Texas.

### DESCRIPTION:

This Contract will replace a current Program Management/Construction Management Services Contract which was originally set to expire in February 2022 and was extended for one year to allow for a seamless transition of responsibilities.

The Contract provides continuation of project and construction management for the Infrastructure Capital Program for Civil Airside projects on an as-needed basis by means of individual Delivery Orders.

**\$30,000,000**

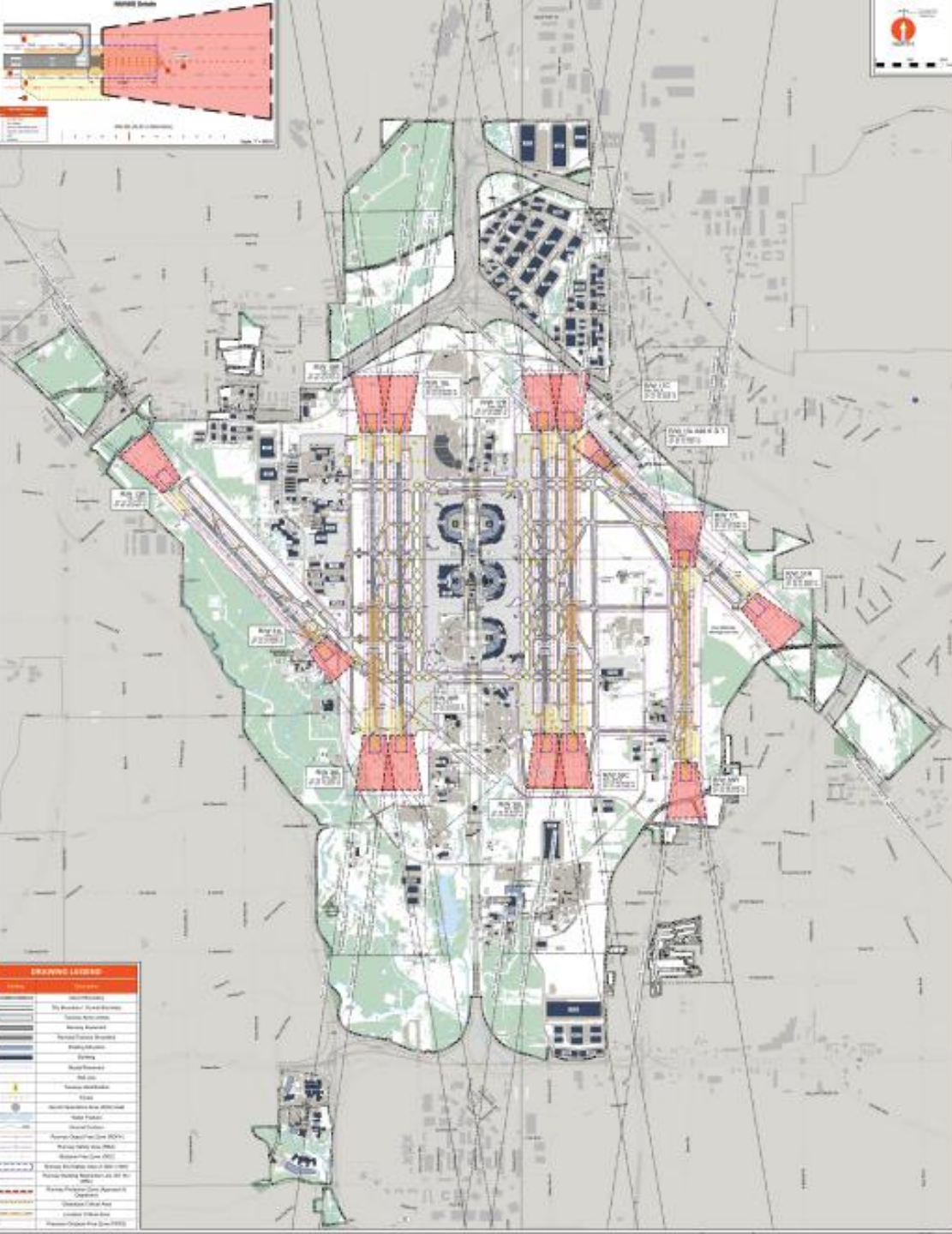
ACTION  
AMOUNT

**Various**

FUNDING  
SOURCE(S)

**30%**

D/S/M/WBE  
PARTICIPATION



# 10. Airport Planning Services

## PURPOSE:

Execute Contract No. 8500399, with Airport Transformation Collaborative, of Dallas, Texas.

## DESCRIPTION:

Replaces an existing Contract in place since 2017.

This Contract will provide Airport Planning Services on an as-needed basis to support the Airport's Planning Department for a five year term.

Services include, but are not limited to, simulation modeling, assessments, Capital Improvement Plan development, master-planning studies for airside and facilities, concept development, identification of new technologies, etc.

**\$25,000,000**

ACTION  
AMOUNT

**Various**

FUNDING  
SOURCE(S)

**20%**

D/S/M/WBE  
PARTICIPATION





# 11. Purchase New CNG Passenger Buses

## PURPOSE:

Execute Purchase Order 278471, with Creative Bus Sales, of Irving, Texas.

## DESCRIPTION:

These buses will provide continuous transportation for customers from the Terminals to the Rental Car Center, with return service.

These vehicles will support two of the Airport's Goals and Initiatives: improved air quality through reduced emissions and outstanding customer service.

Vehicles selected for replacement have met the criteria established in the Airport's Fleet Vehicle Policy and Procedures (accumulated mileage, conditions, life cycle costs, etc.) and are assessed for replacement by the Vehicle Maintenance Shops.

Replaced vehicles will be declared surplus and sold at public auction.

**\$2,130,824**

ACTION  
AMOUNT

**PFIC Funds**

FUNDING  
SOURCE(S)

**N/A**

D/S/M/WBE  
PARTICIPATION



## 12. Purchase New Fleet Vehicles

### PURPOSE:

Execute Purchase Order 278470, with Caldwell Country Chevrolet, of Caldwell, Texas.

### DESCRIPTION:

This purchase of replacement vehicles is for the Airport's Department of Public Safety for use in the performance of job functions.

Programmed replacement of Airport fleet vehicles that have met the criteria established in the Airport's Fleet Vehicle Policy and Procedures (accumulated mileage, condition, life cycle costs, etc.) and are assessed for replacement by the Vehicle Maintenance Shop.

All vehicles fully comply with the Airport's Clean Fleet Vehicle Policy.

Replaced vehicles will be declared surplus and sold at public auction.

**\$3,133,581**

ACTION  
AMOUNT

**DFW Capital Acct**

FUNDING  
SOURCE(S)

**N/A%**

D/S/M/WBE  
PARTICIPATION





## 13. Skylink Automatic Train Control Replacement

### PURPOSE:

Decrease Contract No. 7005350, with Alstom Group, of Pittsburgh, PA.

### DESCRIPTION:

Reduce the original 2019 Skylink contract by \$600,000, re-baseline schedule, and introduce interim milestones to ensure control over delivery of the project.

Alstom will meet scheduled milestones, provide additional system resources and parts to ensure the reliability of the system until the full ATC upgrade of this system is complete.

Alstom will attend regularly scheduled meetings with Airport Leadership and will provide 24/7 technical support for system operations.

**(\$600,000)**

ACTION  
AMOUNT

**Joint Capital Acct**

FUNDING  
SOURCE(S)

**N/A**

D/S/M/WBE  
PARTICIPATION

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# Finance/Audit Committee

February 1, 2022





# KPIs and Financial Report

Three months ending December 31, 2021

# Key Performance Indicator Scorecard

Three months ending December 31, 2021

Key Performance Indicators	FY21 Actuals YTD	FY22 Plan YTD	FY22 Actuals YTD	FY22A vs FY22P	FY22 Annual Plan **	Data As Of
<b><u>Business Performance</u></b>						
Achieve FY22 expenditures	\$226.4	\$251.0	\$243.8	■	\$1,036.4M	Dec-21
Achieve DFWCC revenues	\$51.5	\$81.5	\$94.7	■	\$338.1M	Dec-21
Achieve total passengers	10.7	15.7	17.8	■	67.2M	Dec-21
Achieve 1 million tons of cargo*	N/A	0.2	0.2	■	1.0M	Nov-21
<b><u>Customer Experience</u></b>						
Achieve DFW survey overall satisfaction score	4.33	4.35	4.39	■	4.35	Dec-21
Achieve DFW survey cleanliness score	4.26	4.34	4.30	■	4.34	Dec-21
Award a contract for a customer relationship management (CRM) system*	N/A	Complete	EOY	■	Complete	EOY
<b><u>Operational Excellence</u></b>						
Achieve zero regulatory enforcement actions	0	0	0	■	0	Dec-21
Implement parking license plate recognition as a credential*	N/A	Complete	EOY	■	Complete	EOY
Develop 10 Quick Action Response Guides for IOC*	N/A	Complete	EOY	■	Complete	EOY
Host DFW's first Innovation Week*	N/A	Complete	EOY	■	Complete	EOY
Award a new contract for public WIFI*	N/A	Complete	EOY	■	Complete	EOY
Add sensors to escalators in Terminals and monitor unit uptime*	N/A	Complete	EOY	■	Complete	EOY
Reduce CO2 emissions to 38,035 (a 10% reduction from FY19 actual)*	N/A	Complete	EOY	■	38,035	EOY










\*\* Plan reflects 100% Target

■ Improved/Constant  
 ■ Worse  
 ■ End of Year/Quarter Completion






# Key Performance Indicator Scorecard

Three months ending December 31, 2021

Key Performance Indicators	FY21 Actuals YTD	FY22 Plan YTD	FY22 Actuals YTD	FY22A vs FY22P	FY22 Annual Plan **	Data As Of
<b><u>Safe and Secure</u></b>						
Reduce runway incursions: total / DFW employees only	0 / 0	0 / 0	0 / 0		3 / 1	Dec-21
Complete installation of airfield vehicle tracking system*	N/A	Complete	EOY		Complete	EOY
<b><u>Community Engagement</u></b>						
Achieve M/WBE/DBE/ACDBE goals	25%/13%/49%	31%/20%/33%	28%/23%/41%	  	31%/20%/33%	Dec-21
Develop and publish a DFW Procurement Plan for the vendor community*	N/A	Complete	EOY		Complete	EOY
<b><u>Employee Engagement</u></b>						
Achieve employee engagement survey participation	EOY	89%	EOY		89%	EOY
Complete strategic plan training for employees*	N/A	98%	EOY		98%	EOY
<b><u>* Key Goals and Initiatives</u></b>						
	EOY	10 of 11	EOY		10 of 11	EOY

\*\* Plan reflects 100% Target

 Improved/Constant  
 Worse  
 End of Year/Quarter Completion

# Key Performance Indicator Scorecard

Three months ending December 31, 2021 – Unaudited

(\$ in millions)

Key Performance Indicator	Year-To-Date					FY 2022	
	FY 2021 Actuals	FY 2022 Actuals	FY 2022 Budget	Actuals vs. Budget Increase/(Decrease)			Annual Budget
DFWCC Total Revenues before FRP	\$59.6	\$103.3	\$89.0	\$14.3	16.0%	<div></div>	\$370.5
Total Expenditure Budget	\$226.4	\$243.8	\$251.0	(\$7.3)	(2.9%)	<div></div>	\$1,036.4
Application of Federal Relief Proceeds	\$16.9	\$9.6	\$28.1	(\$18.5)	(65.9%)	<div></div>	\$112.4
Total Passengers (Ms)	10.7	17.8	15.7	2.1	13.0%	<div></div>	67.2
Total Landed Weights (Bs)	8.8	11.6	11.0	0.6	5.4%	<div></div>	44.6
Results Status Bar	<div></div>	<div>Improved/Constant</div> <div>Worse</div>					



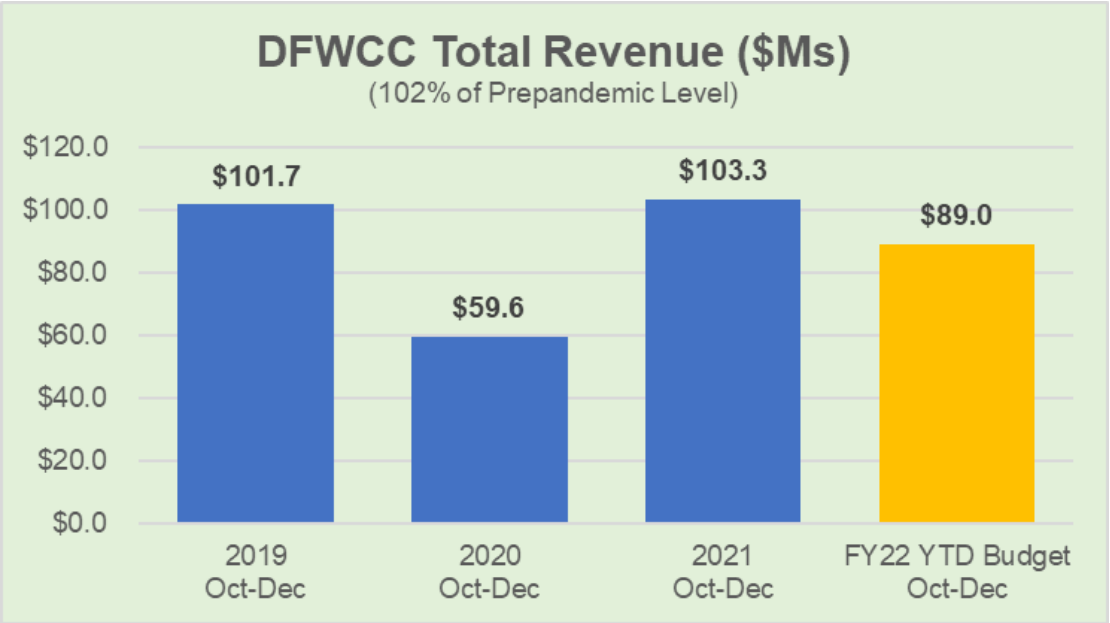
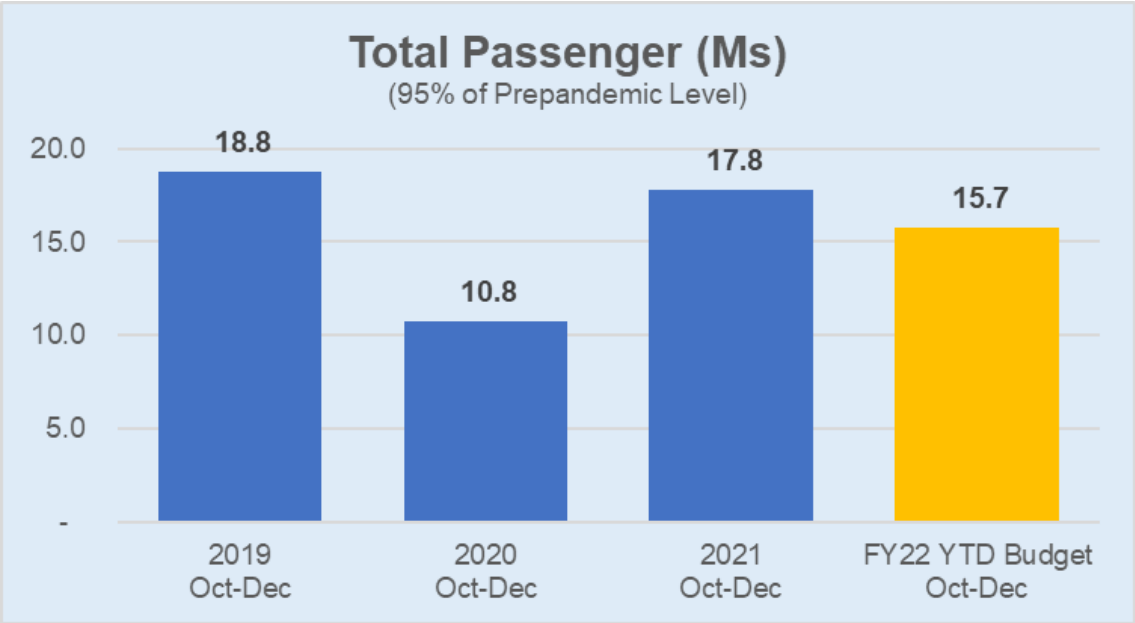
# DFW Cost Center

Three months ending December 31, 2021

	Year-To-Date					FY 2022
	FY 2021 Actuals	FY2022 Actuals	FY 2022 Budget	Actuals vs. Budget Increase/(Decrease)		Annual Budget
Revenues						
Parking	\$18.0	\$43.8	\$34.1	\$9.7	28.5%	\$145.1
Concessions	13.0	24.1	22.9	1.2	5.2%	95.1
Rental Car	5.8	10.5	8.4	2.1	25.4%	33.4
Commercial Development	14.7	16.3	16.1	0.2	1.4%	64.4
Other Revenues	8.1	8.5	7.5	1.0	13.6%	32.5
Total Revenues before FRP	59.6	103.3	89.0	14.3	16.0%	370.5
DFW CC Expenditures						
Operating Expenditures	25.9	31.6	33.2	(1.6)	(4.7%)	141.2
Debt Service, net	15.2	12.0	13.0	(1.0)	(7.9%)	50.8
Total Expenditures	41.1	43.6	46.2	(2.6)	(5.6%)	192.0
Gross Margin - DFW Cost Center	18.5	59.7	42.8	16.9	39.4%	178.5
Less Transfers and Skylink						
DFW Terminal Contribution	0.7	0.7	0.7	0.0	0.0%	2.8
Skylink Costs	11.0	12.3	14.1	(1.8)	(12.6%)	53.7
Net Revenues before FRP	6.8	46.7	28.0	18.7	66.6%	122.0
Federal Relief Proceeds (FRP)	14.1	0.0	10.3	(10.3)	(100.0%)	41.1
Net Revenues	\$20.9	\$46.7	\$38.3	\$8.4	21.9%	\$163.1

# DFW Revenue Recovery

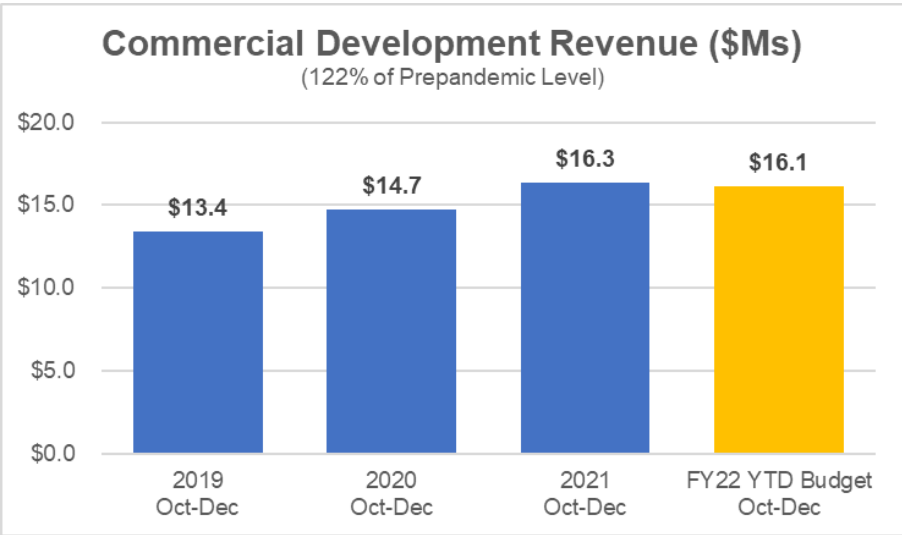
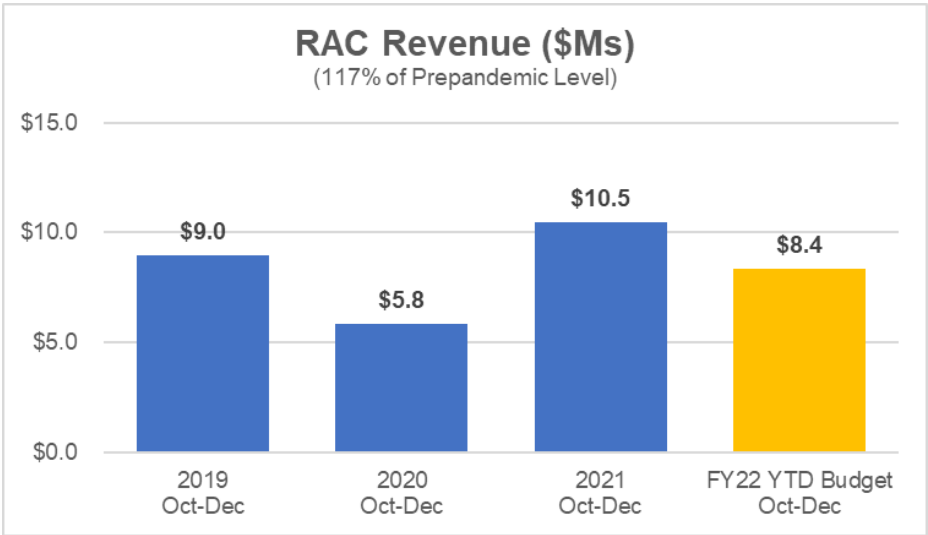
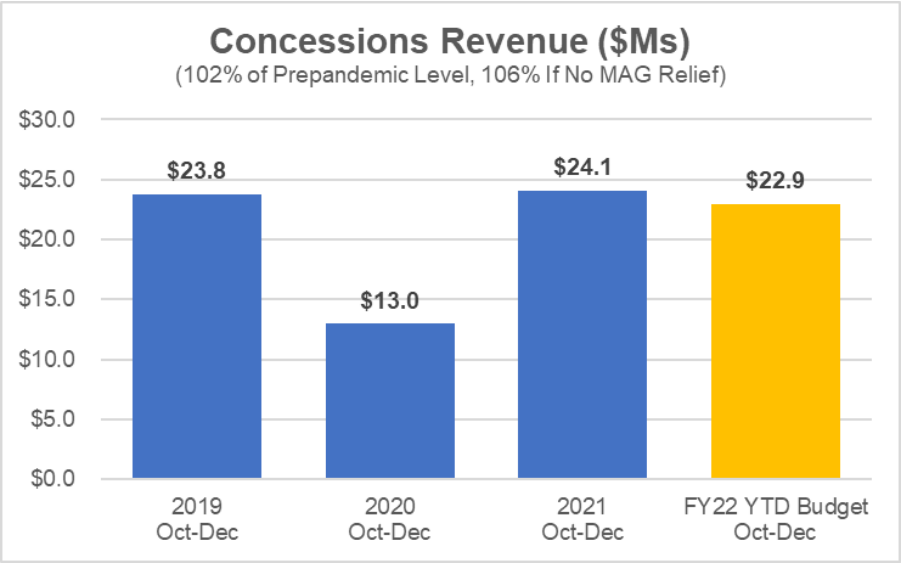
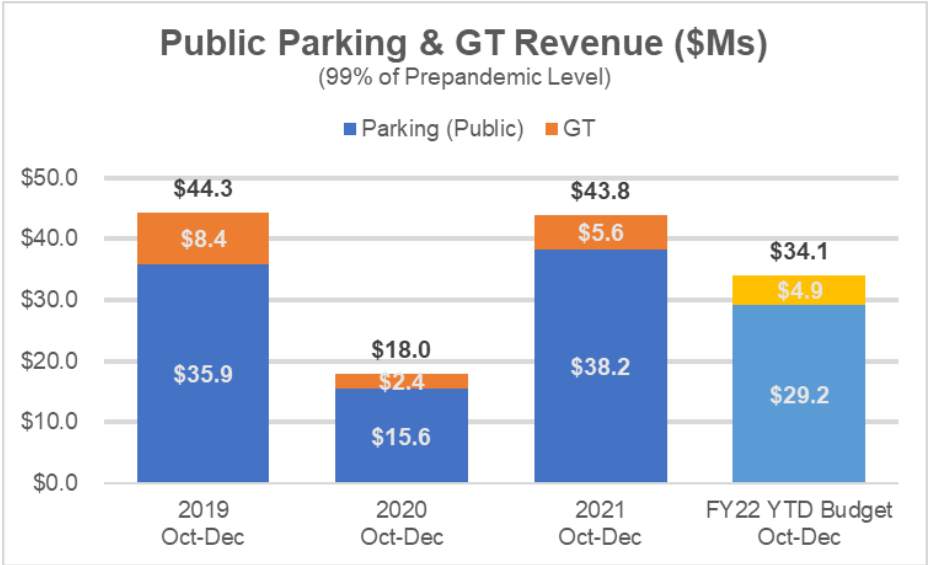
Oct-Dec Prepandemic, COVID, Recovery





# DFW Revenue Recovery

Oct-Dec Prepandemic, COVID, Recovery



# Airfield and Terminal Cost Centers

Three months ending December 31, 2021

	Year-To-Date					FY 2022
	FY 2021 Actuals	FY2022 Actuals	FY 2022 Budget	Actuals vs. Budget Increase/(Decrease)		Annual Budget
Revenues						
Landing Fees	\$19.5	\$25.8	\$24.5	\$1.3	5.1%	\$99.4
Other Airfield	3.1	3.6	2.9	0.7	24.1%	12.0
Transfer from DFW Cost Center	17.5	23.2	16.9	6.3	37.3%	67.5
Total Airfield Revenue	40.1	52.5	44.3	8.2	18.6%	178.8
Terminal Leases	83.0	81.0	80.9	0.1	0.2%	326.7
FIS Fees	2.4	5.0	3.8	1.2	30.4%	17.4
Turn Fees	2.8	5.2	4.7	0.5	10.7%	22.4
Other Terminal	4.0	5.8	5.2	0.6	10.9%	21.7
Total Terminal Revenues	92.2	96.9	94.6	2.4	2.5%	388.2
DFW Terminal Contributions	0.7	0.7	0.7	0.0	0.0%	2.8
Total Revenues before FRP	132.9	150.2	139.6	10.6	7.6%	569.9
Expenditures						
Operating Expenditures	75.9	85.5	88.9	(3.4)	(3.8%)	376.5
Debt Service, net	68.0	61.4	65.3	(3.9)	(6.0%)	264.6
Total Expenditures	144.0	146.9	154.3	(7.3)	(4.7%)	641.2
Net Income/(Loss) before FRP	(11.0)	3.2	(14.7)	17.9	(122.1%)	(71.3)
Federal Relief Proceeds (FRP)	2.8	9.6	17.8	(8.2)	(46.2%)	71.3
Net Income/(Loss)	(\$8.2)	\$12.8	\$3.1	\$9.7	307.7%	\$0.0

# Operating Fund – Total Expenditures

Three months ending December 31, 2021

	Year-To-Date					FY 2022
	FY 2021 Actuals	FY2022 Actuals	FY 2022 Budget	Actuals vs. Budget Increase/(Decrease)		Annual Budget
Operating Expenditures						
Salaries and Wages	\$40.1	\$37.5	\$38.9	(\$1.4)	(3.6%)	\$164.9
Benefits	16.8	17.4	18.2	(0.8)	(4.2%)	72.6
Facility Maintenance Contracts	18.3	20.4	22.0	(1.7)	(7.6%)	104.6
Other Contract Services	20.9	25.8	27.3	(1.5)	(5.7%)	132.4
Utilities	6.1	6.9	6.8	0.1	0.7%	28.4
Equipment and Other Supplies	3.4	3.6	4.2	(0.6)	(14.3%)	21.0
Insurance	1.9	2.7	2.8	(0.2)	(6.2%)	12.1
Fuels	0.4	0.8	0.6	0.2	34.2%	2.6
General, Administrative, and Other	1.0	1.0	1.6	(0.6)	(38.7%)	15.7
Change in Operating Reserves	2.2	12.6	12.6	(0.0)	(0.0%)	12.6
Total Operating Expenditures	111.2	128.6	135.1	(6.5)	(4.8%)	566.9
Debt Service, gross	115.2	115.2	115.9	(0.7)	(0.6%)	469.5
Total Operating Fund Expenditures	\$226.4	\$243.8	\$251.0	(\$7.3)	(2.9%)	\$1,036.4







# Briefing – FY22 Debt Plan

Finance Committee

February 1, 2022



# Presentation Overview

In 2021 the Board and Cities approved the 60<sup>th</sup> Supplemental Bond Ordinance (SBO)

- Authorized the issuance of up to \$2.4B of bonds
- DFW issued \$1.22B of refunding bonds in November 2021
- Provided management \$1.18B of additional authority for flexibility to issue debt in case rates began to increase

In March, Management will bring to the Board for approval

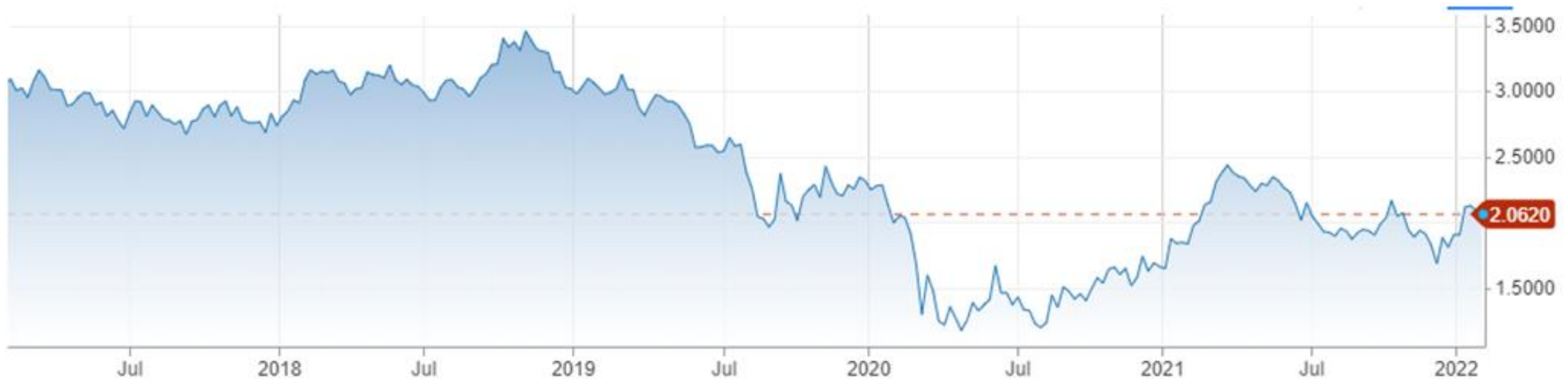
- Preliminary Official Statement to issue the remaining \$1.18B of taxable bonds from the 2021 authorization (the “2022A Bonds”)
  - To be priced in April 2022
- A new SBO for \$960M of refunding bonds and \$1B of new money in Summer 2022; plus, additional issuance authority for flexibility in case rates continue to rise.





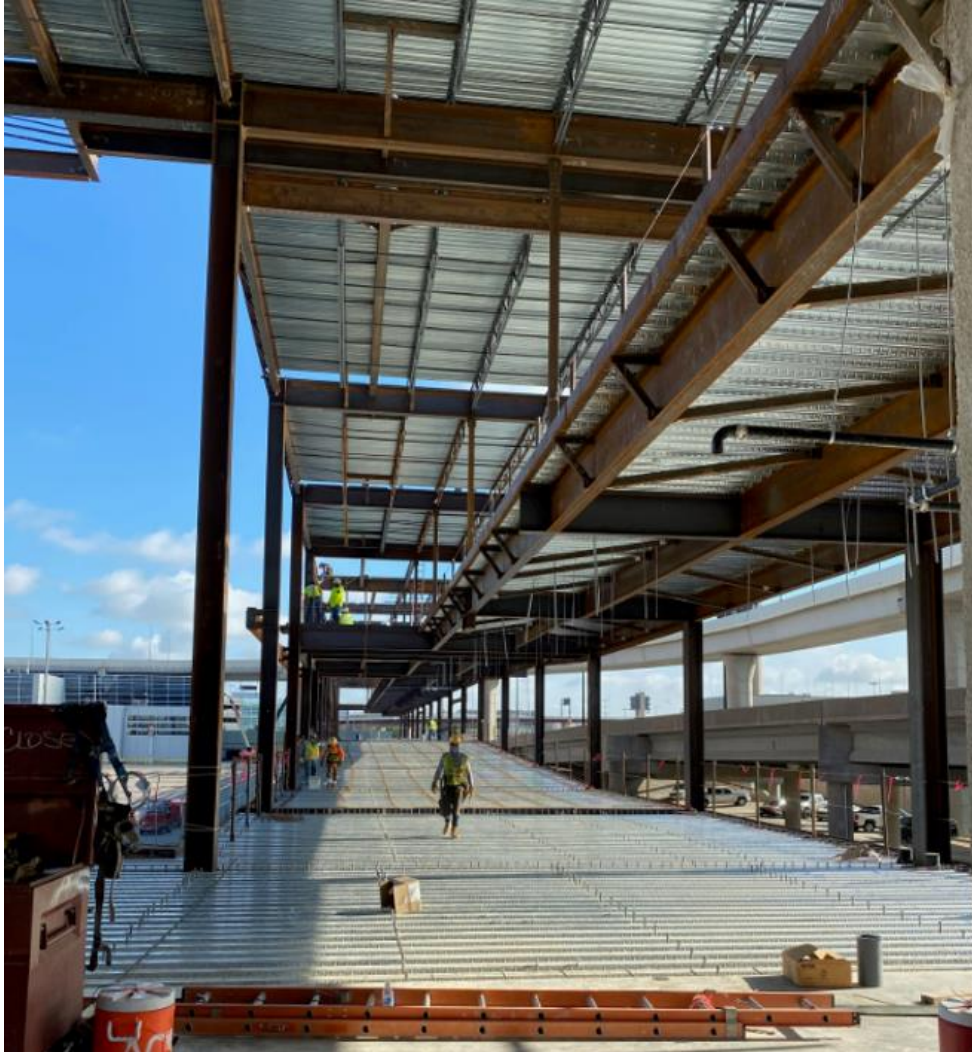
# 30 Year Treasury Interest Rates

Breakeven for issuing long term debt in April 2022 versus July 2023 is 34 basis points. The Market believes the Fed may increase short-term rates 25 basis points at least 3-4 times in 2022.



# Financial Impact of \$1.18B Issuance

DFW will incur higher debt service costs in FY22 and FY23 due to earlier issuance of debt.



Original FY22 Budget and plan - Issue \$750M of taxable bonds in July 2022 and \$450M in July 2023

The issuance of \$1.18B in April will increase debt service, including coverage, an estimated \$15.6M in FY22 and \$11.7M in FY23 as compared to the FY22 Budget and the financial plan.

Will request utilization of Board's \$10M of contingency at March meeting to fund a portion of increased debt service

Budget increase will not impact airline rates and charges

- Will use Federal Relief Proceeds to cover increase
- Possible restructuring of outstanding debt as part of refundings

# Underwriting Syndicate for 2022A Bonds

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## Senior Manager

Citigroup

## Co-Senior Manager

Raymond James

## Co-Manager

Academy Securities\*

Cabrera Capital Market\*

Piper Sandler

Rice Financial\*

Wells Fargo

*\*MWDVBE qualified firm*

- Firms selected from the pool approved by the Board in January 2018
- Anticipated MWDVBE participation of 30% on this transaction





# Financing Plan – Summer of FY22

Total request of approximately \$1.96 billion, plus authorization of additional authority (amount TBD) for flexibility in case rates continue to rise.

Scenario	Tax Status	Purpose	Par Amount	Covers Capital Needs
Refunding	Tax-Exempt	Refund non-AMT Bonds Callable 11/22	\$450M	N/A
	Tax-Exempt	Refund Commercial Paper	\$235M	Through FY22
	Taxable	Advance Refund AMT Bonds Callable 11/23	\$275M	N/A
New Money	Taxable	Fund capital projects	\$350M	Through FY24
	Tax-Exempt	Fund capital projects	\$650M	Partial FY24



# Financing Team

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## **Co-Financial Advisors**

Hilltop Securities

Estrada Hinojosa

## **Bond Counsel**

McCall, Parkhurst & Horton, LLP

West and Associates, LLP

## **Co-Disclosure Counsel**

Bracewell, LLP

Hardwick Law Firm, LLC

## **Co-Underwriters' Counsel**

Kelly Hart & Hallman LLP

Escamilla Poneck, LLP

# Approvals and Other Anticipated Actions

## DFW Board Approvals

### March

- Approve the form of the Preliminary Official Statement (POS) for the 2022A Bonds
- Approve supplemental bond ordinance for additional debt issuances in 2022
- Use of Board Contingency

### May or June

- Approve the form of the POS for summer transaction(s)

## City Approvals for summer bonds

### Dallas

- March 28 Briefing
- April 13 Approval

### Fort Worth

- April 19 Briefing
- April 26 Approval

## Marketing/Ratings

### March

- Rating agency presentations
- Investor outreach presentations

### June - August

- Rating agency presentations
- Investor outreach presentations

## Pricing

### April

2022A Taxable New Money

### July-Sep

2022B Taxable Refunding

2022C Tax-Exempt Refunding

### TBD

2022D Taxable Advanced Refunding

2022E Taxable New Money









## 20. Excess Workers' Compensation Insurance

### PURPOSE:

Authorize the Airport's Risk Management Department to bind coverage for Excess Workers' Compensation Insurance for the policy year effective March 1, 2022.

### DESCRIPTION:

Coverage will protect the Board from paying high dollar workers' compensation and employee work-related liability claims. Once the cost of the claim exceeds the retention threshold, the excess insurance policy offers additional monies towards claim payments.

Retention: \$900,000



**\$326,764**

ACTION  
AMOUNT

**Operating Fund**

FUNDING  
SOURCE(S)

**N/A**

D/S/M/WBE  
PARTICIPATION



## 21. All-Risk Property Insurance

### PURPOSE:

Authorize the Airport's Risk Management Department to bind coverage for All Risk Property Insurance for the policy year effective March 1, 2022.

### DESCRIPTION:

Coverage will protect the Board from paying high dollar property claims that result from inadvertent perils.

DFW Airport is contractually required to carry insurance based on Master Bond Ordinance

Coverage Limit: \$2 Billion

Deductible: \$250,000

**\$9,961,099**

ACTION  
AMOUNT

Operating Fund  
PFIC

FUNDING  
SOURCE(S)

**N/A**

D/S/M/WBE  
PARTICIPATION



# 22. Reimbursement Agreement with American Airlines, Inc. (AA) – Terminal C – AA Support Space Relocations – Design Phase

## PURPOSE:

Approve a Reimbursement Agreement with AA for the design phase of the relocation of AA support space for the Terminal C renovations project in an amount not to exceed \$1,461,553.05.

## DESCRIPTION:

The Central Terminal Area Expansion, Terminals A and C Programs has multiple components, some to be managed by AA under multiple reimbursement agreements and some by DFW.

- AA will manage the design and construction for the relocation of AA support spaces in Terminal C.
- DFW will manage the design and construction of the Terminal A and C expansion and Terminal C renovations projects.

DFW and AA agree that sharing the management of the work will allow for the fastest delivery of the new gates which are critical for AA's operations.

<b>\$1,461,553</b>	<b>Joint Capital Acct</b>	<b>31%</b>
ACTION AMOUNT	FUNDING SOURCE(S)	D/S/M/WBE PARTICIPATION





## 23. Reimbursement Agreement with American Airlines, Inc. (AA) – Baggage Handling System Installation and Integration Project – Design Phase, Terminal A and C Expansion

### PURPOSE:

Approve a Reimbursement Agreement with AA for the design phase of the baggage handling system (BHS) installation and integration project for the Terminal A and C Expansion project in an amount not to exceed \$7,026,334.92.

### DESCRIPTION:

The Central Terminal Area Expansion, Terminals A and C Programs has multiple components, some to be managed by AA under multiple reimbursement agreements and some by DFW.

- AA will manage the design, installation, and integration of the baggage handling system for the Terminal A and C Expansion project.
- DFW will manage the design and construction of the Terminal A and C expansion, and Terminal C renovations, projects:

AA has intimate knowledge of the Terminal A and C BHS systems due to their operations and maintenance of the terminals.

This project will require close coordination with affected stakeholders to minimize conflicts and improve project delivery which can be more efficiently implemented by AA for their leased gates.

**\$ 7,026,335**

ACTION  
AMOUNT

**Joint Capital**

FUNDING  
SOURCE(S)

**31%**

D/S/M/WBE  
PARTICIPATION



## 24. Reimbursement Agreement with American Airlines, Inc. (AA) for Terminal E Satellite Conveyances Modernization

### PURPOSE:

Approve a Reimbursement Agreement with AA for the modernization of four moving power walks, and six escalators that serve the Terminal E Satellite in an amount not to exceed \$14,320,642.60.

### DESCRIPTION:

This project includes:

- Replacement of all operational components of the escalators and moving power walks
- New handrails which will result in a fully compliant conveyance system.
- New technology components to address operational, reliability and safety device concerns.

The conveyance and conveyance parts are 13 years past the average usable statistical life span. The conveyances have required substantial maintenance and repair work to keep them operating. A work order maintenance sample analysis revealed technical evidence on significant breakdowns and longer maintenance times.

AA has intimate knowledge of the Terminal E satellite conveyances systems due to their operations and maintenance of the terminal.

This project will require close coordination with affected stakeholders to minimize conflicts and improve project delivery which can be more efficiently implemented by AA for their leased gates.

**\$14,320,643**

ACTION  
AMOUNT

**Joint Capital**

FUNDING  
SOURCE(S)

**31%**

D/S/M/WBE  
PARTICIPATION

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# Concessions / Commercial Development Committee

February 1, 2022



Free COVID Testing for Airport SIDA Badge Employees



## 30. Ratification of Contract for COVID-19 Testing

### PURPOSE:

DFW in partnership with Collinson Assistant Services, Inc. is providing free employee COVID-19 Antigen tests to all badged employees.

### DESCRIPTION:

This action would ratify Contract No. 8005463 to utilize the two existing locations, located in Terminal D at gates D7 and D40 and an additional site if needed on the land side for Antigen testing.

The duration of the testing period is for 60 days, which began on January 14, 2022.

**\$650,000**

ACTION  
AMOUNT

**Operating Fund**

FUNDING  
SOURCE(S)

**N/A**

D/S/M/WBE  
PARTICIPATION

# 31. Remote Parking Busing Operation Services

PURPOSE:

Award Contract No. 7007159 for Shuttle Bus Staffing Operations in support of the Airport's Transportation Business Unit.

DESCRIPTION:

This contract will provide bus transportation services for Airport customers who use the Remote Parking Lot(s) to park their vehicles. The operators will travel constant, dedicated routes, picking up and dropping off travelers at designated stops in the parking lots and at specified terminal locations. This new contract is to re-open the remote lots that closed in March 2020 for cost savings measures at the start of the pandemic.

This Contract will also provide turn-key operation and maintenance services for buses. Bus maintenance services will include all preventative and corrective maintenance required to keep the entire fleet of buses operating in optimum condition. Maintenance will also include exterior and interior cleaning to maintain proper physical appearance at all times.

**\$10,996,321**

ACTION  
AMOUNT

**Operating Fund**

FUNDING  
SOURCE(S)

**25%**

D/S/M/WBE  
PARTICIPATION



## 32. Custodial Services for Terminal E

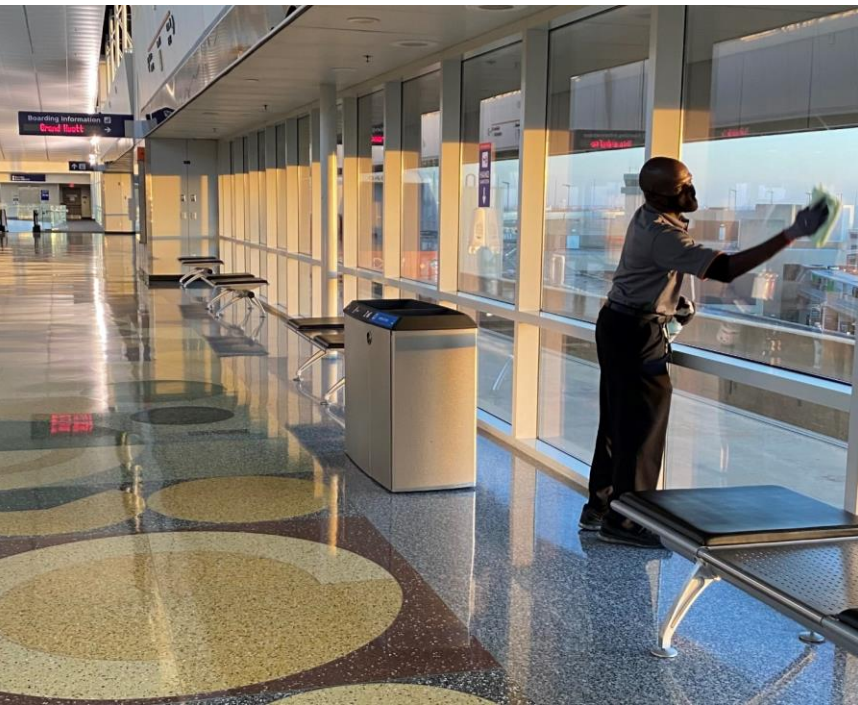
### PURPOSE:

Execute contract No. 7007146 for Custodial Services for Terminal E with Diverse Facilities Solutions (DFS) Global in the amount of \$28,067,128.92 for the initial three-year term.

### DESCRIPTION:

This contract replaces an existing contract to provide comprehensive custodial services throughout Terminal E including in gate lounges, restrooms, Skylink stations, and ramp areas.

Custodial services will be provided to Terminal E at all times of day to ensure cleanliness standards are achieved.



**\$28,067,129 Operating Fund**

**30%**

ACTION  
AMOUNT

FUNDING  
SOURCE(S)

D/S/M/WBE  
PARTICIPATION