

DALLAS FORT WORTH INTERNATIONAL AIRPORT Board Meeting June 3, 2021 8:30 a.m.

Meeting Place 2400 Aviation Drive Board Room – DFW Headquarters Building DFW Airport, TX 75261

Please be aware that due to COVID-19 restrictions, seating will be limited in the Airport Board Room. Overflow Rooms will be set up. Upon arrival, your temperature will be taken and a face mask must be worn at all times. Please also observe social distancing markers in the building. Should you wish to attend virtually, please follow the below instructions:

Public Listening:

To enable video:

- 1. On your computer or tablet device, open the following link: <u>https://e-meetings.verizonbusiness.com/nc/join.php?i=PWXW2190346&p=1158861&t=c</u>
- 2. It is best if you use Google Chrome or download the WebEx Software to your device.
- 3. Google Chrome may ask you to install a WebEx extension, please do install it.
- 4. Until the meeting begins, you may not see any video or may see a blank screen.

To enable audio:

- 1. On your phone, dial **800-857-0891**.
- 2. When prompted, enter the code 1158038#.
- 3. You will then hear the audio of the meeting. Please note that it may be silent until the meeting begins.



THIS MEETING LOCATION IS ACCESSIBLE. REQUESTS FOR ACCOMMODATIONS OR INTERPRETIVE SERVICES MUST BE MADE 48 HOURS PRIOR TO THIS MEETING BY CONTACTING DONNA SCHNELL AT 972-973-5752, OR T.D. 1-800-RELAY-TX (1-800-735-2989) FOR INFORMATION OR ASSISTANCE.

FOR DFW AIRPORT BOARD MEETING INFORMATION OR TO REGISTER TO SPEAK AT A BOARD MEETING, PLEASE EMAIL THE BOARD SECRETARY OR CALL 972 973-5752 BY 5 P.M. THE DAY BEFORE THE MEETING.

Consent Agenda – all items under this heading are a part of the Consent Agenda and require little or no deliberation by the Board. Approval of the Consent Agenda authorizes the Chief Executive Officer or his designee to implement each item in accordance with staff recommendation.

A closed executive session may be held with respect to a posted agenda item if the discussion concerns one of the following:

- 1. Contemplated or pending litigation or matters where legal advice is requested of the Board's Legal Counsel. Texas Government Code Section 551.071.
- 2. Discussion concerning sale or lease of real property, or negotiated contracts for donations to the Board, when such discussions would have a detrimental effect on the negotiating position of the Board. Texas Government Code Section 551.072.
- 3. Personnel matters involving discussions of the qualifications or performance of identifiable individuals already employed or being considered for employment by the Board. Texas Government Code Section 551.074.
- 4. The deployment, or specific occasions for implementation, of security personnel or devices. Texas Government Code Section 551.076.

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AGENDA

- A. Invocation Chaplain DD Hayes
- B. Pledge of Allegiance
- C. Announcements
- D. Approve Minutes of the Regular Board Meeting of May 6, 2021.
- E. Infrastructure and Development Update Khaled Naja
- F. Financial Report Chris Poinsatte



RETIREMENT/INVESTMENT COMMITTEE

1. Approve Minutes of the Retirement/Investment Committee Meeting of March 30, 2021.

Discussion Items

- 2. Quarterly Investment Report Tony Kay, AndCo Consulting.
- 3. Annual Actuarial Valuation Report Lewis Ward, Gabriel, Roeder, Smith & Company.

Action Items for Consideration

- James Mauldin 4. Approve an Asset Management Agreement with Centerbridge Partners for their Centerbridge Partners Real Estate Fund II, in a commitment amount of \$7.5 million.
 - 5. Approve an Asset Management Agreement with Strategic Value Partners for their Strategic Value Special Situations V, in a commitment amount of \$10 million.
 - 6. Approve an Asset Management Agreement with Monroe Capital Partners for their Monroe Capital Private Credit Fund IV, in a commitment amount of \$10 million.

OPERATIONS COMMITTEE

7. Approve Minutes of the Operations Committee Meeting of May 6, 2021.

Consent Items for Consideration

- Alan Black 8. Approve execution of a Interlocal Agreement for a Remote Video Magistration project between Tarrant County, Texas and the DFW Airport Board.
- Tammy Huddleston
 9. Approve execution of Contract No. 7007055, for Chevrolet Original Equipment Manufacturer Parts and Repairs, with Sam Pack Five Star Chevrolet of Carrollton, Texas, in an amount not to exceed \$158,300.00, for the initial one-year term of the Contract, with options to renew for four additional one-year periods.
 - 10. Approve execution of Contract No. 7007054, for Ford Original Equipment Manufacturer Parts and Repairs, with Irvtex Automotive Sales II, LLC dba Westway Ford, of Irving, Texas, in an amount not to exceed \$163,300.00, for the initial one-year term of the Contract, with options to renew for four additional one-year periods.



Action Items for Consideration

- Alan Black 11. Approve execution of Purchase Order No. 278063 for Emergency Rescue Apparatus (Fire Truck), to Siddons Martin Emergency Group, LLC, of Denton, Texas, in the amount of \$2,978,531.45.
- Rusty Hodapp
 12. Approve procurement of services necessary to complete the design build of the Aircraft Rescue and Fire Fighting (ARFF) stations. The project ARFF Station Consolidation will be using a method, authorized under Chapter 2269, Section B of the Texas Government Code, to determine a solicitation method, other than competitive bidding, that provides the best value for the Airport.
 - 13. Approve execution of Contract No. 9500743, for Demolition of Northwest Air Cargo Buildings, with Veit & Company, Inc., of Rogers, Minnesota, in an amount not to exceed \$2,739,361.00, for the 210-calendar day term of the Contract; and execute change orders to such Contract on an asneeded basis, in the aggregate amount not to exceed \$370,000.00, for a total action amount of \$3,109,361.00.
 - 14. Approve execution of Contract No. 9500702, for Energy Plaza Condenser Water System Rehabilitation, with Manhattan Construction Company, of Dallas, Texas, in an amount not to exceed \$12,043,713.00, for the 667-calendar day term of the Contract.
- Tammy Huddleston15.Approve execution of Contract No. 7007048, for Conveyance Inspection
Services, with ATIS Elevator Inspections, LLC, of St. Louis, Missouri, in
an amount not to exceed \$489,940.00, for the five-year term of the
Contract.
 - 16. Approve execution of Contract No. 7007021, for Pest Management Services, with Prime Pest Management, of Carrollton, Texas, in an amount not to exceed \$1,761,422.00, for the initial three-year term of the Contract, with options to renew for two additional one-year periods.
 - 17. Approve execution of Contract No. 7007022, for Skylink Operations & Maintenance, to Alstom Group, of Pittsburgh, Pennsylvania, in an amount not to exceed \$226,186,733.00, for the ten-year term of the Contract.

Discussion Items

- Rusty Hodapp 18. Construction and Professional Services Contract increase(s) approved by authorized staff.
 - 19. There are no decrease(s)/increase(s) in Scope of Work approved by authorized staff for this reporting period.



CONCESSIONS/COMMERCIAL DEVELOPMENT COMMITTEE

20. Approve the minutes of the Concessions/Commercial Development Committee Meeting of May 6, 2021.

Consent Items for Consideration

- Zenola Campbell 21. Approve a Permit between the Dallas Fort Worth International Airport Board and MAG US Lounge Management LLC.
 - 22. Approve authorization to consent to the Assignment and Assumption of Lease Agreement No. 009813 to JDDA Concessions Management Inc.

Action Items for Consideration

- Zenola Campbell 23. Approve authorization to revise the entity and re-concept Lease No. 009775 by and between Air Star/LTS Marquis DFW, LLC, d/b/a Rio Mambo, and the Dallas Fort Worth International Airport Board.
- Courtney Moore 24. Approve authorization to reject all bids received for Solicitation No. 7007067, for Luggage Cart Rent Purchase; and execute Contract No. 7007063, for Luggage Cart Services, with APS USA LLC, of Miami, Florida, in an amount not to exceed \$4,777,600.00, for the initial five-year term of the Contract, with options to renew for six additional one-year periods.

Discussion Item

Zenola Campbell 25. Permits issued by Concessions.

FINANCE/AUDIT COMMITTEE

- 26. Approve Minutes of the Finance/Audit Committee Meeting of May 6, 2021.
- Abel Palacios 27. Financial Report.
- Chris Poinsatte 28. Fiscal Year 2022 Budget Briefing.

Consent Items for Consideration

Elaine Rodriguez 29. Approve an increase to Legal Services Contract No. 8005257 with the firm of Carter Arnett of Dallas, Texas, in an amount not to exceed \$50,000.00 for a revised contract amount not to exceed \$98,750.00.



- 30. Approve an increase to Legal Services Contract No. 8005115 with the firm of Milby LLC of Dallas, Texas, in an amount not to exceed \$100,000.00, for a revised contract amount not to exceed \$545,000.00.
- Michael Youngs 31. Approve an increase to Contract No. 8005314, for Enhanced Call Center System, with Voxai Solutions, Inc., of Coppell, Texas, in an amount not to exceed \$223,266.00, for a revised Contract amount of \$3,692,001.40.

Action Items for Consideration

- Jeff Benvegnu 32. Approve execution of aa Reimbursement Agreement with American Airlines, Inc. (AA) for the construction and installation of Pre-Conditioned Air (PCA) Units in Terminals A and C in an amount not to exceed \$5,500,000.
 - 33. Approve execution of a Reimbursement Agreement with American Airlines, Inc. (AA) for the construction of the fit-out for the Terminal C High Gates in an amount not to exceed \$28,627,314.00.
- Greg Spoon 34. Approve adoption of rules governing the receipt of electronic submissions for Airport Procurement solicitations pursuant to Chapter 252.0415 of the Texas Local Government Code.
 - 35. Approve ratification of purchases for the total action amount of \$6,615,611.00, for emergency procurements for goods and services for the 2021 winter weather event.
- Michael Youngs
 36. Approve execution of Contract No. 8005410, for Services to Migrate Enterprise Data Warehouse to Snowflake, with Armeta Analytics, Inc., of Dallas, Texas, in an amount not to exceed \$545,000.00, for the initial one-year term of the Contract, with options to renew for four additional one-year periods.
 - 37. Approve an increase to Contract No. 8005340, for Content Management System Digital Experience Gate Area of the Future, with Synect, LLC, of Redmond, Washington, in an amount not to exceed \$997,135.00 for a revised Contract amount of \$1,969,223.00.

CLOSED SESSION

- 38. In accordance with the provisions of Section 551.089 of the Texas Government Code, a closed session will be held for the purpose of deliberating network security information as described in the Texas Government Code, chapter 2059.055(b).
 - a) Cyber Liability and Technology Errors & Omissions Liability Insurance Policy



OPEN SESSION

Action Item for Consideration

Catrina Gilbert 39. Approve authorization to bind and procure a Cyber Liability and Technology Errors & Omissions Liability Insurance Policy with Munich Re Syndicate 457 at Lloyds Limited, in the amount of \$318,150.00 for the policy year effective June 3, 2021.

Discussion Items

- Tamela Lee40.Monthly D/S/M/WBE Expenditure Report.
- Greg Spoon 41. Purchase Orders/Contracts and Professional Services Contracts approved by authorized staff.

FULL BOARD

CLOSED SESSION

- 42. In accordance with provisions of Section 551.072 of the Texas Government Code, a closed session will be held relating to sale or lease of real property, or negotiated contracts for donations to the Board, when such discussions would have a detrimental effect on the negotiating position of the Board, to wit:
 - a) Use Agreement Update

OPEN SESSION

- 43. Registered Speakers (items unrelated to agenda items)
- 44. No Committee or Board meetings will be held in July 2021. Next Committee meetings – August 3, 2021
 Next Regular Board meeting – August 5, 2021



AGENDA RETIREMENT/INVESTMENT COMMITTEE MEETING Tuesday, June 1, 2021 12:30 p.m.

RETIREMENT/INVESTMENT COMMITTEE

1. Approve Minutes of the Retirement/Investment Committee Meeting of March 30, 2021.

Discussion Items

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- 3. Annual Actuarial Valuation Report Lewis Ward, Gabriel, Roeder, Smith & Company.

Action Item for Consideration

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Investment Performance Review Period Ending March 31, 2021

Dallas / Ft. Worth International Airport



AndCo Consulting | (844) 44-ANDCO | AndCoConsulting.com



Total Portfolio Walkforward in \$Millions

| | Total | Pe | nsion | OPEB |
|--------------------|-----------|----|--------|-------------|
| Balance 12/31/2020 | \$853.8 | \$ | 819.5 | \$ 34.3 |
| Contributions | \$ 0.6 | \$ | 0.6 | \$ - |
| Distributions | \$ (10.5) | \$ | (10.0) | \$ (0.5) |
| Fees and Expenses | \$ (1.5) | \$ | (1.5) | \$ (0.0) |
| Income | \$ 3.6 | \$ | 3.4 | \$ 0.1 |
| Asset Appreciation | \$ 15.7 | \$ | 15.1 | \$ 0.6 |
| Balance 3/31/2021 | \$861.7 | \$ | 827.1 | \$ 34.6 |





Executive Summary - Portfolio Performance vs Goals

- Goal #1 Gross returns should exceed the benchmark portfolio for the five-year period
 - <u>Achieved</u> 9.6% return versus fund policy benchmark of 8.9%
- Goal #2 Return, net of fees, should exceed the actuarially required return of 7.25% for the five-year period
 - <u>Achieved</u> Net return of 8.77%
 - Last quarter, five-year net return was 8.20%
- Goal #3 Be in the top 50% compared to the peer median universe for the five-year period
 - <u>Not Achieved</u> Peer universe rank was 66th percentile
 - The Policy Index ranked in the 86th percentile
 - Last quarter, five-year peer rank was 73rd percentile





Portfolio Performance Summary (General Comments)

| | | Year-To- | | | | |
|-----------------------|---------|----------|--------|---------|---------|------------|
| _ | Quarter | Date | 1 Year | 3 Years | 5 Years | Inception* |
| Total Fund Net | 2.2% | 2.2% | 24.9% | 7.0% | 8.8% | 8.8% |
| Benchmark | 2.1% | 2.1% | 28.2% | 8.9% | 8.9% | 8.7% |

* AndCo Consulting Inception 7/2010

- The Total Plan net returns slightly outperform the benchmark since inception.
- The portfolio's returns for shorter periods were impacted by weakness in Private Equity, primarily driven by Lonestar.
- For the quarter, the portfolio's public equity allocation continued to perform strongly on an absolute basis with a return of 4.5%.
- The private equity allocation drove long-term relative outperformance with a return of 16% since inception.





Asset Allocation Summary

| | Minimum | Maximum | Target | Current |
|--|---------|---------|--------|---------|
| Domestic Equity | 15.0% | 25.0% | 20.0% | 24.0% |
| International/Global Equity | 12.5% | 27.5% | 17.5% | 19.1% |
| Core Fixed Income | 7.5% | 17.5% | 12.5% | 13.8% |
| Non-Core Fixed Income | 10.0% | 20.0% | 15.0% | 11.5% |
| Cash Equivalents | 0.0% | 5.0% | 2.5% | 2.8% |
| Real Estate* | 5.0% | 15.0% | 10.0% | 9.0% |
| Private Equity* | 7.5% | 17.5% | 12.5% | 11.6% |
| Real Assets & Master Limited Partnerships* | 5.0% | 15.0% | 10.0% | 8.1% |
| Totals | | | 100% | 100% |

*The total allocation to "Alternative Investments" is 29%, within the policy limit of 40%.

Please note: Green font signifies the allocation is within policy limit, red font signifies allocation is outside of the limit.





DFW Manager Watch List Criteria

Criteria for Open-end Strategies

Primary Criteria:

- Total return (gross of fees) must meet or exceed the benchmark return over trailing 5-year period.
- Total return (gross of fees) must rank in the top half of the peer group over the trailing 5-year period.
- Style drift from original mandate.
- Performance dispersion from composite.
- Turnover of personnel determined to be key to management of firm, execution of strategy or service of relationship.

Secondary Criteria:

- Four or more consecutive quarters where total return (gross of fees) fails to exceed the benchmark.
- Investment process change including a change to the stated benchmark.
- Investigation of firm by the SEC or other regulatory body.
- Asset flows deemed to be significant into or out of the firm or strategy.
- Merger or sale of firm.
- Change in fee outside of competitive range.
- Failure to adhere to parameters established within the IPS or IMA regarding the management of the portfolio.

Criteria for Closed-end Strategies

Primary Criteria:

- Total return must rank in the top half of the peer group over the trailing 10-year period.
- Turnover of personnel determined to be key to management of firm, execution of strategy or service of relationship.

Secondary Criteria:

- Investigation of firm by the SEC or other regulatory body.
- Asset flows deemed to be significant into or out of the firm.
- Merger or sale of firm.
- Total return must rank in the top half of the peer group over the trailing 5-year period.





DFW Manager Watch List

Open-end Strategies

| | | | Open-end | l Strategies | |
|---|-----------------------|-----------------------------|------------|---|--|
| Manager | Asset Class | Market Value (3/31/2020) | Date Added | Reason | Next Steps |
| JP Morgan Chase JPM Alerian ETN (AMJ) | Real Assets & MLPs | \$4,763,752 | 12/31/2019 | Performance Total return (gross) trails the benchmark over the trailing 5-year period. | Continue to monitor. |
| InvescoCore Real Estate | Real Estate | \$10,182,446 | 06/30/2020 | Performance Total return ranks in the bottom half of the peer group over the trailing 5-year period. Total return (gross) trails the benchmark over the trailing 5-year period. | Continue to monitor. |
| Westwood All Cap Value | Domestic Equity | \$33,330,003 | 12/31/2020 | Performance Total return ranks in the bottom half of the peer group over the trailing 5-year period. | Continue to monitor. |
| Barrow Hanley Large Cap Value | Domestic Equity | \$33,093,925 | 3/31/2021 | Performance Total return ranks in the bottom half of the peer group over the trailing 5-year period. | Continue to monitor. |



| Asset Allocation & Performance | | | | | | | | | | |
|---|--------------------|-------|--------------|-------|--------------------|--------------------|-------|-------------------|-------------------|-------------------|
| | Allocation | | Performance(| (%) | | | | | | |
| | Market Value \$ | % | QTR | YTD | 1 YR | 3 YR | 5 YR | 10 YR | Inception | Inception Date |
| Pension Fund (Net) | 827,110,001 | 100.0 | 2.19 | 2.19 | <mark>24.90</mark> | 7.01 | 8.77 | 7.35 | 6.50 | 06/01/2005 |
| Total Fund Policy | | | 2.07 | 2.07 | 28.19 | 8.90 | 8.92 | 7.32 | 6.26 | |
| Pension Fund (Net) from AndCo inception | 827,110,001 | 100.0 | 2.19 | 2.19 | 24.90 | 7.01 | 8.77 | 7.35 | 8.79 | 07/01/2010 |
| Total Fund Policy | | | 2.07 | 2.07 | 28.19 | 8.90 | 8.92 | 7.32 | 8.73 | |
| Total Equity Composite | 357,037,143 | 43.2 | 4.54 | 4.54 | 55.76 | 11.84 | 13.41 | 10.01 | 11.27 | 12/01/2009 |
| Total Equity Policy | | | 5.06 | 5.06 | 56.67 | 12.37 | 13.80 | 10.55 | 11.66 | |
| Total Domestic Equity Composite | 198,650,816 | 24.0 | 5.81 | 5.81 | 58.83 | <mark>15.89</mark> | 15.67 | 12.34 | 13.54 | 12/01/2009 |
| Total Domestic Equity Policy | | | 6.35 | 6.35 | 62.53 | 17.12 | 16.64 | 13.79 | 14.86 | |
| Total International/Global Equity Compos | 158,386,327 | 19.1 | 2.99 | 2.99 | 51.97 | 7.10 | 10.67 | 6.78 | 7.33 | 01/01/2010 |
| Total International Policy | | | 3.60 | 3.60 | 50.03 | 7.02 | 10.28 | 5.41 | 5.92 | |
| Total Fixed Income Composite | 209,846,910 | 25.4 | -0.94 | -0.94 | 7.03 | 5.03 | 5.02 | 4.78 | 4.90 | 01/01/2010 |
| Total Fixed Policy | | | -2.93 | -2.93 | 1.78 | 4.50 | 3.02 | 3.07 | 3.42 | |
| Total Core Fixed Income Composite | 114,498,571 | 13.8 | -2.97 | -2.97 | 3.03 | 4.24 | 2.65 | 3.00 | 3.32 | 01/01/2010 |
| Total Domestic Fixed Policy | | | -3.38 | -3.38 | 0.71 | 4.65 | 3.08 | 3.10 | 3.45 | |
| Total Non-Core Fixed Income Composite | 95,348,339 | 11.5 | 1.23 | 1.23 | 11.53 | 6.01 | 7.80 | N/A | 7.33 | 09/01/2011 |
| Blmbg. Barc. U.S. Universal Index | | | -3.05 | -3.05 | 2.95 | 4.86 | 3.59 | 3.77 | 3.42 | |
| Total Real Estate Composite | 74,166,463 | 9.0 | 1.77 | 1.77 | -0.81 | 1.95 | 5.45 | 8.71 | <mark>8.71</mark> | 04/01/2011 |
| NCREIF Fund Index-ODCE (EW) | | | 2.25 | 2.25 | 2.91 | 5.29 | 6.52 | 9.81 | 9.81 | |
| Total Real Assets & MLPs Composite | 67,282,200 | 8.1 | 4.73 | 4.73 | 21.55 | 1.55 | 4.43 | 1.68 | 1.58 | 03/01/2011 |
| 50% Blmbg. Barc. Agg/ 50% Alerian MLP | | | 8.80 | 8.80 | 47.54 | 3.94 | 2.90 | 2.45 | 2.41 | |
| Total Private Equity Managers | 95,917,453 | 11.6 | -0.21 | -0.21 | 7.42 | <mark>3.29</mark> | 7.53 | <mark>8.79</mark> | 16.30 | 07/01/2010 |
| Cambridge Associates Private Equity Index | | | 0.00 | 0.00 | 22.32 | 10.42 | 13.20 | 12.31 | 13.36 | |
| Cash Accounts Composite * | 22,859,832 | 2.8 | 0.00 | 0.00 | 0.03 | 1.25 | N/A | N/A | 1.23 | 08/01/2017 |
| ** R&D Account only | 22,674,862 | 2.7 | | | | | | | | |

Returns for periods of greater than one year are annualized. Returns are expressed as %.

*Cash accounts composite includes R&D, and cash from private funds. ** R&D line is included in the cash accounts composite.

Green marks indicate >+1.% difference from BM, yellow marks indicate <-1.% difference from BM. Only applies to 5+years for closed end funds.

Managers shown in orange indicate managers on watchlist, any deviance from BM highlighted.

AndCo compiled this report for the sole use of the client for which it was prepared. AndCo is responsible for evaluating the performance results of the Total Fund along with the investment advisors by comparing their performance with indices and other related peer universe data that is deemed appropriate. AndCo uses the results from this evaluation to make observations and recommendations to the client.

AndCo uses time-weighted calculations which are founded on standards recommended by the CFA Institute. The calculations and values shown are based on information that is received from custodians. AndCo analyzes transactions as indicated on the custodian statements and reviews the custodial market values of the portfolio. As a result, this provides AndCo with a reasonable basis that the investment information presented is free from material misstatement. This methodology of evaluating and measuring performance provides AndCo with a practical foundation for our observations and recommendations. Nothing came to our attention that would cause AndCo to believe that the information presented is significantly misstated.

This performance report is based on data obtained by the client's custodian(s), investment fund administrator, or other sources believed to be reliable. While these sources are believed to be reliable, the data providers are responsible for the accuracy and completeness of their statements. Clients are encouraged to compare the records of their custodian(s) to ensure this report fairly and accurately reflects their various asset positions.

The strategies listed may not be suitable for all investors. We believe the information provided here is reliable, but do not warrant its accuracy or completeness. Past performance is not an indication of future performance. Any information contained in this report is for informational purposes only and should not be construed to be an offer to buy or sell any securities, investment consulting, or investment management services.

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AndCo Consulting | (844) 44-ANDCO | AndCoConsulting.com

| Investments | Retirement Approve an Asset Management Agreement with Centerbridge Partners | 06/03/2021 | |
|-------------|--|------------|--|
|-------------|--|------------|--|

Action

That the Chief Executive Officer or designee be authorized to enter into an Asset Management Agreement with Centerbridge Partners for their Centerbridge Partners Real Estate Fund II, in a commitment amount of \$7.5 million.

Description

- Centerbridge is a large, multi-asset firm headquartered in New York that the Board has not previously invested with. While its core strategy lies in private equity, real estate has long been an important exposure that adds diversification.
- The goal of the Centerbridge Partners Real Estate II Fund is to generate attractive risk-adjusted returns for all manner of real estate investments. The return objectives for the Fund are 15% to 18% net IRR and 1.8X multiple on invested capital.
- The term is 10 years with one 1-year extension.
- During the investment period, the favorable management fee is 1.4% on committed capital. During the harvest period, it falls to 1.25% per annum on invested capital. After an 8% hurdle, there is a 20% performance fee.
- Funding will come from distributions from existing real estate funds.

Justification

• This action will provide additional diversification for the portfolio, with a top tier investment manager, while maintaining the invested level of the real estate allocation.

D/S/M/WBE Information

• Not Applicable

| Contract # | Agreeme | ent # | Purchase Order # | Action Amount | Revised Amount |
|--|-----------|-------|------------------|-------------------------|-----------------------|
| | | | | \$0 | \$0 |
| For Information James Mauldin 3-5447 | n contact | Fund | Project # | External Funding Source | Amount \$0 |

Additional Information

Additional Attachments: N

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

That the Chief Executive Officer or designee be authorized to enter into an Asset Management Agreement with Centerbridge Partners for their Centerbridge Partners Real Estate Fund II, in a commitment amount of \$7.5 million.

Approved as to Form by

Rodriguez, Elaine Legal Counsel May 19, 2021 6:04 pm

Approved as to Funding by

Underwood, Max Vice President Finance Finance May 19, 2021 2:19 pm

Approved as to M/WBE by

andle

Burks Lee, Tamela Vice President Business Diversity and Development Business Diversity and Development May 19, 2021 11:05 am

SIGNATURE REQUIRED FOR APPROVAL

Approved by

Department Head

May 18, 2021 1:54 pm

Chief Executive Officer

Pending

| Date 06/03/2021 | Committee Retirement & | Subject Approve an Asset Management Agreement with Strategic Value Partners. | Resolution # |
|---------------------------|------------------------------|--|--------------|
| | Investments | | |

Action

That the Chief Executive Officer or designee be authorized to enter into an Asset Management Agreement with Strategic Value Partners for their Strategic Value Special Situations V, in a commitment amount of \$10 million.

Description

- Strategic Value Partners (SVP), a self-identified MWBE firm headquartered in Greenwich, CT, is a global investment firm established in March 2001 and focused on distressed credit through restructurings, event-driven deals, special situation, and trading-oriented opportunities.
- Like its predecessors, Fund V will seek to invest its capital in deep-value, stressed, and distressed debt of middle-market companies and assets and will seek to exert meaningful influence in both financial restructurings and subsequent operational performance. The return target of 15% net internal rate of return is comparable in similar strategies pursued by the Dallas Fort Worth International Airport pension.
- The term is 7 years with two 1-year extensions.
- SVP will charge a 1.75% management fee on committed during the investment period, then on invested capital during the harvest period. After an 8% hurdle rate, SVP will receive a performance fee of 20%.
- Funding will come from distributions from existing credit funds and the annual sponsor contribution.

Justification

• This action will provide additional diversification for the portfolio, with a top tier investment manager, while working to grow the invested level of the non-core fixed income allocation to the target level.

D/S/M/WBE Information

- Not Applicable
- Strategic Value Partners (SVP) is a minority-owned firm (IM).

| Contract # | Agreeme | ent# | Purchase Order # | Action Amount | Revised Amount |
|--|---------|------|------------------|-------------------------|-----------------------|
| | | | | \$0 | \$0 |
| For Information James Mauldin 3-5447 | contact | Fund | Project # | External Funding Source | Amount \$0 |

Additional Information

Additional Attachments: N

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

That the Chief Executive Officer or designee be authorized to enter into an Asset Management Agreement with Strategic Value Partners for their Strategic Value Special Situations V, in a commitment amount of \$10 million.

Approved as to Form by

Rodriguez, Elaine Legal Counsel May 19, 2021 6:06 pm

Approved as to Funding by

Underwood, Max Vice President Finance Finance May 19, 2021 2:19 pm

Approved as to M/WBE by

andle

Burks Lee, Tamela Vice President Business Diversity and Development Business Diversity and Development May 19, 2021 11:06 am

SIGNATURE REQUIRED FOR APPROVAL

Approved by

Department Head

May 18, 2021 1:55 pm

Chief Executive Officer

Pending

Date

| Date 06/03/2021 | Committee Retirement & | Subject Approve an Asset Management Agreement with Monroe Capital Partners | Resolution # |
|---------------------------|-------------------------------------|--|--------------|
| | Investments | | |

Action

That the Chief Executive Officer or designee be authorized to enter into an Asset Management Agreement with Monroe Capital Partners for their Monroe Capital Private Credit Fund IV, in a commitment amount of \$10 million.

Description

- Monroe Capital is a new manager for DFW and headquartered in Chicago, IL. They are a premier boutique asset management firm specializing in private credit markets across various strategies including, direct lending, asset-based lending, specialty finance, opportunistic and structured credit and equity.
- The objective of the Monroe Capital Private Credit Fund IV is to provide investors with: attractive overall return; meaningful current yield; and safety associated with investing primarily in secured loans with contractual repayment schedules via investments in senior and junior secured loans to middle market companies, and opportunistic investments. It has a net return objective of 9% to 12% and a net equity multiple objective of 1.5x.
- The term is 7 years with two 1-year extensions.
- The management fee for the strategy is market average at 1.5% on invested capital, which could potentially lower to 1.25%, depending on final numbers; there is no charge for committed capital. After a 6% hurdle, the performance fee is 17.5%.
- Funding will come from distributions from existing credit funds and the annual sponsor contribution.

Justification

• This action will provide additional diversification for the portfolio, with a top tier investment manager, while growing the invested level of the non-core fixed income allocation to the target level.

D/S/M/WBE Information

• Not Applicable

| Contract # | Agreeme | ent # | Purchase Order # | Action Amount \$0 | Revised Amount \$0 |
|--|---------|-------|------------------|-------------------------|-----------------------|
| For Information James Mauldin 3-5447 | contact | Fund | Project # | External Funding Source | Amount \$0 |

Additional Information

Additional Attachments: N

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

That the Chief Executive Officer or designee be authorized to enter into an Asset Management Agreement with Monroe Capital Partners for their Monroe Capital Private Credit Fund IV, in a commitment amount of \$10 million.

Approved as to Form by

Rodriguez, Elaine Legal Counsel May 19, 2021 6:05 pm

Approved as to Funding by

Underwood, Max Vice President Finance Finance May 19, 2021 2:19 pm

Approved as to M/WBE by

andle

Burks Lee, Tamela Vice President Business Diversity and Development Business Diversity and Development May 19, 2021 11:06 am

SIGNATURE REQUIRED FOR APPROVAL

Approved by

Department Head

May 18, 2021 1:54 pm

Chief Executive Officer

Pending

Date



AGENDA OPERATIONS COMMITTEE MEETING Tuesday, June 1, 2021 12:45 p.m.

OPERATIONS COMMITTEE

7. Approve Minutes of the Operations Committee Meeting of May 4, 2021.

Consent Items for Consideration

- Alan Black 8. Approve execution of a Interlocal Agreement for a Remote Video Magistration project between Tarrant County, Texas and the DFW Airport Board.
- Tammy Huddleston 9. Approve execution of Contract No. 7007055, for Chevrolet Original Equipment Manufacturer Parts and Repairs, with Sam Pack Five Star Chevrolet of Carrollton, Texas, in an amount not to exceed \$158,300.00, for the initial one-year term of the Contract, with options to renew for four additional one-year periods.
 - Approve execution of Contract No. 7007054, for Ford Original Equipment Manufacturer Parts and Repairs, with Irvtex Automotive Sales II, LLC dba Westway Ford, of Irving, Texas, in an amount not to exceed \$163,300.00, for the initial one-year term of the Contract, with options to renew for four additional one-year periods.

Action Items for Consideration

- Alan Black 11. Approve execution of Purchase Order No. 278063 for Emergency Rescue Apparatus (Fire Truck), to Siddons Martin Emergency Group, LLC, of Denton, Texas, in the amount of \$2,978,531.45.
- Rusty Hodapp
 12. Approve procurement of services necessary to complete the design build of the Aircraft Rescue and Fire Fighting (ARFF) stations. The project ARFF Station Consolidation will be using a method, authorized under Chapter 2269, Section B of the Texas Government Code, to determine a solicitation method, other than competitive bidding, that provides the best value for the Airport.
 - 13. Approve execution of Contract No. 9500743, for Demolition of Northwest Air Cargo Buildings, with Veit & Company, Inc., of Rogers, Minnesota, in an amount not to exceed \$2,739,361.00, for the 210-calendar day term of the Contract; and execute change orders to such Contract on an as-needed basis, in the aggregate amount not to exceed \$370,000.00, for a total action amount of \$3,109,361.00.



- 14. Approve execution of Contract No. 9500702, for Energy Plaza Condenser Water System Rehabilitation, with Manhattan Construction Company, of Dallas, Texas, in an amount not to exceed \$12,043,713.00, for the 667-calendar day term of the Contract.
- Tammy Huddleston 15. Approve execution of Contract No. 7007048, for Conveyance Inspection Services, with ATIS Elevator Inspections, LLC, of St. Louis, Missouri, in an amount not to exceed \$489,940.00, for the five-year term of the Contract.
 - 16. Approve execution of Contract No. 7007021, for Pest Management Services, with Prime Pest Management, of Carrollton, Texas, in an amount not to exceed \$1,761,422.00, for the initial three-year term of the Contract, with options to renew for two additional one-year periods.
 - Approve execution of Contract No. 7007022, for Skylink Operations & Maintenance, to Alstom Group, of Pittsburgh, Pennsylvania, in an amount not to exceed \$226,186,733.00, for the ten-year term of the Contract.

Discussion Items

- Rusty Hodapp 18. Construction and Professional Services Contract increase(s) approved by authorized staff.
 - 19. There are no decrease(s)/increase(s) in Scope of Work approved by authorized staff for this reporting period.

| Date 06/03/2021 | Committee Operations | Subject Interlocal Agreement for Remote Video Magistration | Resolution # |
|--|---|--|----------------------------|
| | | fficer or designee be authorized to execute an Interloc between Tarrant County, Texas and the DFW Airport E | |
| Description | | | |
| | | des for technical and computer hardware assistance video magistration project. | ce from Tarrant County to |
| Justificatior | า | | |
| | | n interest of both parties regarding performing legal | lly required arraignment c |
| withir | efits the public n the DFW De | , as such, an arrested person will be granted the abi partment of Public Safety jail facility, as opposed to b gnment and release. | |
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| | | | |
| D/S/M/WBE | Information | | |
| • The a • N/A - | annual goal for - Not subject t | the M/WBE Program is 31%. o a goal per the Board's M/WBE Policy due to the r ncy Agreement) | nature of the procuremen |
| • The a • N/A - (Inter Schedule/Te The Agreem | annual goal for - Not subject t local/interager erm | o a goal per the Board's M/WBE Policy due to the r | |
| • The a • N/A - (Inter Schedule/Te The Agreem executed. | annual goal for - Not subject t local/interager erm lent becomes e | o a goal per the Board's M/WBE Policy due to the r ncy Agreement) | makes the Agreement full |

| | | | \$ | ψü |
|-------------------------|------|-----------|-------------------------|--------|
| For Information contact | Fund | Project # | External Funding Source | Amount |
| Alan Black 3-3500 | | | | \$0 |

Additional Information

DFW Airport and Tarrant County agree to perform all responsibilities identified in the Assessment by December 31, 2021. Prior to December 31, 2021, the parties may agree in writing to extend the date for completion of party responsibilities.

The Interlocal Cooperation Act contained in Chapter 791 of the Texas Government Code provides legal authority for the parties to enter into this Agreement.

Additional Attachments: N

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

That the Chief Executive Officer or designee be authorized to execute an Interlocal Agreement for a Remote Video Magistration project between Tarrant Count, Texas and the D/FW Airport Board.

Approved as to Form by

Rodriguez, Elaine Legal Counsel May 19, 2021 6:06 pm

Approved as to Funding by

Underwood, Max Vice President Finance Finance May 19, 2021 2:19 pm

Approved as to M/WBE by

andle

Burks Lee, Tamela Vice President Business Diversity and Development Business Diversity and Development May 19, 2021 11:06 am

SIGNATURE REQUIRED FOR APPROVAL

Approved by

Department Head Public Safety May 18, 2021 8:24 am

Chief Executive Officer

Pending

Date

| | | OFFICIAL BOARD AC | ION/RESOLUTION | |
|--|----------------------------------|---|---|-----------------------------------|
| Date 06/03/2021 | Committee Operations | Subject Chevrolet Original Equipme | nt Manufacturer Parts and Repairs | Resolution # |
| Original Equ Texas, in an | ipment Manu amount not to | facturer Parts and Repairs, | zed to execute Contract No. 7007 with Sam Pack Five Star Chevr initial one-year term of the Contr | olet of Carrollton, |
| Description | | | | |
| Awar needs | | o maintain the usage of Ch | evrolet fleet in support of the Ai | rport's automotive |
| Justification | 1 | | | |
| This Cheven | Contract supp rolet vehicles. | | et of Chevrolet vehicles. irs and the supply of parts for a ff list price for parts and an hou | · |
| repair • Parts | s. received will b | e original equipment manufa | | |
| D/S/M/WBE | Information | | | |
| • NA - | • | | VBE Policy due to the nature of | the procurement. |
| Schedule/Te | erm | | | |
| | Date: June 20 act Term: One | 21 year, with four one-year rene | ewal options | |
| Contract # 7007055 | Agreeme | nt # Purchase Order # | Action Amount NTE \$158,300.00 | Revised Amount \$0 |
| For Information | | Fund Project # Operating Fund | External Funding Source | Amount NTE \$158,300.00 |
| Joy Tuider 3-5634 | | | | |

Additional Information

- Two Bids, none from M/WBE firms, were received on or before the due date of April 23, 2021.
- Bid tabulation attached
- Sam Pack Five Star Chevrolet, of Carrollton, Texas, is the lowest responsive, responsible Bidder.
- Projected Total for the Contract including all renewals, if approved, is \$791,500.00.

Additional Attachments: Y

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

That the Chief Executive Officer or designee be authorized to execute Contract No. 7007055, for Chevrolet Original Equipment Manufacturer Parts and Repairs, with Sam Pack Five Star Chevrolet of Carrollton, Texas, in an amount not to exceed \$158,300.00, for the initial one-year term of the Contract, with options to renew for four additional one-year periods.

Approved as to Form by

Rodriguez, Elaine Legal Counsel May 19, 2021 6:07 pm

Approved as to Funding by

Underwood, Max Vice President Finance Finance May 19, 2021 2:20 pm

Approved as to M/WBE by

anull

Burks Lee, Tamela Vice President Business Diversity and Development Business Diversity and Development May 19, 2021 11:06 am

SIGNATURE REQUIRED FOR APPROVAL

Approved by

Indellisten ammi

Department Head Energy & Transportation Mgmt May 19, 2021 9:52 am

Chief Executive Officer

Pending

Date

Contract No. 7007055 Chevrolet OEM Parts and Repairs Bid Tabulation

| Bidders | Bid Amount |
|---|--------------|
| Sam Pack Five Star Chevrolet Carrollton, Texas | \$158,300.00 |
| Autonation Richland Hills, Texas | \$176,500.00 |

| | | | | IN/RESOLUTION | |
|---|--------------------------------|-------------------------------------|-------------------------------|---|-------------------------------|
| Date 06/03/2021 | Committee Operations | Subject Ford Original Equ | uipment Manuf | acturer Parts and Repairs | Resolution # |
| Original Equ Ford, of Irvin | ipment Manu g, Texas, in a | facturer Parts and | I Repairs, with ceed \$163,30 | zed to execute Contract No. n Irvtex Automotive Sales II, 0.00, for the initial one-year te | LLC dba Westway |
| Description | | | | | |
| • Awar | d a Contract to | maintain the fleet | of Ford vehicl | es in support of the Airport's a | utomotive needs. |
| Justification | 1 | | | | |
| The C repair Parts | rs. received will b | e original equipme | ent manufactur | st price for parts and an hour rer parts. ht, delivery and invoicing proce | |
| • NA- 1 | Innual goal for | • | | E Policy due to the nature of | the procurement. |
| Schedule/Te | | , | | | |
| | Date: June 20 act Term: One | 21 9 year, with four on | e-year renewa | l options | |
| Contract # 7007054 | Agreeme | nt # Purchas | e Order # | Action Amount NTE \$163,300.00 | Revised Amount \$0 |
| For Information Tammy Huddon 3-6132 | | Fund Operating Fund | Project # | External Funding Source | Amount \$163,300.00 |

Joy Tuider 3-5634

Additional Information

- One Bid, not from an M/WBE firm, was received on or before the due date of April 16, 2021.
- Projected Total for the Contract including all renewals, if approved, is \$816,500.00.

Additional Attachments: N

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

That the Chief Executive Officer or designee be authorized to execute Contract No. 7007054, for Ford Original Equipment Manufacturer Parts and Repairs, with Irvtex Automotive Sales II, LLC dba Westway Ford, of Irving, Texas, in an amount not to exceed \$163,300.00, for the initial one-year term of the Contract, with options to renew for four additional one-year periods.

Approved as to Form by

Rodriguez, Elaine Legal Counsel May 19, 2021 6:07 pm

Approved as to Funding by

Underwo

Underwood, Max Vice President Finance Finance May 19, 2021 2:20 pm

Approved as to M/WBE by

andle

Burks Lee, Tamela Vice President Business Diversity and Development Business Diversity and Development May 19, 2021 11:20 am

SIGNATURE REQUIRED FOR APPROVAL

Approved by

Indellisten ammi

Department Head Energy & Transportation Mgmt May 19, 2021 9:53 am

Chief Executive Officer

Pending

Date

| Date 06/03/2021 | Committee Operations | Subject Emergency Re | escue Apparatu | IS | Resolution # | | | |
|---------------------------------------|--|---|---------------------------|--|-----------------------|--|--|--|
| Emergency F | | atus (Fire Truck | | rized to execute Purchase Or lartin Emergency Group, LLC, | | | | |
| Description | | | | | | | | |
| Safet • Purch | у. | | | (fire trucks) for the Airport's D | | | | |
| Justificatior | ı | | | | | | | |
| ReplaMaint | These purchases will provide equipment for use by Airport staff in the performance of their duties. Replacement criteria is determined by age/mileage, maintenance costs, and down time/reliability. Maintaining the Airport's fleet at its current readiness level will ensure continued response to Airport emergencies thus protecting the lives and property of the Airport employees, customers, and tenants. | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| D/S/M/WBE | Information | | | | | | | |
| • NA- 1 | • | | • | BE Policy due to the nature c | of the procurement. | | | |
| Schedule/Te | erm | | | | | | | |
| • Delive | | ne 2021 ember 2022 - ne ust 2021 - used t | | | | | | |
| Contract # | Agreeme | ent # Purc 2780 | hase Order # 63 | Action Amount \$2,978,531.45 | Revised Amount \$0 | | | |
| For Information | tion contact | Fund | Project # | External Funding Source | Amoun | | | |
| Alan Black 3-3500 | | DFW Capital | 26750-02 | | \$2,835,176.45 | | | |
| Keith White | | DFW Capital | 26921-01 | | \$143,355.00 | | | |

3-5638

Additional Information

- This purchase will be made through an Interlocal Agreement with the Houston-Galveston Area Council of Governments (H-GAC), in accordance with Board Resolution No. 97-07-181, dated July 3, 1997.
- Funding split between two DFW Capital Acct projects: \$2.8M for two new fire trucks and \$143K for used 2007 Oshkosh Stryker 3000 for the Airport's Department of Public Safety Fire Training Research Center.

Additional Attachments: N

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

That the Chief Executive Officer or designee be authorized to execute Purchase Order No. 278063 for Emergency Rescue Apparatus (Fire Truck), to Siddons Martin Emergency Group, LLC, of Denton, Texas, in the amount of \$2,978,531.45.

Approved as to Form by

Rodriguez, Elaine Legal Counsel May 19, 2021 6:07 pm

Approved as to Funding by

Underwood, Max Vice President Finance Finance May 19, 2021 2:20 pm

Approved as to M/WBE by

andle

Burks Lee, Tamela Vice President Business Diversity and Development Business Diversity and Development May 19, 2021 11:20 am

SIGNATURE REQUIRED FOR APPROVAL

Approved by

Department Head Public Safety May 18, 2021 8:24 am

Chief Executive Officer

Pending

| Date 06/03/2021Comm Operat | tee Subject ns Alternate Contracting Method for Aircraft Rescue and Fire Fighting Station Consolidation | Resolution # |
|----------------------------------|---|--------------|
|----------------------------------|---|--------------|

Action

That the Chief Executive Officer or designee be authorized to procure services necessary to complete the design build of the Aircraft Rescue and Fire Fighting (ARFF) stations. The project ARFF Station Consolidation will be using a method, authorized under Chapter 2269, Section B of the Texas Government Code, to determine a solicitation method, other than competitive bidding, that provides the best value for the Airport.

Description

• Delegates authority to the CEO or designee to determine which solicitation method, other than competitive bidding, provides the best value for the Airport and to procure services necessary for the design build of the ARFF Station Consolidation.

Justification

- Existing ARFF Stations 1,2 and 3 are 49 years old, Station 4 is 36 years old, and all require modernization to meet current and future operational requirements.
- Two new consolidated stations, built to current building codes and standards, will meet future ARFF requirements and minimize operational impact during construction.
- Chapter 2269, Subchapter B of the Texas Government Code authorizes the Board to consider procuring a construction Contract using a method, other than competitive bidding, that is available under the statute and provides a better value.
- The law also allows the Board to delegate its authority by providing notice of the delegation, the limits of the delegation, and the name or title of each person who the delegation is made. This action is intended to satisfy those notice requirements.

D/S/M/WBE Information

• The applicable Business Diversity Program and contract-specific goal will be determined prior to advertising.

| Contract # A | Agreemer | nt# | Purchase Order # | Action Amount \$0 | Revised Amount \$0 |
|--|----------|------|------------------|-------------------------|-----------------------|
| For Information c Rusty Hodapp 3-1891 Suzanne DeVashe 3-1749 | | Fund | Project # | External Funding Source | Amount \$0 |

Additional Attachments: N

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

That the Chief Executive Officer or designee be authorized to procure services necessary to complete the design build of the ARFF Station Consolidation. The project Station Consolidation will be using a method, authorized under Chapter 2269, Section B of the Texas Government Code, to determine a solicitation method, other than competitive bidding, that provides the best value for the Airport.

Approved as to Form by

Rodriguez, Elaine Legal Counsel May 19, 2021 6:08 pm

Approved as to Funding by

Underwood, Max Vice President Finance Finance May 19, 2021 2:21 pm

Approved as to M/WBE by

amele

Burks Lee, Tamela Vice President Business Diversity and Development Business Diversity and Development May 19, 2021 11:29 am

SIGNATURE REQUIRED FOR APPROVAL

Approved by

Department Head

May 19, 2021 10:24 am

Chief Executive Officer

Pending

| 06/03/2021 Operations Demolition of Northwest Air Cargo Buildings Action That the Chief Executive Officer or designee be authorized to execute Contract No. 9500743, for Demolition of Northwest Air Cargo Buildings, with Veit & Company, Inc., of Rogers, Minnesota, in an amount not exceed \$2,739,361.00, for the 210 calendar day term of the Contract; and execute change orders to suc Contract on an as-needed basis, in the aggregate amount not to exceed \$370,000.00, for a total actic amount of \$3,109,361.00. Description • Award a Contract for Demolition of Northwest Air Cargo Buildings. • This Action specifically authorizes the CEO or designee to execute change orders for future Contract change requirements on an as-needed basis up to an amount not to exceed \$370,000.00. Justification • The Contract scope includes demolition of utilities and buildings at the Evergreen cargo building ar four Aeroterm buildings to prepare the site for future redevelopment opportunities. Complete demolition of the five buildings will lockude foundations and surrounding pavements fro the Air Operations Area (AOA) to the west and north limits of the site. Post-demolition site preparation will establish drainage to the existing storm sewer infrastructure ar place soil stabilization measures. The AOA boundary will be adjusted as part of this project, and all demolition will occur as landsic operations. D/S/M/WBE I | | | | ACTION | nloolo hon | |
|---|---|--|---|---|--|---------------------------------------|
| That the Chief Executive Officer or designee be authorized to execute Contract No. 9500743, for Demolitic of Northwest Air Cargo Buildings, with Veit & Company, Inc., of Rogers, Minnesota, in an amount not exceed \$2,739,361.00, for the 210 calendar day term of the Contract; and execute change orders to sure Contract on an as-needed basis, in the aggregate amount not to exceed \$370,000.00, for a total actic amount of \$3,109,361.00. Description • Award a Contract for Demolition of Northwest Air Cargo Buildings. • This Action specifically authorizes the CEO or designee to execute change orders for future Contrac change requirements on an as-needed basis up to an amount not to exceed \$370,000.00. Justification • The Contract scope includes demolition of utilities and buildings at the Evergreen cargo building ar four Aeroterm buildings to prepare the site for future redevelopment opportunities. • Complete demolition of the five buildings will include foundations and surrounding pavements fro the Air Operations Area (AOA) to the west and north limits of the site. • Post-demolition measures. • The AOA boundary will be adjusted as part of this project, and all demolition will occur as landsic operations. D/S/M/WBE Information • The annual goal for the M/WBE Program is 31%. • In accordance with the Board's M/WBE Program, the M/WBE goal for this contract is 38%. • Veit & Company, Inc. has committed to achieving 38% M/WBE participation utilizing Lemo Construction & Materials, LLC (WF-C). Schedule/Term • Start Date: June 2021 • Contract Magerent Project # Action Amount Revised Amoun 9500743 Tern Information Fund Project # External Funding Source Amoun 950743 DFW Capital Acct-JRB 26820-01 \$3,109,361.0 | | | | t Air Cargo | Buildings | Resolution # |
| Award a Contract for Demolition of Northwest Air Cargo Buildings. This Action specifically authorizes the CEO or designee to execute change orders for future Contrac change requirements on an as-needed basis up to an amount not to exceed \$370,000.00. Justification The Contract scope includes demolition of utilities and buildings at the Evergreen cargo building ar four Aeroterm buildings to prepare the site for future redevelopment opportunities. Complete demolition of the five buildings will include foundations and surrounding pavements fro the Air Operations Area (AOA) to the west and north limits of the site. Post-demolition site preparation will establish drainage to the existing storm sewer infrastructure ar place soil stabilization measures. The AOA boundary will be adjusted as part of this project, and all demolition will occur as landsic operations. D/S/M/WBE Information The annual goal for the MWBE Program is 31%. In accordance with the Board's M/WBE Program, the M/WBE goal for this contract is 38%. Veit & Company, Inc. has committed to achieving 38% M/WBE participation utilizing Lemo Construction & Materials, LLC (WF-C). Schedule/Term Start Date: June 2021 Contract <i>Materials</i> , LLC (WF-C). Contract <i>Materials</i> , LLC (WF-C). Schedule/Term Rusty Hodapp Janny Grammer | That the Chie of Northwes exceed \$2,7 Contract on | t Air Cargo Bu 39,361.00, fou an as-needed | uildings, with Veit & Cor r the 210 calendar day te | npany, Inc., erm of the C | , of Rogers, Minnesota, in contract; and execute change | an amount not to ge orders to such |
| This Action specifically authorizes the CEO or designee to execute change orders for future Contract change requirements on an as-needed basis up to an amount not to exceed \$370,000.00. Justification The Contract scope includes demolition of utilities and buildings at the Evergreen cargo building ar four Aeroterm buildings to prepare the site for future redevelopment opportunities. Complete demolition of the five buildings will include foundations and surrounding pavements fro the Air Operations Area (AOA) to the west and north limits of the site. Post-demolition site preparation will establish drainage to the existing storm sever infrastructure ar place soil stabilization measures. The AOA boundary will be adjusted as part of this project, and all demolition will occur as landsic operations. D/S/M/WBE Information The annual goal for the M/WBE Program is 31%. In accordance with the Board's M/WBE Program, the M/WBE goal for this contract is 38%. Veit & Company, Inc. has committed to achieving 38% M/WBE participation utilizing Lemo Construction & Materials, LLC (WF-C). Schedule/Term Start Date: June 2021 Contract Duration: 210 calendar days Tornation contact Fund Project # External Funding Source Amoung Sign 93 Janny Grammer | Description | | | | | |
| The Contract scope includes demolition of utilities and buildings at the Evergreen cargo building ar four Aeroterm buildings to prepare the site for future redevelopment opportunities. Complete demolition of the five buildings will include foundations and surrounding pavements fro the Air Operations Area (AOA) to the west and north limits of the site. Post-demolition site preparation will establish drainage to the existing storm sewer infrastructure ar place soil stabilization measures. The AOA boundary will be adjusted as part of this project, and all demolition will occur as landsic operations. D/S/M/WBE Information The annual goal for the M/WBE Program is 31%. In accordance with the Board's M/WBE Program, the M/WBE goal for this contract is 38%. Veit & Company, Inc. has committed to achieving 38% M/WBE participation utilizing Lemo Construction & Materials, LLC (WF-C). Schedule/Term Start Date: June 2021 Contract # Agreement # Purchase Order # Action Amount Revised Amoun 9500743 For Information contact Rule Agreement # Purchase Order # Action Amount Signal (S) | • This / chang | Action specific ge requiremen | ally authorizes the CEO | or designee | to execute change orders f | |
| The annual goal for the M/WBE Program is 31%. In accordance with the Board's M/WBE Program, the M/WBE goal for this contract is 38%. Veit & Company, Inc. has committed to achieving 38% M/WBE participation utilizing Lemo Construction & Materials, LLC (WF-C). Schedule/Term Start Date: June 2021 Contract Duration: 210 calendar days Contract # Agreement # Purchase Order # Action Amount Revised Amoun 9500743 For Information contact Rusty Hodapp 3-1891 Janny Grammer | four A • Comp the A • Post- place • The A | Aeroterm build olete demolition ir Operations / demolition site soil stabilizati AOA boundary | ings to prepare the site for on of the five buildings w Area (AOA) to the west a e preparation will establis on measures. | or future red ill include fo nd north lim h drainage | evelopment opportunities. oundations and surrounding its of the site. to the existing storm sewer | pavements from |
| Start Date: June 2021 Contract Duration: 210 calendar days Contract # Agreement # Purchase Order # Action Amount Revised Amount 9500743 For Information contact Rusty Hodapp 3-1891 Janny Grammer Start Date: June 2021 Start Date: June 202 Start Date | • The a • In acc • Veit a | Innual goal for cordance with & Company, | the Board's M/WBE Prog Inc. has committed to | ram, the M/ | • | |
| Contract Duration: 210 calendar days Contract # Agreement # Purchase Order # Action Amount Revised Amount 9500743 For Information contact Rusty Hodapp 3-1891 Janny Grammer DFW Capital Acct-JRB 26820-01 Sandar Contact Sandar C | Schedule/Te | erm | | | | |
| 9500743NTE \$3,109,361.00For Information contact Rusty Hodapp 3-1891Fund DFW Capital Acct-JRBProject # External Funding Source \$3,109,361.00Janny GrammerDFW Capital Acct-JRB26820-01\$3,109,361.00 | | | | | | |
| Rusty HodappDFW Capital Acct-JRB26820-01\$3,109,361.03-1891Janny Grammer | | Agreeme | nt # Purchase Orde | er # | | Revised Amoun \$(|
| · | Rusty Hodap 3-1891 | p | | - | External Funding Source | e Amoun \$3,109,361.00 |
| | • | ner | | | | |

- Four Bids, including one from a M/WBE firm, were received on or before the due date of April 21, 2021.
- Bid tabulation attached
- Veit & Company, Inc., of Rogers, Minnesota, was the lowest responsive, responsible Bidder.

Additional Attachments: Y

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

That the Chief Executive Officer or designee be authorized to execute Contract No. 9500743, for Demolition of Northwest Air Cargo Building, with Veit & Company, Inc., of Rogers, Minnesota, in an amount not to exceed \$2,739,361.00, for the 210 calendar day term of the Contract; and execute change orders to such Contract on an as-needed basis, in the aggregate amount not to exceed \$370,000.00, for a total action amount of \$3,109,361.00.

Approved as to Form by

Rodriguez, Elaine Legal Counsel May 19, 2021 6:08 pm

Approved as to Funding by

Underwood, Max Vice President Finance Finance May 19, 2021 2:21 pm

Approved as to M/WBE by

anull

Burks Lee, Tamela Vice President Business Diversity and Development Business Diversity and Development May 19, 2021 3:37 pm

SIGNATURE REQUIRED FOR APPROVAL

Approved by

Department Head

May 19, 2021 11:06 am

Chief Executive Officer

Pending

Contract No. 9500743 Demolition of Northwest Air Cargo Buildings **Bid Tabulation**

| Bidders | Bid Amount | | | |
|---|----------------|--|--|--|
| Veit & Company, Inc. Rogers, Minnesota | \$2,739,361.00 | | | |
| Gilbert May, Inc. dba Phillips/May Corporation ^{N1} Dallas, Texas | \$3,727,333.00 | | | |
| Satterfield & Pontikes Construction Dallas, Texas | \$4,181,516.00 | | | |
| F.H. Paschen/Nielsen & Associates ^{N2} Dallas, Texas | \$5,780,000.00 | | | |
| Note: 1. MBE certified through the North Central Texas Certification Agency 2. Bid price variance is attributed to contractor using outsourced subcontractor versus insourced capability. | | | | |

| Date 06/03/2021 | Committee Operations | Subject Energy Plaza Cond | denser Wate | r System Rehabilitation | Resolution # |
|--|---|---|--|--|--|
| Plaza Conde | nser Water Sy | stem Rehabilitation | , with Manha | ed to execute Contract No. 95 attan Construction Company, dar day term of the Contract. | |
| Description | | | | | |
| | | for Energy Plaza (ansportation & Asse | | Water System Rehabilitatior nt Department. | n in support of the |
| Justification | 1 | | | | |
| termin • The s infras • The p | nals. scope includ tructure comp project suppor | es significant stru onents, as well corre ts modernization of | ctural and ection of dete the Energy | entral Terminal Area includ mechanical repairs to orig prioration induced safety deficie Plaza facility with new efficie and reduce operating and ma | inal Airport utility encies. Int and sustainable |
| D/S/M/WBE | Information | | | | |
| In acc Manh Mobil Schedule/Te Start | cordance with hattan Constru e Enterprises, erm Date: June 20 | iction Company has Inc. (WF-C: 13%), a | Program, the s committed | e M/WBE goal for this contract to achieving 68% M/WBE pa Humphrey JV (BM-C: 55%). | |
| Contract # | Agreemer | • | Order # | Action Amount | Revised Amount |
| 9500702 | | | | NTE \$12,043,713.00 | \$0 |
| For Informat Rusty Hodap 3-1891 Monica Allen | p | Fund Joint Capital Acct | Project # 26658-01 | External Funding Source | Amoun t \$12,043,713.00 |

3-1709

- Two Bids, none from M/WBE firms, was received on or before the due date of March 12, 2021.
- Bid tabulation attached
- Manhattan Construction Company, of Dallas, Texas, was the lowest responsive, responsible Bidder.

Additional Attachments: Y

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

That the Chief Executive Officer or designee be authorized to execute Contract No. 9500702, for Energy Plaza Condenser Water System Rehabilitation, with Manhattan Construction Company, of Dallas, Texas, in an amount not to exceed \$12,043,713.00, for the 667 calendar day term of the Contract.

Approved as to Form by

Rodriguez, Elaine Legal Counsel May 19, 2021 6:09 pm

Approved as to Funding by

Underwood, Max Vice President Finance Finance May 19, 2021 2:21 pm

Approved as to M/WBE by

andle

Burks Lee, Tamela Vice President Business Diversity and Development Business Diversity and Development May 19, 2021 4:30 pm

SIGNATURE REQUIRED FOR APPROVAL

Approved by

Department Head

May 19, 2021 9:48 am

Chief Executive Officer

Pending

Contract No. 9500702 Energy Plaza Condenser Water System Rehabilitation Bid Tabulation

| Bidders | Bid Amount with Alternate |
|--|---------------------------|
| Manhattan Construction Company Dallas, Texas | \$12,043,713.00 |
| Holt Construction Irving, Texas | \$14,081,871.00 |

| Date 06/03/2021 | Committee Operations | Subject Conveyance Insp | ection Service | S | Resolution # |
|------------------------------|-----------------------------------|------------------------------------|-----------------------------------|--|---------------------|
| Conveyance | Inspection Se | | Elevator Inspe | prized to execute Contract octions, LLC, of St. Louis, Miss itract. | |
| Description | | | | | |
| | | for Conveyance set Management D | | Services in support of the | Airport's Energy |
| Justificatior | ı | | | | |
| • The S • This (| State of Texas Contract will p | requires annual ins | pections of el | n place for six years. evators, escalators and movin rvices for 368 conveyance uni | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| D/S/M/WBE | Information | | | | |
| • In acc • ATIS | cordance with Elevator Insp | | E Program, the st. Louis, Miss | e M/WBE goal for this contract souri, has committed to achie | |
| Schedule/Te | erm | | | | |
| | Date: June 20 ract Term: Five | | | | |
| Contract # 7007048 | Agreeme | nt # Purchas | e Order # | Action Amount NTE \$489,940.00 | Revised Amoun \$ |
| For Informa | tion contact | Fund | Project # | External Funding Source | Amour |
| Tammy Hudo 3-6132 | | Operating Fund | | | \$489,940.0 |
| Edward Duna | agan | | | | |

3-5612

- Four Bids, including one from an M/WBE firm, were received on or before the due date of April 30, 2021.
- Bid tabulation attached
- The bids submitted by Reliant Elevator Inspections & Consulting, LLC, of Joshua, Texas, and Bureau Veritas National Elevator Inspection Services (BVNEIS), of Fort Worth, Texas, were determined non-responsive as the submissions did not meet the specifications outlined in the Airport's solicitation.
- ATIS Elevator Inspections, LLC, of St. Louis, Missouri, is the lowest responsive, responsible Bidder.
- Projected Total for the Contract, if approved, is \$489,940.00.

Additional Attachments: Y

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

That the Chief Executive Officer or designee be authorized to execute Contract No. 7007048, for Conveyance Inspection Services, with ATIS Elevator Inspections, LLC, of St. Louis, Missouri, in an amount not to exceed \$489,940.00, for the five-year term of the Contract.

Approved as to Form by

Rodriguez, Elaine Legal Counsel May 19, 2021 6:10 pm

Approved as to Funding by

Underwood, Max Vice President Finance Finance May 19, 2021 2:21 pm

Approved as to M/WBE by

andle

Burks Lee, Tamela Vice President Business Diversity and Development Business Diversity and Development May 19, 2021 3:38 pm

SIGNATURE REQUIRED FOR APPROVAL

Approved by

Indelliston ammi

Department Head Energy & Transportation Mgmt May 19, 2021 9:56 am

Chief Executive Officer

Pending

Contract No. 7007048 Conveyance Inspection Services Bid Tabulation

| Bidders | Bid Amount |
|--|--------------|
| ATIS Elevator Inspections, LLC St. Louis, Missouri | \$489,940.00 |
| Technical Inspection Agency North Las Vegas, Nevada | \$525,159.13 |

| Date 06/03/2021 | Committee Operations | Subject Pest Managemen | t Services | | Resolution # |
|---|---|---|---|--|--|
| Managemen | t Services, w 00, for the in | th Prime Pest Ma | nagement, of | zed to execute Contract No. Carrollton, Texas, in an amo ntract, with options to renew | ount not to exceed |
| Description | | | | | |
| | | or Airport-Wide Pe tion & Asset Manag | | lanagement Services in supp tment. | port of the Airport's |
| Justification | I | | | | |
| Provid DPS This (specified) A total | des pest mana Headquarters, Contract provid fic issues, suc al of 97 building | gement services in Integrated Operati des for both routine n as bees. gs with 6,750,388 s | n all Airport-m ons Center, F e scheduled m square feet wi | as been in place for five years anaged buildings including Te lental Car Center, and LiveWe aaintenance and for ad-hoc res I receive routine scheduled ma feet will receive service on ar | rminals, Airport and II. sponses to address aintenance. |
| D/S/M/WBE | Information | | | | |
| • In acc • Prime | cordance with Pest Control | | E Program, the | e M/WBE goal for this contract mmitted to achieving 20% pa | |
| Schedule/Te | erm | | | | |
| | Date: June 20 act Term: Thre | 21 ee years, with two o | one-year rene | wal options | |
| Contract # 7007021 | Agreeme | nt # Purchase | order # | Action Amount NTE \$1,761,422.00 | Revised Amoun \$(|
| For Informat Tammy Hudo 3-6132 Peggy Watkin 3-5619 | dleston | Fund Operating Fund | Project # | External Funding Source | Amoun \$1,761,422.00 |

3-5619

- Six Bids, including one from an M/WBE firm, were received on or before the due date of February 12, 2021.
- Bid tabulation attached
- The bids submitted by CPL Pest Control of Edinburg, Texas; and Bugco Pest Control of Richmond, Texas, were determined non-responsive as the submissions did not meet the specifications outlined in the Airport's solicitation.
- Prime Pest Management, of Carrollton, Texas, is the lowest responsive, responsible Bidder and is the incumbent.
- Projected total of the Contract including all renewals, if approved, is \$2,942,370.

Additional Attachments: Y

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

That the Chief Executive Officer or designee be authorized to execute Contract No. 7007021, for Pest Management Services, with Prime Pest Management, of Carrollton, Texas, in an amount not to exceed \$1,761,422.00, for the initial three-year term of the Contract, with options to renew for two additional one-year periods.

Approved as to Form by

Rodriguez, Elaine Legal Counsel May 19, 2021 6:10 pm

Approved as to Funding by

Underwood, Max Vice President Finance Finance May 19, 2021 2:22 pm

Approved as to M/WBE by

and

Burks Lee, Tamela Vice President Business Diversity and Development Business Diversity and Development May 19, 2021 4:29 pm

SIGNATURE REQUIRED FOR APPROVAL

Approved by

Indellistan ammi

Department Head Energy & Transportation Mgmt May 19, 2021 9:55 am

Chief Executive Officer

Pending

Contract No. 7007021 Pest Management Services Bid Tabulation

| Bidders | Bid Amount | | | | |
|---|----------------|--|--|--|--|
| Prime Pest Management | \$1,761,422.00 | | | | |
| Carrollton, Texas | | | | | |
| MCBJSG Pest LLC dba Sureguard | \$1,984,406.00 | | | | |
| Termite Pest Services ^{N1} | | | | | |
| Addison, Texas | | | | | |
| Brady Pest Control LLC dba Brady | \$2,730,350.00 | | | | |
| Pest Control ^{N2} | | | | | |
| Grand Prairie, Texas | | | | | |
| Terminix ^{N2} | \$3,437,360.00 | | | | |
| Fort Worth, Texas | | | | | |
| Note: | | | | | |
| 1. WBE certified through the North Central Texas Regional | | | | | |
| Certification Agency | | | | | |
| 2. The per facility charges were higher priced for the pest | | | | | |
| management program services | | | | | |

| Date 06/03/2021 | Committee Operations | Subject Skylink Operation | is & Mainten | ance | Resolution # |
|---------------------------------------|---|--|---|--|---|
| Operations a | & Maintenanc | | p, of Pittsb | zed to execute Contract No. 7 urgh, Pennsylvania, in an am | |
| Description | | | | | |
| | d a Contract fo Management | • • | ons & Mainte | enance in support of the Energ | gy, Transportation & |
| Justification | I | | | | |
| • This (Syste • The S | Contract will o m through a fu Skylink System | Illy staffed and train | ate optimal on ned Operation ncing the Cu | operation and maintenance on and Maintenance work force stomer Experience by providin |). |
| In acc | nnual goal for | | E Program, t | ne M/WBE goal for this contrac /WBE participation utilizing All | |
| 3.1%) 0.9%) Distril |), Auto Parts S), Great South | olutions (BM-C: 4. west Fire (BM-C: 0).03%), Rushmore | .3%), Chamı).02%), Limi | bion Fuel (WF-C: 1.3%), GNS tless Office Products (IF-C: 0.0 C: 10%), TKC Enterprises Inc. | Electric Inc. (WF-C 06%), Ricochet Fue |
| Schedule/Te | erm | | | | |
| | date: Novemb act Term: Ten | | | | |
| Contract # 7007022 | Agreemen | t # Purchase | Order # | Action Amount NTE \$226,186,733.00 | Revised Amoun \$0 |
| For Informat | | Fund | Project # | External Funding Source | Amoun |
| Tammy Hudo 3-6132 Christian Bre | | Operating Fund | | | \$226,186,733.0 |

3-5322

- One Proposal, not from an M/WBE firm, was received on or before the due date January 12, 2021.
- Based on evaluations of the Proposal submitted, the Evaluation Committee, consisting of representatives for the Airport's Design, Code, and Construction, Customer Experience, Parking, Finance, and Business Development and Diversity departments, recommends that the Contract be awarded to Alstom Group, of Pittsburgh, Pennsylvania.
- Projected Total for the Contract, if approved, is \$226,186,733.00

Additional Attachments: N

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

That the Chief Executive Officer or designee be authorized to execute Contract No. 7007022, for Skylink Operations & Maintenance, to Alstom Group, of Pittsburgh, Pennsylvania, in an amount not to exceed \$226,186,733.00, for the ten-year term of the Contract.

Approved as to Form by

Rodriguez, Elaine Legal Counsel May 20, 2021 2:54 pm

Approved as to Funding by

Underwo

Underwood, Max Vice President Finance Finance May 20, 2021 3:25 pm

Approved as to M/WBE by

anull

Burks Lee, Tamela Vice President Business Diversity and Development Business Diversity and Development May 20, 2021 3:01 pm

SIGNATURE REQUIRED FOR APPROVAL

Approved by

Juddliston ammi

Department Head Energy & Transportation Mgmt May 20, 2021 2:31 pm

Chief Executive Officer

Pending

DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD COMMITTEE DISCUSSION ITEM

| Meeting Date | • | Committee |
|--------------|----------------|------------|
| 06/03/2021 | Monthly Report | Operations |

Item For Discussion

Report to the Airport Board all Contracts and Purchase Orders valued between \$25,000.00 and \$50,000.00, and Contracts Increases/Decreases valued between \$25,000.00 and \$50,000.00, for the month of April 2021.

Description

• Report to the Airport Board all Contracts and Purchase Orders valued between \$25,000.00 and \$50,000.00, and Contracts Increases/Decreases valued between \$25,000.00 and \$50,000.00, for the month of April 2021.

CONTRACT/PURCHASE ORDER INCREASES/DECREASES (\$25,000 OR GREATER) (APPROVED BY BOARD STAFF UNDER THEIR DELEGATED AUTHORITY – APRIL 2021)

| CONSULTANT | CONTRACT NO. | CONTRACT TITLE/DESCRIPTION | ACTION TYPE | AMOUNT |
|---------------------------------|--------------|---|--------------|-------------|
| Holder/Source Addison, Texas | 9500618 | Integrated Operations Center - Construction Manager at Risk (CMAR) | Change Order | \$46,542.20 |
| | | | TOTAL | \$46,542.20 |



AGENDA CONCESSIONS/COMMERCIAL DEVELOPMENT COMMITTEE Tuesday, June 1, 2021 12:55 p.m.

CONCESSIONS/COMMERCIAL DEVELOPMENT COMMITTEE

20. Approve the minutes of the Concessions/Commercial Development Meeting of May 4, 2021.

Consent Items for Consideration

| Zenola Campbell | 21. | Approve a Permit between the Dallas Fort Worth International Airport |
|-----------------|-----|--|
| | | Board and MAG US Lounge Management LLC. |

22. Approve authorization to consent to the Assignment and Assumption of Lease Agreement No. 009813 to JDDA Concessions Management Inc.

Action Items for Consideration

| Zenola Campbell | 23. | Approve authorization to revise the entity and re-concept Lease No. |
|-----------------|-----|--|
| | | 009775 by and between Air Star/LTS Marquis DFW, LLC, d/b/a Rio Mambo, and the Dallas Fort Worth International Airport Board. |

Courtney Moore 24. Approve authorization to reject all bids received for Solicitation No. 7007067, for Luggage Cart Rent - Purchase; and execute Contract No. 7007063, for Luggage Cart Services, with APS USA LLC, of Miami, Florida, in an amount not to exceed \$4,777,600.00, for the initial five-year term of the Contract, with options to renew for six additional one-year periods.

Discussion Item

Zenola Campbell 25. Permits issued by Concessions.

| Date 06/03/2021 | Committee Concessions Developmen | c/Commercial | Subject Permit Issued | by Concessions | Resolution # |
|---------------------------------------|---|--|---|--|-----------------------|
| | | | | ized to approve a Permit between lanagement LLC. | the Dallas Fort |
| Description | | | | | |
| within • Each • Conce | the terminals • Terminal A, • Terminal B (• Terminal E, location will have essionaire sharp | at: Gate 14 Gate 19 Gates11 and ave 2 to 3 unit Ill pay a perce | 16 is for a total of 10 nt rent of 12% ar | ith DFW Airport to operate four Jal) units throughout DFW Airport. Ind the term will be for 2 years. ure locations are cleaned and san | |
| Justification | I | | | | |
| for the ● This a | e mobile worke action suppor | ers of the worl ts the Board' | d who need a be | hat provides social distancing and atter work environment on the go. olicy 1.3.2 to provide and improv nal Airport. | |
| D/S/M/WBE | Information | | | | |
| In acc to no | cordance with available ACD | the Board's A BE firms that | operate this type | no ACDBE goal was determined fo of concept. e permit spaces is 30%. | or this permit due |
| Contract # | Agreeme | ent# Pu | rchase Order # | Action Amount F | Revised Amount \$0 |
| For Informat Zenola Camp 3-4830 | | Fund | Project # | Φ External Funding Source | Amount \$0 |

Additional Attachments: N

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

That the Chief Executive Officer or designee be authorized to approve a Permit between the Dallas Fort Worth International Airport Board and MAG US Lounge Management LLC.

Approved as to Form by

Rodriguez, Elaine Legal Counsel May 19, 2021 6:14 pm

Approved as to Funding by

Underwood, Max Vice President Finance Finance May 19, 2021 5:44 pm

Approved as to M/WBE by

amille

Burks Lee, Tamela Vice President Business Diversity and Development Business Diversity and Development May 19, 2021 3:48 pm

SIGNATURE REQUIRED FOR APPROVAL

Approved by

Aguola W Campbell

Department Head

May 19, 2021 9:25 am

Chief Executive Officer

Pending

| Date 06/03/2021 | Committee Concessions Developmen | /Commercial t | Subject Assignment ar Lease Agreem | nd Assumption of Concession ent | Resolution # |
|--|--|--|--|--|--------------------|
| | | | nee be authorize Concessions Mar | ed to consent to the Assignment a agement Inc. | nd Assumption of |
| Description | | | | | |
| opera • Lease from I | ite a KR's Whi e No. 009813 KR's White Ta | te Tail Bistro i will be assign il Bistro to Hic | n Terminal D. ned to JDDA Co | Agreement for Paradies-DFW 20 ncessions Management Inc. and n effect. | |
| Justification | 1 | | | | |
| • Hicko • This a | ry BBQ, also I action meets th | ocated in Terr ne Board's Co | minal B, is a succ | o a wider mix of passengers. essful local DFW concept. of providing and improving the sho | opping, dining and |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| D/S/M/WBE | Information | | | | |
| The e JDDA Enter comm | existing ACDBI A Concessions prise (ACDB hitment. | s Manageme E: PM-C, 100 | nt, Inc. is a certi 0%). Their self- _l | apply to the lease term. fied Airport Concession Disadva performance counts toward the e reconcepted lease space is 30% | existing ACDBE |
| Contract # | Agreeme | nt# Pu | rchase Order # | | Revised Amount |
| | | _ | _ | \$0 | \$0 |
| For Information Zenola Camp 3-4830 | | Fund | Project # | External Funding Source | Amount \$0 |

Additional Attachments: N

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

That the Chief Executive Officer or designee be authorized to consent to the Assignment and Assumption of Lease Agreement No. 009813 to JDDA Concessions Management Inc.

Approved as to Form by

Rodriguez, Elaine Legal Counsel May 19, 2021 6:14 pm

Approved as to Funding by

Underwood, Max Vice President Finance Finance May 19, 2021 5:44 pm

Approved as to M/WBE by

amille

Burks Lee, Tamela Vice President Business Diversity and Development Business Diversity and Development May 19, 2021 3:49 pm

SIGNATURE REQUIRED FOR APPROVAL

Approved by

Aguala W Campbell

Department Head

May 19, 2021 9:26 am

Chief Executive Officer

Pending

| | | | | | 1 | |
|--|--|--|--|---|----------------------|--|
| Date 06/03/2021 | Committee Concessions Developmen | c/Commercial t | Subject Revise the ent located in Terr | ity and re-concept Rio Mambo ninal D | Resolution # | |
| 009775 by a | | Air Star/LTS N | • | zed to revise the entity and re-con LC, d/b/a Rio Mambo, and the Da | | |
| Description | | | | | | |
| Star-J • Conce Whata • The V bever | lavaStar, LLC essionaire wil aburger. Whataburger ages, shakes | Il re-concept F menu will fe and other Wha | Rio Mambo, loca | | . D-SV104 to a | |
| Justification | I | | | | | |
| • Whata • This a | aburger is a Te action meets th | exas-based br he Board's Cor | and with over 80 | o a wider mix of passengers. 10 locations across the U.S. of providing and improving the shop | ping, dining and | |
| D/S/M/WBE | Information | | | | | |
| The existing ACDBE commitment will continue to apply to the lease term. Air Star-Java Star, LLC is a joint venture comprised of Air Star Concessions, Ltd (ACDBE: HM-C, 66.18%) and Java Star, Inc. (ACDBE: HM-C, 33.82%). Their respective self-performance will count toward the existing ACDBE commitment. The M/WBE goal for design and construction of the re-concepted lease space is 30%. | | | | | | |
| Contract # | Agreeme | ent# Pur | chase Order # | Action Amount Re | evised Amount \$0 | |
| For Informat Zenola Camp 3-4830 | | Fund | Project # | External Funding Source | ەت Amount \$0 | |

Additional Attachments: N

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

That the Chief Executive Officer or designee be authorized to revise the entity and re-concept Lease No. 009775 by and between Air Star/LTS Marquis DFW, LLC, d/b/a Rio Mambo, and the Dallas Fort Worth International Airport Board.

Approved as to Form by

Rodriguez, Elaine Legal Counsel May 19, 2021 6:14 pm

Approved as to Funding by

Underwood

Underwood, Max Vice President Finance Finance May 19, 2021 5:45 pm

Approved as to M/WBE by

andle

Burks Lee, Tamela Vice President Business Diversity and Development Business Diversity and Development May 20, 2021 11:35 am

SIGNATURE REQUIRED FOR APPROVAL

Approved by

Aguala W Campbell

Department Head

May 19, 2021 1:45 pm

Chief Executive Officer

Pending

| Date 06/03/2021 | Committee Concessions Development | /Commercial | Subject Luggage Cart S | ervices | Resolution # |
|---------------------------------------|--|------------------------------------|-------------------------------------|--|---------------------------------|
| 7007067, for with APS US | Luggage Cart SA LLC, of Mia | Rent - Purchas ami, Florida, in | e; and execute (an amount not f | ed to reject all bids received Contract No. 7007063, for Lugg to exceed \$4,777,600.00, for I one-year periods. | gage Cart Services, |
| Description | | | | | |
| • Awar | d a contract to | provide install | | nce, operation, and managem rages, and Rental Car Center | |
| Justification | I | | | | |
| termir | hals to assist in | n transporting lu | ggage to check- | t strategic areas of the garages in locations, between terminals experiences and conveniences | s, and to vehicles. |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| D/S/M/WBE | Information | | | | |
| • In acc • APS | cordance with t USA LLC, of I | | BE Program, th has committed | e M/WBE goal for this contract to achieving 25% M/WBE pa | |
| Schedule/Te | erm | | | | |
| | date: Decembo act Term: Five | | one-year renew | al options | |
| Contract # 7007063 | Agreemer | nt # Purcha | ase Order # | Action Amount NTE \$4,777,600.00 | Revised Amount \$0 |
| For Informat Courtney Mo 3-8498 | | Fund Operating Fund | Project # | External Funding Source | Amount \$4,777,600.00 |
| Peggy Watki 3-5619 | ns | | | | |

- Three Bids, none from M/WBE firms, were received on or before the due date April 30, 2021.
- Bid tabulation attached
- APS USA LLC, of Miami, Florida, is the lowest responsive, responsible Bidder.
- Projected Total for the Contract including all renewals, if approved, is \$9,555,200.00.

Additional Attachments: Y

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

That the Chief Executive Officer or designee be authorized to reject all bids received for Solicitation No. 7007067, for Luggage Cart Rent - Purchase; and execute Contract No. 7007063, for Luggage Cart Services, with APS USA LLC, of Miami, Florida, in an amount not to exceed \$4,777,600.00, for the initial five-year term of the Contract, with options to renew for six additional one-year periods.

Approved as to Form by

Rodriguez, Elaine Legal Counsel May 19, 2021 6:15 pm

Approved as to Funding by

Underwo

Underwood, Max Vice President Finance Finance May 19, 2021 5:45 pm

Approved as to M/WBE by

Burks Lee, Tamela Vice President Business Diversity and Development Business Diversity and Development May 19, 2021 3:49 pm

SIGNATURE REQUIRED FOR APPROVAL

Approved by

Department Head Customer Service May 19, 2021 8:27 am

Chief Executive Officer

Pending

Contract No. 7007063 Luggage Cart Services Bid Tabulation

| Bidders | Bid Amount |
|---|----------------|
| APS USA LLC Miami, Florida | \$4,777,600.00 |
| Smarte Carte, Inc. St. Paul, Minnesota | \$4,845,154.25 |
| Baggage Cart of America Dallas, Texas | \$5,862,787.25 |

DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD COMMITTEE DISCUSSION ITEM

| Meeting Date 06/03/2021 | Subject Permits Issued by Concessions | Committee Concessions/Commercial Development |
|----------------------------------|--|---|
| Item For Discu Permits Issued | | |

Description

- Premium Port Dallas Fort Worth LLC was issued an Amendment to Lease Number 010783 for 248 square feet of storage space identified as ID No. D-S106-2. The Amendment is co-terminus with the Lease. Concessionaire will be charged a rate of \$50.00 per square foot of space, per year, subject to annual increases.
- HG Regali DFW Joint Venture was issued an Amendment to Lease Number 008122 for 273 square feet of storage space identified as ID No. A-1-025B-A16-2. The Amendment is co-terminus with the Lease. Concessionaire will be charged a rate of \$50.00 per square foot of space, per year, subject to annual increases.
- Chiroport Texas, LLC was issued an Amendment to Permit Number 010939 to extend the term for two years and add an additional location. The term will extend from 8/05/21 to 8/05/23. The additional location will be in Terminal B, Gate 10, ID No. B-2-034C-A01. All other terms and conditions of said Permit will remain in effect.



AGENDA FINANCE/AUDIT COMMITTEE MEETING Tuesday, June 1, 2021 1:00 p.m.

FINANCE/AUDIT COMMITTEE

- 26. Approve Minutes of the Finance/Audit Committee Meeting of May 4, 2021.
- Able Palacios 27. Financial Report.
- Chris Poinsatte 28. Fiscal Year 2022 Budget Briefing.

Consent Items for Consideration

Elaine Rodriguez 29. Approve an increase to Legal Services Contract No. 8005257 with the firm of Carter Arnett of Dallas, Texas, in an amount not to exceed \$50,000.00 for a revised contract amount not to exceed \$98,750.00.

- 30. Approve an increase to Legal Services Contract No. 8005115 with the firm of Milby LLC of Dallas, Texas, in an amount not to exceed \$100,000.00, for a revised contract amount not to exceed \$545,000.00.
- Michael Youngs 31. Approve an increase to Contract No. 8005314, for Enhanced Call Center System, with Voxai Solutions, Inc., of Coppell, Texas, in an amount not to exceed \$223,266.00, for a revised Contract amount of \$3,692,001.40.

Action Items for Consideration

| Jeff Benvegnu | 32. Approve execution of a Reimbursement Agreement with American |
|---------------|--|
| | Airlines, Inc. (AA) for the construction and installation of Pre-Conditioned |
| | Air (PCA) Units in Terminals A and C in an amount not to exceed |
| | \$5,500,000. |

- 33. Approve execution of a Reimbursement Agreement with American Airlines, Inc. (AA) for the construction of the fit-out for the Terminal C High Gates in an amount not to exceed \$28,627,314.00.
- Greg Spoon 34. Approve adoption of rules governing the receipt of electronic submissions for Airport Procurement solicitations pursuant to Chapter 252.0415 of the Texas Local Government Code.
 - 35. Approve ratification of purchases for the total action amount of \$6,615,611.00, for emergency procurements for goods and services for the 2021 winter weather event.



- Michael Youngs
 36. Approve execution of Contract No. 8005410, for Services to Migrate Enterprise Data Warehouse to Snowflake, with Armeta Analytics, Inc., of Dallas, Texas, in an amount not to exceed \$545,000.00, for the initial one-year term of the Contract, with options to renew for four additional one-year periods.
 - 37. Approve an increase to Contract No. 8005340, for Content Management System Digital Experience Gate Area of the Future, with Synect, LLC, of Redmond, Washington, in an amount not to exceed \$997,135.00 for a revised Contract amount of \$1,969,223.00.

CLOSED SESSION

- 38. In accordance with the provisions of Section 551.089 of the Texas Government Code, a closed session will be held for the purpose of deliberating network security information as described in the Texas Government Code, chapter 2059.055(b).
 - a) Cyber Liability and Technology Errors & Omissions Liability Insurance Policy

OPEN SESSION

Catrina Gilbert 39. Approve authorization to bind and procure a Cyber Liability and Technology Errors & Omissions Liability Insurance Policy with Munich Re Syndicate 457 at Lloyds Limited, in the amount of \$318,150.00 for the policy year effective June 3, 2021.

Discussion Items

- Tamela Lee40. Monthly D/S/M/WBE Expenditure Report.
- Greg Spoon 41. Purchase Orders/Contracts and Professional Services Contracts approved by authorized staff.

KPIs and Financial Report – FY 2021

Seven months ending April 30, 2021 - Unaudited



Key Performance Indicator Scorecard Seven months ending April 30, 2021 – Unaudited

| (\$ in millions) | | | Year-To-Da | te | | FY 2021 |
|-------------------------------|--|--------------------|-------------------|----------|--------------------------|------------------|
| Key Performance Indicator | FY 2020 Actuals | FY 2021 Actuals | FY 2021 Budget | | vs. Budget (Decrease) | Annual Budget |
| Application of CARES Proceeds | \$0.0 | \$69.6 | \$70.0 | (\$0.4) | (0.5%) | \$128.3 |
| Total Expenditure Budget | \$574.2 | \$534.3 | \$547.4 | (\$13.1) | (2.4%) | \$963.4 |
| Total Passengers (Ms) | 33.93 | 25.60 | 25.34 | 0.25 | 1.0% | 53.1 |
| Total Landed Weights (Bs) | 24.4 | 20.6 | 21.4 | (0.8) | (3.7%) 🗕 | 42.0 |
| Results Status Bar | ImprovWorse | ed/Constant | | | | |

Application of CARES Proceeds Seven months ending April 30, 2021 – Unaudited

| - | Year-to-Date (\$ in millions) | | | | | |
|-------------------------------|-------------------------------|-----------------|-----------------------------|--------|--|--|
| | April Actuals | April Budget | Actuals vs. Favorable/(L | 0 | | |
| DFWCC Revenues* | \$144.1 | \$148.4 | (\$4.3) | (2.9%) | | |
| Airfield & Terminal Revenues* | 312.6 | 321.4 | (8.8) | (2.7%) | | |
| Total Revenues * | 456.8 | 469.9 | (13.1) | (2.8%) | | |
| Total Expenditures | 534.3 | 547.4 | 13.1 | 2.4% | | |
| Passenger Facility Charges | 47.8 | 47.5 | 0.4 | 0.8% | | |
| Net Variance | | - | \$0.4 | | | |

* Excludes CARES revenues

3

DFW Cost Center Seven months ending April 30, 2021 – Unaudited

4

| | Year-To-Date | | | | | | FY 2021 |
|--------------------------------|--------------|---------|---------|---------|-------------|----------|---------|
| | | FY 2020 | FY2021 | FY 2021 | Actuals vs. | Budget | Annual |
| | | Actuals | Actuals | Budget | Increase/(D | ecrease) | Budget |
| Revenues | | | | | | | |
| Parking | 1 | \$80.1 | \$45.6 | \$47.9 | (\$2.2) | (4.7%) | \$107.6 |
| Concessions | 2 | 44.8 | 31.7 | 35.0 | (3.3) | (9.4%) | 69.8 |
| Rental Car | 3 | 16.8 | 15.3 | 12.9 | 2.4 | 18.8% | 25.1 |
| Commercial Development | | 31.5 | 34.4 | 33.4 | 1.0 | 3.0% | 57.4 |
| Other Revenues | 4 | 26.5 | 17.2 | 19.3 | (2.2) | (11.3%) | 34.5 |
| Total Revenues before CARES | | 199.6 | 144.1 | 148.4 | (4.3) | (2.9%) | 294.4 |
| DFW CC Expenditures | | | | | | | |
| Operating Expenditures | | 79.2 | 61.6 | 65.0 | (3.5) | (5.3%) | 119.6 |
| Debt Service, net | 5 | 38.4 | 35.7 | 36.7 | (1.0) | (2.6%) | 55.3 |
| Total Expenditures | | 117.7 | 97.3 | 101.7 | (4.4) | (4.4%) | 175.0 |
| Gross Margin - DFW Cost Center | | 81.9 | 46.8 | 46.7 | 0.1 | 0.3% | 119.4 |
| Less Transfers and Skylink | | | | | | | |
| DFW Terminal Contribution | | 1.6 | 1.7 | 1.7 | 0.0 | 0.0% | 2.8 |
| Skylink Costs | | 23.6 | 25.5 | 25.6 | (0.1) | (0.5%) | 43.6 |
| Net Revenues before CARES | | 56.7 | 19.6 | 19.4 | 0.2 | 1.3% | 73.0 |
| CARES Revenues | | 0.0 | 49.4 | 49.6 | (0.2) | (0.0) | 91.0 |
| Net Revenues | | \$56.7 | \$69.0 | \$69.0 | \$0.0 | 0.0% | \$164.0 |

DFW

Airfield and Terminal Cost Centers Seven months ending April 30, 2021 – Unaudited

| | | | Year-To-Date | | | | | |
|--------------------------------|---|----------|--------------|----------|-------------|----------|---------|--|
| | | FY 2020 | FY2021 | FY 2021 | Actuals vs. | Budget | Annual | |
| | | Actuals | Actuals | Budget | Increase/(D | ecrease) | Budget | |
| Revenues | | | | | | | | |
| Landing Fees | 6 | \$55.6 | \$45.9 | \$47.5 | (\$1.6) | (3.5%) | \$93.5 | |
| Other Airfield | | 6.1 | 7.4 | 6.8 | 0.6 | 8.3% | 10.7 | |
| Transfer from DFW Cost Center | | 11.9 | 40.8 | 40.8 | (0.0) | (0.0%) | 70.0 | |
| Total Airfield Revenue | | 73.6 | 94.1 | 95.1 | (1.1) | (1.1%) | 174.2 | |
| Terminal Leases | 7 | 193.6 | 192.7 | 193.6 | (0.9) | (0.5%) | 331.8 | |
| FIS Fees | | 11.7 | 6.7 | 6.7 | (0.1) | (1.2%) | 15.3 | |
| Turn Fees | 8 | 12.3 | 7.1 | 12.7 | (5.7) | (44.6%) | 24.7 | |
| Other Terminal | 9 | 14.3 | 10.5 | 11.6 | (1.1) | (9.3%) | 20.8 | |
| Total Terminal Revenues | | 232.0 | 216.9 | 224.6 | (7.7) | (3.4%) | 392.7 | |
| DFW Terminal Contributions | | 1.6 | 1.7 | 1.7 | 0.0 | 0.0% | 2.8 | |
| Total Revenues before CARES | | 307.3 | 312.6 | 321.4 | (8.8) | (2.7%) | 569.7 | |
| Expenditures | | | | | | | | |
| Operating Expenditures | | 187.9 | 184.0 | 187.1 | (3.1) | (1.7%) | 338.4 | |
| Debt Service, net | 5 | 158.8 | 161.0 | 166.8 | (5.8) | (3.5%) | 268.7 | |
| Total Expenditures | | 346.7 | 345.0 | 354.0 | (8.9) | (2.5%) | 607.0 | |
| Net Income/(Loss) before CARES | | (39.4) | (32.4) | (32.5) | 0.1 | (0.4%) | (37.3) | |
| CARES Revenues | | 0.0 | 20.2 | 20.4 | (0.1) | (0.6%) | 37.3 | |
| Net Income/(Loss) | | (\$39.4) | (\$12.2) | (\$12.2) | (\$0.0) | 0.0% | (\$0.0) | |

DFW

Operating Fund – Total Expenditures Seven months ending April 30, 2021 – Unaudited

6

| | | Year-To-Date | | | | | FY 2021 |
|------------------------------------|----|--------------------|-------------------|-------------------|---------------------------------------|---|---------|
| | | FY 2020 Actuals | FY2021 Actuals | FY 2021 Budget | | Actuals vs. Budget crease/(Decrease) | |
| Operating Expenditures | | | | • | , , , , , , , , , , , , , , , , , , , | , | |
| Salaries and Wages | 10 | \$94.4 | \$92.2 | \$93.9 | (\$1.7) | (1.8%) | \$166. |
| Benefits | 11 | 41.8 | 40.5 | 42.8 | (2.3) | (5.4%) | 74. |
| Facility Maintenance Contracts | 12 | 45.4 | 45.9 | 48.1 | (2.2) | (4.6%) | 86. |
| Other Contract Services | | 61.1 | 53.9 | 54.1 | (0.2) | (0.4%) | 96. |
| Utilities | 13 | 16.1 | 15.0 | 13.5 | 1.5 | 11.0% | 26 |
| Equipment and Other Supplies | | 11.0 | 9.2 | 9.7 | (0.5) | (5.2%) | 17 |
| Insurance | | 3.5 | 5.0 | 5.2 | (0.2) | (4.6%) | 10 |
| Fuels | | 1.9 | 1.2 | 1.6 | (0.4) | (24.2%) | 3 |
| General, Administrative, and Other | | 3.5 | 2.0 | 2.7 | (0.7) | (25.4%) | 12 |
| Change in Operating Reserves | | 8.1 | 2.2 | 2.2 | 0.0 | 0.0% | 2. |
| Total Operating Expenditures | | 286.7 | 267.2 | 273.9 | (6.7) | (2.5%) | 495 |
| Debt Service, gross | 14 | 287.5 | 267.1 | 273.5 | (6.4) | (2.3%) | 468 |
| Total Operating Fund Expenditures | | \$574.2 | \$534.3 | \$547.4 | (\$13.1) | (2.4%) | \$963. |

DF₩

Notes to the Statement of Revenues and Expenses Seven months ending April 30, 2021 – Unaudited

| Parking | 1 | Parking revenues were \$45.6 million, \$2.2 million (4.7%) lower than budget primarily due to reduced TNC activity. |
|--|---|--|
| Concessions | 2 | Concessions revenues were \$31.7 million, \$3.3 million (9.4%) lower than budget primarily due to advertising and retail dependent on international travel. |
| Rental Car | 3 | RAC revenues were \$15.3 million, \$2.4 million (18.8%) higher than budget primarily due to higher average daily rates. |
| Other Revenues | 4 | Other Revenues was \$17.2 million, \$2.2 million (11.3%) lower than budget primarily due to lower than expected interest rates. |
| Debt Service (net of PFC's & CFC's) | 5 | Net Debt Service was \$200.7 million, \$6.7 million (3.3%) lower than budget due to Gross Debt Service of \$267.1 million, \$6.4 million (2.3%) less than budget due to higher than expected interest and coverage savings from bond refundings, combined with Passenger Facility Charges (PFCs) of \$47.8 million, \$0.4 million (0.8%) higher than budget due to proceeds related to increased passengers. |
| Landing Fees | 6 | Landing Fees are \$45.9 million, \$1.6 million (3.5%) lower than budget due to the winter weather. |
| Terminal Leases | 7 | Terminal Leases revenue was \$192.7 million, \$0.9 million (0.5%) lower than budget primarily due to the tear down of High C gates. |
| Turn Fees | 8 | Turn Fees are \$7.1 million, \$5.7 million (44.6%) lower than budget due to fewer non-AA international flights due to COVID-19. |
| Other Terminal Revenues | 9 | Other Terminal revenues were \$10.5 million, \$1.1 million (9.3%) lower than budget primarily due to concessions O&M reimbursables relief, catering and other office rents. |

7

Notes to the Statement of Revenues and Expenses (Page 2 of 2) Seven months ending April 30, 2021 – Unaudited

| Salaries and Wages | 10 | Salaries and wages were \$92.2 million, \$1.7 million (1.8%) lower than budget primarily due to greater amounts capitalized than projected and partially offset by accrued vacation. |
|---------------------------|----|---|
| Benefits | 11 | Benefits were \$40.5 million, \$2.3 million (5.4%) lower than budget primarily due to lower healthcare costs as a result of lower expenses and stop loss reimbursements received. |
| Facility Maint. Contracts | 12 | Facility maintenance contracts were \$45.9 million, \$2.2 million (4.6%) lower than budget primarily due to a decrease in parts and materials, terminal maintenance, custodial, reimbursable and passenger boarding bridges maintenance offset by an increase in conveyances. |
| Utilities | 13 | Utilities expenses were \$15.0 million, \$1.5 million (11.0%) higher than budget primarily due to increased electricity usage due to the winter storm and internet capacity added to improve overall functionality of the Airport. |
| Gross Debt Service | 14 | Gross debt service expenses were \$267.1 million, \$6.4 million (2.3%) lower than budget due to higher than expected interest and coverage savings from bond refundings. |



| Date 06/03/2021 | Committee Finance/Audit | Subject Increase to Legal Services Contract No. 8005257 with the firm of Carter Arnett | Resolution # |
|---------------------------|-----------------------------------|--|--------------|
| Action | | | |

Action

That the Chief Executive Officer or designee be authorized to increase Legal Services Contract No. 8005257 with the firm of Carter Arnett of Dallas, Texas, in an amount not to exceed \$50,000.00 for a revised contract amount not to exceed \$98,750.00.

Description

• This action would increase the Board's contract for Legal Services regarding representation in the Dali Wireless lawsuit.

Justification

- On November 20, 2020, the Board entered into a legal services contract with Carter Arnett (Bob Arnett) for legal representation in connection with the case styled: <u>Dali Wireless. Inc.. Plaintiff. v.</u> <u>Dallas/Fort Worth International Airport Board. Defendant.</u> in the 95th District Court, Dallas County, Texas, Case No. DC-20-16922.
- This action will continue to fund representation in this lawsuit.

D/S/M/WBE Information

- The annual goal for the M/WBE Program is 31%.
- Carter Arnett is a certified Minority Business Enterprise (BM-C) therefore its self-performance will count towards the annual M/WBE Program goal.

| Contract # | Agreeme | nt # Purch | ase Order # | Action Amount | Revised Amount |
|----------------------------|---------|----------------|-------------|-------------------------|-----------------------|
| 8005257 | | | | \$50,000.00 | \$98,750.00 |
| For Information of | contact | Fund | Project # | External Funding Source | Amount |
| Elaine Rodriguez 3-5487 | | Operating fund | | | \$50,000.00 |

Additional Attachments: N

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

That the Chief Executive Officer or designee be authorized to increase Legal Services Contract No. 8005257 with the firm of Carter Arnett of Dallas, Texas, in an amount not to exceed \$50,000.00 for a revised contract amount not to exceed \$98,750.00.

Approved as to Form by

Rodriguez, Elaine Legal Counsel May 19, 2021 6:11 pm

Approved as to Funding by

Underwood, Max Vice President Finance Finance May 19, 2021 2:23 pm

Approved as to M/WBE by

amele

Burks Lee, Tamela Vice President Business Diversity and Development Business Diversity and Development May 19, 2021 3:46 pm

SIGNATURE REQUIRED FOR APPROVAL

Approved by

Department Head Legal May 19, 2021 12:20 pm

Chief Executive Officer

Pending

| with the firm of amount not to Description • This a counse Justification • On Se (Mitch | of Milby LLC of exceed \$545,0 ction would inc el in connection ptember 11, 20 ell S. Milby) to | law firm of Milby LLC cer or designee be authoriz Dallas, Texas, in an amoun 00.00. crease the Board's contract with construction and/or er | es Contract No. 8005115 with the red to increase Legal Services of nt not to exceed \$100,000.00, et for Legal Services regarding ingineering matters. | Contract No. 8005118 for a revised contrac g general advice and the firm of Milby LLC n construction and/o |
|---|--|---|--|--|
| That the Chie with the firm of amount not to Description • This a counse Justification • On Se (Mitch | of Milby LLC of exceed \$545,0 ction would inc el in connection ptember 11, 20 ell S. Milby) to | Dallas, Texas, in an amoun 00.00. rease the Board's contract with construction and/or er 17, the Board entered into provide general advice a | nt not to exceed \$100,000.00, of for Legal Services regarding ngineering matters. | for a revised contrac g general advice and the firm of Milby LLC n construction and/o |
| • This a counse Justification • On Se (Mitch | el in connection ptember 11, 20 ell S. Milby) to | with construction and/or er 17, the Board entered into provide general advice a | ngineering matters. a legal services contract with nd counsel in connection with | the firm of Milby LLC n construction and/o |
| counse Justification • On Se (Mitch | el in connection ptember 11, 20 ell S. Milby) to | with construction and/or er 17, the Board entered into provide general advice a | ngineering matters. a legal services contract with nd counsel in connection with | the firm of Milby LLC n construction and/o |
| • On Se (Mitch | ell S. Milby) to | provide general advice a | nd counsel in connection with | n construction and/o |
| (Mitch | ell S. Milby) to | provide general advice a | nd counsel in connection with | n construction and/o |
| | | | | |
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| | | | | |
| | | | | |
| | | | | |
| D/S/M/WBE II | nformation | | | |
| In acc Contra | ordance with t ct due to the or | iginal contract being under | E Program, no SBE goal was | |
| Milby I | | m annual goal. | | |
| historio | cal SBE Program | - | | |
| • | | - | Action Amount \$100,000.00 | Revised Amoun \$545,000.00 |

Additional Attachments: N

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

That the Chief Executive Officer or designee be authorized to increase Legal Services Contract No. 8005115 with the firm of Milby LLC of Dallas, Texas, in an amount not to exceed \$100,000.00, for a revised contract amount not to exceed \$545,000.00.

Approved as to Form by

Rodriguez, Elaine Legal Counsel May 19, 2021 6:11 pm

Approved as to Funding by

Underwood, Max Vice President Finance Finance May 19, 2021 5:39 pm

Approved as to M/WBE by

amele

Burks Lee, Tamela Vice President Business Diversity and Development Business Diversity and Development May 19, 2021 3:46 pm

SIGNATURE REQUIRED FOR APPROVAL

Approved by

Department Head Legal May 19, 2021 12:20 pm

Chief Executive Officer

Pending

| 06/03/2021 | Committee Finance/Audit | Subje Enhar | ct nced Call Center Sy | rstem | Re | solution # |
|---|---|--|--|---|---------------------|-------------|
| Call Center | | oxai Solut | ions, Inc., of Copp | zed to increase Contract No. ell, Texas, in an amount not | | |
| Description | | | | | | |
| | | | | Center System to support uses for the Finance Call Cer | | nts for the |
| Justificatio | า | | | | | |
| Oper • The (Call (| ations Center. Contract increas Center. | se is for t | ne purchase of 20 | modern call center platform additional system licenses to es for design, configuration, a | be used in t | he Finance |
| to ma | | d improve | ements to call takir | ng and service request work | • | |
| | | | | | | |
| D/S/M/WBE | Information | | | | | |
| • The a • N/A - (Goo • Voxa | Not subject to ds/Finished Pro i Solutions, Inc. | a goal pe duct). is a certi | | ical SBE Policy due to the na s Enterprise (IM-C); therefor | · | |
| • The a • N/A - (Goo • Voxa | annual goal for t Not subject to ds/Finished Pro i Solutions, Inc. e counted towa | a goal pe duct). is a certi | r the Board's histor fied Small Busines | ical SBE Policy due to the na s Enterprise (IM-C); therefor | · | |
| • The a • N/A - (Goo • Voxa will b Schedule/Te | annual goal for t Not subject to ds/Finished Pro i Solutions, Inc. e counted towa | a goal pe duct). is a certi rds the Be | r the Board's histor fied Small Busines pard's overall SBE | ical SBE Policy due to the na s Enterprise (IM-C); therefor | e their self-po | |
| • The a • N/A - (Goo • Voxa will b Schedule/Te | annual goal for t Not subject to ds/Finished Pro i Solutions, Inc. e counted towa | a goal pe duct). is a certi rds the Br on date c | r the Board's histor fied Small Busines pard's overall SBE | ical SBE Policy due to the na s Enterprise (IM-C); therefor Program goal. | n. Revise | |

• On December 5, 2019, by Resolution 2019-12-306, the Board awarded Contract 8005314, for Enhanced Call Center System, to Voxai Solutions, Inc., of Coppell, Texas.

Additional Attachments: N

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

That the Chief Executive Officer or designee be authorized to increase Contract No. 8005314, for Enhanced Call Center System, with Voxai Solutions, Inc., of Coppell, Texas, in an amount not to exceed \$223,266.00, for a revised Contract amount of \$3,692,001.40.

Approved as to Form by

Rodriguez, Elaine Legal Counsel May 19, 2021 6:12 pm

Approved as to Funding by

Underwood, Max Vice President Finance Finance May 19, 2021 5:39 pm

Approved as to M/WBE by

anella

Burks Lee, Tamela Vice President Business Diversity and Development Business Diversity and Development May 19, 2021 3:46 pm

SIGNATURE REQUIRED FOR APPROVAL

Approved by

Department Head Information Technology Svcs May 19, 2021 10:34 am

Chief Executive Officer

Pending

| Date | Committee | Subject | Resolution # |
|------------|---------------|---|--------------|
| 06/03/2021 | Finance/Audit | Reimbursement Agreement with American Airlines - | |
| | | Construction and Installation of Terminal A and C | |
| | | Pre-Conditioned Air Units | |

Action

That the Chief Executive Officer or designee be authorized to execute a Reimbursement Agreement with American Airlines, Inc. (AA) for the construction and installation of Pre-Conditioned Air (PCA) Units in Terminals A and C in an amount not to exceed \$5,500,000.

Description

- This action is for a reimbursement agreement with AA for construction and installation of PCA units in Terminal A and C for \$5,500,000.
- Skye Building Services has been selected by AA as the prime contractor.
- Upon execution of a reimbursement agreement with AA, DFW will reimburse AA (or its contractors) for construction and installation costs.
- DFW's Signatory Airlines approved a Majority In Interest capital improvement request for the project.
- Project includes:
 - Installation costs of the thirty-four new 45-ton PCA air handling units and new pantograph for Terminal A and C bridges.
 - Construction to reconfigure all existing air handling unit utilities in Terminals A and C and to upgrade Terminal C power feed for three jet bridges in Terminal C and upgrade to existing utilities for all Terminal C bridges.

Justification

• Board approved a previous reimbursement agreement for the engineering and equipment costs of this project in an amount not to exceed \$4,300,000 in November 2020.

D/S/M/WBE Information

- American Airlines has set a 31% goal on the construction and installation of Pre-Conditioned Air (PCA) Units project in Terminals A and C.
- American Airlines has awarded the contract to Skye Building Services and Skye Building Services has committed to achieving 71.55% participation utilizing Alpha & Omega Industries, LLC (BM-C, 30.98%), Momentum Mechanical, Inc. (BM-C, 24.54%), and ABLe Communications, Inc. (HM-C, 16.03%).

| Contract # | Agreeme | ent # Purchase | Order # | Action Amount | Revised Amount |
|--|---------|----------------------------|-----------------------|-------------------------|---------------------------------|
| | | | | \$5,500,000.00 | \$0 |
| For Information Jeff Benvegnu 3-4640 | contact | Fund Joint Capital Fund | Project # 26879-01 | External Funding Source | Amount \$5,500,000.00 |

Justification continued:

- PCA units are critical to aircraft operations and are performing below expected levels, resulting in hot aircraft and excessive aircraft power unit fuel burn for aircraft at the gate.
- Implementation of the project at times may impact the use of certain gates and terminal facilities which will require close coordination with multiple AA teams, and therefore can be more efficiently planned and implemented by AA.

Additional Attachments: N

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

That the Chief Executive Officer or designee be authorized to execute a Reimbursement Agreement with American Airlines, Inc. (AA) for the construction and installation of Pre-Conditioned Air (PCA) Units in Terminals A and C in an amount not to exceed \$5,500,000.

Approved as to Form by

Rodriguez, Elaine Legal Counsel May 19, 2021 6:12 pm

Approved as to Funding by

Underwood, Max Vice President Finance Finance May 19, 2021 5:40 pm

Approved as to M/WBE by

andle

Burks Lee, Tamela Vice President Business Diversity and Development Business Diversity and Development May 19, 2021 3:50 pm

SIGNATURE REQUIRED FOR APPROVAL

Approved by

Department Head

May 19, 2021 8:27 am

Chief Executive Officer

Pending

| Date 06/03/2021 | Committee Finance/Aud | | | with American Airlines - r Terminal C High Gates | Resolution # |
|---|---|---|---|---|---|
| American Air | | | | d to execute a Reimburseme t for the Terminal C High Gate | |
| Description | | | | | |
| C cor • Byrne • Upon for the • Fund | ncourse for \$28 e/JRT has been execution of a e construction | 8,627,314.00. In selected by AA as a reimbursement ag costs. | the prime co reement with | AA for construction of the fit-o ntractor. n AA, DFW will reimburse AA In Interest capital project app | (or its contractors) |
| Justificatior | ı | | | | |
| appro • The T reimb | oved by Board Ferminal C Hig oursements and OFW manage | action in September h gates project has d some by DFW. | 2020. multiple cor f the existin | 5M for the Terminal C High ga nponents, some managed by g facility and the design and e-gate concourse. | AA under multiple |
| D/S/M/WBE | Information | | | | |
| projec • Amer Ventu 40%) • Byrne subco exem | ct. rican Airlines ure is comprise - e/JRT - A Joint ontractor list) ∃ opt DFW serv | has awarded the c d of Thos. S. Byrne, Venture has comm The 34.82% participa | ontract to B Inc. (MBE: I itted to date ation exclude participation | the Terminal C High Gates F yrne/JRT-A Joint Venture. I HM-C, 60%) and James R. Th to achieving 34.82% participa es \$5,060,463 in contingency achieved on the contingen | Byrne/JRT-A Joint compson, Inc. (WM, ation. (see attached and \$4,181,435 in |
| Contract # | Agreemer | t # Purchase C | Order # | Action Amount | Revised Amount |
| | | | | NTE \$28,627,314.00. | \$0 |
| For Informa Jeff Benvegr 3-4640 | tion contact nu | Fund Joint Capital Fund | Project # 26867-04 | External Funding Source | Amount \$28,627,314.00. |

Justification continued:

- AA managed the design and construction of the enabling projects required to relocate AA and other employee groups that were housed in the existing structure.
- AA is managing the design and construction of the fit-out components (including, but not limited to, floors, ceilings, wall and window coverings, furniture, signage, and AA operations space) of the new facility.
- DFW and AA agreed that the High C Terminal facility would be demolished and replaced by the Summer of 2022.
- The sharing of the management of the work allows for the fastest delivery of the new gates, critical for AA's operation.

Additional Attachments: Y

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

That the Chief Executive Officer or designee be authorized to execute a Reimbursement Agreement with American Airlines, Inc. (AA) for the construction of the fit-out for the Terminal C High Gates in an amount not to exceed \$28,627,314.00.

Approved as to Form by

Rodriguez, Elaine Legal Counsel May 19, 2021 6:12 pm

Approved as to Funding by

Underwood, Max Vice President Finance Finance May 19, 2021 5:40 pm

Approved as to M/WBE by

anull

Burks Lee, Tamela Vice President Business Diversity and Development Business Diversity and Development May 19, 2021 4:30 pm

SIGNATURE REQUIRED FOR APPROVAL

Approved by

Department Head

May 19, 2021 9:35 am

Chief Executive Officer

Pending

<u>Exhibit M</u>

Participation in Diversity Program

AA Project No.:DFW702RCAA Contract No.:N/AAA Project Title:DFW Terminal C - Gates C33 -C39 RebuildPrime Contractor:Byrne/JRT

American Airlines has a goal of 31% participation by Diverse Subcontractors, Vendors, and Suppliers. As part of the

procedures for submission of a complete Proposal or Bid, all Bidders and/ or Proposers are required to identify all participating Diverse

Subcontractors, Vendors, and Suppliers applicable to the above project and include this form as part of

| Name of Subcontractor, Vendor, or Supplier | Diversity Certification Status Code (include all that apply)* | ~ - | Description of Materials or Services Provided Worth | Dollar Amount of Work | Percentage of Work |
|---|--|-------------|---|--------------------------|-----------------------|
| RM Chin & Associates, Inc. | MBE | PF-C | Project Management | \$423,688.00 | 2.19% |
| | | | | Subtotal | 2.19% |
| Workplace Resource Group | WBE | WF-C | FFE | \$188,990.00 | 0.97% |
| GL Seaman & Co | WBE | WF-C | FFE | \$86,400.00 | 0.45% |
| GST Manufacturing | WBE | WF-C | Metals | \$329,360.00 | 1.70% |
| Texas Specialties | WBE | WF-C | Toilet Accessories | \$196,632.00 | 1.01% |
| Chaparral Construction Services, LLC. | WBE | WF-C | HVAC/Plumbing | \$123,796 | 0.64% |
| Ford AV | WBF | WF-C | AV | \$2.373.350.00 | 12.24% |
| | | | | Subtotal | 17.01% |
| HD Waste & Recycling | MBE | HF-C | Selective Demo | \$2,175.00 | 0.01% |
| Amigo Services, Inc. | MBE | HF-C | Fire Suppression | \$131,571.00 | 0.68% |
| | | | | Subtotal | 0.69% |
| Corporate Floors | MBE | HM-C | Flooring | \$356,500.00 | 1.84% |
| Carrco Painting | MBE | HM-C | Painting | \$199,679.00 | 1.03% |
| Duran Industries | MBE | HM-C | Electrical Supplier | \$653,741.00 | 3.37% |
| ABLe Communications | MBE | HM-C | Low Voltage | \$1,684,335.00 | 8.69% |
| | | | | Subtotal | 14.93% |
| Dollar Amount/Percentage of Work to be Comple | ted by Non-Diverse Su | ubcontracto | ors | \$12,635,199.00 | 65.18% |
| Dollar Amount/Percentage of Work to be Comple | ted by Diverse Subcor | ntractors | | \$6,750,217.00 | 34.82% |
| Total Committed Dollar Amount | | | | \$19,385,416.00 | 100.00% |
| Dollar Amount of Owner's Contingency | | | | \$5,060,463.00 | |
| Exempt DFW Services / Specified Equipment | | | | \$4,181,435.00 | |
| Total Dollar Amount | | | | \$28,627,314.00 | |

If the total dollar amount or percentage of work to be completed by Diverse Subcontractors, Vendors, or Suppliers is less than

31%, please submit full written documentation identifying the Contracting Party's efforts to obtain Diversified participation for this contract.

A sample format to present required good faith efforts is provided on the next page.

AMERICAN AIRLINES

EXHIBIT M - PARTICIPATION IN DIVERSITY PROGRAM (09/2018)

Page 1

| Action That the Airport Board adopt rules governing the receipt of electronic submissions for Airport Procureme solicitations pursuant to Chapter 252.0415 of the Texas Local Government Code. Description • Electronic submissions for Airport procurement solicitations will increase competition, reduce cos associated with the solicitation process, and streamline the procurement of goods and services. • Chapter 252 of the Texas Local Government Code autorization, security and confidentiality of electronic bids and proposals through electronic submission if the governing body adopts rules to ensure that the remain unopened until the proper time. • The proposed rules in Exhibit A will satisfy the State requirement. Justification • The implementation of an electronic solicitation and evaluation process for Airport procurements an Airport key initiative for FY 2021. D/S/M/WBE Information • Not Applicable Contract # Agreement # Purchase Order # Action Amount Revised Amount | 06/03/2021 | Committee Finance/Audit | Subject Electronic Solicitations Rules for | r Airport Procurements | Resolution # |
|---|---|--|--|--|---|
| Electronic submissions for Airport procurement solicitations will increase competition, reduce cos associated with the solicitation process, and streamline the procurement of goods and services. Chapter 252 of the Texas Local Government Code authorizes municipalities to receive competitivides and proposals through electronic submission if the governing body adopts rules to ensure the identification, security and confidentiality of electronic bids and proposals, and to ensure that the remain unopened until the proper time. The proposed rules in Exhibit A will satisfy the State requirement. Justification The implementation of an electronic solicitation and evaluation process for Airport procurements an Airport key initiative for FY 2021. D/S/MWBE Information Not Applicable | That the Airp | | | | irport Procurement |
| associated with the solicitation process, and streamline the procurement of goods and services. Chapter 252 of the Texas Local Government Code authorizes municipalities to receive competitivities and proposals through electronic submission if the governing body adopts rules to ensure that the remain unopened until the proper time. The proposed rules in Exhibit A will satisfy the State requirement. Justification The implementation of an electronic solicitation and evaluation process for Airport procurements an Airport key initiative for FY 2021. D/S/M/WBE Information Not Applicable | Description | | | | |
| The implementation of an electronic solicitation and evaluation process for Airport procurements an Airport key initiative for FY 2021. D/S/M/WBE Information • Not Applicable | assoc • Chapt bids a identi remai | iated with the sol ter 252 of the Te and proposals the fication, security n unopened until | icitation process, and streamline xas Local Government Code auto ough electronic submission if th and confidentiality of electronic the proper time. | the procurement of goods thorizes municipalities to e governing body adopts bids and proposals, and | and services. receive competitive rules to ensure the |
| an Airport key initiative for FY 2021. | Justification | | | | |
| Not Applicable | an Air | | | | |
| | | | | | |
| | D/S/M/WBE I | Information | | | |
| \$0 | | | | | |

| For Information contact | Fund | Project # | External Funding Source | Amount |
|-------------------------|------|-----------|-------------------------|--------|
| Greg Spoon | | | | \$0 |
| 3-5610 | | | | |

• Exhibit A - Rules Governing the Receipt of Electronic Submission of Bids and Proposals is attached.

Additional Attachments: Y

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

That the Airport Board adopt rules governing the receipt of electronic submissions for Airport Procurement solicitations pursuant to Chapter 252.0415 of the Texas Local Government Code.

Approved as to Form by

Rodriguez, Elaine Legal Counsel May 19, 2021 6:13 pm

Approved as to Funding by

Underwood, Max Vice President Finance Finance May 19, 2021 5:42 pm

Approved as to M/WBE by

andle

Burks Lee, Tamela Vice President Business Diversity and Development Business Diversity and Development May 19, 2021 3:47 pm

SIGNATURE REQUIRED FOR APPROVAL

Approved by

Carrobaco Hanci

Department Head Procurement & Materials Mgmt May 19, 2021 10:25 am

Chief Executive Officer

Pending

Exhibit A

RULES GOVERNING THE RECEIPT OF ELECTRONIC SUBMISSION OF BIDS AND PROPOSALS

I. POLICY STATEMENT FOR ELECTRONIC BIDS OR PROPOSALS

These rules are established by the DFW Airport Board (the "Board") for electronic solicitation procedures in accordance with Section 252.0415, Texas Local Government Code, to ensure the identification, security and confidentiality of electronic bids or proposals, and to ensure that bids or proposals remain effectively unopened until the proper time (the "Rules"). The Rules will apply to both bids and proposals that are submitted to the Board pursuant to the requirements of Chapter 252, Texas Local Government Code, as well as those contracts and procurements for which the Board has voluntarily elected to follow the competitive processed outlined in Chapter 252, Texas Local Government Code.

- A. All users of the electronic system shall be assigned a unique username and password.
- B. Access to the system by authorized users shall be logged and tracked in order to record when any user has accessed the system, and what data the user accessed.
- C. Transmittal of data through the internet shall be encrypted using SSL technology. All sensitive data within the system shall be encrypted using SSL technology. All sensitive data within the system shall be encrypted using the Advanced Encryption Standard algorithm (AES), or better.
- D. All data shall be encrypted using a time-sensitive mechanism that allows the data to be decrypted only after the Bid Opening specified for each solicitation.
- E. The system shall be synchronized to two or more atomic clocks to ensure exact recording of the bid due date and time, and the receipt of data and time, for each submission.
- F. Neither vendor identities nor the contents of submissions are available during the bidding process.
- G. The Board's Purchasing Agent, or his/her designee(s), with an authorized password, and only after the Bid Opening date and time, can request that the bid/proposal be opened and obtain the data in the bid/proposal.
- H. The Board will determine when and what information is released to the public pursuant to Texas Law.
- I. The Board's Purchasing Agent is responsible for ensuring that any system utilized by the Board for electronic submissions of bids and proposals must comply with all rules set forth, Board procurement rules, and State law.

| Date 06/03/2021 | Committee Finance/Audi | t 2021 | | ent Emergency Purchases | | Resolution # |
|---|----------------------------------|-----------------|--|---|--------------|---------------------|
| | | | ases for the tota for the 2021 winte | l action amount of \$6,61 r weather event. | 5,611.00, f | or emergency |
| Description | | | | | | |
| • Ratify | y purchases for | the Airpo | rt's response to the | e February 2021 winter wea | ather event. | |
| Justificatio | า | | | | | |
| facili | ty repairs, snov | <i>w</i> remova | l, and other areas | cy purchases of goods and of concern created by the ces, rules, regulations and p | event in ad | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| D/S/M/WBE | Information | | | | | |
| | - Not subject to | o a goal p | E Program is 31% per the Board's M/ Public Health & Sa | WBE Policy due to the na | ature of the | procurement. |
| | ergency Purcha | | | aloty/ | | |
| | 0, | | | | | |
| (Eme | erm | | | | | |
| (Eme Schedule/Te | erm | nt#F | Purchase Order # /arious | Action Amou NTE \$6,615,611 | | vised Amount \$0 |
| (Eme Schedule/To • Ongo Contract # | erm bing | nt#F | Purchase Order # | Action Amou | .00 | |

• These purchases are exempt from public procurement in accordance with Local Government Code 252.223, as it is procurements necessary to preserve to protect the public health and safety of the Airport's traveling public, tenants, and employees.

Additional Attachments: Y

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

That the Airport Board ratify purchases for the total action amount of \$6,615,611.00, for emergency procurements for goods and services for the 2021 winter weather event.

Approved as to Form by

Rodriguez, Elaine Legal Counsel May 19, 2021 6:13 pm

Approved as to Funding by

Underwood, Max Vice President Finance Finance May 19, 2021 5:43 pm

Approved as to M/WBE by

amele

Burks Lee, Tamela Vice President Business Diversity and Development Business Diversity and Development May 19, 2021 3:47 pm

SIGNATURE REQUIRED FOR APPROVAL

Approved by

Carrobaco Harci

Department Head Procurement & Materials Mgmt May 19, 2021 2:01 pm

Chief Executive Officer

Pending

2021 Winter Weather Event Emergency Purchases

| Supplier | City | | Amount | Goods/Services | Depart |
|---|-------------------------|----|-----------|--|--------|
| Aero Snow Removal LLC (DFW) | Westbury, New York | \$ | 2,204,017 | Equipment / Labor for Snow Removal | ETAM |
| John Bean Technologies Corp. dba JBT Aerotech | Ogden, Utah | \$ | 1,118,988 | Terminal B, D and E Repairs | ETAM |
| Nachurs Alpine Solutions Industrial a division of | Marion, Ohio | \$ | 537,709 | Winter Weather Deicing Materials | ETAM |
| Nachurs Alpine Solutions Corp. | | | | | |
| AvFuel Corporation | Ann Arbor, Michigan | \$ | 386,144 | Jet Fuel used at the Central Utility Plant | ETAM |
| | Ogden, Utah | \$ | 315,300 | North Remote Parking Facility Repairs | ETAM |
| John Bean Technologies Corp. dba JBT Aerotech | - | | | | |
| Siddons Martin Emergency Group , LLC | Denton, Texas | \$ | 272,804 | Repair parts for snow removal equipment | ETAM |
| Skye Building Services LLC | Flower Mound, Texas | \$ | 258,432 | Sprinkler Repair & Fire Watch Completed | DCC |
| EMR Elevator, Inc | Arlington, Texas | \$ | 200,000 | Winter weather damage to Elevators and | ETAM |
| | - | | | Escalators | |
| | Ogden, Utah | \$ | 146,911 | Repairs at Taxi Queue, South Control Plaza | ETAM |
| John Bean Technologies Corp. dba JBT Aerotech | - | | | and other Non-Terminal Facilities | |
| Ricochet Fuel Distributing, Inc. | Euless, Texas | \$ | 122,919 | Diesel, service and freight | ETAM |
| Azteca Enterprise, Inc. | Dallas, Texas | \$ | 95,404 | Equipment / Labor for Snow Removal | ETAM |
| John Bean Technologies Corp. dba JBT Aerotech | Ogden, Utah | \$ | 87,200 | Repairs at Rental Car Center | ETAM |
| | 0 | | | | |
| Dennis Services | Grapevine, Texas | \$ | 81,400 | Terminal D Garage | ETAM |
| John Bean Technologies Corp. dba JBT Aerotech | Ogden, Utah | \$ | 62,500 | | ETAM |
| | 0 | | | | |
| AllTex Staffing and Consulting LLC dba ABBA | Bedford, Texas | \$ | 56,288 | Firewatch labor | DPS |
| Staffing and Consulting | | | · | | |
| BMS CAT, LLC | Haltom City, Texas | \$ | 53,049 | BMS Cat emergency services - water | RSK |
| | | | · | remediation - expensed to Risk Claim acct | |
| MBW SERV Corporation dba ServPro of North Irving | Dallas, Texas | \$ | 43,099 | Winter storm remediation water damage | RSK |
| 5 | , | Ŧ | - , | | |
| Azteca Enterprise, Inc. | Dallas, Texas | \$ | 42,989 | Sprinkler repair & Firewatch | ETAM |
| Fortbrand Services, Inc. | Plainview, New York | \$ | | Repair parts for snow removal equipment | ETAM |
| Gilbert May, Inc. dba Phillips/May Corporation | Dallas, Texas | \$ | | Emergency labor clearing parking lots. | ETAM |
| Denton Sand & Gravel, Inc. | Sanger, Texas | \$ | | Road Sand/Gravel | ETAM |
| BMS CAT, LLC | Haltom City, Texas | \$ | , | BMS Cat emergency services - water | RSK |
| | , , | | , | remediation | |
| M-B Companies, Inc. | New Holstein, Wisconsin | \$ | 26,311 | Repair parts for snow removal equipment | ETAM |
| MBW SERV Corporation dba ServPro of North Irving | | \$ | | Winter storm remediation water damage | RSK |
| | , | 7 | _0,000 | | |
| BMS CAT, LLC | Haltom City, Texas | \$ | 25.219 | BMS Cat emergency services - water | RSK |
| | | 7 | ,0 | remediation | |
| Hyatt Place | DFW Airport, Texas | \$ | 18.075 | Winter weather hotel stays | DPS |
| Grand Hyatt | DFW Airport, Texas | \$ | | Winter weather hotel stays | DPS |
| Supreme Systems, Inc. | Dallas, Texas | \$ | • | Ground lighting protection for Terminal D | ETAM |

2021 Winter Weather Event Emergency Purchases

| NRC Gulf Environmental Services, Inc. | Great River, New York | \$ 8,788 | Water Remediation EAD Contract/services | RSK/EAD |
|---|-----------------------|-----------------|--|----------|
| | | | requested by Risk | |
| DuBois Chemicals, Inc. | Cincinnati, Ohio | \$ 3,277 | Bus Wash Facility Repairs | ETAM |
| Uretek USA, Inc. | Tomball, Texas | \$ 2,700 | Licensed CDL driver for sand spreader | ETAM |
| | | | operations | |
| Sunbelt Rentals Inc. | Grapevine, Texas | \$ 2,120 | Rental of loader for sand | ETAM |
| BMS CAT, LLC | Haltom City, Texas | \$ 2,092 | BMS Cat emergency services - water | RSK |
| | | | remediation | |
| The Cleaning Guys, LLC dba CG Environmental | Fort Worth, Texas | \$ 1,900 | Winter storm remediation | RSK |
| Allowance for emergent repairs | Various | \$ 250,000 | Pending if needed. Risk & ETAM estimate to | ETAM/RSK |
| | | | complete open work | |
| | | \$ 6,615,611 | | |

| Date 06/03/2021 | Committee Finance/Audi | t Services to Migra based data Ware | • | Data Warehouse to a cloud | Resolution # |
|--|--|---|--|---|--|
| Migrate Ente amount not t | erprise Data V | Varehouse to Snow 5,000.00, for the init | vflake, with A | execute Contract No. 80054 rmeta Analytics, Inc., of Da term of the Contract, with op | llas, Texas, in an |
| Description | | | | | |
| | | or Services to Migrat rt's Enterprise Data p | • | Data Warehouse to a cloud c | lata warehouse ir |
| Justification | n | | | | |
| perfor • This a derive • Actio Digita • Curre transa | rmance cloud s action will allow ed from historic n supports con al Strategy. ent on-premise actional system | olution. w for the Airport's us and near real time on tinued investment hardware and licens | sers to make operational da in a Data Ar | port's on premise data ware more data-centric decisions ata. alytics Platform recommend ecommissioned or re-purpose | based on insights ed to support the |
| In according | nnual goal for cordance with | the M/WBE Program the Board's M/WBE bility of M/WBE firms | Program, no | M/WBE goal was determine this service. | d for this contrac |
| Schedule/Te | erm | | | | |
| | Date: July 202 act Term: One | 1 year, with four one- | year renewal | options | |
| Contract # 8005410 | Agreemei | nt # Purchase | Order # | Action Amount NTE \$545,000.00 | Revised Amoun |
| For Informat Michael Your | | Fund DFW Capital Acct | Project # 26904-01 | External Funding Source | Amoun \$352,000.00 |
| 3-5330 Mubina Ashr | - | Operating Budget | | | \$193,000.00 |

Mubina Ashraf

3-5548

- Six Proposals, including one from an M/WBE firm, were received on or before the due date of March 9, 2021.
 - ♦ Armeta Analytics, Inc., of Dallas, Texas
 - Canny Technology Solution, of Plano, Texas
 - Miracle Software Systems Inc., of Novi, Michigan
 - Slalom, LLC, of Grapevine, Texas
 - ♦ Wipro LLC, of East Brunswick, New Jersey
 - ♦ iolap, Inc., of Frisco, Texas.
- Based on evaluations of the Proposals submitted, the Evaluation Committee, consisting of representatives for the Airport's Information Technology Services and Business Diversity and Development Departments, recommends that the Contract be awarded to Armeta Analytics, of Dallas, Texas.
- Projected total of Contract including all renewals, if approved, is \$2,725,000.00.
- Funding split between DFW Capital for capitalized portion of this contract, and Operating Budget for maintenance and support which is expensed in the Operating Budget.

Additional Attachments: N

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

That the Chief Executive Officer or designee be authorized to execute Contract No. 8005410, for Services to Migrate Enterprise Data Warehouse to Snowflake, with Armeta Analytics, Inc., of Dallas, Texas, in an amount not to exceed \$545,000.00, for the initial one-year term of the Contract, with options to renew for four additional one-year periods.

Approved as to Form by

Rodriguez, Elaine Legal Counsel May 19, 2021 6:14 pm

Approved as to Funding by

Underwood, Max Vice President Finance Finance May 19, 2021 5:43 pm

Approved as to M/WBE by

Burks Lee, Tamela Vice President Business Diversity and Development Business Diversity and Development May 19, 2021 3:47 pm

SIGNATURE REQUIRED FOR APPROVAL

Approved by

Department Head Information Technology Svcs May 19, 2021 10:35 am

Chief Executive Officer

Pending

| Date 06/03/2021 | Committee Finance/Audi | t Conter of the I | nt Management Sy | stem Digital Experience Gate Area | Resolution # |
|---|---|---|--|---|---|
| Managemer | nt System Dig | gital Expe | rience Gate Area | ized to increase Contract No. 8005 a of the Future, with Synect, LLC or a revised Contract amount of \$1,9 | C, of Redmond, |
| Description | | | | | |
| Increating Initiat | | ct for the C | Content Manageme | ent System to support new Airport D | igital Experience |
| Justification | I | | | | |
| digita • The i propo • The i intern • The a fundir • As di | l experience fo ncrease will a sed curbside o ncrease will ational arrivals dditional capa ng availability in gital assets a | r passenge allow the r lisplays. also supp and the T city in the n various c and touch | ers as part of the n new system to be port new multiling ranportation Secur contract can be us apital projects. points continue to | ent a new software platform to create ew customer-centric design of Term e expanded to gates in the High (gual digital communication with ity Administration checkpoints. Sed at the Airport's discretion and is to expand throughout the Airport, ystem in support of the Digital Strate | inal D South. C project and to passengers at contingent upon the Airport will |
| ● In ac | nnual goal for cordance with | n the Boar | | s 20%. E Program, no SBE goal was det perform the service. | ermined for this |
| Schedule/Te | | | | | |
| • The c | urrent complet | ion date of | f June 30, 2022 is i | not affected by this action. | |
| Contract # 8005340 | Agreemei | | Purchase Order # | - | Revised Amount \$1,969,223.00 |
| For Informat Michael Your 3-5350 | | Fund Various | Project # | External Funding Source | Amount \$997,135.00 |

Miriam Seymour

3-3531

• On June 4, 2020, by Resolution 2020-06-126, the Board awarded Contract 8005340, for Content Management System Digital Experience Gate Area of the Future, to Synect, LLC, of Redmond, Washington.

Additional Attachments: N

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

That the Chief Executive Officer or designee be authorized to increase Contract No. 8005340, for Content Management System Digital Experience Gate Area of the Future, with Synect, LLC, of Redmond, Washington, in an amount not to exceed \$997,135.00, for a revised Contract amount of \$1,969,223.00.

Approved as to Form by

Rodriguez, Elaine Legal Counsel May 21, 2021 10:52 am

Approved as to Funding by

maganth

Miyashita, Glenn Assistant Vice President Capital Planning Finance May 21, 2021 10:52 am

Approved as to M/WBE by

andle

Burks Lee, Tamela Vice President Business Diversity and Development Business Diversity and Development May 21, 2021 11:56 am

SIGNATURE REQUIRED FOR APPROVAL

Approved by

Department Head Information Technology Svcs May 21, 2021 9:03 am

Chief Executive Officer

Pending

| Date 06/03/2021 | Committee Finance/Audi | t Cyber Liability | y and Technolo | gy Errors & Omissions Liability | Resolution # | | | |
|---|--|--|--|--|-------------------------------|--|--|--|
| Technology I | Errors & Omis | | urance Policy v | zed to bind and procure a Cy with Munich Re Syndicate 457 ine 3, 2021. | | | | |
| Description | | | | | | | | |
| Techi unfore perils. • 2021 | nology Errors eseeable finar Premium: \$31 • \$236,606 (29 • Premium inc | & Omissions (E cial losses result 8,150.00 90%) premium ind rease was driven | &O) Liability Ir ing from a varie crease over exp primarily by cu | ement Department to procure C asurance to protect the Board ety of emerging cyber and softw biring 2020. rrent market conditions. sions (E&O) Liability coverage: | from substantial | | | |
| • A Cyt | Justification A Cyber Liability and Technology Errors & Omissions (E&O) Insurance Policy will further enhance | | | | | | | |
| the Ai | rport's risk trai | nsfer financing wi | th industry best | practices. | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| D/S/M/WBE | Information | | | | | | | |
| • N/A - | • | • • | | E Policy due to the nature of | the procurement. | | | |
| Schedule/Te | rm | | | | | | | |
| • One y | ear policy effe | ctive June 3, 202 | 1 through June | 3, 2022. | | | | |
| Contract # | Agreeme | nt # Purcha | ase Order # | Action Amount \$318,150.00 | Revised Amount \$0 | | | |
| For Informat Catrina Gilbe 3-5355 | | Fund Operating Fund | Project # | External Funding Source | Amount \$318,150.00 | | | |

- The renewal was administered by the Airport's Broker of Record, Willis of Texas, Inc., a subsidiary of Willis Towers Watson.
- Twenty Eight carriers were solicited.
- Three carriers offered a quote.
 - Chubb Insurance (incumbent)
 - ♦ Munich Re
 - Coalition
- Twenty Two carriers declined.
- One carrier was pending a solid response.
- Two carriers were non-responsive.
- It is recommended to bind coverage with Munich Re.
 - Best coverage options in this current market.
 - Carrier offers limits necessary to maintain DFW contractual obligations.
 - An A.M. Best rating of A, XV.

Additional Attachments: N

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

That the Chief Executive Officer or designee be authorized to bind and procure a Cyber Liability and Technology Errors & Omissions Liability Insurance Policy with Munich Re Syndicate 457 at Lloyds Limited, in the amount of \$318,150.00 for the policy year effective June 3, 2021.

Approved as to Form by

Rodriguez, Elaine Legal Counsel May 19, 2021 6:12 pm

Approved as to Funding by

Underwood, Max Vice President Finance Finance May 19, 2021 5:41 pm

Approved as to M/WBE by

amille

Burks Lee, Tamela Vice President Business Diversity and Development Business Diversity and Development May 19, 2021 3:47 pm

SIGNATURE REQUIRED FOR APPROVAL

Approved by

Department Head

May 19, 2021 10:49 am

Chief Executive Officer

Pending

DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD COMMITTEE DISCUSSION ITEM

| Meeting Date | Subject | Committee |
|--------------|----------------|---------------|
| 06/03/2021 | Monthly Report | Finance/Audit |

Item For Discussion

Report to the Airport Board all Contracts and Purchase Orders valued between \$25,000.00 and \$50,000.00, and Contracts Increases/Decreases valued between \$25,000.00 and \$50,000.00, for the month of April 2021.

Description

• Report to the Airport Board all Contracts and Purchase Orders valued between \$25,000.00 and \$50,000.00, and Contracts Increases/Decreases valued between \$25,000.00 and \$50,000.00, for the month of April 2021.

PURCHASE ORDERS BETWEEN \$25,000.00 AND \$50,000.00 (APRIL 2021)

| VENDOR/LOCATION | PO/ CONTRACT NO. | DESCRIPTION | DEPARTMENT | AMOUNT |
|---|------------------------|---|---|--|
| Consolidated Electrical Dist (CED) Euless, Texas | 277732 | Variable Frequency Drives (VFD) Contacts Requisition No. 277076 | Energy, Transportation & Asset Management | NTE \$25,520.00 Paid to Date: \$0.00 |
| | I | | TOTAL | \$25,520.00 |

NON-PROFESSIONAL SERVICES CONTRACTS BETWEEN \$25,000.00 AND \$50,000.00 (APRIL 2021)

| VENDOR/LOCATION | PO/ CONTRACT NO. | DESCRIPTION | DEPARTMENT | AMOUNT |
|--|---------------------|--|--|---|
| Capital Lease Group LTD Brockton, Massachusetts | 7007068 | Replacement Vehicle Lease | Procurement & Materials Management | NTE \$48,150.00 Paid to Date: \$2,806.51 |
| Office Perks Oakbrook Terrace, Illinois | 7007056 | Coffee Service | Procurement & Materials Management | NTE \$48,500.00 Paid to Date: \$15,348.43 |
| US Bank Dallas, Texas | 8005394 | Master Paying Agent and Registrar Services | Treasury Management | NTE \$27,000.00 Paid to Date: \$0.00 |
| | | | TOTAL | \$123,650.00 |

PROFESSIONAL SERVICES CONTRACTS BETWEEN \$25,000.00 AND \$50,000.00 (APRIL 2021)

| VENDOR/LOCATION | PO/ CONTRACT NO. | DESCRIPTION | DEPARTMENT | AMOUNT |
|--|---------------------|-------------------|------------|--|
| Carahsoft Technology Corp. Reston, Washington | 7007050 | Sprinklr Platform | Marketing | NTE \$43,400.00 Paid to Date: \$0.00 |
| | | | TOTAL | \$43,400.00 |

CONTRACT/PURCHASE ORDER INCREASES/DECREASES (\$25,000 OR GREATER) (APPROVED BY BOARD STAFF UNDER THEIR DELEGATED AUTHORITY – APRIL 2021)

| | PO/ | | | | |
|---|--------------|---|---------------------------------------|--|--|
| VENDOR/LOCATION | CONTRACT NO. | DESCRIPTION | DEPARTMENT | CONTRACT D | ATA |
| AVIO Consulting, LLC Addison, Texas | 7006592 | Software and Support Services | Information Technology Services | Contract Value: This Action: Revised Contract Value: Paid to Date: | \$1,771,154.00 \$49,815.00 \$1,820,969.00 \$1,751,689.00 |
| Southern Veterinary Partners LLC dba Golden Triangle Animal Hospital Southlake, Texas | 7006467 | DPS Canine Veterinary Services | Department of Public Safety | Contract Value: This Action: Revised Contract Value: Paid to Date: | \$300,000.00 \$50,000.00 \$350,000.00 \$214,174.15 |
| Milby LLC ^{N1} Dallas, Texas | 8005115 | Legal Services: Construction/Engineering Matters | Legal | Contract Value: This Action: Revised Contract Value: Paid to Date: | \$396,250.00 \$48,750.00 \$445,000.00 \$399,242.50 |
| Orenstein Law Group PC ^{N2} Dallas, Texas | 8004897 | Legal Services: Bankruptcy Matters | Legal | Contract Value: This Action: Revised Contract Value: Paid to Date: | \$196,500.00 \$48,750.00 \$245,250.00 \$198,575.03 |
| | | | TOTAL | \$197,315.0 | 0 |
| Note: 1. SBE certified through the Nort 2. SBE certified through the Wort | | | | | |