Agenda
Dallas Fort Worth International Airport
Board of Directors
September 3, 2026
8:30 AM

Meeting Place
2400 Aviation Drive
Board Room – DFW Airport Headquarters Building DFW Airport, TX 75261

This meeting location is accessible. Requests for accommodations or interpretive services must be made 48 hours prior to this meeting by contacting the Board Secretary at 972-973-4829, or T.D. 1-800-RELAY-TX (1-800-735-2989) for information or assistance.

For DFW Airport Board Meeting Information or to register to speak at a Board Meeting, please call 972 973-4829 by 12:00 p.m. the day before the meeting.

Consent Agenda – all items under this heading are a part of the Consent Agenda and require little or no deliberation by the Board. Approval of the Consent Agenda authorizes the Chief Executive Officer or his designee to implement each item in accordance with staff recommendation.

A closed executive session may be held with respect to a posted agenda item if the discussion concerns one of the following:

1. Contemplated or pending litigation or matters where legal advice is requested of the Board's Legal Counsel. Texas Government Code Section 551.071.
2. Discussion concerning sale or lease of real property, or negotiated contracts for donations to the Board, when such discussions would have a detrimental effect on the negotiating position of the Board. Texas Government Code Section 551.072.
3. Personnel matters involving discussions of the qualifications or performance of identifiable individuals already employed or being considered for employment by the Board. Texas Government Code Section 551.074.
4. The deployment, or specific occasions for implementation, of security personnel or devices. Texas Government Code Section 551.076.

AGENDA

A. Invocation

B. Pledge of Allegiance

C. Announcements

D. Financial Report

E. Air Service Development and Cargo Update - Brian Butler

F. Approve Minutes of the Regular Board of Directors Meeting of August 6, 2026

EXECUTIVE COMPENSATION AND RETIREMENT COMMITTEE

Action Items for Consideration

Russell Selkirk	E-1.	Approve termination of the Asset Management Agreement with Luther King Capital Management for the Luther King Large Cap Core Equity strategy in the amount of ~$29 million; and that the Chief Executive Officer or designee is authorized to execute said agreement.

INFRASTRUCTURE AND DEVELOPMENT COMMITTEE

Consent Items for Consideration

William Grozdanich	I-1.	Approve to increase contract no. PA1314 for Estimating Infrastructure and Development Platform with Contruent LLC of Naperville, Illinois, in an amount

		not to exceed $120,000, with a revised not to exceed amount of $1,254,250; and the Chief Executive Officer or designee be authorized to execute said contract.
William Grozdanich	I-2.	Approve to increase contract no. PA1758 for Extended Services Agreement - RTC360 Gold CCP, with G4 Geomatic Resources LLC of New Braunfels, Texas, in amount not to exceed $99,996.21, for a revised not to exceed amount of $136,845.90; and the Chief Executive Officer or designee is authorized to execute said contract.
Tammy Huddleston	I-3.	Approve purchase order no. DFW20044 for Code Plan Support Review with UpCodes, Inc. of Austin, Texas in an amount not to exceed $300,000; and the Chief Executive Officer or designee to execute purchase order.
Tammy Huddleston	I-4.	Approve to ratify contract no. 8005323 for Permit and Inspection Management System with Tyler Technologies of Plano, Texas in an amount not to exceed $55,000, for a revised not to exceed amount of $1,755,552.68; and that the Chief Executive Officer or designee is authorized to execute said contract.
Robert Gray	I-5.	Approve contract no. PA2144 for Locksmith and Core Key System Services with Joe East Enterprises, Inc dba A-1 Locksmith of Celina, Texas in an amount not to exceed $247,100, for the five-year term of the contract with a start date of September 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.

Action Items for Consideration

Tammy Huddleston	I-6.	Approve contract no. PA1978 for Terminal A-B Connector AOA Fence & Gate Consolidation with Real Construction Group LLC of Dallas, Texas in an amount not to exceed $3,347,029.17 for the 296 calendar-day term of the contract, with a start date of September 2026; and execute change orders to such contract on an as-needed basis, in the aggregate amount not to exceed $300,000; and that the Chief Executive Office or designee is authorized to execute said contract. Total action amount is $3,647,029.17
Tammy Huddleston	I-7.	Approve contract no. PA2228 for Atmos Reimbursement Agreement: Terminal F Project in an amount not to exceed $693,735 for the 241 calendar-day term of the contract with a start date of September 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.
Robert Gray	I-8.	Approve contract no. PA2210 for Cobus Spare Parts with Cobus LLC of Duluth, Georgia, for an amount not to exceed $375,000; for the five-year term of the contract with a start date of September 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.
Robert Gray	I-9.	Approve contract no. PA2196 for Parking Lot Striping Services with Magnum Power Wash LLC of Rockwall, Texas in an amount not to exceed $641,475, for the three-year term of the contract with a start date of September 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.
Robert Gray	I-10.	Approve contract no. PA2254 for Skylink Train/Rail Monitoring System with CDW of Austin, Texas in an amount not to exceed $3,771,861.60 for the two-year term of the contract with a start date of September 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.

OPERATIONS AND TECHNOLOGY COMMITTEE

Consent Items for Consideration

Michael Youngs	O-1.	Approve to ratify contract no. 7006075 for Oracle Software & Hardware Purchase and Maintenance with Oracle America, Inc. of Redwood City, California in an amount not to exceed $70,500 for a revised not to exceed amount of $36,939,832.49; and that the Chief Executive Officer or designee is authorized to execute said contract.
Michael Youngs	O-2.	Approve contract no. PA2244, for FireMon Network Device and Management System, with Kudelski Security, Inc. of Phoenix, Arizona in an amount not to exceed $480,755.42, for a three-year term of contract with a start date of December 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.

Action Items for Consideration

Robert Horton	O-3.	Approve to execute contract no. PA2160, for Analytical Laboratory Testing Services with Eurofins Environment Testing South Central, LLC of Dallas, Texas in an amount not to exceed $1,366,323.42, for the five-year term of the contract with a start date of November 2026; and that the Chief Executive or designee is authorized to execute said contract.
Michael Youngs	O-4.	Approve contract no. PA2249 for Private Wireless Network with Presidio Networked Solutions Group of Irving, Texas in an amount not to exceed $10,850,028, for a five-year term of the contract with a start date of September 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.
Michael Youngs	O-5.	Approve to increase and extend contract no. 8005294 for Snowflake Software License, with Snowflake Computing Inc. of San Mateo, California, in an amount not to exceed $875,000, for a revised amount of $2,581,453, with a revised contract completion date of August 31, 2027; and that the Chief Executive Officer or designee is authorized to execute said contract.

FINANCE, AUDIT AND ADMINISTRATION COMMITTEE

Consent Items for Consideration

Tracy Barker	F-1.	Approve to authorize DFW Airport to enter into a Cooperative Agreement with CHOICE Partners of Houston, Texas.
Tracy Barker	F-2.	Approve to change the company name on contract no. PA2016, Innovation Consulting Services to AXON of Dallas, Texas.
Tracy Barker	F-3.	Approve to increase and extend contract no. 7007153 for Print Services with Exalt Printing Solutions of Carrolton, Texas in an amount not to exceed $301,460.98 for a revised not to exceed amount of $1,667,304.93, with a revised contract complete date of July 5, 2027; and that the Chief Executive Officer or designee is authorized to execute said contract
Catrina Gilbert	F-4.	Approve to procure and bind Airport Public Officials Liability (Board) Insurance with Liberty Mutual Insurance Company, in the amount of $133,239 for a one-year policy term effective October 1, 2026, and that the Chief Executive Officer or designee is authorized to execute said policy.

Catrina Gilbert	F-5.	Approve to renew Auto Liability Insurance coverage with the Texas Municipal League Intergovernmental Risk Pool, in the amount of $374,130, for a one-year policy term effective October 1, 2026, and that the Chief Executive Office or designee is authorized to execute said contract.
Catrina Gilbert	F-6.	Approve contract no. PA2166 for MaxSight Risk Intelligence Platform with Moody's Corporation, of New York, New York, in an amount not to exceed $406,748 for the three-year term of the contract with a start date of September 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.
Catrina Gilbert	F-7.	Approve contract no. PA2207 for Workplace Solutions — Safety Mats with Cintas Corporation of Coppell, Texas, in an amount not to exceed $200,000 for the three-year term of the contract with a start date of October 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.
Candra Schatz	F-8.	Approve contract no. PA2163 for Employee Flexible Spending Account Plan Administration with Total Administrative Services Corporation of Madison, Wisconsin, in an amount not to exceed $74,059.20 for an initial five-year term, with a start date of January 2027; and execute a change order for one-two year renewal option, in an amount not to exceed $35,000; and that the Chief Executive Officer or designee is authorized to execute said contract. Total action amount is $109,059.20.
Candra Schatz	F-9.	Approve contract PA2069 Fitness Equipment Maintenance Services with Team Marathon Fitness, Inc of Sugar Land, Texas, in an amount not to exceed $150,000 for the three-year term of the contract with a start date of September 2026, and that the Chief Executive Officer or designee is authorized to execute said contract.

Action Items for Consideration

Aaron Munoz	F-10.	Approve the specific audits and activities listed in the attached FY 2027 Annual Audit Plan, as well as any audits, projects and investigations that are not specifically listed but are included in the category descriptions (e.g., Ethics Matters, Board of Directors Consulting, Management Consulting and Additional Projects).
Tracy Barker	F-11.	Approve to increase and extend contract no. PA1848 for Digital Transformation Consulting Services with The Boston Consulting Group of Dallas, Texas in an amount not to exceed $3,208,331 for a revised amount of $16,404,331, and a revised contract completion date of January 30, 2029; and that the Chief Executive Officer or designee is authorized to execute said contract.
Catrina Gilbert	F-12.	Approve to bind and procure Airport Owners and Operators General Liability Insurance with Starr Indemnity and Liability Company, effective October 1, 2026, in the amount of $646,800 for a 2-year term and that the Chief Executive Officer or designee is authorized to execute said contract.
Catrina Gilbert	F-13.	Approve to increase two contracts for Modular & Non-Modular Furniture and Related Services: contract no. PA1835 with Wilson Bauhaus Interiors, LLC of Dallas, Texas in an amount not to exceed $693,750 for a revised not to exceed amount of $3,468,750; and contract no. PA1915, with Texas Interior Resources, LLC dba Interior Resources Group of Dallas, Texas in an amount

not to exceed $231,250 for a revised not to exceed amount of $1,156,250; and that the Chief Executive Officer or designee is authorized to execute said contracts. Total action amount is $925,000.

REVENUE MANAGEMENT AND CUSTOMER EXPERIENCE COMMITTEE

Consent Items for Consideration

Zenola Campbell	R-1.	Consent to the Assignment and Assumption of lease agreement 008116 with DNC/Four Leaf Venture, dba Twisted Root Burger Co. to AREAS-Four Leaf Venture.

Action Items for Consideration

Dean Ahmad	R-2.	Approve contract no. PA2112 for Autonomous Wheelchair Services with Alba-Robots Srl of Torino, Italy in an amount not to exceed $2,481,600 for the five-year term of the contract with a start date of September 2026; and that the Chief Executive or designee is authorized to execute said contract.

FULL BOARD

1. Registered Speakers (items unrelated to agenda items)
2. Next Committee Meetings: September 29, 2026
   Next Board Meeting: October 1, 2026

Executive Compensation and Retirement Committee Meeting
Tuesday, September 1, 2026
12:30 PM

AGENDA

1. Approve Minutes of the Executive Compensation and Retirement Committee Meeting of June 2, 2026.

2. Quarterly Investment Report - Jennifer Sandberg from RVK, Inc.

3. External Audit of Pension Plans - Plante Moran

EXECUTIVE COMPENSATION AND RETIREMENT COMMITTEE

Action Items for Consideration

Russell Selkirk	E-1.	Approve termination of the Asset Management Agreement with Luther King Capital Management for the Luther King Large Cap Core Equity strategy in the amount of ~$29 million; and that the Chief Executive Officer or designee is authorized to execute said agreement.

Dallas Fort Worth International Airport Board
Official Board Action / Resolution

Date: September 3, 2026	**Executive Compensation and Retirement Committee**	**Resolution No.:**

Subject: Termination of Asset Management Agreement with Luther King Capital Management
Department: Treasury Management
Amount: **Revised Amount:**

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve termination of the Asset Management Agreement with Luther King Capital Management for the Luther King Large Cap Core Equity strategy in the amount of ~$29 million; and that the Chief Executive Officer or designee is authorized to execute said agreement.

BACKGROUND:

- Long-term underperformance: The Core Equity strategy has underperformed its S&P 500 Total Return benchmark net of fees by 5.72% over a five-year period, 4.25% over a seven-year period, and 2.30% over a 10-year period.
- Near-term underperformance: In the period 2023-2025, the strategy underperformed the benchmark annually net of fees by 9.80%, 8.30%, and 7.82%.
- Long-term peer group underperformance: The Core Equity strategy has been bottom quartile over every annualized period--one, three, five, seven, and 10 years.
- Higher than average management fee: Management fee of 0.51% is high relative to peers and very high relative to the passive alternative of ~0.02%.
- Persistent watch list inclusion: Has been on watch list since 3/31/2023.
- The proceeds of the termination will be moved to the Russell 1000 Index, a passive, large-cap core strategy managed by Rhumbline Advisors. The management fee for this strategy is 0.02%.

BUSINESS DEVELOPMENT INFORMATION:

- Not Applicable

ADDITIONAL INFORMATION:

Fund	**Project Number**	**External Funding Source**

Attachments: None

Approvals

Russell Selkirk, Vice President - Treasury Management	Approved - 8/19/2026
Tamela Lee, Vice President - Business Development	Approved - 8/20/2026
Abel Palacios, Vice President - Finance	Approved - 8/20/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 8/20/2026
Christopher McLaughlin, Chief Executive Officer	New -

Infrastructure and Development Committee Meeting
Tuesday, September 1, 2026
12:32 PM

AGENDA

1. Approve Minutes of the Infrastructure and Development Committee Meeting of August 4, 2026.

INFRASTRUCTURE AND DEVELOPMENT COMMITTEE

Consent Items for Consideration

William Grozdanich	I-1.	Approve to increase contract no. PA1314 for Estimating Infrastructure and Development Platform with Contruent LLC of Naperville, Illinois, in an amount not to exceed $120,000, with a revised not to exceed amount of $1,254,250; and the Chief Executive Officer or designee be authorized to execute said contract.
William Grozdanich	I-2.	Approve to increase contract no. PA1758 for Extended Services Agreement - RTC360 Gold CCP, with G4 Geomatic Resources LLC of New Braunfels, Texas, in amount not to exceed $99,996.21, for a revised not to exceed amount of $136,845.90; and the Chief Executive Officer or designee is authorized to execute said contract.
Tammy Huddleston	I-3.	Approve purchase order no. DFW20044 for Code Plan Support Review with UpCodes, Inc. of Austin, Texas in an amount not to exceed $300,000; and the Chief Executive Officer or designee to execute purchase order.
Tammy Huddleston	I-4.	Approve to ratify contract no. 8005323 for Permit and Inspection Management System with Tyler Technologies of Plano, Texas in an amount not to exceed $55,000, for a revised not to exceed amount of $1,755,552.68; and that the Chief Executive Officer or designee is authorized to execute said contract.
Robert Gray	I-5.	Approve contract no. PA2144 for Locksmith and Core Key System Services with Joe East Enterprises, Inc dba A-1 Locksmith of Celina, Texas in an amount not to exceed $247,100, for the five-year term of the contract with a start date of September 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.

Action Items for Consideration

Tammy Huddleston	I-6.	Approve contract no. PA1978 for Terminal A-B Connector AOA Fence & Gate Consolidation with Real Construction Group LLC of Dallas, Texas in an amount not to exceed $3,347,029.17 for the 296 calendar-day term of the contract, with a start date of September 2026; and execute change orders to such contract on an as-needed basis, in the aggregate amount not to exceed $300,000; and that the Chief Executive Office or designee is authorized to execute said contract. Total action amount is $3,647,029.17
Tammy Huddleston	I-7.	Approve contract no. PA2228 for Atmos Reimbursement Agreement: Terminal F Project in an amount not to exceed $693,735 for the 241 calendar-day term of the contract with a start date of September 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.
Robert Gray	I-8.	Approve contract no. PA2210 for Cobus Spare Parts with Cobus LLC of Duluth, Georgia, for an amount not to exceed $375,000; for the five-year term of the contract with a start date of September 2026; and that the Chief

Executive Officer or designee is authorized to execute said contract.

Robert Gray	I-9.	Approve contract no. PA2196 for Parking Lot Striping Services with Magnum Power Wash LLC of Rockwall, Texas in an amount not to exceed $641,475, for the three-year term of the contract with a start date of September 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.
Robert Gray	I-10.	Approve contract no. PA2254 for Skylink Train/Rail Monitoring System with CDW of Austin, Texas in an amount not to exceed $3,771,861.60 for the two-year term of the contract with a start date of September 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.

Dallas Fort Worth International Airport Board
Official Board Action / Resolution

Date: September 3, 2026	**Infrastructure and Development Committee**	**Resolution No.:**

Subject: Estimating Infrastructure and Development Platform
Department: Controls and Analytics
Amount: $120,000 **Revised Amount:** $1,254,250

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to increase contract no. PA1314 for Estimating Infrastructure and Development Platform with Contruent LLC of Naperville, Illinois, in an amount not to exceed $120,000, with a revised not to exceed amount of $1,254,250; and the Chief Executive Officer or designee be authorized to execute said contract.

BACKGROUND:

- Contruent Enterprise is a cloud-based software platform used by the Controls and Analytics Department for estimating, planning, and managing the airport's construction projects and programs. Due to the current volume of ongoing projects, additional software licenses are needed.
- This action increases the contract amount, allowing for the purchase of additional licenses.

BUSINESS DEVELOPMENT INFORMATION:

- Not Applicable

ADDITIONAL INFORMATION:

- On September 5, 2024, by Resolution No. 2024-09-212, the airport awarded PA1314 for Estimating Infrastructure and Development Platform to Contruent LLC of Naperville, Illinois.
- The current contract completion date of October 29, 2029, is not affected by this action.

Fund	Project Number	External Funding Source
Various		

Attachments: None

Approvals

William Grozdanich, Vice President - Controls and Analytics	Approved - 8/19/2026
Tracy Barker, Vice President - Procurement and Materials Management	Approved - 8/19/2026
Tamela Lee, Vice President - Business Development	Approved - 8/20/2026
Abel Palacios, Vice President - Finance	Approved - 8/20/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 8/20/2026
Christopher McLaughlin, Chief Executive Officer	New -

Dallas Fort Worth International Airport Board
Official Board Action / Resolution

Date: September 3, 2026 | **Infrastructure and Development Committee** | **Resolution No.:**

Subject: Extended Services Agreement - RTC360 Gold CCP
Department: Controls and Analytics
Amount: $99,996.21 **Revised Amount:** $136,845.90

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to increase contract no. PA1758 for Extended Services Agreement - RTC360 Gold CCP, with G4 Geomatic Resources LLC of New Braunfels, Texas, in amount not to exceed $99,996.21, for a revised not to exceed amount of $136,845.90; and the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- The current laser scanner has reached end of service life and is no longer supported by the vendor, making continued maintenance cost prohibitive and increasing the risk of operational downtime.
- This action replaces the laser scanner with a newer, more efficient model. It will ensure uninterrupted support and significantly reduce field collection time, improving productivity for construction oversight and facility mapping.
- The upgraded scanner delivers high-precision spatial data that integrates directly with the airport's connected infrastructure platforms, strengthening project accuracy, workflow efficiency, and long term asset management.

BUSINESS DEVELOPMENT INFORMATION:

- Not Applicable

ADDITIONAL INFORMATION:

- On October 23, 2025, by staff authority, the airport awarded contract no. PA1758 for Extended Services Agreement - RTC360 Gold CCP, with G4 Geomatic Resources LLC of New Braunfels, Texas.

Fund	Project Number	External Funding Source
Various		

Attachments: None

Approvals

William Grozdanich, Vice President - Controls and Analytics	Approved - 8/19/2026
Tracy Barker, Vice President - Procurement and Materials Management	Approved - 8/19/2026
Tamela Lee, Vice President - Business Development	Approved - 8/20/2026
Abel Palacios, Vice President - Finance	Approved - 8/20/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 8/20/2026
Christopher McLaughlin, Chief Executive Officer	New -

Dallas Fort Worth International Airport Board
Official Board Action / Resolution

Date: September 3, 2026 | **Infrastructure and Development Committee** | **Resolution No.:**

Subject: Code Plan Support Review
Department: Design, Code and Construction
Amount: $300,000 **Revised Amount:** $0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD
Approve purchase order no. DFW20044 for Code Plan Support Review with UpCodes, Inc. of Austin, Texas in an amount not to exceed $300,000; and the Chief Executive Officer or designee to execute purchase order.

BACKGROUND:

- The airport's construction plan review process includes reviewing proposed design documents to ensure compliance with all applicable building codes. While statutory building codes are publicly available, the current review process is time-intensive and lacks capabilities such as searching for specific code language and quickly locating cross-referenced provisions.
- UpCodes' proprietary software provides capabilities beyond access to publicly available building codes by combining current code content with AI-assisted plan review, automated code analysis, and collaborative project workspaces within a single cloud-based platform.
- The platform improves the efficiency, accuracy, and consistency of plan reviews by enabling faster code research, standardized code interpretation, earlier identification of compliance issues, and enhanced collaboration among reviewers, designers, and other project stakeholders.
- After evaluating commercially available building code compliance platforms, it was determined that no other solution offers the same integrated combination of features needed to support the construction plan review process.

BUSINESS DEVELOPMENT INFORMATION:

- No SBE contract-specific goal determined. (No Availability)

ADDITIONAL INFORMATION:

- This is a Sole Source contract.

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Tammy Huddleston, Vice President - Design, Code and Construction	Approved - 8/18/2026
Tracy Barker, Vice President - Procurement and Materials Management	Approved - 8/19/2026
Tamela Lee, Vice President - Business Development	Approved - 8/20/2026
Abel Palacios, Vice President - Finance	Approved - 8/20/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 8/20/2026
Christopher McLaughlin, Chief Executive Officer	New -

Dallas Fort Worth International Airport Board
Official Board Action / Resolution

Date: September 3, 2026	**Infrastructure and Development Committee**	**Resolution No.:**

Subject: Permit and Inspection Management System
Department: Design, Code and Construction
Amount: $55,000 **Revised Amount:** $1,755,552.68

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to ratify contract no. 8005323 for Permit and Inspection Management System with Tyler Technologies of Plano, Texas in an amount not to exceed $55,000, for a revised not to exceed amount of $1,755,552.68; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- This request is to ratify the contract amount to cover invoices incurred while a replacement contract was being negotiated. The additional funding will allow time to reconcile all remaining payments and close out the contract in full.
- The replacement contract was awarded on June 16, 2026

BUSINESS DEVELOPMENT INFORMATION:

- Not subject to a contract-specific goal. (Contract Ratification)

ADDITIONAL INFORMATION:

- On December 19, 2019, the airport awarded contract no. 8005323 for Permit and Inspection Management System to Tyler Technologies, Inc. of Plano, Texas.
- The contract was modified on January 13, 2025, by Resolution No. 2025-01-14.

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Tammy Huddleston, Vice President - Design, Code and Construction	Approved - 8/18/2026
Tracy Barker, Vice President - Procurement and Materials Management	Approved - 8/19/2026
Tamela Lee, Vice President - Business Development	Approved - 8/20/2026
Abel Palacios, Vice President - Finance	Approved - 8/20/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 8/20/2026
Christopher McLaughlin, Chief Executive Officer	New -

Dallas Fort Worth International Airport Board
Official Board Action / Resolution

Date: September 3, 2026

Infrastructure and Development Committee

Resolution No.:

Subject: Locksmith and Core Key System Services
Department: Energy, Transportation, and Asset Management
Amount: $247,100 **Revised Amount:** $0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve contract no. PA2144 for Locksmith and Core Key System Services with Joe East Enterprises, Inc dba A-1 Locksmith of Celina, Texas in an amount not to exceed $247,100, for the five-year term of the contract with a start date of September 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- This contract is required in order to maintain the integrity of the airport's system, which was selected to provide uniform security across airport facilities through its patented products.
- All new construction and renovations will require the utilization of this contract in order to maintain the Key/Core System and its hierarchy.

BUSINESS DEVELOPMENT INFORMATION:

- No SBE goal determined. (No Availability)

ADDITIONAL INFORMATION:

- Low bid procurement. (Joe East Enterprises, Inc dba A-1 Locksmith of Celina, Texas submitted the only, responsive bid on or before the due date of July 21, 2026.

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Robert Gray, Vice President - Energy, Transportation, and Asset Management	Approved - 8/19/2026
Tracy Barker, Vice President - Procurement and Materials Management	Approved - 8/19/2026
Tamela Lee, Vice President - Business Development	Approved - 8/20/2026
Abel Palacios, Vice President - Finance	Approved - 8/20/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 8/20/2026
Christopher McLaughlin, Chief Executive Officer	New -

Dallas Fort Worth International Airport Board
Official Board Action / Resolution

Date: September 3, 2026 | **Infrastructure and Development Committee** | **Resolution No.:**

Subject: Terminal A-B Connector AOA Fence & Gate Consolidation
Department: Design, Code and Construction
Amount: $3,647,029.17 **Revised Amount:** $0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD
Approve contract no. PA1978 for Terminal A-B Connector AOA Fence & Gate Consolidation with Real Construction Group LLC of Dallas, Texas in an amount not to exceed $3,347,029.17 for the 296 calendar-day term of the contract, with a start date of September 2026; and execute change orders to such contract on an as-needed basis, in the aggregate amount not to exceed $300,000; and that the Chief Executive Office or designee is authorized to execute said contract. Total action amount is $3,647,029.17

BACKGROUND:

- A recent assessment of the existing Aircraft Operations Area (AOA) gates resulted in an updated AOA Gate Master Plan. Among its recommendations is the removal of infrastructure at gates that are no longer in service.
- This contract will remove infrastructure at 11 decommissioned AOA gates and replace it with permanent AOA fencing.
- The contract also includes replacement of the AOA fence between Terminals A and B.

BUSINESS DEVELOPMENT INFORMATION:

- In accordance with the Board's SBE Program, the SBE goal for this contract is 25%
- Real Construction Group LLC, a certified Small Business Enterprise, has committed to achieving 55.61% through self-performance.

ADDITIONAL INFORMATION:

- Low bid procurement. (Bid tabulation attached)
- Six bids were received on or before the due date of May 22, 2026, with one non-responsive submission.

Fund	Project Number	External Funding Source
Joint Capital Acct	2727901	

Attachments: PA1978 - Terminal A-B Connector AOA Fence & Gate Consolidation Bid Tab

Approvals

Tammy Huddleston, Vice President - Design, Code and Construction	Approved - 8/18/2026
Tracy Barker, Vice President - Procurement and Materials Management	Approved - 8/19/2026
Tamela Lee, Vice President - Business Development	Approved - 8/20/2026
Abel Palacios, Vice President - Finance	Approved - 8/20/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 8/20/2026
Christopher McLaughlin, Chief Executive Officer	New -

Contract No. PA1978
Terminal A-B Connector AOA Fence & Gate Consolidation
Low Bid Summary
Bid Tabulation

Bidders	Bid Amounts w/Alternates
Real Construction Group LLC Dallas, Texas	$3,347,029.17
F.H. Paschen, S.N. Nielsen & Associates LLC Irving, Texas	$5,149,300.92
JonesCo General Contractors, LLC Dallas, Texas	$5,323,918.21
Gilbert May, Inc. dba Phillips/May Corporation Dallas, Texas	$6,479,812.33
Batson-Cook Texas, LLC Irving, Texas	$7,302,180

Dallas Fort Worth International Airport Board
Official Board Action / Resolution

Date: September 3, 2026 | **Infrastructure and Development Committee** | **Resolution No.:**

Subject: Atmos Reimbursement Agreement - Terminal F Project
Department: Design, Code and Construction
Amount: $693,735 **Revised Amount:** $0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve contract no. PA2228 for Atmos Reimbursement Agreement: Terminal F Project in an amount not to exceed $693,735 for the 241 calendar-day term of the contract with a start date of September 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- The Terminal F Program requires permanent natural gas infrastructure to support Terminal F operations.
- The proposed reimbursement agreement with Atmos Energy provides for the design and construction of a new natural gas main extending from the existing Atmos distribution system to Terminal F.
- The work will include the installation of a permanent gas meter and associated infrastructure at the Terminal F utility connection point, and includes a future connection point to accommodate the expansion of Terminal F.

BUSINESS DEVELOPMENT INFORMATION:

- Not Applicable (Reimbursement to a Regulated Utility)

ADDITIONAL INFORMATION:

- Atmos Energy of Dallas, Texas is a regulated natural gas distributor in Texas.

Fund	Project Number	External Funding Source
Joint Capital Acct	Various	

Attachments: None

Approvals

Tammy Huddleston, Vice President - Design, Code and Construction	Approved - 8/18/2026
Tracy Barker, Vice President - Procurement and Materials Management	Approved - 8/19/2026
Tamela Lee, Vice President - Business Development	Approved - 8/20/2026
Abel Palacios, Vice President - Finance	Approved - 8/20/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 8/20/2026
Christopher McLaughlin, Chief Executive Officer	New -

Dallas Fort Worth International Airport Board
Official Board Action / Resolution

Date: September 3, 2026

Infrastructure and Development Committee

Resolution No.:

Subject: Cobus Spare Parts
Department: Energy, Transportation, and Asset Management
Amount: $375,000 **Revised Amount:** $0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve contract no. PA2210 for Cobus Spare Parts with Cobus LLC of Duluth, Georgia, for an amount not to exceed $375,000; for the five-year term of the contract with a start date of September 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- This contract provides original equipment manufacturer (OEM) parts required to maintain the airport's fleet of 14 Cobus passenger buses.
- It also includes maintenance and repair services performed by authorized manufacturer representatives when specialized expertise is needed.
- The Cobus fleet is used to transport passengers between terminal buildings and hardstand aircraft parking locations.
- During the month of June, these buses transported approximately 84,000 passengers and completed approximately 1,200 trips between the terminals and the hardstand, demonstrating their critical role in supporting airport operations.

BUSINESS DEVELOPMENT INFORMATION:

- No SBE goal determined. (Limited Availability)

ADDITIONAL INFORMATION:

- This is a Sole Source contract.

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Robert Gray, Vice President - Energy, Transportation, and Asset Management	Approved - 8/19/2026
Tracy Barker, Vice President - Procurement and Materials Management	Approved - 8/19/2026
Tamela Lee, Vice President - Business Development	Approved - 8/20/2026
Abel Palacios, Vice President - Finance	Approved - 8/20/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 8/20/2026
Christopher McLaughlin, Chief Executive Officer	New -

Dallas Fort Worth International Airport Board
Official Board Action / Resolution

Date: September 3, 2026 | **Infrastructure and Development Committee** | **Resolution No.:**

Subject: Parking Lot Striping Services
Department: Energy, Transportation, and Asset Management
Amount: $641,475 **Revised Amount:** $0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD
Approve contract no. PA2196 for Parking Lot Striping Services with Magnum Power Wash LLC of Rockwall, Texas in an amount not to exceed $641,475, for the three-year term of the contract with a start date of September 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- This contract will provide pavement marking services in airport parking lots and garages.
- Striping service will be performed on an as-needed basis according to the airport's operational needs.

BUSINESS DEVELOPMENT INFORMATION:

- In accordance with the Board's SBE Program, the SBE goal for this contract is 5%.
- Magnum Power Wash LLC, a certified Small Business Enterprise, has committed to achieving 100% through self-performance.

ADDITIONAL INFORMATION:

- Low bid procurement. (Bid tabulation attached)
- Seven bids were received on or before the due date of July 14, 2026.

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: PA2196 - Parking Lot Striping Services Bid Tab

Approvals

Robert Gray, Vice President - Energy, Transportation, and Asset Management	Approved - 8/19/2026
Tracy Barker, Vice President - Procurement and Materials Management	Approved - 8/19/2026
Tamela Lee, Vice President - Business Development	Approved - 8/20/2026
Abel Palacios, Vice President - Finance	Approved - 8/20/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 8/20/2026
Christopher McLaughlin, Chief Executive Officer	New -

Contract No. PA2196
Parking Lot Striping Services
Low Bid Summary

Bidders	Bid Amounts
Magnum Power Wash LLC Rockwall, Texas	$641,475
Royal Striping LLC Dallas, Texas	$755,825
EKO & Sons LLC dba Solidlines The Colony, Texas	$871,650
Dallas Pro Painting and Drywall Carrollton, Texas	$1,943,850
AXE Energy Services Irving, Texas	$3,423,041.63
Alderink Enterprises dba CI Payment Grand Prairie, Texas	$3,829,826.67
Grey Sky Construction LLC Richardson, Texas	$11,201,527.25

Dallas Fort Worth International Airport Board
Official Board Action / Resolution

Date: September 3, 2026 | **Infrastructure and Development Committee** | **Resolution No.:**

Subject: Skylink Train/Rail Monitoring System
Department: Energy, Transportation, and Asset Management
Amount: $3,771,861.60 **Revised Amount:** $0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve contract no. PA2254 for Skylink Train/Rail Monitoring System with CDW of Austin, Texas in an amount not to exceed $3,771,861.60 for the two-year term of the contract with a start date of September 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- Modernization of the DFW Skylink Monitoring System, will include hardware (lidar sensors, temp sensors, etc) providing real-time data ingestion, analytics, dashboards, digital twin integration creating predictive work orders.
- The combined system will provide continuous predictive maintenance, anomaly detection, and seamless integration into DFW's operational ecosystem.
- Increase fleet reliability through continuous rail health monitoring and early detection of infrastructure degradation.

BUSINESS DEVELOPMENT INFORMATION:

- No SBE contract-specific goal determined. (Limited Availability)

ADDITIONAL INFORMATION:

- This contract will be made through DIR contract no. DIR-CPO-5176, which is available to local government agencies and has a contract term of five years.
- The board authorized the use of the DIR cooperative by Resolution No. 97-01-24, dated January 9, 1997.

Fund	Project Number	External Funding Source
DFW Capital Acct	2741401	

Attachments: None

Approvals

Robert Gray, Vice President - Energy, Transportation, and Asset Management	Approved - 8/19/2026
Tracy Barker, Vice President - Procurement and Materials Management	Approved - 8/19/2026
Tamela Lee, Vice President - Business Development	Approved - 8/20/2026
Abel Palacios, Vice President - Finance	Approved - 8/20/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 8/20/2026
Christopher McLaughlin, Chief Executive Officer	New -

Operations and Technology Committee Meeting
Tuesday, September 1, 2026
12:34 PM

AGENDA

	1.	Approve Minutes of the Operations and Technology Committee Meeting of August 4, 2026.

OPERATIONS AND TECHNOLOGY COMMITTEE

Consent Items for Consideration

Michael Youngs	O-1.	Approve to ratify contract no. 7006075 for Oracle Software & Hardware Purchase and Maintenance with Oracle America, Inc. of Redwood City, California in an amount not to exceed $70,500 for a revised not to exceed amount of $36,939,832.49; and that the Chief Executive Officer or designee is authorized to execute said contract.
Michael Youngs	O-2.	Approve contract no. PA2244, for FireMon Network Device and Management System, with Kudelski Security, Inc. of Phoenix, Arizona in an amount not to exceed $480,755.42, for a three-year term of contract with a start date of December 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.

Action Items for Consideration

Robert Horton	O-3.	Approve to execute contract no. PA2160, for Analytical Laboratory Testing Services with Eurofins Environment Testing South Central, LLC of Dallas, Texas in an amount not to exceed $1,366,323.42, for the five-year term of the contract with a start date of November 2026; and that the Chief Executive or designee is authorized to execute said contract.
Michael Youngs	O-4.	Approve contract no. PA2249 for Private Wireless Network with Presidio Networked Solutions Group of Irving, Texas in an amount not to exceed $10,850,028, for a five-year term of the contract with a start date of September 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.
Michael Youngs	O-5.	Approve to increase and extend contract no. 8005294 for Snowflake Software License, with Snowflake Computing Inc. of San Mateo, California, in an amount not to exceed $875,000, for a revised amount of $2,581,453, with a revised contract completion date of August 31, 2027; and that the Chief Executive Officer or designee is authorized to execute said contract.

Dallas Fort Worth International Airport Board
Official Board Action / Resolution

Date: September 3, 2026	**Operations and Technology Committee**	**Resolution No.:**

Subject: Oracle Software & Hardware Purchase and Maintenance
Department: Technology Services
Amount: $70,500 **Revised Amount:** $36,939,832.49

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD
Approve to ratify contract no. 7006075 for Oracle Software & Hardware Purchase and Maintenance with Oracle America, Inc. of Redwood City, California in an amount not to exceed $70,500 for a revised not to exceed amount of $36,939,832.49; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- The ratification is required to pay invoices that were incurred but could not be processed under the previous contract vehicle. Oracle continued billing DFW under the expired DIR contract, which prevented payment.
- When the DIR contract vehicle for Oracle expired in 2024, DFW was required to transition to a new vehicle through Omni Partner Mythics. Multiple Oracle contracts, including the Oracle Fusion Integration Environment, had to be migrated from DIR to Mythics.
- The transition between Oracle and Mythics was not completed in time, resulting in invoices still being issued under the expired DIR contract number. Because DFW cannot pay invoices tied to an expired agreement, these outstanding invoices must now be paid as a true-up. Going forward, all billing has successfully transitioned to Mythics.

BUSINESS DEVELOPMENT INFORMATION:

- Not subject to a contract-specific goal. (Contract Ratification)

ADDITIONAL INFORMATION:

- On August 7, 2014, by Resolution No. 2014-08-197, the airport awarded contract no. 7006075 for Oracle Software & Hardware Purchase and Maintenance to Oracle America, Inc. of Redwood City, California.
- The contract was modified on February 1, 2024, by Resolution No. 2024-02-046.

Fund	**Project Number**	**External Funding Source**
Operating Fund		

Attachments: None

Approvals

Michael Youngs, Vice President - Technology Services	Approved - 8/19/2026
Tracy Barker, Vice President - Procurement and Materials Management	Approved - 8/19/2026
Tamela Lee, Vice President - Business Development	Approved - 8/20/2026
Abel Palacios, Vice President - Finance	Approved - 8/20/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 8/20/2026
Christopher McLaughlin, Chief Executive Officer	New -

Dallas Fort Worth International Airport Board
Official Board Action / Resolution

Date: September 3, 2026	**Operations and Technology Committee**	**Resolution No.:**

Subject: FireMon Network Device and Management System
Department: Technology Services
Amount: $480,755.42 **Revised Amount:** $0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve contract no. PA2244, for FireMon Network Device and Management System, with Kudelski Security, Inc. of Phoenix, Arizona in an amount not to exceed $480,755.42, for a three-year term of contract with a start date of December 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- Continue providing hardware and software that monitor changes across the airport's network infrastructure to maintain compliance, detect security vulnerabilities, and support the management and archiving firewall rule history and documentation.
- Enhance firewall security by generating reports that evaluate rule effectiveness, identify potentially unsafe or outdated rules, support PCI audit requirements, and ensure removal of any rules presenting a security risk.
- Replaces an existing contract that has been in place for five years.

BUSINESS DEVELOPMENT INFORMATION:

- Not subject to a contract-specific goal. (Goods/Finished Products)

ADDITIONAL INFORMATION:

- This contract will be made through DIR contract no. DIR-CPO-4846, which is available to local government agencies and has a contract term of five years.
- The board authorized the use of the DIR cooperative by Resolution No. 97-01-24, dated January 9, 1997.

Fund	**Project Number**	**External Funding Source**
Operating Fund		

Attachments: None

Approvals

Michael Youngs, Vice President - Technology Services	Approved - 8/19/2026
Tracy Barker, Vice President - Procurement and Materials Management	Approved - 8/19/2026
Tamela Lee, Vice President - Business Development	Approved - 8/20/2026
Abel Palacios, Vice President - Finance	Approved - 8/20/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 8/20/2026
Christopher McLaughlin, Chief Executive Officer	New -

Dallas Fort Worth International Airport Board
Official Board Action / Resolution

Date: September 3, 2026	**Operations and Technology Committee**	**Resolution No.:**

Subject: Analytical Laboratory Testing Services
Department: Environmental Affairs and Sustainability
Amount: $1,366,323.42 **Revised Amount:** $0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD
Approve to execute contract no. PA2160, for Analytical Laboratory Testing Services with Eurofins Environment Testing South Central, LLC of Dallas, Texas in an amount not to exceed $1,366,323.42, for the five-year term of the contract with a start date of November 2026; and that the Chief Executive or designee is authorized to execute said contract.

BACKGROUND:

- The contract will provide environmental support from a laboratory accredited by the National Environmental Laboratory Accreditation, the National Voluntary Laboratory Accreditation Program (NVLAP), and/or the American Industrial Hygiene Association Laboratory Accreditation Program (AIHA LAP) for analyses and tests for various chemicals, metals, organics or other parameters to verify regulatory compliance and environmental conditions.
- Test results are used to evaluate and document potentially hazardous and non-hazardous environmental impacts related to spill response, support regulatory reporting requirements, chemical and waste profiling, water quality, and other compliance and performance-based assessments.
- Reports of analyses, disposal of analyzed samples, sample containers, test results, and transportation will be provided. Analysis and testing will be ordered on an as-needed basis at the unit prices established in the contract.

BUSINESS DEVELOPMENT INFORMATION:

- No SBE goal determined. (Limited Availability)

ADDITIONAL INFORMATION:

- The submissions were evaluated based on criteria outlined in the solicitation.
- Three proposals were received on or before the due date of June 22, 2026.

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Robert Horton, Vice President - Environmental Affairs and Sustainability	Approved - 8/19/2026
Tracy Barker, Vice President - Procurement and Materials Management	Approved - 8/19/2026
Tamela Lee, Vice President - Business Development	Approved - 8/20/2026
Abel Palacios, Vice President - Finance	Approved - 8/20/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 8/20/2026
Christopher McLaughlin, Chief Executive Officer	New -

Dallas Fort Worth International Airport Board
Official Board Action / Resolution

Date: September 3, 2026	**Operations and Technology Committee**	**Resolution No.:**

Subject: Private Wireless Network
Department: Technology Services
Amount: $10,850,028 **Revised Amount:** $0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve contract no. PA2249 for Private Wireless Network with Presidio Networked Solutions Group of Irving, Texas in an amount not to exceed $10,850,028, for a five-year term of the contract with a start date of September 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- The vendor will optimize the airport's private wireless network and provide ongoing maintenance and support.
- The contract will provide for acquisition of required hardware, subscriptions, and installation services.
- The system will support Board departments and select airlines, providing a more robust and independent cellular network for operational use.
- Coverage and performance will be improved across all terminals and around the campus perimeter to address current connectivity gaps.
- Replaces an existing contract that has been in place for three years.

BUSINESS DEVELOPMENT INFORMATION:

- No SBE goal determined. (Limited Availability)

ADDITIONAL INFORMATION:

- This contract will be made through TIPS contract no. 220105, which is available to local government agencies and has a contract term of six years.
- The board authorized the use of the TIPS cooperative by Resolution No. 2024-01-010, dated January 1, 2024.

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Michael Youngs, Vice President - Technology Services	Approved - 8/19/2026
Tracy Barker, Vice President - Procurement and Materials Management	Approved - 8/19/2026
Tamela Lee, Vice President - Business Development	Approved - 8/20/2026
Abel Palacios, Vice President - Finance	Approved - 8/20/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 8/20/2026
Christopher McLaughlin, Chief Executive Officer	New -

Dallas Fort Worth International Airport Board
Official Board Action / Resolution

Date: September 3, 2026	**Operations and Technology Committee**	**Resolution No.:**

Subject: Snowflake Software License
Department: Technology Services
Amount: $875,000 **Revised Amount:** $2,581,453

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD
Approve to increase and extend contract no. 8005294 for Snowflake Software License, with Snowflake Computing Inc. of San Mateo, California, in an amount not to exceed $875,000, for a revised amount of $2,581,453, with a revised contract completion date of August 31, 2027; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- As the airport onboards new enterprise systems and integrates more operational and business data sources, demand continues to grow, supporting scalable cloud storage, rapid data retrieval, and expanded analytics and AI capabilities that enable more data-driven decision-making from historic and near-real-time operational insights.
- Reinforces ongoing investment in the enterprise data analytics platform aligned with the digital strategy.
- Increasing reliance on Snowflake allows existing on-premise hardware and licensing to be decommissioned or repurposed to support other transactional systems.

BUSINESS DEVELOPMENT INFORMATION:

- Not Applicable

ADDITIONAL INFORMATION:

- In April 2019, staff awarded contract no. 8005294, Snowflake Software Licenses to Snowflake, Inc. of San Mateo, California.
- The contract was modified on May 2, 2024, by Resolution No. 2024-05-124, dated May 2, 2024.

Fund	**Project Number**	**External Funding Source**
Operating Fund		

Attachments: None

Approvals

Michael Youngs, Vice President - Technology Services	Approved - 8/19/2026
Tracy Barker, Vice President - Procurement and Materials Management	Approved - 8/19/2026
Tamela Lee, Vice President - Business Development	Approved - 8/20/2026
Abel Palacios, Vice President - Finance	Approved - 8/20/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 8/20/2026
Christopher McLaughlin, Chief Executive Officer	New -

Finance, Audit and Administration Committee Meeting
Tuesday, September 1, 2026
12:36 PM

AGENDA

	1.	Approve Minutes of the Finance, Audit and Administration Committee Meeting of August 4, 2026.
Abel Palacios	2.	Financial Report
	3.	Fiscal Year 2026 External Audit Process - Plante Moran

FINANCE, AUDIT AND ADMINISTRATION COMMITTEE

Consent Items for Consideration

Tracy Barker	F-1.	Approve to authorize DFW Airport to enter into a Cooperative Agreement with CHOICE Partners of Houston, Texas.
Tracy Barker	F-2.	Approve to change the company name on contract no. PA2016, Innovation Consulting Services to AXON of Dallas, Texas.
Tracy Barker	F-3.	Approve to increase and extend contract no. 7007153 for Print Services with Exalt Printing Solutions of Carrolton, Texas in an amount not to exceed $301,460.98 for a revised not to exceed amount of $1,667,304.93, with a revised contract complete date of July 5, 2027; and that the Chief Executive Officer or designee is authorized to execute said contract
Catrina Gilbert	F-4.	Approve to procure and bind Airport Public Officials Liability (Board) Insurance with Liberty Mutual Insurance Company, in the amount of $133,239 for a one-year policy term effective October 1, 2026, and that the Chief Executive Officer or designee is authorized to execute said policy.
Catrina Gilbert	F-5.	Approve to renew Auto Liability Insurance coverage with the Texas Municipal League Intergovernmental Risk Pool, in the amount of $374,130, for a one-year policy term effective October 1, 2026, and that the Chief Executive Office or designee is authorized to execute said contract.
Catrina Gilbert	F-6.	Approve contract no. PA2166 for MaxSight Risk Intelligence Platform with Moody's Corporation, of New York, New York, in an amount not to exceed $406,748 for the three-year term of the contract with a start date of September 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.
Catrina Gilbert	F-7.	Approve contract no. PA2207 for Workplace Solutions — Safety Mats with Cintas Corporation of Coppell, Texas, in an amount not to exceed $200,000 for the three-year term of the contract with a start date of October 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.
Candra Schatz	F-8.	Approve contract no. PA2163 for Employee Flexible Spending Account Plan Administration with Total Administrative Services Corporation of Madison, Wisconsin, in an amount not to exceed $74,059.20 for an initial five-year term, with a start date of January 2027; and execute a change order for one-two year renewal option, in an amount not to exceed $35,000; and that the Chief Executive Officer or designee is authorized to execute said contract. Total action amount is $109,059.20.

Candra Schatz	F-9.	Approve contract PA2069 Fitness Equipment Maintenance Services with Team Marathon Fitness, Inc of Sugar Land, Texas, in an amount not to exceed $150,000 for the three-year term of the contract with a start date of September 2026, and that the Chief Executive Officer or designee is authorized to execute said contract.

Action Items for Consideration

Aaron Munoz	F-10.	Approve the specific audits and activities listed in the attached FY 2027 Annual Audit Plan, as well as any audits, projects and investigations that are not specifically listed but are included in the category descriptions (e.g., Ethics Matters, Board of Directors Consulting, Management Consulting and Additional Projects).
Tracy Barker	F-11.	Approve to increase and extend contract no. PA1848 for Digital Transformation Consulting Services with The Boston Consulting Group of Dallas, Texas in an amount not to exceed $3,208,331 for a revised amount of $16,404,331, and a revised contract completion date of January 30, 2029; and that the Chief Executive Officer or designee is authorized to execute said contract.
Catrina Gilbert	F-12.	Approve to bind and procure Airport Owners and Operators General Liability Insurance with Starr Indemnity and Liability Company, effective October 1, 2026, in the amount of $646,800 for a 2-year term and that the Chief Executive Officer or designee is authorized to execute said contract.
Catrina Gilbert	F-13.	Approve to increase two contracts for Modular & Non-Modular Furniture and Related Services: contract no. PA1835 with Wilson Bauhaus Interiors, LLC of Dallas, Texas in an amount not to exceed $693,750 for a revised not to exceed amount of $3,468,750; and contract no. PA1915, with Texas Interior Resources, LLC dba Interior Resources Group of Dallas, Texas in an amount not to exceed $231,250 for a revised not to exceed amount of $1,156,250; and that the Chief Executive Officer or designee is authorized to execute said contracts. Total action amount is $925,000.

Dallas Fort Worth International Airport Board
Official Board Action / Resolution

Date: September 3, 2026 | **Finance, Audit, and Administration Committee** | **Resolution No.:**

Subject: Cooperative Agreement with CHOICE Partners
Department: Procurement and Materials Management
Amount: **Revised Amount:**

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD
Approve to authorize DFW Airport to enter into a Cooperative Agreement with CHOICE Partners of Houston, Texas.

BACKGROUND:

- This action will authorize the airport and CHOICE Partners to establish a cooperative arrangement to enter into agreements with each other to purchase goods and services through established, competitively bid contracts.

BUSINESS DEVELOPMENT INFORMATION:

- Not Applicable

ADDITIONAL INFORMATION:

Fund	Project Number	External Funding Source

Attachments: None

Approvals

Tracy Barker, Vice President - Procurement and Materials Management	Approved - 8/19/2026
Tamela Lee, Vice President - Business Development	Approved - 8/20/2026
Abel Palacios, Vice President - Finance	Approved - 8/20/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 8/20/2026
Christopher McLaughlin, Chief Executive Officer	New -

Dallas Fort Worth International Airport Board
Official Board Action / Resolution

Date: September 3, 2026 | **Finance, Audit, and Administration Committee** | **Resolution No.:**

Subject: Innovation Consulting Services
Department: Procurement and Materials Management
Amount: **Revised Amount:**

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD
Approve to change the company name on contract no. PA2016, Innovation Consulting Services to AXON of Dallas, Texas.

BACKGROUND:

- Contract no. PA2106 for Innovation Consulting Services was awarded to Greater Than DD of Dallas, Texas, by Resolution No. 2026-06-143, dated June 4, 2026.
- The original OBA should have awarded this contract to the joint venture that successfully responded to the RFP, of which Greater Than DD, LLC is one part. This OBA is to correct the error in the prior action.
- AXON LLC of Dallas, Texas is a joint venture comprised of Greater Than DD, LLC, of Dallas, Texas; Palmina Whelan Strategic Solutions, LLC of Irving, Texas; and Syscontek Consulting, LLC of Irving, Texas.

BUSINESS DEVELOPMENT INFORMATION:

- Not Applicable

ADDITIONAL INFORMATION:

- On June 4, 2026, by Resolution No. 2026-06-143, the airport awarded contract no. PA2106 for Innovation Consulting Services to Greater Than DD of Dallas, Texas.

Fund	Project Number	External Funding Source

Attachments: None

Approvals

Tracy Barker, Vice President - Procurement and Materials Management	Approved - 8/19/2026
Tamela Lee, Vice President - Business Development	Approved - 8/20/2026
Abel Palacios, Vice President - Finance	Approved - 8/20/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 8/20/2026
Christopher McLaughlin, Chief Executive Officer	New -

Dallas Fort Worth International Airport Board
Official Board Action / Resolution

Date: September 3, 2026	**Finance, Audit, and Administration Committee**	**Resolution No.:**

Subject: Print Services
Department: Procurement and Materials Management
Amount: $301,460.98 **Revised Amount:** $1,667,304.93

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD
Approve to increase and extend contract no. 7007153 for Print Services with Exalt Printing Solutions of Carrolton, Texas in an amount not to exceed $301,460.98 for a revised not to exceed amount of $1,667,304.93, with a revised contract complete date of July 5, 2027; and that the Chief Executive Officer or designee is authorized to execute said contract

BACKGROUND:

- The request is to provide continuity of services for printing, binding, and finishing and other print-related services.

BUSINESS DEVELOPMENT INFORMATION:

- Not Applicable

ADDITIONAL INFORMATION:

- On December 2, 2021, by Resolution No. 2021-012-263, the airport awarded contract no. 7007153 for Print Services with Exalt Printing Solutions of Carrolton, Texas.

Fund	**Project Number**	**External Funding Source**
Various		

Attachments: None

Approvals

Tracy Barker, Vice President - Procurement and Materials Management	Approved - 8/19/2026
Tamela Lee, Vice President - Business Development	Approved - 8/20/2026
Abel Palacios, Vice President - Finance	Approved - 8/20/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 8/20/2026
Christopher McLaughlin, Chief Executive Officer	New -

Dallas Fort Worth International Airport Board
Official Board Action / Resolution

Date: September 3, 2026 | **Finance, Audit, and Administration Committee** | **Resolution No.:**

Subject: Airport Public Officials Liability (Board) Insurance
Department: Risk Management
Amount: $133,239 **Revised Amount:** $0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD
Approve to procure and bind Airport Public Officials Liability (Board) Insurance with Liberty Mutual Insurance Company, in the amount of $133,239 for a one-year policy term effective October 1, 2026, and that the Chief Executive Officer or designee is authorized to execute said policy.

BACKGROUND:

- The Public Officials Liability Insurance policy will cover errors and omissions for all Board officers, directors, selected or appointed officials.
    - This renewal represents a 1.7% premium increase from FY26 to FY27 due to growth in assets.
    - Renewal Term Coverage (same as expiring):
- Per Occurrence Limits — $5,000,000
- Aggregate Limits - $10,000,000
- Per Claim Deductible/Retention — $100,000

BUSINESS DEVELOPMENT INFORMATION:

- Not subject to a contract-specific goal. (Insurance Premium)

ADDITIONAL INFORMATION:

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Catrina Gilbert, Vice President - Risk Management	Approved - 8/19/2026
Tracy Barker, Vice President - Procurement and Materials Management	Approved - 8/19/2026
Tamela Lee, Vice President - Business Development	Approved - 8/20/2026
Abel Palacios, Vice President - Finance	Approved - 8/20/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 8/20/2026
Christopher McLaughlin, Chief Executive Officer	New -

Dallas Fort Worth International Airport Board
Official Board Action / Resolution

Date: September 3, 2026 | **Finance, Audit, and Administration Committee** | **Resolution No.:**

Subject: Auto Liability Insurance
Department: Risk Management
Amount: $374,130 **Revised Amount:** $0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to renew Auto Liability Insurance coverage with the Texas Municipal League Intergovernmental Risk Pool, in the amount of $374,130, for a one-year policy term effective October 1, 2026, and that the Chief Executive Office or designee is authorized to execute said contract.

BACKGROUND:

- This item will allow the airport to bind liability coverage for all airport vehicles and provides coverage for business units to conduct business on and off airport premises. Deductibles and limits are the same as expiring.

BUSINESS DEVELOPMENT INFORMATION:

- Not subject to a contract-specific goal. (Insurance Premium)

ADDITIONAL INFORMATION:

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Catrina Gilbert, Vice President - Risk Management	Approved - 8/19/2026
Tracy Barker, Vice President - Procurement and Materials Management	Approved - 8/19/2026
Tamela Lee, Vice President - Business Development	Approved - 8/20/2026
Abel Palacios, Vice President - Finance	Approved - 8/20/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 8/20/2026
Christopher McLaughlin, Chief Executive Officer	New -

Dallas Fort Worth International Airport Board
Official Board Action / Resolution

Date: September 3, 2026	**Finance, Audit, and Administration Committee**	**Resolution No.:**

Subject: Maxsight™ Risk Intelligence Platform
Department: Risk Management
Amount: $406,748 **Revised Amount:** $0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD
Approve contract no. PA2166 for MaxSight Risk Intelligence Platform with Moody's Corporation, of New York, New York, in an amount not to exceed $406,748 for the three-year term of the contract with a start date of September 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- The subscription is needed to support vendor risk evaluation, ongoing third-party monitoring, and enterprise risk management oversight.
- The proposed solution will strengthen the airport’s ability to evaluate vendor risk prior to contract award, monitor third-party risks throughout the contract lifecycle, and provide auditable documentation supporting governance and oversight responsibilities.
- This engagement directly supports closing the Deloitte cybersecurity maturity assessment finding and contributes to achieving the airport's annual objectives.

BUSINESS DEVELOPMENT INFORMATION:

- No SBE goal determined. (No Availability)

ADDITIONAL INFORMATION:

- This is a Sole Source.

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Catrina Gilbert, Vice President - Risk Management	Approved - 8/19/2026
Tracy Barker, Vice President - Procurement and Materials Management	Approved - 8/19/2026
Tamela Lee, Vice President - Business Development	Approved - 8/20/2026
Abel Palacios, Vice President - Finance	Approved - 8/20/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 8/20/2026
Christopher McLaughlin, Chief Executive Officer	New -

Dallas Fort Worth International Airport Board
Official Board Action / Resolution

Date: September 3, 2026	**Finance, Audit, and Administration Committee**	**Resolution No.:**

Subject: Safety Mats
Department: Risk Management
Amount: $200,000 **Revised Amount:** $0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve contract no. PA2207 for Workplace Solutions — Safety Mats with Cintas Corporation of Coppell, Texas, in an amount not to exceed $200,000 for the three-year term of the contract with a start date of October 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- Supports a safe environment for employees, visitors, and contractors by reducing slip, trip, and fall hazards at building entrances and high-traffic areas, helping meet workplace safety obligations and minimize the risk of injuries.
- Provides a cost-effective solution through a rental program that includes regular cleaning, replacement, and maintenance of worn mats, ensuring consistent performance without the capital cost and administrative burden of ownership.
- Protects facility flooring from dirt, moisture, and wear, extending the life of existing assets while maintaining a clean, professional appearance for staff and visitors.

BUSINESS DEVELOPMENT INFORMATION:

- No SBE goal determined. (Goods/Finished Products)

ADDITIONAL INFORMATION:

- This contract will be through Omnia Partners contract no. 001299, which is available to local government agencies and has a contract term of six years.
- The board authorized the use of the Omnia Partners cooperative by Resolution No. 2003-01-22, dated January 9, 2003.

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Catrina Gilbert, Vice President - Risk Management	Approved - 8/19/2026
Tracy Barker, Vice President - Procurement and Materials Management	Approved - 8/19/2026
Tamela Lee, Vice President - Business Development	Approved - 8/20/2026
Abel Palacios, Vice President - Finance	Approved - 8/20/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 8/20/2026
Christopher McLaughlin, Chief Executive Officer	New -

Dallas Fort Worth International Airport Board
Official Board Action / Resolution

Date: September 3, 2026 | **Finance, Audit, and Administration Committee** | **Resolution No.:**

Subject: Employee Flexible Spending Account Plan Administration
Department: People Experience and Culture
Amount: $109,059.20 **Revised Amount:** $0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD
Approve contract no. PA2163 for Employee Flexible Spending Account Plan Administration with Total Administrative Services Corporation of Madison, Wisconsin, in an amount not to exceed $74,059.20 for an initial five-year term, with a start date of January 2027; and execute a change order for one-two year renewal option, in an amount not to exceed $35,000; and that the Chief Executive Officer or designee is authorized to execute said contract. Total action amount is $109,059.20.

BACKGROUND:

- The contract provides administrative services of the airport employee flexible spending account plan.

BUSINESS DEVELOPMENT INFORMATION:

- No SBE goal determined. (No Availability)

ADDITIONAL INFORMATION:

- The submissions were evaluated based on criteria outlined in the solicitation.
- Six proposals were received on or before the due date of May 21, 2026.

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Candra Schatz, Interim Vice President - People Experience and Culture	Approved - 8/19/2026
Tracy Barker, Vice President - Procurement and Materials Management	Approved - 8/19/2026
Tamela Lee, Vice President - Business Development	Approved - 8/20/2026
Abel Palacios, Vice President - Finance	Approved - 8/20/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 8/20/2026
Christopher McLaughlin, Chief Executive Officer	New -

Dallas Fort Worth International Airport Board
Official Board Action / Resolution

Date: September 3, 2026	**Finance, Audit, and Administration Committee**	**Resolution No.:**

Subject: Fitness Equipment Maintenance Services
Department: People Experience and Culture
Amount: $150,000 **Revised Amount:** $0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD
Approve contract PA2069 Fitness Equipment Maintenance Services with Team Marathon Fitness, Inc of Sugar Land, Texas, in an amount not to exceed $150,000 for the three-year term of the contract with a start date of September 2026, and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- The airport operates 19 employee fitness facilities across the campus that require regular preventive maintenance and timely repairs to keep equipment safe, functional, and available to all users.
- This contract established a dedicated vendor responsible for quarterly maintenance, repair services, safety inspections, and OEM-approved part replacement for all commercial strength and cardio equipment.
- Centralizing and standardizing fitness equipment maintenance through a single contractor improves safety, reduces downtime, and ensures consistent service quality across all airport wellness facilities.

BUSINESS DEVELOPMENT INFORMATION:

- No SBE goal determined. (No Availability)

ADDITIONAL INFORMATION:

- The submissions were evaluated based on criteria outlined in the solicitation.
- Two proposals were received on or before the due date of June 8, 2026.

Fund	**Project Number**	**External Funding Source**
Operating Fund		

Attachments: None

Approvals

Candra Schatz, Interim Vice President - People Experience and Culture	Approved - 8/19/2026
Tracy Barker, Vice President - Procurement and Materials Management	Approved - 8/19/2026
Tamela Lee, Vice President - Business Development	Approved - 8/20/2026
Abel Palacios, Vice President - Finance	Approved - 8/20/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 8/20/2026
Christopher McLaughlin, Chief Executive Officer	New -

Dallas Fort Worth International Airport Board
Official Board Action / Resolution

Date: September 3, 2026	**Finance, Audit, and Administration Committee**	**Resolution No.:**

Subject: Audit Services' Fiscal Year 2027 Annual Plan
Department: Audit Services
Amount: **Revised Amount:**

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve the specific audits and activities listed in the attached FY 2027 Annual Audit Plan, as well as any audits, projects and investigations that are not specifically listed but are included in the category descriptions (e.g., Ethics Matters, Board of Directors Consulting, Management Consulting and Additional Projects).

BACKGROUND:

- Audit Services developed its FY2027 Annual Plan based on annual risk discussions focused on the Airport's most recent Enterprise Risk Management assessment results.
- Audit Services also utilizes internal analysis techniques to identify other areas of possible review to include in the Annual Plan.
- The Annual Plan is structured into four categories: Core Projects/Activities, Quarterly Reporting, Additional Projects and Initiatives.
- Progress towards achievement of the Annual Plan will be reported quarterly to the Board.

BUSINESS DEVELOPMENT INFORMATION:

- Not Applicable

ADDITIONAL INFORMATION:

- Funding for the resources necessary to execute the Annual Plan is included in the Airport's FY 2027 budget.
- The Board of Directors, through the Finance, Audit and Administration Committee, oversees the Department of Audit Services.

Fund	Project Number	External Funding Source

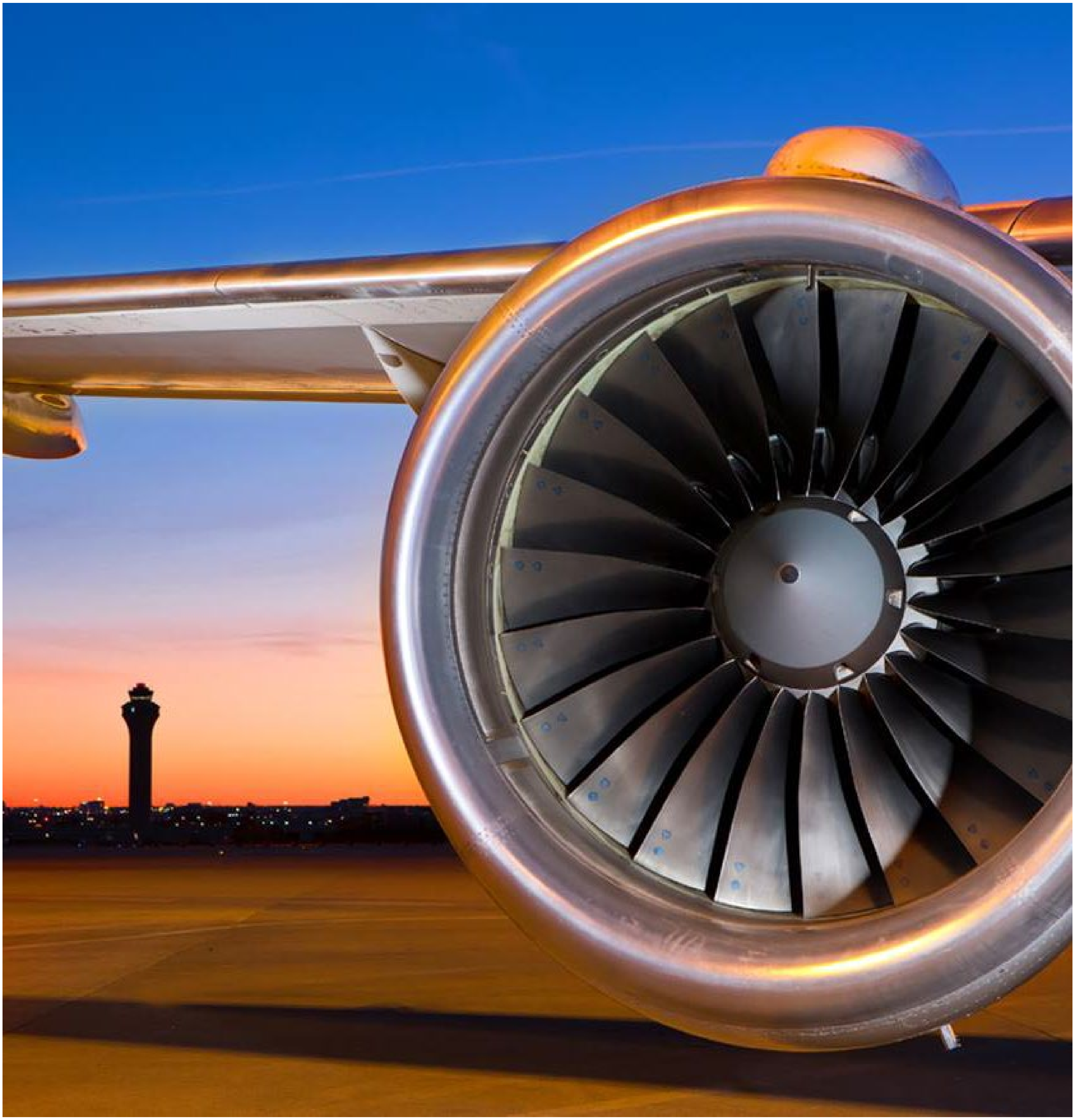
Attachments: FY 2027 Annual Plan

Approvals

Aaron Munoz, Director - Audit Services	Approved - 8/19/2026
Tracy Barker, Vice President - Procurement and Materials Management	Approved - 8/19/2026
Tamela Lee, Vice President - Business Development	Approved - 8/20/2026
Abel Palacios, Vice President - Finance	Approved - 8/20/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 8/20/2026
Christopher McLaughlin, Chief Executive Officer	New -

Audit Services' Annual Plan

Fiscal Year 2027

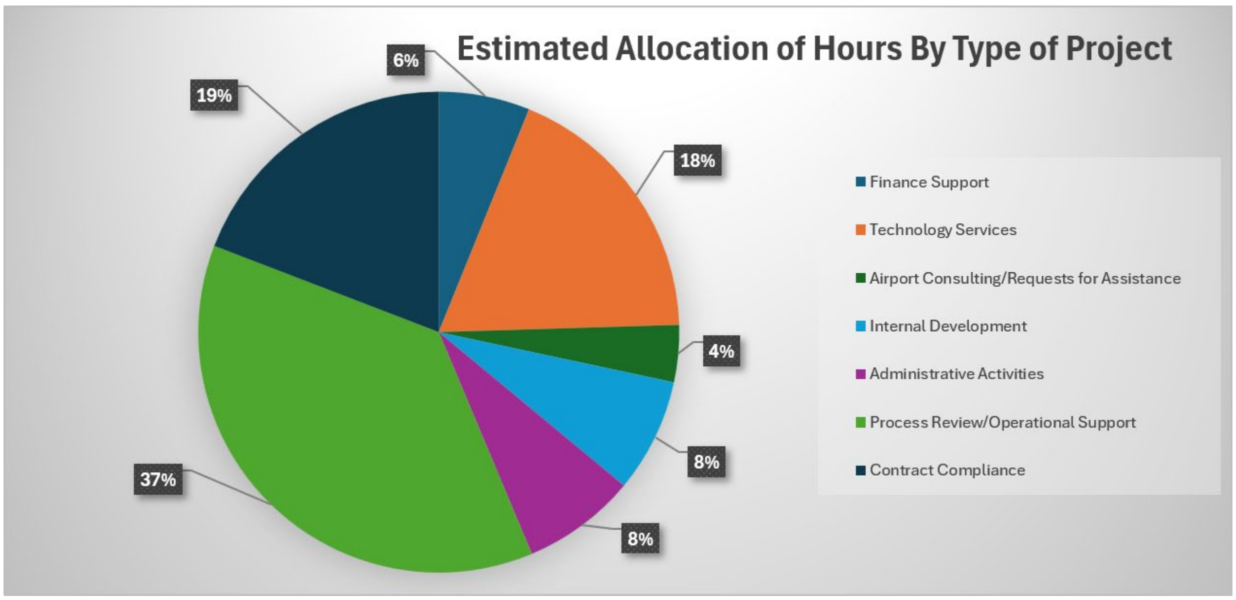


FY 2027 ANNUAL PLAN OVERVIEW

Audit Services developed the FY 2027 annual plan based on the results of our annual risk discussions, financial analysis, participation in recent enterprise risk activities, and a review of historical audit work. As part of our risk discussions, we solicited input from and met with the Airport Board of Directors, as well as executive and senior leadership. We reviewed management's strategic plan, considered key processes and responsibilities, and examined applicable laws and regulations.

We also collaborated closely with Risk Management, incorporating the high-risk areas identified during their Enterprise Risk Management (ERM) workshops. Using this information helped ensure a shared understanding of priorities in developing the plan. As a result, we believe the proposed annual plan provides balanced coverage of the risks identified through the ERM process.

The chart below reflects the estimated allocation of hours by project type.



We have organized the details of the annual plan on the following pages into four categories: core projects, quarterly reporting, additional projects, and departmental initiatives.

Core projects consist of engagements performed on an annual basis—such as audits of investment controls and compliance, reviews of ethics matters, required procurement compliance reviews and consulting activities for Board members and management—as well as specifically designated projects scheduled for completion during FY 2027.

Quarterly reporting communicates the results of our continuous assessments and reviews of high-risk or otherwise critical operational areas. High-risk areas are identified through the enterprise risk management process, discussions with key stakeholders, and the inherent nature of the activities under review. Currently, Audit Services' ongoing assessment and review activities focus on contract-related work (construction and non-construction), procurement processes, IT controls and operations, and concessionaire financial responsibilities to the Airport. For FY 2027 we are proposing a consolidation and expansion of two of these reports, the Procurement and Concessions reports will be combined into a single monitoring report. The reports are currently focused on data-driven analytics that is utilized to identify areas where risks require further investigation. We will maintain these analytics within the newly developed, consolidated report, and expand these activities to new areas that can benefit from analysis (such as employee overtime or accounts receivables). Our quarterly reports have produced measurable benefits to airport operations and compliance functions, and we intend to continue these activities throughout FY 2027. We will provide quarterly updates on this work to the Board Finance, Audit, and Administration Committee.

Additional projects are selected from areas such as revenue-generating agreements (including concessions) and ground transportation charges. The number of additional projects completed will be contingent upon the availability of remaining staff hours.

Initiatives consist of non-audit projects designed either to support the organization or to enhance the efficiency and effectiveness of the Department of Audit Services.

CORE PROJECTS/ACTIVITIES

1. External Auditor Assistance

Audit Services aids the Airport's external audit firm (currently Plante and Moran, PLLC) with the annual audit of the Airport's financial statements. Assisting the external auditors reduces outside audit fees and facilitates a smooth workflow. We typically assist the external audit firms in areas such as IT general controls over financial reporting, accounts payable, operating expenses, revenue, accounts receivable, Passenger Facility Charges, and airline rates and charges. We also coordinate the external audit of the Airport's employee pension plans and the Single Audit of federal financial assistance.

2. Investment Controls and Compliance

This engagement is an annual mandatory activity for Audit Services. As of June 30, 2026, the Airport maintained an investment portfolio valued at approximately $3.1 billion. Our review will focus on evaluating whether the internal controls governing investment activities are properly designed and operating effectively, and whether staff adhered to all relevant requirements of the Public Funds Investment Act (PFIA) as well as the Airport's established investment policies. Through this assessment, we aim to provide assurance that investment practices are both compliant and aligned with appropriate stewardship of public funds.

3. Technology Services Implementation Initiatives (Cyber Security Maturity Assessment Critical Security Controls)

During FY 2024, Technology Services (TS) contracted with Deloitte Transactions and Business Analytics LLP (Deloitte) to conduct a Cyber Capability Maturity Assessment (CCMA), using the Center for Internet Security's 18 Critical Security Controls as a framework. Additionally, as part of the assessment, Deloitte provided recommendations and developed a plan to improve the Airport's cyber maturity level and a three-year roadmap for cyber-related improvements.

During FY 2026, Audit Services continued to utilize the information generated from the roadmap to monitor the implementation of the cyber-related recommendations. We provided feedback on these implementations to TS and validated their implementation journey for the Board. As of June 30, 2026, the TS department has successfully implemented 15 of the 24 recommendations and 9 recommendations are in process. Audit Services plans to continue with our walk along with TS through the implementation of the remaining activities while providing control reviews and suggestions for implementation in real time. These efforts and overall progress towards implementation will be reported to the Board biannually to ensure full awareness of progress.

4. Airport Federal Aviation Administration 14 Code of Federal Regulations Part 139 Safety Management System Compliance

Audit Services will determine whether the Airport has developed, implemented, maintained, and adhered to a Safety Management System (SMS) in accordance with the requirements of 14 CFR Part 139, Subpart E. This includes evaluation of SMS components; Safety Policy, Safety Risk Management, Safety Assurance, and Safety Promotion.

The assessment will include if the SMS is:

- Complete in scope: Covering movement area, non-movement area, and other relevant airport operations
- Scaled properly: Sized and structured to match the complexity, hazards, and risk profile of airport operations
- Clearly documented and authorized: With a safety policy endorsed by the Accountable Executive, inclusive of roles, responsibilities, and resourcing for SMS implementation
- Effectively operationalized: With formal hazard identification, risk assessment, and mitigation processes integrated into routine operations
- Assured and improved: Through monitoring, internal audits, corrective action tracking, and performance measurement linked to SMS objectives
- Communicated and culturally embedded: Via training, safety promotion activities, and a just culture reporting system

5. Airside Snow Removal Services (Aero Snow Removal Contract)

The Airport currently contracts for on-call snow and ice removal labor, equipment and tools. The contract states that during the designated “snow season” the provider will promptly respond to all Airport service requests to assist in ensuring the Airport’s safety during this critical period. Specific equipment is required to remain on Airport property during the snow season and snow removal operations should be executed within two hours of notification.

Audit Services will assess whether the Snow and Ice Removal contract at the Airport is managed, executed, and compliant with contractual terms, applicable regulations, and airport operational requirements.

The audit will evaluate whether:

- Contracted services are delivered in accordance with scope, performance standards, and response times.
- Payments made to the contractor are accurate, supported, and aligned with actual services rendered.
- The airport has adequate oversight controls in place to monitor contractor performance, safety compliance, equipment readiness, and resource allocation.
- Risks related to safety, service continuity, cost effectiveness, and regulatory compliance are appropriately identified and mitigated.

6. Required Procurement Compliance Reviews (Procurement Card and Marketplace Purchase Reviews)

Building on our quarterly contract assessment memoranda, this proposed audit will provide a comprehensive evaluation of the Airport's procurement card (P-Card) program and its digital marketplace purchasing activities. The review will determine whether procurement practices adhere to applicable state regulations, established procurement standards, and internal Board policies.

This engagement will assess the effectiveness of controls governing decentralized purchasing, including transaction authorization processes, documentation and record-keeping practices, vendor selection procedures, and system oversight controls. By identifying potential control gaps, inefficiencies, or instances of non-compliance, the audit will help strengthen financial stewardship, reinforce transparency, and support continued alignment with the Airport's procurement expectations.

7. Snow and Ice Vehicle Storage Facility Construction Contract Review

In 2016 and 2017, the Airport purchased approximately $27 million of snow removal equipment, including ice breakers, snow blowers, sand spreaders, and tractors with front mount or towed brooms. The Fleet Services section of ETAM is responsible for maintaining and ensuring the operational readiness of the equipment during the winter snow season. To assist in this effort, a 60,000 square foot building with a maneuvering pavement area is being constructed to store and protect the equipment. The current budget for the project is $21.5 million. We plan to review the contract, change orders, and construction schedule to gain an overall understanding of the scope of the project and any operational issues impacting construction. We will review a sample of invoices to determine whether the amount billed and paid accurately reflects the work completed and the overall status of the project.

8. Access DFW Identity Management System (IDMS)

In September 2025, the Airport implemented the Intellisoft Identity Management System (IDMS). Access DFW staff in the Department of Public Safety use IDMS to provision Security Identification Display Area (SIDA) and other badges, record personally identifiable information (PII), store identity documents, capture electronic signatures, and maintain fingerprints. IDMS also integrates with other systems, including TelosID, to transmit data to the Transportation Security Administration (TSA) and the Airport's physical access control system, to configure badges to grant or revoke access to secure areas of the Airport. We will audit the selected general IT controls, access management, change management, backup/operations, and data integrity, associated with the IDMS environment to determine whether they were effectively designed and implemented.

9. Technology Services' Purchase and Implementation Validation

For the past three years, at the direction of the Board of Directors, Audit Services has conducted ongoing reviews of the Technology Services (TS) function related to the implementation of procured items, including software, hardware, and contracted services. Our results have been reported to the Board twice annually, accompanied by summaries highlighting key observations, assessment outcomes, and any identified risks or improvement opportunities.

Audit Services will continue performing these independent assessments and will provide biannual updates to the Board to ensure sustained visibility into TS implementation practices and emerging risk trends.

10. Ethics Matters

Audit Services administers the DFW Employee Ethics Line and, along with the Executive Vice President of Administration and the Airport's General Counsel, reviews the reports received. Audit Services will investigate allegations of unethical business activities and will advise employees with respect to the Airport's *Code of Business Ethics*.

11. Board of Directors Consulting

We will review and follow up on the monthly Board meeting agenda items, attend the Board and committee meetings, and respond to Board Members' requests for information and special projects. We will also follow up on open audit recommendations and prepare quarterly Audit Updates.

12. Management Consulting

We will respond to requests for assistance from the Chief Executive Officer, his executives, and the Airport's General Counsel. Examples of previous consulting services and other projects performed include advising management with respect to internal control, security, and policy matters, and reviewing proposed contracting actions and documents.

QUARTERLY REPORTING

1. Continuous Risk Assessment and Monitoring Program

Over the past fiscal years, Audit Services has partnered with the Procurement and Materials Management (PMM) department to review procurement card processes and transactions, recommend control enhancements, and develop analytic tools to monitor Concessionaire revenue and target compliance reviews across the Airport's many lease agreements. That work demonstrated the value of a proactive, data-driven approach: in each case, Audit Services identified not only instances of non-compliance but also the root causes, allowing controls to be strengthened at the source rather than after the fact.

Building on that success, in fiscal year 2027, Audit Services will organize these efforts into a single continuous auditing and monitoring program. The Concessions Revenue Analytical Review and the continued work with Procurement and Materials Management are its first two components, and their quarterly results will be consolidated into one report to the Board. Rather than concentrating on a single department, the program will apply automated testing and data analytics across the areas of greatest risk to the Airport — surfacing exceptions closer to real time and identifying control or efficiency issues before they develop into material concerns. As the program matures, these techniques can be extended to additional areas, such as analyzing employee overtime for outliers and emerging trends, monitoring accounts receivable related to concessionaire settlements — each offering opportunities to strengthen controls and improve efficiency. Focus areas will be guided by the annual risk assessment and expanded as the program matures and the Airport's risk profile evolves. This approach is enabled by Audit Services' ongoing investment in automation. Audit Services will report quarterly to the Board on these activities.

FY 2027
ANNUAL PLAN DETAIL

2. Contract Assessments

We have implemented procedures for assessing contracts of all types: construction, services, materials, goods, and equipment. Based on certain risk factors such as contact value, type, payment activity, previous audit issues, and potential impacts to Airport operations we select a sample of approximately 20 – 25 to review annually. As of June 2026, Audit Services identified an overall population of 963 contracts with approximately 649 contracts in our population for continuous review.

The goal of our continuous contract reviews is to assist the Airport in identifying and addressing systemic issues that are hindering the efficiency and effectiveness of its operations. We have seen good results from prior assessments in past fiscal years and are hopeful that these results will continue. We propose solutions to management for issues identified during the review and follow-up quarterly to determine if the issues have been resolved. Audit Services will report quarterly to the Board on the results of these activities.

3. Information Technology Controls and Process Consulting Assistance

Audit Services will continue to provide periodic consulting support to the Technology Services (TS) department on matters related to TS controls and processes. Significant consulting engagements may be initiated upon mutual agreement between the Vice President of TS and the Director of Audit Services. Our consulting activities span a range of IT control areas and process evaluations, varying in scope and duration as needed to address emerging risks and operational priorities. Audit Services will keep the Board informed on a quarterly basis regarding the results of these assessments, key discussions with TS management, and the status of corrective actions implemented to address identified risks or control deficiencies.

ADDITIONAL PROJECTS

1. Revenue Agreements and Ground Transportation Charges

In addition to our quarterly memo on concessions revenue analytics, Audit Services still plans to perform individual concessions lease agreement audits. During revenue agreement audits, we determine whether concessionaires and others accurately reported revenues and computed and paid fees due and complied with other selected contract provisions. This category provides for auditing entities such as food and beverage concessionaires, retail concessionaires, passenger amenity providers, rental car agencies, and hotels. We may also audit ground transportation and parking providers operating at the Airport.

2. Assessment of Airport Hiring Practices: Consistency and Compliance

This project will assess the airport’s hiring practices across all departments to determine whether recruitment and selection activities are applied consistently and in alignment with established internal policies. The review will include an evaluation of procedures such as job postings, candidate screening, interview protocols, background checks, credential verification, and documentation to ensure uniform application and adequate internal controls throughout the organization.

The assessment will also evaluate compliance with applicable Texas requirements for governmental entities, including merit-based hiring expectations, nondiscrimination standards, civil service rules where applicable, new-hire reporting obligations, and any mandated pre-employment checks. The objective is to identify gaps, inconsistencies, or compliance risks and provide recommendations that strengthen the airport's hiring processes.

3. Snow and Ice Removal Equipment Operational Readiness Assessment

In 2016 and 2017, the Airport purchased approximately $27 million of snow removal equipment, including ice breakers, snow blowers, sand spreaders, and tractors with front mount or towed brooms. The Fleet Services section of ETAM is responsible for maintaining and ensuring the operational readiness of the equipment and training Airport staff to operate it during severe winter weather events. We plan to determine operational readiness by evaluating equipment condition, status of needed repairs and maintenance and evaluating the plan for providing sufficient on-call trained drivers to operate the equipment.

4. Concessions Market CAP Analysis

This review will evaluate the airport's compliance with the Airport's Concessions Cap Policy, which limits any single concessionaire, including related or commonly controlled entities, from owning, managing, or operating more than 25 percent of concession locations within a specific line of business and no more than 20 percent of all concession locations across all terminals. This review will assess the accuracy of concession ownership records, the effectiveness of monitoring controls, and the airport's processes for ensuring adherence to these requirements. The audit will help ensure that the concessions program remains competitive, transparent, and aligned with established policy expectations.

INITIATIVES

1. Perform Annual Internal Quality Assurance Improvement Program Assessment

Quality within internal auditing is driven both by the obligation to meet customer expectations and by the professional responsibilities associated with conforming to the International Standards for the Professional Practice of Internal Auditing. In fiscal year 2023, Audit Services established procedures for our internal Quality Assurance and Improvement Program (QAIP), designed to evaluate the quality of our activities and generate internal recommendations for appropriate enhancements.

In fiscal year 2026, Audit Services will provide the results of our QAIP to the Board as part of the fourth-quarter audit update. The assessment results demonstrate our level of compliance with the Standards and outline an action plan to address any areas of non-compliance. In fiscal year 2027, we will again evaluate our conformance with the required Standards and provide the Board with a follow-up report detailing how we have addressed the non-compliance issues identified in the 2026 assessment.

2. Artificial Intelligence Pilot for Automated Contract Review

Building on the prior year's assessment of artificial intelligence (AI) capabilities for contract review, Audit Services will move from evaluation to implementation by piloting an automated contract review solution. Having confirmed feasibility during the assessment phase, Audit Services will design, build, and validate an automated workflow that extracts and analyzes key contract terms, identifies inconsistencies, and enforceability of operational requirements, using a selected set of contracts as the pilot population. The pilot will emphasize a human-in-the-loop approach, in which AI augments rather than replaces auditor judgment and all findings are independently verified. Based on the results, Audit Services aims to demonstrate measurable gains in review efficiency and consistency, document the lessons learned and develop recommendations for broader adoption across additional contract types.

3. AI Capability Development Initiative

As part of our ongoing commitment to strengthening audit quality and efficiency, the Audit Services Department will launch an initiative to enhance staff capabilities in applying artificial intelligence tools throughout the audit lifecycle. Recognizing that AI integration benefits from focused development, the initiative will concentrate on initial training and pilot work on select staff whose engagements are well-suited to automated analysis, building practical skills in areas such as automated data analysis, anomaly detection, document review, risk assessment support, and workflow optimization. The goal is to ensure auditors can effectively integrate AI-enabled techniques into planning, fieldwork, and reporting activities while maintaining sound professional judgment and adherence to auditing standards.

The initiative will include targeted training, pilot projects using real audit datasets, and the development of internal guidance for responsible and secure use of AI. Emphasis will be placed on data governance, transparency, and controls to ensure that AI-supported procedures remain reliable, explainable, and compliant with applicable policies and regulations. Lessons learned and supporting guidance will be shared division-wide to broaden proficiency beyond the initial group. By advancing our team's AI proficiency, we aim to increase audit coverage, improve analytic depth, and support timely and risk-focused oversight across airport operations.

4. Development of Internal Audit Plan and Updated Risk Assessment for FY 2028

We will update our Airport-wide risk assessment by reviewing each department’s business objectives, major revenue and expense streams, applicable laws and regulations, information systems, risk perceptions, and other relevant factors. This risk assessment serves as a foundational component in the development of the FY 2028 Internal Audit Plan. By systematically identifying and evaluating areas of elevated risk, the assessment enables Audit Services to prioritize audit resources, determine the nature and scope of planned engagements, and ensure that our annual plan addresses the most significant risks facing the organization.

The risk assessment also plays a broader strategic role in strengthening the Airport’s overall governance and risk-management practices. By aligning audit activities with the organization’s highest-risk areas, the resulting audit plan enhances transparency, supports effective decision-making, and contributes to improved operational performance and regulatory compliance across the Airport.

Audit Services will continue to collaborate with Risk Management to refine and expand our shared methodologies for risk identification. This partnership strengthens our ability to proactively address organizational needs and ensures that both departmental work plans and Airport-wide risk processes remain coordinated and responsive to emerging risks.

Dallas Fort Worth International Airport Board
Official Board Action / Resolution

Date: September 3, 2026	**Finance, Audit, and Administration Committee**	**Resolution No.:**

Subject: Digital Transformation Consulting Services
Department: Procurement and Materials Management
Amount: $3,208,331 **Revised Amount:** $16,404,331

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to increase and extend contract no. PA1848 for Digital Transformation Consulting Services with The Boston Consulting Group of Dallas, Texas in an amount not to exceed $3,208,331 for a revised amount of $16,404,331, and a revised contract completion date of January 30, 2029; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- The requested increase will provide services to review end-to-end process, technology, and data review of the procurement processes for soliciting and managing contracts.
- The scope of work also includes a review of contracts, vendor performance, and other procurement practices.
- The contractor will provide an improvement plan and implementation roadmap including technology options to streamline processes.

BUSINESS DEVELOPMENT INFORMATION:

- Not Applicable

ADDITIONAL INFORMATION:

- On June 5, 2025, by Resolution No. 2025-06-169 the airport awarded contract no. PA1848 for Digital Transformation Consulting Services to Boston Consulting Group (BCG) of Boston, Massachusetts.
- The contract was modified on December 4, 2025, by Resolution No. 2025-12-380.

Fund	Project Number	External Funding Source
DFW Capital Acct	2723701	

Attachments: None

Approvals

Tracy Barker, Vice President - Procurement and Materials Management	Approved - 8/19/2026
Tamela Lee, Vice President - Business Development	Approved - 8/20/2026
Abel Palacios, Vice President - Finance	Approved - 8/20/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 8/20/2026
Christopher McLaughlin, Chief Executive Officer	New -

Dallas Fort Worth International Airport Board
Official Board Action / Resolution

Date: September 3, 2026 | **Finance, Audit, and Administration Committee** | **Resolution No.:**

Subject: Airport Owners and Operators General Liability Insurance
Department: Risk Management
Amount: $646,800 **Revised Amount:** $0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD
Approve to bind and procure Airport Owners and Operators General Liability Insurance with Starr Indemnity and Liability Company, effective October 1, 2026, in the amount of $646,800 for a 2-year term and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- The Airport General Liability insurance policy will cover protection from third party liability exposures and losses resulting from accidents and incidents occurring on airport property and/or from Airport operations.
    - Renewal 2026-2028 Terms & Conditions:
    - Deductible: $50,000 for each occurrence
    - Aggregate Deductible: $250,000
- Premium Per Year
    - October 1, 2026 - October 1, 2027: $315,500
    - October 1, 2027- October 1, 2028: $331,300

BUSINESS DEVELOPMENT INFORMATION:

- Not subject to a contract-specific goal. (Insurance Premium)

ADDITIONAL INFORMATION:

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Catrina Gilbert, Vice President - Risk Management	Approved - 8/19/2026
Tracy Barker, Vice President - Procurement and Materials Management	Approved - 8/19/2026
Tamela Lee, Vice President - Business Development	Approved - 8/20/2026
Abel Palacios, Vice President - Finance	Approved - 8/20/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 8/20/2026
Christopher McLaughlin, Chief Executive Officer	New -

Date: September 3, 2026	**Finance, Audit, and Administration Committee**	**Resolution No.:**

Subject: Modular & Non-Modular Furniture and Related Services
Department: Risk Management
Amount: $925,000 **Revised Amount:** $0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to increase two contracts for Modular & Non-Modular Furniture and Related Services: contract no. PA1835 with Wilson Bauhaus Interiors, LLC of Dallas, Texas in an amount not to exceed $693,750 for a revised not to exceed amount of $3,468,750; and contract no. PA1915, with Texas Interior Resources, LLC dba Interior Resources Group of Dallas, Texas in an amount not to exceed $231,250 for a revised not to exceed amount of $1,156,250; and that the Chief Executive Officer or designee is authorized to execute said contracts. Total action amount is $925,000.

BACKGROUND:

- This increase will provide continued services including furniture layout and space planning, furniture repair and refurbishment, and furniture relocation (including moving, transportation, and temporary storage), if necessary.
- Furniture and related services will be ordered on an as-needed basis and the airport will have no obligation to purchase any quantity under this contract.

BUSINESS DEVELOPMENT INFORMATION:

- Not Applicable

ADDITIONAL INFORMATION:

- The current contract completion date for contract no. PA1835, of September 2, 2028, is not affected by this action.
- The current contract completion date for contract no. PA1915, of August 26, 2028, is not affected by this action.

Fund	**Project Number**	**External Funding Source**
Operating Fund		

Attachments: None

Approvals

Catrina Gilbert, Vice President - Risk Management	Approved - 8/19/2026
Tracy Barker, Vice President - Procurement and Materials Management	Approved - 8/19/2026
Tamela Lee, Vice President - Business Development	Approved - 8/20/2026
Abel Palacios, Vice President - Finance	Approved - 8/20/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 8/20/2026
Christopher McLaughlin, Chief Executive Officer	New -

Revenue Management and Customer Experience Committee Meeting
Tuesday, September 1, 2026
12:38 PM

AGENDA

1. Approve Minutes of the Revenue Management and Customer Experience Committee Meeting of August 4, 2026.

REVENUE MANAGEMENT AND CUSTOMER EXPERIENCE COMMITTEE

Consent Items for Consideration

Zenola Campbell	R-1.	Consent to the Assignment and Assumption of lease agreement 008116 with DNC/Four Leaf Venture, dba Twisted Root Burger Co. to AREAS-Four Leaf Venture.

Action Items for Consideration

Dean Ahmad	R-2.	Approve contract no. PA2112 for Autonomous Wheelchair Services with Alba-Robots Srl of Torino, Italy in an amount not to exceed $2,481,600 for the five-year term of the contract with a start date of September 2026; and that the Chief Executive or designee is authorized to execute said contract.

Dallas Fort Worth International Airport Board
Official Board Action / Resolution

Date: September 3, 2026

Revenue Management and Customer Experience Committee

Resolution No.:

Subject: Concessions Assignment and Assumption - DNC/Four Leaf Venture
Department: Concessions
Amount:
Revised Amount:

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD
Consent to the Assignment and Assumption of lease agreement 008116 with DNC/Four Leaf Venture, dba Twisted Root Burger Co. to AREAS-Four Leaf Venture.

BACKGROUND:

- AREAS USA, Inc. completed its acquisition of the Delaware North Companies Travel Hospitality Services, Inc. As a result, DNC/Four Leaf Venture changed its name to AREAS-Four Leaf Venture.
- The existing Lease terms will remain in effect for Twisted Root Burger Co. located in Terminal A, Gates A25.
- There is no change to the operations of these locations.
- This action meets the Board's Concessions Policy 3, Assignments, Subleases, or Other Changes of Ownership.

BUSINESS DEVELOPMENT INFORMATION:

- Not applicable

ADDITIONAL INFORMATION:

Fund	Project Number	External Funding Source

Attachments: None

Approvals

Zenola Campbell, Vice President - Concessions	Approved - 8/19/2026
Tamela Lee, Vice President - Business Development	Approved - 8/20/2026
Abel Palacios, Vice President - Finance	Approved - 8/20/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 8/20/2026
Christopher McLaughlin, Chief Executive Officer	New -

Dallas Fort Worth International Airport Board
Official Board Action / Resolution

Date: September 3, 2026 | **Revenue Management and Customer Experience Committee** | **Resolution No.:**

Subject: Autonomous Wheelchair Services
Department: Customer Experience
Amount: $2,481,600.00 **Revised Amount:** $0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD
Approve contract no. PA2112 for Autonomous Wheelchair Services with Alba-Robots Srl of Torino, Italy in an amount not to exceed $2,481,600 for the five-year term of the contract with a start date of September 2026; and that the Chief Executive or designee is authorized to execute said contract.

BACKGROUND:

- The contract will provide autonomous wheelchairs to transport passengers from the Terminal D arrivals gates (D1 – D16) to the Customs and Border Protection (CBP) processing area, providing additional mobility support throughout the arrivals journey.
- This service will be used as a supplemental tool to support existing wheelchair operations by helping meet the increasing demand for wheelchairs and provide a more seamless and consistent experience through CBP.

BUSINESS DEVELOPMENT INFORMATION:

- No SBE goal determined. (No Availability)

ADDITIONAL INFORMATION:

- The submissions were evaluated based on criteria outlined in the solicitation.
- Five proposals were received on or before the due date of June 12, 2026.

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Dean Ahmad, Vice President - Customer Experience	Approved - 8/19/2026
Tracy Barker, Vice President - Procurement and Materials Management	Approved - 8/19/2026
Tamela Lee, Vice President - Business Development	Approved - 8/20/2026
Abel Palacios, Vice President - Finance	Approved - 8/20/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 8/20/2026
Christopher McLaughlin, Chief Executive Officer	New -