

Infrastructure and Development Committee Meeting
Tuesday, September 29, 2026
12:30 PM

AGENDA

1. Approve Minutes of the Infrastructure and Development Committee Meeting of September 1, 2026.

INFRASTRUCTURE AND DEVELOPMENT COMMITTEE

Consent Items for Consideration

- | | | |
|--------------------|------|---|
| William Grozdanich | I-1. | Approve to execute contract no. PA2263 for Gordian Job Order Contract Services with The Gordian Group, Inc. of Greenville, South Carolina for the initial two-year term in an amount not to exceed \$147,500, and three, one-year renewal options in an amount of \$221,250, for a total of \$368,750 with a start date of November 2026; and the Chief Executive Officer or designee is authorized to execute said contract. |
| Tammy Huddleston | I-2. | Approve to ratify contract no. PA2259 for Terminal E Potable Water Leak with Gilbert May, Inc. dba Phillips/May Corporation of Dallas, Texas in an amount not to exceed \$165,000 for the 28 calendar-day term with a start date of July 22, 2026; and that the Chief Executive Officer or designee is authorized to execute said contract. |
| Tammy Huddleston | I-3. | Approve to ratify contract no. PA2277 for West Liner Repair with Gilbert May, Inc. dba Phillips/May Corporation of Dallas, Texas in an amount not to exceed \$290,000 for the 28 calendar day term of the contract; and the Chief Executive Officer or designee is authorized to execute said contract. |
| Robert Gray | I-4. | Approve to add scope to contract no. PA1271 for Pierce and Oshkosh Branded Fire Truck OEM Parts and Repairs with Siddons-Martin Emergency Group, LLC of Denton, Texas; and that the Chief Executive Officer or designee is authorized to execute said contract. |

Action Items for Consideration

- | | | |
|------------------|------|--|
| Kevin Haas | I-5. | Approve the termination of the existing Lease Agreement between 3200 Airfield PROPCO, LLC and the Dallas Fort Worth International Airport Board and execute a new Lease Agreement with 3200 Airfield PROPCO, LLC; and authorize the Chief Executive Officer or designee to execute said termination and Lease Agreement. |
| Tammy Huddleston | I-6. | Approve to amend contract no. PA1098 (9500806) for International Parkway Bridges & High Mast Light Pole Replacement Phase 2 with Archer Western Construction LLC of Irving, Texas in an amount not to exceed \$171,731,028.70 for a revised not to exceed amount of \$556,649,781.43, the contract completion date of July 16, 2028 will be increased by 609 calendar days; and that the Chief Executive Officer or designee is authorized to execute said contract. |
| Tammy Huddleston | I-7. | Approve contract no. PA2188 for Automated Terminal Exit Lanes - Phase 3 with Skye Building Services LLC of Farmers Branch, Texas in an amount not to exceed \$6,499,000 for the 568 calendar-day term of the contract with a start date of October 2026; and execute change orders to such contract on an as-needed-basis, in the aggregate amount not to exceed \$300,000; and that the Chief Executive Officer or designee is authorized to execute said contract. |

Total action amount is \$6,799,000.

Tammy Huddleston	I-8.	Approve contract no. PA1992 for Terminal A Critical Equipment Protection with JonesCo General Contractors, LLC of Dallas, Texas in an amount not to exceed \$2,499,954 for the 311 calendar-day term of the contract with a start date of October 2026; and execute change orders to such contract on an as-needed-basis, in the aggregate amount not to exceed \$250,000; and that the Chief Executive Officer or designee is authorized to execute said contract. Total action amount is \$2,749,954
Tammy Huddleston	I-9.	Approve contract no. PA2125 for Terminal B Parking Garage Rehabilitation (Section A) with Gilbert May, Inc. dba Phillips/May Corporation of Dallas, Texas in an amount not to exceed \$8,810,333 for the 260 calendar-day term of the contract with a start date of October 2026; and execute change orders to such contract on an as-needed basis, in the aggregate amount not to exceed \$600,000; and that the Chief Executive Officer or designee is authorized to execute said contract. Total action amount is \$9,410,333.
Tammy Huddleston	I-10.	Approve contract no. PA2045 for Terminal F Phase 2 Ticketing, Processing, Garage & Roadways with NEXUS Joint Venture of Irving, Texas in an amount not to exceed \$66,836,354 for the 665 calendar-day term of the contract with a start date of October 2026; and execute change orders to such contract on an as-needed basis, in the aggregate amount not to exceed \$6,680,000; and that the Chief Executive Officer or designee is authorized to execute said contract. Total action amount is \$73,516,354.
Tammy Huddleston	I-11.	Approve contract no. PA2197 for Northwest Midfield Checkpoint with Azteca Enterprises, LLC of Dallas, Texas in an amount not to exceed \$3,926,637.96 for the 210 calendar-day term of the contract with a start date of October 2026; and execute change orders to such contract on an as-needed basis, in the aggregate amount not to exceed \$390,000; and that the Chief Executive Officer or designee is authorized to execute said contract. Total action amount is \$4,316,637.96.
Tammy Huddleston	I-12.	Approve contract no. PA2042 for 1W Lift Station at North Express Parking with JonesCo General Contractors LLC of Dallas, Texas in an amount not to exceed \$2,296,659 for the 681 calendar-day term of the contract with a start date of October 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.
Tammy Huddleston	I-13.	Approve amendment to contract no. PA1350, Holistic Airside Restroom Program (HARP) Group 3, with Swinerton Builders of Dallas, Texas in an amount to exceed \$10,205,626 for a revised not to exceed amount of \$26,711,405.73, the current contract completion will be increased by 382 calendar days; and increase the change order account in an amount not to exceed \$1,100,000 for a revised aggregate amount of \$2,300,000; and the Chief Executive Officer or designee is authorized to execute said contract. Total action amount is \$11,305,626.
Tammy Huddleston	I-14.	Approve to ratify contract no. PA2239 for Crossunder #7 Impact with Archer Western Construction LLC of Irving, Texas in an amount not to exceed \$600,000 for the 45 calendar term of the contract; and that the Chief Executive Officer or designee is authorized to execute said contract.

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: October 1, 2026

**Infrastructure and
Development Committee**

Resolution No.:

Subject: Gordian Job Order Contract Service

Department: Controls and Analytics

Amount: \$368,750

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to execute contract no. PA2263 for Gordian Job Order Contract Services with The Gordian Group, Inc. of Greenville, South Carolina for the initial two-year term in an amount not to exceed \$147,500, and three, one-year renewal options in an amount of \$221,250, for a total of \$368,750 with a start date of November 2026; and the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- The airport's Job Order Contracts (JOC) provide construction services for facility maintenance, repairs, renovations, and improvements on an as-needed basis, typically for delivery orders valued at less than \$500,000.
- Pricing for individual delivery orders is based on a published construction industry pricing book/database.
- Gordian's proprietary software is integrated with the published industry-standard construction pricing database, providing a seamless, efficient, and accurate process for developing JOC delivery order pricing.
- After evaluating commercially available JOC pricing software, it was determined that no other solution offers the same integrated combination of features necessary to support the airport's JOC delivery order pricing process.

BUSINESS DEVELOPMENT INFORMATION:

- Not subject to an SBE Contract-specific goal. (Subscription)

ADDITIONAL INFORMATION:

- This contract will be made through Sourcewell contract no. 091620-GGI, which is available to local government agencies and has a contract term of three years.
- The board authorized the use of the Sourcewell cooperative by Resolution No. 2023-08-187, dated August 10, 2023.

Fund	Project Number	External Funding Source
Various		
Attachments: None		

Approvals

William Grozdanich, Vice President - Controls and Analytics
Tracy Barker, Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/17/2026
Approved - 9/18/2026
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: October 1, 2026

**Infrastructure and
Development Committee**

Resolution No.:

Subject: Terminal E Potable Water Leak

Department: Design, Code and Construction

Amount: \$165,000

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to ratify contract no. PA2259 for Terminal E Potable Water Leak with Gilbert May, Inc. dba Phillips/May Corporation of Dallas, Texas in an amount not to exceed \$165,000 for the 28 calendar-day term with a start date of July 22, 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- A leak was recently discovered in a potable water main serving Terminal E. Immediate repair of the water main was imperative to ensure continued operation of Terminal E and to protect adjacent infrastructure from potential water damage.
- This contract includes all work necessary to repair the potable water main.

BUSINESS DEVELOPMENT INFORMATION:

- Not subject to a contract-specific goal (Contract Ratification)

ADDITIONAL INFORMATION:

- This contract is exempt from public procurement in accordance to Local Government Code 252.022, as it is a procurement necessary to preserve or protect the public health and safety of the Airport's traveling public, tenants and employees.

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Tammy Huddleston, Vice President - Design, Code and Construction
Tracy Barker, Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/17/2026
Approved - 9/17/2026
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: October 1, 2026

**Infrastructure and
Development Committee**

Resolution No.:

Subject: West Liner Repair

Department: Design, Code and Construction

Amount: \$290,000

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to ratify contract no. PA2277 for West Liner Repair with Gilbert May, Inc. dba Phillips/May Corporation of Dallas, Texas in an amount not to exceed \$290,000 for the 28 calendar day term of the contract; and the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- The West Hanger Spill Containment Pond is used to contain firefighting agents or jet fuel in the event of a fire or fuel spill at the West Hanger Complex.
- The pond liner was recently discovered to be compromised. Immediate repair is required to maintain the full containment capabilities and ensure continued environmental compliance.
- This contract includes all labor, materials, equipment, and services necessary to repair the pond liner.

BUSINESS DEVELOPMENT INFORMATION:

- Not subject to a contract-specific goal (Contract Ratification)

ADDITIONAL INFORMATION:

- This contract is exempt from public procurement in accordance to Local Government Code 252.022, as it is a procurement necessary to preserve or protect the public health and safety of the Airport's traveling public, tenants and employees.

Fund	Project Number	External Funding Source
DFW Capital Acct	2739701	

Attachments: None

Approvals

Tammy Huddleston, Vice President - Design, Code and Construction
Tracy Barker, Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/17/2026
Approved - 9/18/2026
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: October 1, 2026

**Infrastructure and
Development Committee**

Resolution No.:

Subject: Winter Weather Heavy Equipment Repair

Department: Energy, Transportation, and Asset Management

Amount: \$0.00

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to add scope to contract no. PA1271 for Pierce and Oshkosh Branded Fire Truck OEM Parts and Repairs with Siddons-Martin Emergency Group, LLC of Denton, Texas; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- This action will change the contract to include Oshkosh Winter Weather Snow Removal Heavy Equipment in the list of covered items.
- In preparation for the 2027 Winter Weather Season, ETAM will seek repairs to equipment under the existing contract for Pierce and Oshkosh branded fire equipment.

BUSINESS DEVELOPMENT INFORMATION:

- Not Applicable

ADDITIONAL INFORMATION:

- On April 4, 2024, by Resolution No, 2024-04-096, the airport awarded contract no. PA1271 for Pierce and Oshkosh Branded Fire Truck OEM Parts and Repairs with Siddons-Martin Emergency Group, LLC of Denton, Texas.
- The current contract completion date of August 30, 2029 is not affected by this action.

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Robert Gray, Vice President - Energy, Transportation, and Asset Management
Tracy Barker, Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/17/2026
Approved - 9/18/2026
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: October 1, 2026

**Infrastructure and
Development Committee**

Resolution No.:

Subject: Terminate the existing Lease Agreement with 3200 Airfield PROPCO, LLC and execute a new Lease Agreement

Department: Commercial Development

Amount:

Revised Amount:

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve the termination of the existing Lease Agreement between 3200 Airfield PROPCO, LLC and the Dallas Fort Worth International Airport Board and execute a new Lease Agreement with 3200 Airfield PROPCO, LLC; and authorize the Chief Executive Officer or designee to execute said termination and Lease Agreement.

BACKGROUND:

- On August 27, 2015, the board executed a 60-year lease agreement ("original lease") with 3200 East Airfield Drive, LLC ("Menyon") for 15.21 acres of land and an existing office building at 3200 E. Airfield Drive. There are approximately 50 years remaining on the term.
- Menyon entered into a leasehold mortgage with ReadyCap Commercial ("ReadyCap") in connection with their leasehold financing. Menyon ultimately foreclosed on the mortgage and ReadyCap assumed the original lease on September 14, 2022.
- ReadyCap now intends to assign the original lease to 3200 Airfield PROPCO, LLC ("Fenway"), following which, the original lease will be terminated and a new lease agreement executed with Fenway ("new lease").
- The new lease will expand the premises to approximately 25 acres and provide a 40-year term for the redevelopment of the site with three logistics facilities containing approximately 482,000 square feet (sf) of space.
- This action will authorize the termination of the existing 60-year original lease along with the execution of the new lease.
- Development of these facilities will generate initial rent income of approximately \$1,359,073 per year.
- The new lease will provide rent credits in an amount not-to-exceed \$4,000,000.00 for the demolition of the existing buildings on the premises along with site readiness work.

BUSINESS DEVELOPMENT INFORMATION:

- In accordance with the Board's SBE Program, the goals for the new lease agreement are 20% SBE participation for design and 25.9% SBE participation for construction.
- Fenway, through its design and construction contractors, has committed to achieving 20% SBE participation for design and 25.9% SBE participation for the construction of the redevelopment.

ADDITIONAL INFORMATION:

Fund	Project Number	External Funding Source
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Attachments: None

Approvals

Kevin Haas, Vice President - Commercial Development
Tracy Barker, Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/17/2026
Approved - 9/18/2026
New -

Terminate the existing Lease Agreement with 3200 Airfield PROPCO, LLC and execute a new Lease Agreement

Official Board Action - Action

Resolution No.:

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: October 1, 2026

**Infrastructure and
Development Committee**

Resolution No.:

Subject: International Parkway Bridges & High Mast Light Pole Replacement Phase 2

Department: Design, Code and Construction

Amount: \$171,731,028.70

Revised Amount: \$556,649,781.43

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to amend contract no. PA1098 (9500806) for International Parkway Bridges & High Mast Light Pole Replacement Phase 2 with Archer Western Construction LLC of Irving, Texas in an amount not to exceed \$171,731,028.70 for a revised not to exceed amount of \$556,649,781.43, the contract completion date of July 16, 2028 will be increased by 609 calendar days; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- This contract includes the design and construction required to replace the flyover bridges providing access to Terminals A, B, C, and E with new right-hand exits. The Terminal A, B, and C bridges have been completed, while the Terminal E bridge is ongoing.
- This amendment includes the following:
 - Due to the proximity of the Terminal E egress bridge to the new customer processing gateway for Terminal F, close coordination will be necessary during design. Inefficiencies affecting ingress and egress for both Terminals E and F were identified in the early stages of design. This action includes the full design of the realignment of traffic routes for Terminal E exiting traffic. A future amendment will include the construction of the new alignment.
 - The Skylink Bridge Modification scope of work will modify the existing Skylink guideway at Terminal F to construct two permanent aircraft taxi lanes beneath the existing guideway. These new taxi lanes will provide aircraft access to the Phase 1A southern gates at Terminal F. Advancing this work under contract no. PA1098 is necessary to support the timely procurement, fabrication, and construction of the guideway enhancements and to protect the overall Terminal F delivery schedule.
- The contract increase includes an Owner's Allowance of \$15,611,911 to execute change orders as needed.

BUSINESS DEVELOPMENT INFORMATION:

- Not Applicable

ADDITIONAL INFORMATION:

- On August 10, 2023, by Resolution No. 2023-08-193, the airport awarded contract no. 9500806 (PA1098) to Archer Western Construction LLC of Irving, Texas.
- The contract was modified by Resolution No. 2024-12-320, on December 5, 2024, and by Resolution No. 2025-04-100 on April 3, 2025, and again by Resolution No. 2026-02-32 on February 5, 2026.

Fund	Project Number	External Funding Source
Various	Various	

Attachments: None

Approvals

Tammy Huddleston, Vice President - Design, Code and Construction
Tracy Barker, Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 9/16/2026
Approved - 9/17/2026
Approved - 9/17/2026
Approved - 9/17/2026
Approved - 9/18/2026
New -

International Parkway Bridges & High Mast Light Pole Replacement Phase 2

Official Board Action - Action

Resolution No.:

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: October 1, 2026

**Infrastructure and
Development Committee**

Resolution No.:

Subject: Automated Terminal Exit Lanes Program - Phase III

Department: Design, Code and Construction

Amount: \$6,799,000

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve contract no. PA2188 for Automated Terminal Exit Lanes - Phase 3 with Skye Building Services LLC of Farmers Branch, Texas in an amount not to exceed \$6,499,000 for the 568 calendar-day term of the contract with a start date of October 2026; and execute change orders to such contract on an as-needed-basis, in the aggregate amount not to exceed \$300,000; and that the Chief Executive Officer or designee is authorized to execute said contract. Total action amount is \$6,799,000.

BACKGROUND:

- This action includes the purchase and installation of automated exit lanes as follows:
 - Three-lane automated exits will be installed at Gates D12 and D34 in Terminal D and Gates E5, E14, and E37 in Terminal E.
 - A two-lane automated exit will be installed at Gate E31 in Terminal E.
- This action also includes the installation of new emergency exit doors in Terminal D near Gates D12 and D34.
- The existing exits are used by customers to travel from the gate areas in the terminals (secured side) to the baggage claim and ticket counter areas (unsecured side). These automated exits will provide improved security and throughput.
- Previously installed automated exit lanes are performing as anticipated.

BUSINESS DEVELOPMENT INFORMATION:

- In accordance with the Board's SBE Program, the SBE goal for this contract is 20%
- Skye Building Services, LLC has committed to achieving 20.8% SBE participation utilizing JaCom Enterprises, LLC (0.55%), Dallas Pro Paint (1.97%), Diversified Electrical Solutions (17.70%), Romo Fire Protection (0.32%), Palmer Services (0.26%).

ADDITIONAL INFORMATION:

- Low bid procurement. (Bid tabulation attached)
- Five bids were received on or before the due date of August 13, 2026.

Fund	Project Number	External Funding Source
Joint Capital Acct	2713303	

Attachments: PA2188 - Automated Terminal Exit Lanes - Phase 3 Bid Tab

Approvals

Tammy Huddleston, Vice President - Design, Code and Construction
Tracy Barker, Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/17/2026
Approved - 9/17/2026
New -

Contract No. PA2188
Automated Terminal Exit Lanes – Phase 3
Low Bid Summary

Bidders	Bid Amounts
Skye Building Services LLC Farmers Branch, Texas	\$6,499,000
Gilbert May, Inc. dba Phillips/May Corporation Dallas, Texas	\$7,408,000
Real Construction Group LLC Dallas, Texas	\$7,543,963.74
FS360, LLC Sandy Springs, Georgia	\$8,019,800
Azteca Enterprises, LLC Dallas, Texas	\$8,098,488

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: October 1, 2026

**Infrastructure and
Development Committee**

Resolution No.:

Subject: Terminal A Critical Equipment Protection

Department: Design, Code and Construction

Amount: \$2,749,954

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve contract no. PA1992 for Terminal A Critical Equipment Protection with JonesCo General Contractors, LLC of Dallas, Texas in an amount not to exceed \$2,499,954 for the 311 calendar-day term of the contract with a start date of October 2026; and execute change orders to such contract on an as-needed-basis, in the aggregate amount not to exceed \$250,000; and that the Chief Executive Officer or designee is authorized to execute said contract. Total action amount is \$2,749,954

BACKGROUND:

- The checked baggage inspection system area, Transportation Security Administration checkpoints, employee portals, and information technology communication rooms contain critical operational equipment.
- A recent assessment identified areas where this equipment could be vulnerable if adjacent infrastructure were to fail unexpectedly and leak moisture onto these essential systems.
- This contract includes installing protective barriers and modifying existing infrastructure at multiple locations throughout Terminal A to help safeguard this vital equipment.

BUSINESS DEVELOPMENT INFORMATION:

- In accordance with the Board's SBE Program, the SBE goal for this contract is 23%.
- JonesCo General Contractors, LLC a certified Small Business Enterprise has committed to achieving 32.60% SBE participation, including 30% self-performance and 2.60% subcontracting participation utilizing DUX Commercial (2.60%)

ADDITIONAL INFORMATION:

- Low bid procurement. (Bid tabulation attached)
- Five bids were received on or before the due date of June 10, 2026.

Fund	Project Number	External Funding Source
Joint Capital Acct	2729101	

Attachments: PA1992 - Terminal A Critical Equipment Protection Bid Tab

Approvals

Tammy Huddleston, Vice President - Design, Code and Construction
Tracy Barker, Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/17/2026
Approved - 9/17/2026
New -

**Contract No. PA1992
Terminal A Critical Equipment Protection
Low Bid Summary**

Bidders	Bid Amounts
JonesCo General Contractors LLC Dallas, Texas	\$2,499,954
Gilbert May Inc. dba Phillips May Corporation Dallas, Texas	\$2,639,333
Real Construction Group LLC Dallas, Texas	\$2,734,570.93
Skye Building Services LLC Farmers Branch, Texas	\$2,846,578.60
Batson-Cook Texas LLC Irving, Texas	\$3,146,215

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: October 1, 2026

**Infrastructure and
Development Committee**

Resolution No.:

Subject: Terminal B Parking Garage Rehabilitation (Section A)

Department: Design, Code and Construction

Amount: \$9,410,333

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve contract no. PA2125 for Terminal B Parking Garage Rehabilitation (Section A) with Gilbert May, Inc. dba Phillips/May Corporation of Dallas, Texas in an amount not to exceed \$8,810,333 for the 260 calendar-day term of the contract with a start date of October 2026; and execute change orders to such contract on an as-needed basis, in the aggregate amount not to exceed \$600,000; and that the Chief Executive Officer or designee is authorized to execute said contract. Total action amount is \$9,410,333.

BACKGROUND:

- Based on a recent assessment, the Section A parking garage at Terminal B requires rehabilitation.
- The contract includes the rehabilitation of structural and architectural components, including stair towers, expansion joints, and concrete repairs. It also includes the rehabilitation of electrical, life safety systems, and waterproofing.
- The contract will also include the installation of a parking guidance system and associated infrastructure.

BUSINESS DEVELOPMENT INFORMATION:

- In accordance with the Board's SBE Program, the SBE goal for this contract is 24%
- Gilbert May, Inc. dba Phillips/May Corporation, a certified Small Business Enterprise, has committed to achieving 100% through self-performance.

ADDITIONAL INFORMATION:

- Low bid procurement. (Bid tabulation attached.)
- Five bids were received on or before the due date of August 26, 2026.

Fund	Project Number	External Funding Source
Joint Capital Acct	2726001	

Attachments: PA2125 - Terminal B Parking Garage Rehabilitation (Section A) Bid Tab

Approvals

Tammy Huddleston, Vice President - Design, Code and Construction
Tracy Barker, Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/17/2026
Approved - 9/17/2026
New -

Contract No. PA2125
Terminal B Parking Garage Rehabilitation (Section A)
Low Bid Summary

Bidders	Bid Amounts
Gilbert May Inc. dba Phillips May Corporation Dallas, Texas	\$8,810,333
Post L Group, LLC Fort Worth, Texas	\$9,015,459.12
Swinerton Builders Dallas, Texas	\$9,992,624.65
F.H. Paschen, S.N. Nielsen & Associates LLC Irving, Texas	\$11,247,157
Real Construction Group LLC Dallas, Texas	\$11,947,475.54

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: October 1, 2026

**Infrastructure and
Development Committee**

Resolution No.:

Subject: Terminal F Phase 2 Ticketing, Processing, Garage & Roadways

Department: Design, Code and Construction

Amount: \$73,516,354

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve contract no. PA2045 for Terminal F Phase 2 Ticketing, Processing, Garage & Roadways with NEXUS Joint Venture of Irving, Texas in an amount not to exceed \$66,836,354 for the 665 calendar-day term of the contract with a start date of October 2026; and execute change orders to such contract on an as-needed basis, in the aggregate amount not to exceed \$6,680,000; and that the Chief Executive Officer or designee is authorized to execute said contract. Total action amount is \$73,516,354.

BACKGROUND:

- This contract will provide for the design and construction of the processing gateway for customers utilizing Terminal F. Located in the median of International Parkway, the scope for this new facility includes:
 - Customer ticketing, processing and baggage drop-off/claim areas.
 - Curbside pickup and drop off areas for customers.
 - A parking garage with approximately 5,200 spaces including access roadways to the new facility.
 - Dedicated enclosed pedestrian bridge connecting to the security checkpoint and gates.
 - A vertiport supporting vertical take-off and landing aircraft.
- Customers will initially use Terminal D for these services until the new facility is completed in 2030.
- This action includes design and pre-construction services only. A subsequent action is planned for all remaining services.

BUSINESS DEVELOPMENT INFORMATION:

- In accordance with the Board's SBE Program, the SBE goal for this contract is 26% for design and 18% for construction.
- Nexus Joint Venture is comprised of Archer Western Construction, LLC (42.5%), Turner Construction (42.5%) and Phillips May Corporation (15%).
- Nexus Joint Venture has committed to achieving 26.22% SBE participation for design utilizing the attached SBE list, and 19% SBE participation for construction. BDD is in receipt of Nexus Joint Venture compliance plan to achieve its commitment to construction upon the release of their bid packages.

ADDITIONAL INFORMATION:

- The submissions were evaluated based on criteria outlined in the solicitation.
- Five statements of qualifications were received on or before the due date of March 31, 2026.

Fund	Project Number	External Funding Source
Joint Capital Acct	Various	

Attachments: Contract PA2045 - SBE Subcontractor List

Approvals

Tammy Huddleston, Vice President - Design, Code and Construction
Tracy Barker, Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/17/2026
Approved - 9/18/2026
New -

Terminal F Phase 2 Ticketing, Processing, Garage & Roadways

Official Board Action - Action

Resolution No.:

Contract PA2045

Terminal F Parking 2 Ticketing, Processing, Garage & Roadways Design/Build

NEXUS Joint Venture

Design Services

SBE Subcontractors

ARS Engineers, Inc.	4.19%
B&H Engineers, Inc.	16.89%
GeoTex Engineering, Inc.	0.55%
MV Engineering, Inc.	1.95%
Sustainable Concepts, LLC	0.65%
Wier & Associates, Inc.	1.99%
Overall Total	26.22%

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: October 1, 2026

**Infrastructure and
Development Committee**

Resolution No.:

Subject: Northwest Midfield Checkpoint

Department: Design, Code and Construction

Amount: \$4,316,637.96

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve contract no. PA2197 for Northwest Midfield Checkpoint with Azteca Enterprises, LLC of Dallas, Texas in an amount not to exceed \$3,926,637.96 for the 210 calendar-day term of the contract with a start date of October 2026; and execute change orders to such contract on an as-needed basis, in the aggregate amount not to exceed \$390,000; and that the Chief Executive Officer or designee is authorized to execute said contract. Total action amount is \$4,316,637.96.

BACKGROUND:

- The Northwest Midfield Checkpoint currently operates as a manned checkpoint staffed by DPS personnel who verify that individuals traveling from the West Cargo Air Operations Area (AOA)/Security Information Display Area (SIDA) to the secured terminal area have the appropriate credentials.
- This project will replace the existing checkpoint with a fully automated system that uses facial recognition technology and integrates with the airport's access control system to verify that individuals traveling from the AOA/SIDA to the secured terminal area are authorized to enter. Authorized personnel will proceed through the checkpoint automatically, while individuals who are denied access will be directed to a resolution lane for additional screening by DPS.
- The automated checkpoint will improve operational efficiency while maintaining a high level of security between the AOA/SIDA and secured terminal areas.

BUSINESS DEVELOPMENT INFORMATION:

- In accordance with the Board's SBE Program, the SBE goal for this contract is 30%
- Azteca Enterprises, LLC has committed to achieving 32% SBE participation utilizing Trindom Global, LLC (22%) & Alpha & Omega Industries LLC (10%).

ADDITIONAL INFORMATION:

- Low bid procurement. (Bid tabulation attached)
- Three bids were received on or before the due date of July 29, 2026 with one non-responsive.

Fund	Project Number	External Funding Source
DFW Capital Acct	2736501	

Attachments: PA2197 - Northwest Midfield Checkpoint Bid Tab

Approvals

Tammy Huddleston, Vice President - Design, Code and Construction
Tracy Barker, Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/17/2026
Approved - 9/17/2026
New -

**Contract No. PA2197
Northwest Midfield Checkpoint
Low Bid Summary**

Bidders	Bid Amounts
Azteca Enterprises, LLC Dallas, Texas	\$3,926,637.96
Gilbert May, Inc. dba Phillips/May Corporation Dallas, Texas	\$4,946,039.98

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: October 1, 2026

**Infrastructure and
Development Committee**

Resolution No.:

Subject: 1W Lift Station at North Express Parking

Department: Design, Code and Construction

Amount: \$2,296,659

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve contract no. PA2042 for 1W Lift Station at North Express Parking with JonesCo General Contractors LLC of Dallas, Texas in an amount not to exceed \$2,296,659 for the 681 calendar-day term of the contract with a start date of October 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- Based on a recent assessment, the sanitary sewer lift station that supports 1W North employee parking requires rehabilitation.
- The project includes complete rehabilitation of the lift station, including construction of a new wet well; installation of a new submersible pump; replacement of the influent and discharge lines; and upgrades to all associated plumbing, electrical, and control systems.

BUSINESS DEVELOPMENT INFORMATION:

- In accordance with the Board's SBE Program, the SBE goal for this contract is 15%
- JonesCo General Contractors LLC, a certified Small Business Enterprise, has committed to achieving 30% through self-performance.

ADDITIONAL INFORMATION:

- Low bid procurement. (Bid tabulation attached)
- Three bids were received on or before the due date of August 6, 2026 with one non-responsive submission.

Fund	Project Number	External Funding Source
Joint Capital Acct	2717101	

Attachments: PA2042 - 1W Lift Station North Express Parking Bid Tab

Approvals

Tammy Huddleston, Vice President - Design, Code and Construction
Tracy Barker, Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/17/2026
Approved - 9/17/2026
New -

**Contract No. PA2042
1W Lift Station North Express Parking
Low Bid Summary**

Bidders	Bid Amounts
JonesCo General Contractors LLC Dallas, Texas	\$2,296,659
Real Construction Group LLC Dallas, Texas	\$2,748,777.18

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: October 1, 2026

**Infrastructure and
Development Committee**

Resolution No.:

Subject: Restroom Modernization Program Group 3

Department: Design, Code and Construction

Amount: \$11,305,626

Revised Amount: \$26,711,405.73

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve amendment to contract no. PA1350, Holistic Airside Restroom Program (HARP) Group 3, with Swinerton Builders of Dallas, Texas in an amount to exceed \$10,205,626 for a revised not to exceed amount of \$26,711,405.73, the current contract completion will be increased by 382 calendar days; and increase the change order account in an amount not to exceed \$1,100,000 for a revised aggregate amount of \$2,300,000; and the Chief Executive Officer or designee is authorized to execute said contract. Total action amount is \$11,305,626.

BACKGROUND:

- As part of the Holistic Airside Restroom Program, this contract includes the design and construction for renovating the restrooms in Terminal A near Gates A18 and A38, Terminal D near Gate D36, and Terminal E near Gate E7.
- The restrooms in Terminal E near Gates E26 and E27 have experienced significant passenger use and would benefit from renovation earlier than originally planned.
- This action will add the design and construction services needed to renovate the E26 and E27 restrooms. The renovated facilities will provide sufficient capacity to meet current and future demand and enhance the overall customer experience.
- This action is planned to be funded in part by an FAA grant.

BUSINESS DEVELOPMENT INFORMATION:

- Not Applicable

ADDITIONAL INFORMATION:

- On August 1, 2024, by Resolution No. 2024-08-171, the airport awarded contract no. PA1350 for Holistic Airside Restroom Program (HARP) Group 3 to Swinerton Builders of Dallas, Texas.

Fund	Project Number	External Funding Source
Joint Capital Acct	Various	

Attachments: None

Approvals

Tammy Huddleston, Vice President - Design, Code and Construction
Tracy Barker, Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/17/2026
Approved - 9/17/2026
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: October 1, 2026

**Infrastructure and
Development Committee**

Resolution No.:

Subject: Crossunder #7 Impact

Department: Design, Code and Construction

Amount: \$600,000

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to ratify contract no. PA2239 for Crossunder #7 Impact with Archer Western Construction LLC of Irving, Texas in an amount not to exceed \$600,000 for the 45 calendar term of the contract; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- A vehicle traveling eastbound beneath the southbound International Parkway bridge at Crossunder 7 struck and damaged the western edge of the bridge structure beneath the International Parkway shoulder.
- The shoulder of the International Parkway bridge was closed, and an engineering analysis and repair plan were promptly developed.
- This contract includes all labor, materials, equipment, and services necessary to complete the repairs to the bridge structure.

BUSINESS DEVELOPMENT INFORMATION:

- Not subject to a contract-specific goal (Contract Ratification).

ADDITIONAL INFORMATION:

- This contract is exempt from public procurement in accordance to Local Government Code 252.022, as it is a procurement necessary to preserve or protect the public health and safety of the Airport's traveling public, tenants and employees.

Fund	Project Number	External Funding Source
Attachments: None		

Approvals

Tammy Huddleston, Vice President - Design, Code and Construction
Tracy Barker, Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/17/2026
Approved - 9/17/2026
New -



Operations and Technology Committee Meeting
Tuesday, September 29, 2026
12:32 PM

AGENDA

1. Approve Minutes of the Operations and Technology Committee Meeting of September 1, 2026.

OPERATIONS AND TECHNOLOGY COMMITTEE

Consent Items for Consideration

- | | | |
|----------------|------|--|
| Jon Taylor | O-1. | Approve to ratify purchase order no. DFW20102 for Vehicle Safety Gateway Installation with Dana Safety Supply, Inc. of Fort Worth, Texas in an amount not to exceed \$164,545; and that the Chief Executive Officer or designee is authorized to execute said purchase order. |
| Jon Taylor | O-2. | Approve contract no. PA2278 for Web-Based Data Delivery Platform with Thomson Reuters dba West Publishing Corporation of Eagan, Minnesota in a amount not to exceed \$223,840.08 for the three-year term of the contract with a start date of October 2026; and that the Chief Executive Officer or designee is authorized to execute said contract. |
| Michael Youngs | O-3. | Approve contract no. PA2281 for FlightAware Firehose Software Services with FlightAware LLC, of Houston, Texas in an amount not to exceed \$364,500 for the five-year term of the contract with a start date of October 2026; and that the Chief Executive Officer or designee is authorized to execute said contract. |
| Michael Youngs | O-4. | Approve to increase contract no. PA1571 for Cellular/Distributed Antenna System Industry and Technical Consulting Services with Cell Site Capital LLC of Columbia, Ohio in an amount not to exceed \$469,687.24 for a revised amount not to exceed \$2,348,436.21; and that the Chief Executive Officer or designee is authorized to execute said contract. |
| Michael Youngs | O-5. | Approve to increase and extend contract no. 8005076 for LocusLabs Location Platform Software with Acuity Intelligent Spaces, Inc. of Atlanta, Georgia in an amount not to exceed \$289,998 for a revised amount of \$2,133,839.67 with a revised contract completion date of October 1, 2027; and that the Chief Executive Officer or designee is authorized to execute said contract. |

Action Items for Consideration

- | | | |
|------------|------|--|
| Jon Taylor | O-6. | Approve to execute contract no. PA2271, for Personal Protective Equipment, with Casco Industries, Inc. of Grand Prairie, Texas in an amount not to exceed \$1,298,000 for the three-year term of the contract, with a start date of October 2026; and that the Chief Executive Officer or designee is authorized to execute said contract. |
| Jon Taylor | O-7. | Approve contract no. PA2198 for E-III Fire Training Fuel Supply with Pinnacle Petroleum, Huntington Beach, California in an amount not to exceed \$692,062.50 for the five-year term of the contract with a start date of October 2026; and that the Chief Executive Officer or designee is authorized to execute said contract. |
| Jon Taylor | O-8. | Approve to issue purchase order no. DFW20663 for Caliber MINI R1.5 Robots with ICOR Technology of Ottawa, Ontario, Canada in an amount not to exceed \$734,574.12 with a purchase date of November 2026, and that the Chief |



Executive Officer or designee be authorized to execute said purchase order.

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: October 1, 2026

**Operations and Technology
Committee**

Resolution No.:

Subject: Vehicle Safety Gateway (VSG) Installation

Department: Department of Public Safety

Amount: \$164,545

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to ratify purchase order no. DFW20102 for Vehicle Safety Gateway Installation with Dana Safety Supply, Inc. of Fort Worth, Texas in an amount not to exceed \$164,545; and that the Chief Executive Officer or designee is authorized to execute said purchase order.

BACKGROUND:

- DPS required 130 police and fire vehicles be outfitted with a device used to operate Air Operations Area gates in the event of an emergency response.
- The device installation ensured no gap in emergency response by the Police and Fire Departments.
- All new public safety vehicles will come equipped with the device.

BUSINESS DEVELOPMENT INFORMATION:

- Not subject to a contract-specific goal. (Purchase Order Ratification)

ADDITIONAL INFORMATION:

- This purchase is exempt from public procurement in accordance to Local Government Code 252.022, as it is a procurement necessary to preserve or protect the public health and safety of the Airport's traveling public, tenants and employees.

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Jon Taylor, Vice President and Director - Department of Public Safety
Tracy Barker, Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/17/2026
Approved - 9/18/2026
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: October 1, 2026

**Operations and Technology
Committee**

Resolution No.:

Subject: Web-Based Data Delivery Platform

Department: Department of Public Safety

Amount: \$223,840.08

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve contract no. PA2278 for Web-Based Data Delivery Platform with Thomson Reuters dba West Publishing Corporation of Eagan, Minnesota in a amount not to exceed \$223,840.08 for the three-year term of the contract with a start date of October 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- This contract will provide 200 licenses to the CLEAR Proflex Online Software Platform.
- This platform provides the airport's criminal investigations detectives with real-time data access to enhance public safety and effectively investigate complex cases.
- Replaces an existing contract that has been in place for eleven years.

BUSINESS DEVELOPMENT INFORMATION:

- No SBE goal determined. (No Availability)

ADDITIONAL INFORMATION:

- This contract will be made through DIR contract no. DIR-CPO-528 which is available to the local government agencies and has a three-year term.
- The board authorized the use of the DIR cooperative by Resolution No. 97-01-24, dated January 9, 1997.

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Jon Taylor, Vice President and Director - Department of Public Safety
Tracy Barker, Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/17/2026
Approved - 9/18/2026
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: October 1, 2026

**Operations and Technology
Committee**

Resolution No.:

Subject: FlightAware Firehose Software Services

Department: Technology Services

Amount: \$364,500

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve contract no. PA2281 for FlightAware Firehose Software Services with FlightAware LLC, of Houston, Texas in an amount not to exceed \$364,500 for the five-year term of the contract with a start date of October 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- Provides essential real-time, historical, and predictive flight data that supports the airport's operational awareness, monitoring, analytics, and multiple integrated systems.
- Highly accurate positional data of aircraft is utilized to plan preventative maintenance activities on runways and taxiways.
- Continuity of this data stream is critical to avoid disruption to existing dashboards, integrations, emergency management workflows, and other operational systems that rely on accurate arrival/departure information.

BUSINESS DEVELOPMENT INFORMATION:

- Not subject to a contract-specific goal. (Goods/Finished Products)

ADDITIONAL INFORMATION:

- This is a Sole Source contract.

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Michael Youngs, Vice President - Technology Services

Approved - 9/16/2026

Tracy Barker, Vice President - Procurement and Materials Management

Approved - 9/16/2026

Tamela Burks Lee, Vice President - Business Development

Approved - 9/16/2026

Abel Palacios, Vice President - Finance

Approved - 9/17/2026

Elaine Rodriguez, General Counsel - Legal

Approved - 9/18/2026

Christopher McLaughlin, Chief Executive Officer

New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: October 1, 2026

**Operations and Technology
Committee**

Resolution No.:

Subject: Cellular/Distributed Antenna System Industry and Technical Consulting Services

Department: Technology Services

Amount: \$469,687.24

Revised Amount: \$2,348,436.21

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to increase contract no. PA1571 for Cellular/Distributed Antenna System Industry and Technical Consulting Services with Cell Site Capital LLC of Columbia, Ohio in an amount not to exceed \$469,687.24 for a revised amount not to exceed \$2,348,436.21; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- The increase is required to cover additional technical coordination and support related to the Terminal F and Terminal F garage construction project. As part of the garage construction, the existing cell towers located in the project footprint must be removed. This change introduces new temporary cellular infrastructure requirements that were not part of the original scope.
- Under this contract, the vendor will provide the specialized industry and technical consulting needed to:
 - Support deployment and operation of temporary cells on wheels (COWs) to maintain cellular coverage while permanent towers are offline.
 - Coordinate planning, power design, and integration work across all terminals.
 - Continue technical work associated with the P4 Amendment, which expands DAS and cellular system design requirements across the airport.
- This additional funding ensures uninterrupted cellular service during construction, supports the long-term strategy for airport-owned cell towers, and enables the project team to manage the increased complexity created by the Terminal F build-out.

BUSINESS DEVELOPMENT INFORMATION:

- Not Applicable

ADDITIONAL INFORMATION:

- On November 14, 2024, by Resolution No. 2024-11-302, the airport awarded contact no. PA1571 Cellular/Distributed Antenna System Industry and Technical Consulting Services to Cell Site Capital LLC of Columbia, Ohio.

Fund	Project Number	External Funding Source
Various		
Attachments: None		

Approvals

Michael Youngs, Vice President - Technology Services	Approved - 9/16/2026
Tracy Barker, Vice President - Procurement and Materials Management	Approved - 9/16/2026
Tamela Burks Lee, Vice President - Business Development	Approved - 9/16/2026
Abel Palacios, Vice President - Finance	Approved - 9/17/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 9/17/2026
Christopher McLaughlin, Chief Executive Officer	New -

Cellular/Distributed Antenna System Industry and Technical Consulting Services

Official Board Action - Consent

Resolution No.:

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: October 1, 2026

**Operations and Technology
Committee**

Resolution No.:

Subject: LocusLabs Location Platform Services

Department: Technology Services

Amount: \$289,998

Revised Amount: \$2,133,839.67

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to increase and extend contract no. 8005076 for LocusLabs Location Platform Software with Acuity Intelligent Spaces, Inc. of Atlanta, Georgia in an amount not to exceed \$289,998 for a revised amount of \$2,133,839.67 with a revised contract completion date of October 1, 2027; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- Solution provides mapping for points of interest, enabling travelers to more easily locate gates, concessions, and amenities within the airport environment.
- The solution is integrated into both the DFW Airport mobile app and website. It is also the solution utilized by American Airlines in their mobile app.
- The airport is currently implementing enhanced indoor positioning capabilities to further assist customers with navigation.

BUSINESS DEVELOPMENT INFORMATION:

- Not Applicable

ADDITIONAL INFORMATION:

- On June 2, 2016, by Resolution No. 2016-06-140, the airport awarded contract no. 8005076 for LocusLabs Location Platform Services to Acuity Intelligent Spaces, Inc.(formerly LocusLabs) of Atlanta, Georgia.
- The contract was modified on January 8, 2026, by Resolution No. 2026-01-13.

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Michael Youngs, Vice President - Technology Services

Approved - 9/16/2026

Tracy Barker, Vice President - Procurement and Materials Management

Approved - 9/16/2026

Tamela Burks Lee, Vice President - Business Development

Approved - 9/16/2026

Abel Palacios, Vice President - Finance

Approved - 9/17/2026

Elaine Rodriguez, General Counsel - Legal

Approved - 9/17/2026

Christopher McLaughlin, Chief Executive Officer

New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: October 1, 2026

**Operations and Technology
Committee**

Resolution No.:

Subject: Personal Protective Equipment

Department: Department of Public Safety

Amount: \$1,298,000

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to execute contract no. PA2271, for Personal Protective Equipment, with Casco Industries, Inc. of Grand Prairie, Texas in an amount not to exceed \$1,298,000 for the three-year term of the contract, with a start date of October 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- Replaces an existing contract that has been in place for three years.
- This contract is for personal protective equipment used by the Airport's Fire Department.

BUSINESS DEVELOPMENT INFORMATION:

- No subject to a contract specific goal. (Goods/Finished Products)

ADDITIONAL INFORMATION:

- This contract will be made through BuyBoard contract no. 798-26, which is available to local government agencies and has a contract term of three years.
- The board authorized the use of the BuyBoard cooperative by Resolution No. 2006-08-246 , dated August 3, 2006.

Fund	Project Number	External Funding Source
Operating Fund		
Attachments: None		

Approvals

Jon Taylor, Vice President and Director - Department of Public Safety
Tracy Barker, Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/17/2026
Approved - 9/17/2026
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: October 1, 2026

**Operations and Technology
Committee**

Resolution No.:

Subject: Fire Training Fuel

Department: Department of Public Safety

Amount: \$692,062.50

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve contract no. PA2198 for E-III Fire Training Fuel Supply with Pinnacle Petroleum, Huntington Beach, California in an amount not to exceed \$692,062.50 for the five-year term of the contract with a start date of October 2026; and that the Chief Executive Officer of designee is authorized to execute said contract.

BACKGROUND:

- This contract will provide daily fuel support for E-III training fluid to the Airport's Fire Training Center.
- Replaces an existing Contract that has been in place for three years.
- The Airport's firefighting training of airport entities is a revenue-generating activity.

BUSINESS DEVELOPMENT INFORMATION:

- Not subject to a contract-specific goal. (Goods/Finished Products)

ADDITIONAL INFORMATION:

- Low bid procurement. (Bid tabulation attached.)
- Two bids were received on or before the due date of August 6, 2026.

Fund	Project Number	External Funding Source
Operating Fund		
Attachments: PA2198 - E-III Fire Training Fuel Supply Bid Tab		

Approvals

Jon Taylor, Vice President and Director - Department of Public Safety
Tracy Barker, Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/17/2026
Approved - 9/18/2026
New -

**Contract No. PA2198
E-III Fire Training Fuel Supply
Low Bid Summary**

Bidders	Bid Amounts
Pinnacle Petroleum, Inc. Huntington Beach, California	\$692,062.50
Atlantic Petroleum Houston, Texas	\$734,750

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: October 1, 2026

**Operations and Technology
Committee**

Resolution No.:

Subject: Autonomous Robot Project ICOR Technology Robots

Department: Department of Public Safety

Amount: \$734,574.12

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to issue purchase order no. DFW20663 for Caliber MINI R1.5 Robots with ICOR Technology of Ottawa, Ontario, Canada in an amount not to exceed \$734,574.12 with a purchase date of November 2026, and that the Chief Executive Officer or designee be authorized to execute said purchase order.

BACKGROUND:

- The airport's Department of Public Safety is requesting to purchase six robots. The current robot fleet for the bomb squad is "aged out" and no longer has the capability of being serviced by the vendor.
- These robots will be paired with the one robot requested in the next action to outfit the bomb squad.
- The purchase includes a three-year warranty.

BUSINESS DEVELOPMENT INFORMATION:

- Not subject to a contract-specific goal. (Goods/Finished Project)

ADDITIONAL INFORMATION:

- This purchase will be made through GSA contract no. GS-07-0430V, which is available to local government agencies.
- The board authorized the use of the GSA cooperative by Resolution No. 94-08-215, dated August 4, 1994.

Fund	Project Number	External Funding Source
		Byrne Discretionary Community Project Grants O-BJA-2026-172640

Attachments: None

Approvals

Jon Taylor, Vice President and Director - Department of Public Safety
Tracy Barker, Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/17/2026
Approved - 9/17/2026
New -

Finance, Audit and Administration Committee Meeting
Tuesday, September 29, 2026
12:36 PM

AGENDA

1. Approve Minutes of the Finance, Audit and Administration Committee Meeting of September 1, 2026.

Abel Palacios

2. Financial Report

FINANCE, AUDIT AND ADMINISTRATION COMMITTEE

Consent Items for Consideration

- | | | |
|------------------|------|---|
| Michael Kim | F-1. | Finds it in the best interest of the airport that the 2025 SHSP- DFW Airport EOD Bomb Unit- EOD Training Grant Number: 5395601 be operated in FY2027 through Department of Public Safety; and Agrees to provide applicable matching funds for 2025 SHSP- DFW Airport EOD Bomb Unit- EOD Training as required by the Homeland Security Grant Program (HSGP) grant application; and Agrees and assures that in the event of loss or misuse of the Office of the Governor funds, the funds will be returned to the Office of the Governor in full. Designates the Principal Treasury Administrator or designee as the grantee's authorized official and gives the authorized official the power to apply for, accept, reject, alter, or terminate the grant on behalf of the applicant agency. Designates the Chief Financial Officer or designee as the grantee's financial officer and gives the financial officer the power to submit financial and/or programmatic reports or alter a grant on behalf of the applicant agency. Approves the submission of grant application for 2025 SHSP- DFW Airport EOD Bomb Unit- EOD Training Grant Number: 5395601 |
| Michael Kim | F-2. | Finds it in the best interest of the airport that the 2025 HSGP – DFW Airport – Real Time Crime Center Grant Number: 5631101 be operated in FY2027 through Department of Public Safety; and Agrees to provide applicable matching funds for 2025 HSGP – DFW Airport – Real Time Crime Center as required by the Homeland Security Grant Program (HSGP) grant application; and Agrees and assures that in the event of loss or misuse of the Office of the Governor funds, the funds will be returned to the Office of the Governor in full. Designates the Principal Treasury Administrator or designee as the grantee's authorized official and gives the authorized official the power to apply for, accept, reject, alter, or terminate the grant on behalf of the applicant agency. Designates the Chief Financial Officer or designee as the grantee's financial officer and gives the financial officer the power to submit financial and/or programmatic reports or alter a grant on behalf of the applicant agency. Approves the submission of grant application for 2025 HSGP – DFW Airport – Real Time Crime Center Grant Number: 5631101. |
| Tracy Barker | F-3. | Approve to authorize the Airport to enter into a Cooperative Purchasing Agreement with SAVVIK of St. Paul, Minnesota and execute contract no. PA2261 for Fire Record Management System with ESO of Austin, Texas in an amount not to exceed \$154,575.58 for the three-year term of the contract with a start date of October 2026; and that the Chief Executive Officer or designee is authorized to execute said agreement and contract. |
| Elaine Rodriguez | F-4. | Approve to increase contract no. 805115, for Legal Services, with Mitchell Milby of Southlake, Texas, in the amount not to exceed \$100,000, for a revised not-to-exceed contract amount of \$1,283,490; and that the Chief Executive Officer or designee is authorized to execute said contract. |

Elaine Rodriguez	F-5.	Approve to increase contract no. PA2161, for Legal Advice, with Carrington, Coleman, Sloman & Blumenthal, L.L.P., of Dallas, Texas, in the amount not to exceed \$100,000, for a revised not-to-exceed contract amount of \$150,000; and that the Chief Executive Officer or designee is authorized to execute said contract.
Erica Mulder	F-6.	Approve the Chief Executive Officer or designee to authorize renewals of the Airport's annual memberships and sponsorships in Airports Council International (ACI) and the American Association of Airport Executives (AAAE) for a combined amount not to exceed \$450,000 for the calendar year 2027.
Heath Montgomery	F-7.	Approve contract no. PA2287 for Terminal F, Tech Portal Artwork F-1 with Jingo Juice Ltd T/A Marshmallow Laser Feast of London, United Kingdom in an amount not to exceed \$215,000 for the term of the contract; and that the Chief Executive Officer or designee is authorized to execute said contract.
Heath Montgomery	F-8.	Approve contract no. PA2286 for Terminal F, Tech Portal Artwork F-2 with Studio Woolston from Los Angeles, California in the amount not to exceed \$170,000 for the term of the contract; and that the Chief Executive Officer or designee is authorized to execute said contract.
Heath Montgomery	F-9.	Approve contract no. PA2285 for Terminal F Tech Portal Artwork F-3 with Generative Art Studio of Tokyo, Japan in an amount not to exceed \$170,000 for the term of the contract; and that the Chief Executive Officer or designee is authorized to execute said contract.
Heath Montgomery	F-10.	Approve contract no. PA2284 Terminal F, Tech Portal Artwork F-4 with David Stout of Denton, Texas and Robert Campbell of Seattle, Washington in an amount not to exceed \$170,000 for the term of the contract; and that the Chief Executive Officer or designee is authorized to execute said contract.

Action Items for Consideration

Tracy Barker	F-11.	Approve to execute purchases not to exceed \$100,000 individually through the Electronic Cooperative Marketplace (ECM), the DFW Marketplace, for goods and services, up to a total of \$10,000,000, for fiscal year 2027; and that the Chief Executive Officer or designee is authorized to execute immediately upon approval.
Tracy Barker	F-12.	Approve to hereby delegate authority to the Chief Executive Officer or designee to approve new and replacement vehicle procurements up to \$15,000,000 for Fiscal Year 2027.
Heath Montgomery	F-13.	Rescind Resolution No. 2026-04-100 and authorize the Chief Executive Officer or designee to execute contract no. PA2289 for Terminal C Artwork - Piece A3 with ISA Works, LLC of Fort Worth, Texas in an amount not to exceed \$200,000 with a start date of October 2026.

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: October 1, 2026

**Finance, Audit, and
Administration Committee**

Resolution No.:

Subject: 2025 SHSP- DFW Airport EOD Bomb Unit- EOD Training

Department: Treasury Management

Amount:

Revised Amount:

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Finds it in the best interest of the airport that the 2025 SHSP- DFW Airport EOD Bomb Unit- EOD Training Grant Number: 5395601 be operated in FY2027 through Department of Public Safety; and Agrees to provide applicable matching funds for 2025 SHSP- DFW Airport EOD Bomb Unit- EOD Training as required by the Homeland Security Grant Program (HSGP) grant application; and Agrees and assures that in the event of loss or misuse of the Office of the Governor funds, the funds will be returned to the Office of the Governor in full. Designates the Principal Treasury Administrator or designee as the grantee's authorized official and gives the authorized official the power to apply for, accept, reject, alter, or terminate the grant on behalf of the applicant agency. Designates the Chief Financial Officer or designee as the grantee's financial officer and gives the financial officer the power to submit financial and/or programmatic reports or alter a grant on behalf of the applicant agency. Approves the submission of grant application for 2025 SHSP- DFW Airport EOD Bomb Unit- EOD Training Grant Number: 5395601

BACKGROUND:

- 2025 SHSP- DFW Airport EOD Bomb Unit- EOD Training will be carried out in FY2027.
- The objective of the grant is to fund three training courses for 40 students from each of the ten regional bomb squads.
- This grant allows the airport to use its normal procurement procedures with reimbursement grant funds.

BUSINESS DEVELOPMENT INFORMATION:

- Not subject to a contract-specific goal. (Grants)

ADDITIONAL INFORMATION:

Fund	Project Number	External Funding Source
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Attachments: None

Approvals

Michael Kim, Principal Treasury Administrator - Treasury Management
Tracy Barker, Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/17/2026
Approved - 9/18/2026
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: October 1, 2026

**Finance, Audit, and
Administration Committee**

Resolution No.:

Subject: 2025 HSGP – DFW Airport – Real Time Crime Center

Department: Treasury Management

Amount:

Revised Amount:

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Finds it in the best interest of the airport that the 2025 HSGP – DFW Airport – Real Time Crime Center Grant Number: 5631101 be operated in FY2027 through Department of Public Safety; and Agrees to provide applicable matching funds for 2025 HSGP – DFW Airport – Real Time Crime Center as required by the Homeland Security Grant Program (HSGP) grant application; and Agrees and assures that in the event of loss or misuse of the Office of the Governor funds, the funds will be returned to the Office of the Governor in full. Designates the Principal Treasury Administrator or designee as the grantee's authorized official and gives the authorized official the power to apply for, accept, reject, alter, or terminate the grant on behalf of the applicant agency. Designates the Chief Financial Officer or designee as the grantee's financial officer and gives the financial officer the power to submit financial and/or programmatic reports or alter a grant on behalf of the applicant agency. Approves the submission of grant application for 2025 HSGP – DFW Airport – Real Time Crime Center Grant Number: 5631101.

BACKGROUND:

- 2025 HSGP – DFW Airport – Real Time Crime Center will be carried out in FY2027
- This grant allows the Airport to use its normal procurement procedures with reimbursement grant funds.

BUSINESS DEVELOPMENT INFORMATION:

- Not subject to a contract-specific goal. (Grants)

ADDITIONAL INFORMATION:

Fund	Project Number	External Funding Source
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Attachments: None

Approvals

Michael Kim, Principal Treasury Administrator - Treasury Management
Tracy Barker, Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/17/2026
Approved - 9/18/2026
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: October 1, 2026

**Finance, Audit, and
Administration Committee**

Resolution No.:

Subject: Cooperative Purchasing Agreement with SAVVIK and Fire Record Management System

Department: Procurement and Materials Management

Amount: \$154,575.58

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to authorize the Airport to enter into a Cooperative Purchasing Agreement with SAVVIK of St. Paul, Minnesota and execute contract no. PA2261 for Fire Record Management System with ESO of Austin, Texas in an amount not to exceed \$154,575.58 for the three-year term of the contract with a start date of October 2026; and that the Chief Executive Officer or designee is authorized to execute said agreement and contract.

BACKGROUND:

- This action will authorize the airport and SAVVIK to establish a cooperative arrangement to permit the airport to engage in agreements to purchase goods and services through established, competitively bid contracts.
- The contract will support DPS with property inspections, code enforcement, incident reporting, and compliance.
- It enables DPS to maintain operational readiness and regulatory accuracy through configurable inspection tools, automated re-inspections, integrated incident reporting, and reliable compliance documentation, ensuring continued efficiency without service disruption.

BUSINESS DEVELOPMENT INFORMATION:

- Not Applicable

ADDITIONAL INFORMATION:

- This contract will be made through SAVVIK contract no. 2025-04, which is available to local government agencies and has a three-year term.
- Contract will be awarded upon board approval.

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Tracy Barker, Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/17/2026
Approved - 9/17/2026
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: October 1, 2026

**Finance, Audit, and
Administration Committee**

Resolution No.:

Subject: Legal Services - Mitchell Milby

Department: Legal

Amount: \$100,000.00

Revised Amount: \$1,283,490.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to increase contract no. 805115, for Legal Services, with Mitchell Milby of Southlake, Texas, in the amount not to exceed \$100,000, for a revised not-to-exceed contract amount of \$1,283,490; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- The action would increase the airport's contract for legal services in connection with construction and/or engineering matters.
- The letter agreement was entered into effective September 11, 2017.

BUSINESS DEVELOPMENT INFORMATION:

- Not Applicable

ADDITIONAL INFORMATION:

Fund	Project Number	External Funding Source
Operating Fund		
Attachments: None		

Approvals

Elaine Rodriguez, General Counsel - Legal	Approved - 9/16/2026
Tracy Barker, Vice President - Procurement and Materials Management	Approved - 9/16/2026
Tamela Burks Lee, Vice President - Business Development	Approved - 9/16/2026
Abel Palacios, Vice President - Finance	Approved - 9/17/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 9/18/2026
Christopher McLaughlin, Chief Executive Officer	New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: October 1, 2026

**Finance, Audit, and
Administration Committee**

Resolution No.:

Subject: Legal Services - Carrington, Coleman, Sloman, & Blumenthal, L.L.P.

Department: Legal

Amount: \$100,000.00

Revised Amount: \$150,000.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to increase contract no. PA2161, for Legal Advice, with Carrington, Coleman, Sloman & Blumenthal, L.L.P., of Dallas, Texas, in the amount not to exceed \$100,000, for a revised not-to-exceed contract amount of \$150,000; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- The action would increase the airport's contract for legal advice in connection with employment matters.
- The letter agreement was entered into between Dallas Fort Worth International Airport and Carrington, Coleman, Sloman & Blumenthal, L.L.P. of Dallas, Texas, effective April 7, 2026.

BUSINESS DEVELOPMENT INFORMATION:

- Not Applicable

ADDITIONAL INFORMATION:

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Elaine Rodriguez, General Counsel - Legal	Approved - 9/16/2026
Tracy Barker, Vice President - Procurement and Materials Management	Approved - 9/16/2026
Tamela Burks Lee, Vice President - Business Development	Approved - 9/16/2026
Abel Palacios, Vice President - Finance	Approved - 9/17/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 9/18/2026
Christopher McLaughlin, Chief Executive Officer	New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: October 1, 2026

**Finance, Audit, and
Administration Committee**

Resolution No.:

Subject: Renewal of DFW Airport Memberships and Sponsorships

Department: Community and Government Relations

Amount: \$450,000

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve the Chief Executive Officer or designee to authorize renewals of the Airport's annual memberships and sponsorships in Airports Council International (ACI) and the American Association of Airport Executives (AAAE) for a combined amount not to exceed \$450,000 for the calendar year 2027.

BACKGROUND:

- This action would renew the airport's membership and sponsorships with the listed organizations.
- The airport participates in various trade, business and industry organizations to drive policies, education and services that support the ability of commercial airports to serve their passengers, customers and communities.

BUSINESS DEVELOPMENT INFORMATION:

- Not subject to a contract-specific goal. (Memberships/Sponsorships)

ADDITIONAL INFORMATION:

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Erica Mulder, Vice President - Community and Government Relations
Tracy Barker, Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 9/15/2026
Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/17/2026
Approved - 9/17/2026
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: October 1, 2026

**Finance, Audit, and
Administration Committee**

Resolution No.:

Subject: Art Commissioning, Terminal F, Tech Portal Artwork F-1

Department: Communications and Marketing

Amount: \$215,000

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve contract no. PA2287 for Terminal F, Tech Portal Artwork F-1 with Jingo Juice Ltd T/A Marshmallow Laser Feast of London, United Kingdom in an amount not to exceed \$215,000 for the term of the contract; and that the Chief Executive Officer of designee is authorized to execute said contract.

BACKGROUND:

- This action will purchase digital art to add to DFW's collection of world-class artwork. They will be installed in "tech portal" walkways between the sides of Terminal F, provide the new terminal with a modern, immersive art experience for customers.
- The contract includes development and deployment of the art, along with one year of technical and maintenance support. DFW will own the rights to the final product exclusively for a period of 10 years, with a fully paid-up non-exclusive perpetual license thereafter.
- The art is paid for using capital funds that are a part of the overall terminal construction budget dedicated to public art.

BUSINESS DEVELOPMENT INFORMATION:

- Exempt from competitive bidding in accordance with Local Government Code 252.022, as it is items that are available from only one source because of patents, copyrights, secret processes, or natural monopolies.

ADDITIONAL INFORMATION:

- This is a Sole Source contract.

Fund	Project Number	External Funding Source
Joint Capital Acct		

Attachments: None

Approvals

Heath Montgomery, Vice President - Communications and Marketing
Tracy Barker, Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 9/15/2026
Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/17/2026
Approved - 9/17/2026
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: October 1, 2026

**Finance, Audit, and
Administration Committee**

Resolution No.:

Subject: Art Commissioning, Terminal F, Tech Portal Artwork F-2

Department: Communications and Marketing

Amount: \$170,000

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve contract no. PA2286 for Terminal F, Tech Portal Artwork F-2 with Studio Woolston from Los Angeles, California in the amount not to exceed \$170,000 for the term of the contract; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- This action will purchase digital art to add to DFW's collection of world-class artwork. They will be installed in "tech portal" walkways between the sides of Terminal F, provide the new terminal with a modern, immersive art experience for customers.
- The contract includes development and deployment of the art, along with one year of technical and maintenance support. DFW will own the rights to the final product exclusively for a period of 10 years, with a fully paid-up non-exclusive perpetual license thereafter.
- The art is paid for using capital funds that are a part of the overall terminal construction budget dedicated to public art.

BUSINESS DEVELOPMENT INFORMATION:

- Exempt from competitive bidding in accordance with Local Government Code 252.022, as it is items that are available from only one source because of patents, copyrights, secret processes, or natural monopolies.

ADDITIONAL INFORMATION:

- This is a Sole Source contract.

Fund	Project Number	External Funding Source
Joint Capital Acct		

Attachments: None

Approvals

Heath Montgomery, Vice President - Communications and Marketing
Tracy Barker, Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 9/15/2026
Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/17/2026
Approved - 9/17/2026
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: October 1, 2026

**Finance, Audit, and
Administration Committee**

Resolution No.:

Subject: Art Commissioning, Terminal F, Tech Portal Artwork F-3

Department: Communications and Marketing

Amount: \$170,000

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve contract no. PA2285 for Terminal F Tech Portal Artwork F-3 with Generative Art Studio of Tokyo, Japan in an amount not to exceed \$170,000 for the term of the contract; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- This action will purchase digital art to add to DFW's collection of world-class artwork. They will be installed in "tech portal" walkways between the sides of Terminal F, provide the new terminal with a modern, immersive art experience for customers.
- The contract includes development and deployment of the art, along with one year of technical and maintenance support. DFW will own the rights to the final product exclusively for a period of 10 years, with a fully paid-up non-exclusive perpetual license thereafter.
- The art is paid for using capital funds that are a part of the overall terminal construction budget dedicated to public art.

BUSINESS DEVELOPMENT INFORMATION:

- Exempt from competitive bidding in accordance with Local Government Code 252.022, as it is items that are available from only one source because of patents, copyrights, secret processes, or natural monopolies.

ADDITIONAL INFORMATION:

- This is a Sole Source contract.

Fund	Project Number	External Funding Source
Joint Capital Acct		

Attachments: None

Approvals

Heath Montgomery, Vice President - Communications and Marketing
Tracy Barker, Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 9/15/2026
Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/17/2026
Approved - 9/17/2026
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: October 1, 2026

**Finance, Audit, and
Administration Committee**

Resolution No.:

Subject: Art Commissioning, Terminal F, Tech Portal Artwork F-4

Department: Communications and Marketing

Amount: \$170,000

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve contract no. PA2284 Terminal F, Tech Portal Artwork F-4 with David Stout of Denton, Texas and Robert Campbell of Seattle, Washington in an amount not to exceed \$170.000 for the term of the contract; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- This action will purchase digital art to add to DFW's collection of world-class artwork. They will be installed in "tech portal" walkways between the sides of Terminal F, provide the new terminal with a modern, immersive art experience for customers.
- The contract includes development and deployment of the art, along with one year of technical and maintenance support. DFW will own the rights to the final product exclusively for a period of 10 years, with a fully paid-up non-exclusive perpetual license thereafter.
- The art is paid for using capital funds that are a part of the overall terminal construction budget dedicated to public art.

BUSINESS DEVELOPMENT INFORMATION:

- Exempt from competitive bidding in accordance with Local Government Code 252.022, as it is items that are available from only one source because of patents, copyrights, secret processes, or natural monopolies.

ADDITIONAL INFORMATION:

- This is a Sole Source contract.

Fund	Project Number	External Funding Source
Joint Capital Acct		

Attachments: None

Approvals

Heath Montgomery, Vice President - Communications and Marketing
Tracy Barker, Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 9/15/2026
Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/17/2026
Approved - 9/18/2026
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: October 1, 2026

**Finance, Audit, and
Administration Committee**

Resolution No.:

Subject: Electronic Cooperative Marketplace Catalog System

Department: Procurement and Materials Management

Amount: \$10,000,000

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to execute purchases not to exceed \$100,000 individually through the Electronic Cooperative Marketplace (ECM), the DFW Marketplace, for goods and services, up to a total of \$10,000,000, for fiscal year 2027; and that the Chief Executive Officer or designee is authorized to execute immediately upon approval.

BACKGROUND:

- The ECM platform allows users to comparison shop and streamline orders in an efficient manner with contracts competitively solicited by purchasing cooperative organizations.
- This platform will eliminate many procurement card transactions, which will enhance procurement compliance, enhance efficiency and reduce audit points.
- It will also allow staff to procure items in an Amazon-like system without having to involve procurement staff.
- No single purchase will exceed \$100,000. Individual purchases over \$100,000 will continue to be submitted to the Board for approval and will not count against the annual limit.

BUSINESS DEVELOPMENT INFORMATION:

- Not Applicable

ADDITIONAL INFORMATION:

- On May 1, 2025, by Resolution No. 2025-06-135, the airport awarded contract no. PA1790, for Electronic Solicitation Platform, to EUNA Solutions of Chicago, Illinois.

Fund	Project Number	External Funding Source
Various		

Attachments: None

Approvals

Tracy Barker, Vice President - Procurement and Materials Management

Approved - 9/16/2026

Tamela Burks Lee, Vice President - Business Development

Approved - 9/16/2026

Abel Palacios, Vice President - Finance

Approved - 9/17/2026

Elaine Rodriguez, General Counsel - Legal

Approved - 9/17/2026

Christopher McLaughlin, Chief Executive Officer

New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: October 1, 2026

**Finance, Audit, and
Administration Committee**

Resolution No.:

Subject: Delegation of Authority - Vehicle Procurements for Fiscal Year 2027

Department: Procurement and Materials Management

Amount: \$15,000,000

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to hereby delegate authority to the Chief Executive Officer or designee to approve new and replacement vehicle procurements up to \$15,000,000 for Fiscal Year 2027.

BACKGROUND:

- Delegates authority to the CEO or designee to select and purchase approximately 115 airport fleet vehicles.
 - Purchases will be made through authorized cooperative agreements and will not exceed \$15,000,000 for fiscal year 2027.
 - When the cumulative total of vehicle purchases exceeds \$15,000,000, individual requests to increase the designated amount will be brought to the board.
 - List of new and replacement vehicle types planned, including but not limited to:
 - Light and Heavy-duty pickups
 - Sedans
 - Police Vehicles
 - Vans
 - Ambulances
 - Heavy Equipment
 - Winter Weather Equipment
- Delegating this authority will allow for flexibility in placing orders in accordance with manufacturers' build cycles.

BUSINESS DEVELOPMENT INFORMATION:

- Not Applicable

ADDITIONAL INFORMATION:

- Department staff will provide a list of procured vehicles to Internal Audit on an annual basis.

Fund	Project Number	External Funding Source
Various		

Attachments: None

Approvals

Tracy Barker, Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/17/2026
Approved - 9/17/2026
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: October 1, 2026

**Finance, Audit, and
Administration Committee**

Resolution No.:

Subject: Terminal C Artwork - Piece A3

Department: Communications and Marketing

Amount: \$200,000

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Rescind Resolution No. 2026-04-100 and authorize the Chief Executive Officer or designee to execute contract no. PA2289 for Terminal C Artwork - Piece A3 with ISA Works, LLC of Fort Worth, Texas in an amount not to exceed \$200,000 with a start date of October 2026.

BACKGROUND:

- Rescind the award of contract no. PA1941 for Terminal C Artwork - Piece A3 with Cirrus Collaborative LLC of Fort Worth, Texas.
- This action will allow the airport to contract directly with the artist for the purchase of a physical piece of art.
- This work will be installed in the Terminal C baggage claim area in one of three new rotational art exhibits dedicated to local and regional artists.
- This work is a sculptural installation inspired by the Trinity River's path through Fort Worth, symbolizing connections, movement and confluence. It metaphorically mirrors the airport as a point of convergence, where journeys begin and return and where sky meets earth.
- The art is paid for using capital funds that are a part of the overall terminal construction budget dedicated to public art.

BUSINESS DEVELOPMENT INFORMATION:

- No SBE goal determined. (Local Government Code 252.022)

ADDITIONAL INFORMATION:

- This is a Sole Source.

Fund	Project Number	External Funding Source
Joint Capital Acct	2690851	

Attachments: None

Approvals

Heath Montgomery, Vice President - Communications and Marketing
Tracy Barker, Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 9/15/2026
Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/17/2026
Approved - 9/17/2026
New -

Revenue Management and Customer Experience Committee Meeting
Tuesday, September 29, 2026
12:38 PM

AGENDA

1. Approve Minutes of the Revenue Management and Customer Experience Committee Meeting of September 1, 2026.

REVENUE MANAGEMENT AND CUSTOMER EXPERIENCE COMMITTEE

Consent Items for Consideration

Zenola Campbell	R-1.	Approve to amend Lease Number 008364 dba Brookstone.
Zenola Campbell	R-2.	Approve Concessions Consent to Entity Change from HBB, JV to NHBB, JV.
Zenola Campbell	R-3.	Approve to Reconcept Lease Number 009394 dba Michael Kors / Kate Spade, located in Terminal D, Gate D27.
Zenola Campbell	R-4.	Approve to Reconcept Lease Number 011491 with Duty Free Americas DFW Kids, LLC dba Toys R Us, located in Terminal A, Gate A28.

Action Items for Consideration

Zenola Campbell	R-5.	Approve the Entity Change and Reconcept of Lease Numbers BLUE-0591 and BLUE-0592 dba DFW Mart North and DFW Mart South, and the term of the lease agreement will be extended 15 years, expiring January 1, 2042.
Zenola Campbell	R-6.	Approve to enter into a Lease agreement with DFW Lucky 7, LLC for the operation of a Whataburger on Southgate Plaza Pad Site A, and the term of the lease agreement will be for 20 years, expiring January 1, 2047.
Dean Ahmad	R-7.	Approve contract no. PA2157 for Professional Research Data Collection Services with Social Marketology of Mansfield, Texas in an amount not to exceed \$2,483,764.34 for the five-year term of the contract with a start date of October 2026; and that the Chief Executive or designee is authorized to execute said contract.
Dean Ahmad	R-8.	Approve contract no. PA2141 for Escalator and Moving Sidewalk Cleaning with APPRO Inc. of Carrollton, Texas in an amount not to exceed \$2,207,970.41 for the five-year term of the contract with a start date of October 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.
Sharon McCloskey	R-9.	Approve to issue purchase order DFW20655 with Gillig LLC of Livermore, California for the purchase of twenty, 40-foot Compressed Natural Gas Buses (CNGs) and eight, 40-foot Battery Electric Buses (BEBs) along with associated support equipment in the amount of \$33,399,593 with a purchase date of October 2026; and that the Chief Executive Officer or designee is authorized to issue said purchase order.

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: October 1, 2026

**Revenue Management and
Customer Experience
Committee**

Resolution No.:

Subject: Concessions Tradename Change - Brookstone Dallas Fort Worth, LLC

Department: Concessions

Amount:

Revised Amount:

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to amend Lease Number 008364 dba Brookstone.

BACKGROUND:

- Brookstone Dallas Fort Worth, LLC, dba Brookstone shall change their tradename from Brookstone to Tech on the Go located in Terminal A, Gate A25.
- All other terms and conditions of said Lease will remain in effect.
- This action supports the Board's Concession Policy, 1.3.2 of providing and improving the shopping, dining, and service experience at DFW International Airport.

BUSINESS DEVELOPMENT INFORMATION:

- Not applicable

ADDITIONAL INFORMATION:

Fund	Project Number	External Funding Source
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Attachments: None

Approvals

Zenola Campbell, Vice President - Concessions
Tamela Burks Lee, Vice President - Business Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/17/2026
Approved - 9/17/2026
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: October 1, 2026

**Revenue Management and
Customer Experience
Committee**

Resolution No.:

Subject: Concessions Entity Change - HBB, JV

Department: Concessions

Amount:

Revised Amount:

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve Concessions Consent to Entity Change from HBB, JV to NHBB, JV.

BACKGROUND:

- HBB, JV has requested an entity change from HBB, JV to NHBB, JV to cover operations at DFW.
- NHBB, JV operations at DFW will include Lease Number dba Sambazon.
- All other terms and conditions of said lease will remain in effect.
- This action supports the Board's Concession Policy, 3. Assignments, Subleases, or other Changes of Ownership.

BUSINESS DEVELOPMENT INFORMATION:

- The annual goal for the Board's Small Business Enterprise Concessions (SBEC) Program is 31%.
- In accordance with the Board's SBEC Program, the SBEC participation for this lease must be 100%. The SBE goal for design and construction is 30%.
- NHBB, JV has committed to 100% SBEC participation with the following ownership changes: Nayeb Resolutions, LLC (60%), Bugatti's, Inc. (15%), OneSource Executive Consulting, LLC (15%), and RHB and Associates, LLC (10%).
- NHBB, JV has committed to 30% SBE participation in the design and construction of the lease space.

ADDITIONAL INFORMATION:

Fund	Project Number	External Funding Source
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Attachments: None

Approvals

Zenola Campbell, Vice President - Concessions
Tamela Burks Lee, Vice President - Business Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/17/2026
Approved - 9/17/2026
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: October 1, 2026

**Revenue Management and
Customer Experience
Committee**

Resolution No.:

Subject: Concessions Lease Amendment - Duty Free Americas Dallas, LLC

Department: Concessions

Amount:

Revised Amount:

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to Reconcept Lease Number 009394 dba Michael Kors / Kate Spade, located in Terminal D, Gate D27.

BACKGROUND:

- Duty Free Americas Dallas, LLC dba Michael Kors and Kate Spade, will combine the two existing locations and reconcept the space as Texas SweetHouse with Melt Ice Cream, located at Terminal D, Gate D27, ID No. D-2-NC104.
- Texas SweetHouse is a unique combination of Melt Ice Cream, a Fort Worth, Texas-based concept established in 2014, and a candy-focused retail concept featuring a variety of packaged candies, fudge, taffy, and curated gift baskets.
- The reconcept will provide travelers with a distinctive Texas-inspired confectionery experience while offering a diverse selection of sweet treats and giftable items.
- This action supports the Board's Concession Policy, 1.3.2 of providing and improving the shopping, dining, and service experience at DFW International Airport.

BUSINESS DEVELOPMENT INFORMATION:

- Not applicable

ADDITIONAL INFORMATION:

- Board Resolution 2025-09-296 approved to reconcept Michael Kors /Kate Spade to M&M Store and Hershey's with an extended term. Due to an unforeseen prolonged development timeline, the reconcepting to a new brand was necessary.

Fund	Project Number	External Funding Source
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Attachments: None

Approvals

Zenola Campbell, Vice President - Concessions
Tamela Burks Lee, Vice President - Business Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/17/2026
Approved - 9/17/2026
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: October 1, 2026

**Revenue Management and
Customer Experience
Committee**

Resolution No.:

Subject: Concessions Lease Amendment - Duty Free Americas DFW Kids, LLC

Department: Concessions

Amount:

Revised Amount:

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to Reconcept Lease Number 011491 with Duty Free Americas DFW Kids, LLC dba Toys R Us, located in Terminal A, Gate A28.

BACKGROUND:

- Duty Free Americas DFW Kids, LLC, dba Toys R Us will reconcept the location to Melt Ice Cream, located in Terminal A, Gate A28, ID No. A-2-097F-A01.
- Melt Ice Cream, established in Fort Worth in 2014, is a locally based concept that handcrafts its ice cream and develops its own recipes for each cookie, providing a unique and fresh offering for DFW travelers.
- This action supports the Board's Concession Policy, 1.3.2 of providing and improving the shopping, dining, and service experience at DFW International Airport.

BUSINESS DEVELOPMENT INFORMATION:

- Not applicable

ADDITIONAL INFORMATION:

- Board Resolution 2025-09-295 approved to reconcept Toys R Us to M&M Store for an extended term. Due to an unforeseen prolonged development schedule, a change in brands was necessary.

Fund	Project Number	External Funding Source
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Attachments: None

Approvals

Zenola Campbell, Vice President - Concessions
Tamela Burks Lee, Vice President - Business Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/17/2026
Approved - 9/17/2026
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: October 1, 2026

**Revenue Management and
Customer Experience
Committee**

Resolution No.:

Subject: Concessions Lease Amendments - Blue Star Concessions J.V.

Department: Concessions

Amount:

Revised Amount:

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve the Entity Change and Reconcept of Lease Numbers BLUE-0591 and BLUE-0592 dba DFW Mart North and DFW Mart South, and the term of the lease agreement will be extended 15 years, expiring January 1, 2042.

BACKGROUND:

- Blue Star Concessions J.V shall assign both leases to DFW Lucky 7, LLC.
- DFW Mart North located at 2900 N. Airfield Drive, shall be reconcepted to 7-Eleven
 - The term of the Lease Agreement will be extended 15 years, effective January 1, 2027.
 - The minimum annual guarantee will be \$329,803 with a 3% increase per year.
 - Concessionaire shall pay a percentage rent of 6.2% across all categories.
 - Concessionaire shall pay \$249,000 for ground rent with a 3% increase per year.
 - Additional scope includes:
 - Removal of the car wash. Repave for 18-wheeler parking.
 - Addition of a freestanding Starbucks.
 - The minimum annual guarantee will be \$44,658.24
 - Percentage Rent shall be 6.2% for food and beverages.
 - Existing connected Whataburger maintained.
- DFW Mart South located at 2344 Rental Car Drive, shall be reconcepted to 7-Eleven.
 - The term of the Lease Agreement will be extended 15 years, effective January 1, 2027.
 - The minimum annual guarantee will be \$156,657 with a 3% increase per year.
 - Concessionaire shall pay a percentage rent of 6.2% across all categories.
 - Concessionaire shall pay \$191,500 for ground rent with a 3% increase per year.
 - Additional scope includes:
 - Removal of the connected Whataburger.
- This action supports the Board's Concession Policies, 1.3.2 Providing and Improving the Shopping, Dining and Service Experience at DFW International Airport and 2.2.1 Direct Negotiation.

BUSINESS DEVELOPMENT INFORMATION:

- The annual goal for the Board's Small Business Enterprise Concessions (SBEC) Program is 31%.
- In accordance with the Board's SBEC Program, the SBEC goal for this lease is 35%. The SBE goal for design and construction is 30%.
- DFW Lucky 7, LLC joint venture has committed to 35% SBEC participation. DFW Lucky 7, LLC joint venture comprises Air Star Concessions, Ltd (SBEC, 35%), PhaseNext Hospitality, LLC (10%), OneSource Executive Consulting, LLC (10%), and LTS-Marquis DLV/IAH, LLC (45%).
- DFW Lucky 7, LLC has committed to 30% SBE participation in the design and construction of the leased spaces.

ADDITIONAL INFORMATION:

Fund	Project Number	External Funding Source
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Attachments: None

Approvals

Zenola Campbell, Vice President - Concessions
Tamela Burks Lee, Vice President - Business Development

Approved - 9/16/2026
Approved - 9/21/2026

Concessions Lease Amendments - Blue Star Concessions J.V.

Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 9/21/2026
Approved - 9/21/2026
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: October 1, 2026

**Revenue Management and
Customer Experience
Committee**

Resolution No.:

Subject: Concessions Lease Agreement - DFW Lucky 7, LLC

Department: Concessions

Amount:

Revised Amount:

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to enter into a Lease agreement with DFW Lucky 7, LLC for the operation of a Whataburger on Southgate Plaza Pad Site A, and the term of the lease agreement will be for 20 years, expiring January 1, 2047.

BACKGROUND:

- As a result of a direct negotiation, DFW Lucky 7, LLC will build and operate a freestanding Whataburger and drive-thru at DFW Southgate Plaza, on Pad Site A.
 - The initial Minimum Annual Guarantee shall be \$82,825.42 with a 3% increase per year.
 - The term of the Lease agreement will be 20 years commencing upon completion of the project.
 - Concessionaire shall pay \$103,122.75 for ground rent with a 3% increase per year.
 - Percent rent shall be 6.2% for food and beverages and miscellaneous.
- This action supports the Board's Concession Policy, 2.2.1 Direct Negotiation.

BUSINESS DEVELOPMENT INFORMATION:

- The annual goal for the Board's Small Business Enterprise Concessions (SBEC) Program is 31%.
- In accordance with the Board's SBEC Program, the SBEC goal for this lease is 35%. The SBE goal for design and construction is 30%.
- DFW Lucky 7, LLC joint venture has committed to 35% SBEC participation. DFW Lucky 7, LLC joint venture comprises Air Star Concessions, Ltd (SBEC, 35%), PhaseNext Hospitality, LLC (10%), OneSource Executive Consulting, LLC (10%), and LTS-Marquis DLV/IAH, LLC (45%).
- DFW Lucky 7, LLC has committed to 30% SBE participation in the design and construction of the leased spaces.

ADDITIONAL INFORMATION:

Fund	Project Number	External Funding Source
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Attachments: None

Approvals

Zenola Campbell, Vice President - Concessions
Tamela Burks Lee, Vice President - Business Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 9/16/2026
Approved - 9/21/2026
Approved - 9/21/2026
Approved - 9/21/2026
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: October 1, 2026

**Revenue Management and
Customer Experience
Committee**

Resolution No.:

Subject: Professional Research Data Collection Services

Department: Customer Experience

Amount: \$2,483,764.34

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve contract no. PA2157 for Professional Research Data Collection Services with Social Marketology of Mansfield, Texas in an amount not to exceed \$2,483,764.34 for the five-year term of the contract with a start date of October 2026; and that the Chief Executive or designee is authorized to execute said contract.

BACKGROUND:

- This contract will provide onsite multilingual and English-speaking professional interviewers to administer research surveys, interpret traveler comments and probe for accurate and detailed responses.
- This Contract will also provide an onsite supervisor that understands the objective, logic, and methodology of each study to manage interviewers, monitor quotas, ensure data accuracy, and provide analysis of sample distribution and qualitative feedback on data collected.
- The airport's research surveys support key management decisions regarding customer experience and the testing of consumer preferences and behavior.
- Replaces an existing contract that has been in place for approximately five years.

BUSINESS DEVELOPMENT INFORMATION:

- In accordance with the Board's SBE Program, the SBE goal for this contract is 15%.
- Social Marketology, a certified Small Business Enterprise, has committed to achieving 100% through self-performance.

ADDITIONAL INFORMATION:

- The submissions were evaluated based on criteria outlined in the solicitation.
- Four proposals were received on or before the due date of June 30, 2026.

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Dean Ahmad, Vice President - Customer Experience	Approved - 9/16/2026
Tracy Barker, Vice President - Procurement and Materials Management	Approved - 9/16/2026
Tamela Burks Lee, Vice President - Business Development	Approved - 9/16/2026
Abel Palacios, Vice President - Finance	Approved - 9/17/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 9/17/2026
Christopher McLaughlin, Chief Executive Officer	New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: October 1, 2026

**Revenue Management and
Customer Experience
Committee**

Resolution No.:

Subject: Escalator and Moving Sidewalk Cleaning

Department: Customer Experience

Amount: \$2,207,970.41

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve contract no. PA2141 for Escalator and Moving Sidewalk Cleaning with APPRO Inc. of Carrollton, Texas in an amount not to exceed \$2,207,970.41 for the five-year term of the contract with a start date of October 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- The contract will provide deep cleaning of all the escalators and moving sidewalks within the terminal and terminal garages.
- Replaces an existing contract that has been in place for five years.

BUSINESS DEVELOPMENT INFORMATION:

- In accordance with the Board's SBE Program, the SBE goal for this contract is 10%.
- APPRO Inc. has committed to achieving 10% SBE participation utilizing Unica Enterprises (10%).

ADDITIONAL INFORMATION:

- The submissions were evaluated based on criteria outlined in the solicitation.
- Five proposals were received on or before the due date of June 29, 2026.

Fund	Project Number	External Funding Source
Operating Fund		
Attachments: None		

Approvals

Dean Ahmad, Vice President - Customer Experience	Approved - 9/16/2026
Tracy Barker, Vice President - Procurement and Materials Management	Approved - 9/16/2026
Tamela Burks Lee, Vice President - Business Development	Approved - 9/16/2026
Abel Palacios, Vice President - Finance	Approved - 9/17/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 9/17/2026
Christopher McLaughlin, Chief Executive Officer	New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: October 1, 2026

**Revenue Management and
Customer Experience
Committee**

Resolution No.:

Subject: Rental Car Center Buses

Department: Transportation Business Unit

Amount: \$33,399,593

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to issue purchase order DFW20655 with Gillig LLC of Livermore, California for the purchase of twenty, 40-foot Compressed Natural Gas Buses (CNGs) and eight, 40-foot Battery Electric Buses (BEBs) along with associated support equipment in the amount of \$33,399,593 with a purchase date of October 2026; and that the Chief Executive Officer or designee is authorized to issue said purchase order.

BACKGROUND:

- In FY26, the Rental Car buses transported 6.3 million customers.
- The airport operates a total of 59 buses to serve Rental Car Center customers and 28 of these are due for replacement.
- This purchase increases the number of electric buses in the fleet, aligning with DFW's strategic goal of zero emissions.
- The PFIC board approved this purchase on July 29, 2026.

BUSINESS DEVELOPMENT INFORMATION:

- Not subject to a contract-specific goal. (Goods/Finished Products)

ADDITIONAL INFORMATION:

- This purchase will be made through the Washington State Department of Enterprise Services contract no.04824, which is available to local government agencies.
- The board authorized the use of the Washington State Department of Enterprise Services cooperative by Resolution No. 2025-08-252, dated August 7, 2025.

Fund	Project Number	External Funding Source
PFIC		

Attachments: None

Approvals

Sharon McCloskey, Vice President - Transportation Business Unit
Tracy Barker, Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/16/2026
Approved - 9/17/2026
Approved - 9/17/2026
New -