

Agenda
Dallas Fort Worth International Airport
Board of Directors
May 7, 2026
8:30 AM

Meeting Place
2400 Aviation Drive
Board Room – DFW Airport Headquarters Building DFW Airport, TX 75261



This meeting location is accessible. Requests for accommodations or interpretive services must be made 48 hours prior to this meeting by contacting Board Secretary at 972 973-4829, or T.D. 1-800-RELAY-TX (1-800-735-2989) for information or assistance.

For DFW Airport Board Meeting Information or to register to speak at a Board Meeting, please call 972 973-4829 by 12:00 p.m. the day before the meeting.

Consent Agenda – all items under this heading are a part of the Consent Agenda and require little or no deliberation by the Board. Approval of the Consent Agenda authorizes the Chief Executive Officer or his designee to implement each item in accordance with staff recommendation.

A closed executive session may be held with respect to a posted agenda item if the discussion concerns one of the following:

1. Contemplated or pending litigation or matters where legal advice is requested of the Board’s Legal Counsel. Texas Government Code Section 551.071.
2. Discussion concerning sale or lease of real property, or negotiated contracts for donations to the Board, when such discussions would have a detrimental effect on the negotiating position of the Board. Texas Government Code Section 551.072.
3. Personnel matters involving discussions of the qualifications or performance of identifiable individuals already employed or being considered for employment by the Board. Texas Government Code Section 551.074.
4. The deployment, or specific occasions for implementation, of security personnel or devices. Texas Government Code Section 551.076.

AGENDA

- A. Invocation
- B. Pledge of Allegiance
- C. Announcements
- D. Financial Report
- E. Revenue Management and Customer Experience Division Update - Ken Buchanan
- F. Approve Minutes of the Regular Board of Directors Meeting of April 2, 2026

INFRASTRUCTURE AND DEVELOPMENT COMMITTEE

Consent Items for Consideration

Tammy Huddleston	I-1.	Approve to ratify contract no. PA2048 for C-D Connector Pedestrian Bridge Repair with Archer Western Construction LLC of Dallas, Texas in an amount not to exceed \$479,330.51 for the 259 calendar-day term of the contract with a start date of December 11, 2025; and that the Chief Executive Officer or designee is authorized to execute said contract.
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Action Items for Consideration

Tammy Huddleston	I-2.	Approve contract no. PA1890 for 18L/36R Material Testing and Inspection Services with Beyond Engineering and Testing, LLC of Round Rock, Texas in
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an amount not to exceed \$3,000,000 for the two-year term of the contract with a start date of May 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.

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|------------------|------|--|
| Tammy Huddleston | I-3. | Approve contract PA2039 for South Remote Parking Lot Expansion with Batson-Cook, Texas, LLC of Irving, Texas in an amount not to exceed \$11,635,514 for the 420 calendar-day term of the contract, with a start date of May 2026 and execute change orders to such contract on an as-needed basis, in the aggregate amount not to exceed \$700,000; and that the Chief Executive Officer or designee is authorized to execute said contract. Total action amount is \$12,335,514. |
| Tammy Huddleston | I-4. | Approve to ratify a reimbursable agreement contract no. PA2131 for Oncor Discretionary Service Agreement: DFW New East and West ARFF Project with Oncor Electric Delivery Company LLC of Irving, Texas in an amount not to exceed \$1,273,965 for the 684 calendar-day term of the agreement, with a start date of November 12, 2024; and that the Chief Executive Officer or designee is authorized to execute said agreement. |
| Tammy Huddleston | I-5. | Approve to increase contract no. PA1815 for Terminal F Skylink Station with Alstom Transport USA, Inc. of Pittsburgh, Pennsylvania in an amount not to exceed \$3,953,609.35 for a revised not to exceed amount of \$31,108,722.35, current contract completion date of August 12, 2027, will be increased by 62 calendar days; and that the Chief Executive Officer or designee is authorized to execute said contract. |
| Tammy Huddleston | I-6. | Approve contract no. PA1692 for Replace 480V Switchgear and Sodium Hypochlorite System with Real Construction Group LLC of Dallas, Texas in an amount not to exceed \$13,980,082.27 for the 990 calendar-day term of the contract with a start date of May 2026; and that the Chief Executive Officer or designees is authorized to execute said contract. |

OPERATIONS AND TECHNOLOGY COMMITTEE

Consent Items for Consideration

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|----------------|------|--|
| Jarín Horton | O-1. | Approve to execute contract no. PA2127 for Runway Incursion Warning System (RIWS) with Indra Air Traffic, Inc. of Overland Park, Kansas in an amount not to exceed \$231,500 for the two-year term of the contract with a start date of May 2026; and that the Chief Executive Officer or designee is authorized to execute said contract. |
| Jarín Horton | O-2. | Approve contract no. PA2168 for ADS-B Transponders with PASSUR Aerospace, Inc., of Orlando, Florida in an amount not to exceed \$491,090.50 for the five-year term of the contract with a start date of May 2026; and that the Chief Executive Officer or designee is authorized to execute said contract. |
| Naveen Bandla | O-3. | Approve contract no. PA2014 for Aviation Data Services with LNRS Data Services Inc, dba Cirium of Houston, Texas in an amount not to exceed \$254,850, for the five-year term of the contract, with a start date of May 2026; and that the Chief Executive Officer or designee is authorized to execute said contract. |
| Michael Youngs | O-4. | Approve contract no. PA2151 for Bitsight Cyber Threat Intel, with CyberWatch Systems, of Plano, Texas, in an amount not to exceed \$145,635, for the three- |

year term of the contract, with a start date of May 2026; and that the Chief Officer or designee is authorized to execute said contract.

Action Items for Consideration

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| Jon Taylor | O-5. | Approve to issue two purchase order nos.: DFW17010 for Fire Rescue Pierce Mid-Mount Aerial Apparatus in an amount not to exceed \$2,154,408 and DFW16822 for Pierce Fire Apparatus Pumper in an amount not to exceed \$1,188,680, with Siddon Martin Emergency Group LLC of Denton, Texas with purchase dates of May 2026; and that the Chief Executive Officer or designee is authorized to execute said purchase orders. Total action amount is \$3,343,088. |
| Jon Taylor | O-6. | Approve to issue purchase order no. DFW17144, for Fire Rescue Spartan Pumper Apparatus Replacement with Metro Fire Apparatus Specialists, Inc. of Houston, Texas, in an amount not to exceed \$994,462 with a purchase date of May 2026; and that the Chief Executive Officer or designee is authorized to execute said purchase order. |
| Michael Youngs | O-7. | Approve to extend and increase contract no. 7007199 for Autodesk Build Software and Maintenance with DLT Solutions LLC, of Herndon, Virginia, in an amount not to exceed \$704,786.15 for a revised not to exceed contract amount of \$2,681,860.95, with a revised contract completion date of May 8, 2027; and that the Chief Executive Officer or designee is authorized to execute said contract. |
| Michael Youngs | O-8. | Approve contract no. PA2135 for Data Security Posture Management and Data Loss Prevention, with CyberWatch Systems, of Plano, Texas, in an amount not to exceed \$927,000, for a three-year term of the contract, with a start date of May 2026; and that the Chief Executive Officer or designee is authorized to execute said contract. |
| Michael Youngs | O-9. | Approve contract no. PA2162 for Smart Restroom Technology with Trax Analytics, LLC of Alpharetta, Georgia, in an amount not to exceed \$588,978, for the three-year term of the contract with a start date of May 2026; and that the Chief Executive Officer or designee is authorized to execute said contract. |

FINANCE, AUDIT AND ADMINISTRATION COMMITTEE

Consent Items for Consideration

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| Russell Selkirk | F-1. | Finds it in the best interest of the airport that the FY26 UASI DFW Airport-EOD ECMAN Operator Kits Grant Number: 5934501 be operated in FY2027 through Department of Public Safety; and Agrees to provide applicable matching funds for FY26 UASI DFW Airport-EOD ECMAN Operator Kits as required by the Homeland Security Grant Program (HSGP) grant application; and Agrees and assures that in the event of loss or misuse of the Office of the Governor funds, the funds will be returned to the Office of the Governor in full. Designates the Vice President of Treasury Management or designee as the grantee's authorized official and gives the authorized official the power to apply for, accept, reject, alter, or terminate the grant on behalf of the applicant agency. Designates the Chief Financial Officer or designee as the grantee's financial officer and gives the financial officer the power to submit financial and/or programmatic reports or alter a grant on behalf of the applicant agency. Approves the acceptance of FY26 UASI DFW Airport-EOD ECMAN Operator Kits Grant Number: 5934501. |
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| Russell Selkirk | F-2. | Approve to increase and extend contract no. 8005342 for Co-Financial Advisor Services with Hilltop Securities, Inc. of Fort Worth, Texas in an amount not to exceed \$52,500 for a revised amount of \$315,000 with a revised contract completion date of June 21, 2027; and that the Chief Executive Officer or designee is authorized to execute said contract. |
| Elaine Rodriguez | F-3. | Approve to increase contract no. PA1652 for Legal Services with Baker & Hostetler, LLP of Dallas, Texas, in an amount not to exceed \$75,000 for a revised not to exceed amount of \$124,900, the current contract completion date of December 8, 2027, is not affected by this change; and that the Chief Executive Officer or designee is authorized to execute said contract. |
| Tracy Barker | F-4. | Approve the Chief Executive Officer or designee to enter into an Interlocal Agreement with National Purchasing Partners (NPPGOV) of Seattle, Washington. |

Action Items for Consideration

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| Donnell Harvey | F-5. | Approve a reimbursement agreement with American Airlines for the Terminal F Fit Out Procurement and Construction Services for Phases 1 and 1A in an amount not to exceed \$50,000,000; and that the Chief Executive Officer or designee is authorized to execute said agreement. |
| Cyril Puthoff | F-6. | Approve contract no. PA2155 for Online Recruiting Services with LinkedIn Corporation, of Sunnyvale, California, in an amount not to exceed \$520,408.08 for the three-year term of the contract, with one, three-year renewal option with a start date of May 2026, and that the Chief Executive Officer or designee is authorized to executed said contract. |

REVENUE MANAGEMENT AND CUSTOMER EXPERIENCE COMMITTEE

Action Items for Consideration

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| Zenola Campbell | R-1. | Approve to amend Lease Number 008109 dba Einstein Bros. Bagels with M2 Concepts, LLC. |
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FULL BOARD

1. Registered Speakers (items unrelated to agenda items)
2. Next Committee Meetings: June 2, 2026
Next Board Meeting: June 4, 2026



Infrastructure and Development Committee Meeting
Tuesday, May 5, 2026
12:30 PM
AGENDA

1. Approve Minutes of the Infrastructure and Development Committee of March 31, 2026.

INFRASTRUCTURE AND DEVELOPMENT COMMITTEE

Consent Items for Consideration

- | | | |
|------------------|------|---|
| Tammy Huddleston | I-1. | Approve to ratify contract no. PA2048 for C-D Connector Pedestrian Bridge Repair with Archer Western Construction LLC of Dallas, Texas in an amount not to exceed \$479,330.51 for the 259 calendar-day term of the contract with a start date of December 11, 2025; and that the Chief Executive Officer or designee is authorized to execute said contract. |
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Action Items for Consideration

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| Tammy Huddleston | I-2. | Approve contract no. PA1890 for 18L/36R Material Testing and Inspection Services with Beyond Engineering and Testing, LLC of Round Rock, Texas in an amount not to exceed \$3,000,000 for the two-year term of the contract with a start date of May 2026; and that the Chief Executive Officer or designee is authorized to execute said contract. |
| Tammy Huddleston | I-3. | Approve contract PA2039 for South Remote Parking Lot Expansion with Batson-Cook, Texas, LLC of Irving, Texas in an amount not to exceed \$11,635,514 for the 420 calendar-day term of the contract, with a start date of May 2026 and execute change orders to such contract on an as-needed basis, in the aggregate amount not to exceed \$700,000; and that the Chief Executive Officer or designee is authorized to execute said contract. Total action amount is \$12,335,514. |
| Tammy Huddleston | I-4. | Approve to ratify a reimbursable agreement contract no. PA2131 for Oncor Discretionary Service Agreement: DFW New East and West ARFF Project with Oncor Electric Delivery Company LLC of Irving, Texas in an amount not to exceed \$1,273,965 for the 684 calendar-day term of the agreement, with a start date of November 12, 2024; and that the Chief Executive Officer or designee is authorized to execute said agreement. |
| Tammy Huddleston | I-5. | Approve to increase contract no. PA1815 for Terminal F Skylink Station with Alstom Transport USA, Inc. of Pittsburgh, Pennsylvania in an amount not to exceed \$3,953,609.35 for a revised not to exceed amount of \$31,108,722.35, current contract completion date of August 12, 2027, will be increased by 62 calendar days; and that the Chief Executive Officer or designee is authorized to execute said contract. |
| Tammy Huddleston | I-6. | Approve contract no. PA1692 for Replace 480V Switchgear and Sodium Hypochlorite System with Real Construction Group LLC of Dallas, Texas in an amount not to exceed \$13,980,082.27 for the 990 calendar-day term of the contract with a start date of May 2026; and that the Chief Executive Officer or designees is authorized to execute said contract. |

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: May 7, 2026

**Infrastructure and
Development Committee**

Resolution No.:

Subject: C-D Connector Pedestrian Bridge Repair

Department: Design, Code and Construction

Amount: \$479,330.51

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to ratify contract no. PA2048 for C-D Connector Pedestrian Bridge Repair with Archer Western Construction LLC of Dallas, Texas in an amount not to exceed \$479,330.51 for the 259 calendar-day term of the contract with a start date of December 11, 2025; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- During a recent inspection, a crack was identified in a concrete support of the pedestrian bridge connecting Terminals C and D, requiring prompt attention.
- This contract covers both temporary measures and permanent repairs to the concrete support, ensuring the pedestrian bridge remains in operation.

BUSINESS DEVELOPMENT INFORMATION:

- Not subject to a contract -specific goal (Contract Ratification)

ADDITIONAL INFORMATION:

- This contract is exempt from public procurement in accordance to Local Government Code 252.022, as it is a procurement necessary to preserve or protect the public health and safety of the Airport's traveling public, tenants and employees.

Fund	Project Number	External Funding Source
DFW Capital Acct		

Attachments: None

Approvals

Tammy Huddleston, Vice President - Design, Code and Construction
Tracy Barker, Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 4/22/2026
Approved - 4/22/2026
Approved - 4/23/2026
Approved - 4/23/2026
Approved - 4/23/2026
New -

C-D Connector Pedestrian Bridge Repair

Official Board Action - Consent

Resolution No.:

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: May 7, 2026

**Infrastructure and
Development Committee**

Resolution No.:

Subject: 18L/36R Material Testing and Inspection Services

Department: Design, Code and Construction

Amount: \$3,000,000

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve contract no. PA1890 for 18L/36R Material Testing and Inspection Services with Beyond Engineering and Testing, LLC of Round Rock, Texas in an amount not to exceed \$3,000,000 for the two-year term of the contract with a start date of May 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- This contract will provide materials testing and inspection services for the Runway 18L/36R Rehabilitation project.
- Materials testing and inspections are a requirement for the Airport's acceptance of materials and construction to ensure it meets the required quality standards.
- Services will be authorized and funded through the issuance of individual delivery orders as the work volume dictates and the Airport will have no obligation to purchase any specific quantity of services under this contract.

BUSINESS DEVELOPMENT INFORMATION:

- In accordance with the Board's SBE Program, the SBE goal for this contract is 18%
- Beyond Engineering & Testing, LLC has committed to achieving 18% SBE participation utilizing Alliance Geotechnical Group (10%), Geotex Engineering (4%), and TexTerra Engineers LLC (4%)

ADDITIONAL INFORMATION:

- 12 statements of qualifications were received on or before the due date of February 3, 2026, with one non-responsive submission.

Fund	Project Number	External Funding Source
Various		

Attachments: None

Approvals

Tammy Huddleston, Vice President - Design, Code and Construction	Approved - 4/22/2026
Tracy Barker, Vice President - Procurement and Materials Management	Approved - 4/22/2026
Tamela Burks Lee, Vice President - Business Development	Approved - 4/23/2026
Abel Palacios, Vice President - Finance	Approved - 4/23/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 4/23/2026
Christopher McLaughlin, Chief Executive Officer	New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: May 7, 2026

**Infrastructure and
Development Committee**

Resolution No.:

Subject: South Remote Parking Lot Expansion

Department: Design, Code and Construction

Amount: \$12,335,514

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve contract PA2039 for South Remote Parking Lot Expansion with Batson-Cook, Texas, LLC of Irving, Texas in an amount not to exceed \$11,635,514 for the 420 calendar-day term of the contract, with a start date of May 2026 and execute change orders to such contract on an as-needed basis, in the aggregate amount not to exceed \$700,000; and that the Chief Executive Officer or designee is authorized to execute said contract. Total action amount is \$12,335,514.

BACKGROUND:

- To accommodate projected customer demand, the South Remote Parking Lot will be expanded.
- This contract will add approximately 1,500 parking spaces for a total of 3,600 spaces. It also includes construction of a second entrance and exit, as well as an additional bus stop to support the new spaces.
- These improvements will provide customers with easier access to the expanded parking area and provide convenient access for the bus service to the terminals.

BUSINESS DEVELOPMENT INFORMATION:

- In accordance with the Board's SBE Program, the SBE Goal for this contract is 20%.
- Batson-Cook, Texas, LLC has committed to achieving 28.80% SBE participation utilizing Q. Roberts Trucking (28.80%).

ADDITIONAL INFORMATION:

- Low bid procurement.
- 12 bids were received on or before the due date of March 6, 2026, with two non-responsive submissions.
- Bid tabulation is attached.

Fund	Project Number	External Funding Source
Joint Capital Acct	2726201	

Attachments: PA2039 - South Remote Parking Lot Expansion Bid Tab

Approvals

Tammy Huddleston, Vice President - Design, Code and Construction	Approved - 4/22/2026
Tracy Barker, Vice President - Procurement and Materials Management	Approved - 4/22/2026
Tamela Burks Lee, Vice President - Business Development	Approved - 4/23/2026
Abel Palacios, Vice President - Finance	Approved - 4/23/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 4/23/2026
Christopher McLaughlin, Chief Executive Officer	New -

South Remote Parking Lot Expansion

Official Board Action - Action

Resolution No.:

**Contract No. PA2039
South Remote Parking Lot Expansion
Low Bid Summary**

Bidders	Bid Amounts
Batson-Cook Texas, LLC Irving, Texas	\$11,635,514
Archer Western Construction, LLC Irving, Texas	\$12,017,752.30
Urban Infraconstruction LLC Dallas, Texas	\$12,901,024.83
BOWA Construction Dallas, Texas	\$13,262,326.12
Steele Freeman, Inc. Fort Worth, Texas	\$13,891,268.76
Gilbert May, Inc. dba Phillip/May Corporation Dallas, Texas	\$13,991,333
Ragle, Inc. North Richland Hills, Texas	\$13,996,146.30
Reyes TX, Inc. Grand Prairie, Texas	\$14,300,067
Rebon, LLC Arlington, Texas	\$17,551,733
Real Construction Group LLC Dallas, Texas	\$17,552,667.91

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: May 7, 2026

**Infrastructure and
Development Committee**

Resolution No.:

Subject: Oncor Discretionary Service Agreement: DFW New East and West ARFF Project

Department: Design, Code and Construction

Amount: \$1,273,965

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to ratify a reimbursable agreement contract no. PA2131 for Oncor Discretionary Service Agreement: DFW New East and West ARFF Project with Oncor Electric Delivery Company LLC of Irving, Texas in an amount not to exceed \$1,273,965 for the 684 calendar-day term of the agreement, with a start date of November 12, 2024; and that the Chief Executive Officer or designee is authorized to execute said agreement.

BACKGROUND:

- The new East and West Aircraft Rescue and Firefighting (ARFF) stations, currently under construction, will consolidate four existing facilities into two locations.
- To meet the electrical demands of both facilities, installation of Oncor electrical infrastructure is required.
- This agreement authorizes Oncor to provide and install the necessary electrical service infrastructure for both stations.

BUSINESS DEVELOPMENT INFORMATION:

- Not subject to a contract - specific goal (Contract Ratification)

ADDITIONAL INFORMATION:

- Oncor Electric Delivery Company, LLC, of Irving, Texas, is a regulated Transmission and Distribution service which provides and holds franchise agreements with all five cities where the Airport resides, as well as a long-term agreement with the Airport Board to own, operate and maintain the electrical transmission and distribution system on the Airport.

Fund	Project Number	External Funding Source
DFW Capital Acct	2685901	

Attachments: None

Approvals

Tammy Huddleston, Vice President - Design, Code and Construction
Tracy Barker, Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 4/22/2026
Approved - 4/22/2026
Approved - 4/23/2026
Approved - 4/23/2026
Approved - 4/23/2026
New -

Oncor Discretionary Service Agreement: DFW New East and West ARFF Project

Official Board Action - Action

Resolution No.:

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: May 7, 2026

**Infrastructure and
Development Committee**

Resolution No.:

Subject: Skylink Station Public Address System

Department: Design, Code and Construction

Amount: \$3,953,609.35

Revised Amount: \$31,108,722.35

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to increase contract no. PA1815 for Terminal F Skylink Station with Alstom Transport USA, Inc. of Pittsburgh, Pennsylvania in an amount not to exceed \$3,953,609.35 for a revised not to exceed amount of \$31,108,722.35, current contract completion date of August 12, 2027, will be increased by 62 calendar days; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- This action authorizes the replacement of the public address system infrastructure serving the ten existing Skylink Stations as well as incorporating the new Terminal F Skylink Station public address infrastructure into the system.
- Testing and evaluation determined that the public address system infrastructure in the other Terminals is obsolete and requires replacement to meet current and future needs.
- Alstom, as the original equipment manufacturer and current operator of the Skylink System, is the only entity authorized to modify its proprietary public address system.

BUSINESS DEVELOPMENT INFORMATION:

- Not Applicable

ADDITIONAL INFORMATION:

- On December 4, 2025, by Resolution No. 2025-12-364, the Airport awarded contract no. PA1815, for Terminal F Skylink Station with Alstom Transport USA, Inc. of Pittsburgh, Pennsylvania.

Fund Joint Capital Acct	Project Number 2709703	External Funding Source
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Attachments: None

Approvals

Tammy Huddleston, Vice President - Design, Code and Construction	Approved - 4/22/2026
Tracy Barker, Vice President - Procurement and Materials Management	Approved - 4/22/2026
Tamela Burks Lee, Vice President - Business Development	Approved - 4/23/2026
Abel Palacios, Vice President - Finance	Approved - 4/23/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 4/23/2026
Christopher McLaughlin, Chief Executive Officer	New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: May 7, 2026

**Infrastructure and
Development Committee**

Resolution No.:

Subject: Replace 480V Switchgear and Sodium Hypochlorite System

Department: Design, Code and Construction

Amount: \$13,980,082.27

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve contract no. PA1692 for Replace 480V Switchgear and Sodium Hypochlorite System with Real Construction Group LLC of Dallas, Texas in an amount not to exceed \$13,980,082.27 for the 990 calendar-day term of the contract with a start date of May 2026; and that the Chief Executive Officer or designees is authorized to execute said contract.

BACKGROUND:

- The Central Utility Plant's (CUP) 480-volt switchgear provides the primary electrical distribution and protection for the CUP. The Sodium Hypochlorite Generation System produces sodium hypochlorite on site, which is injected into cooling water systems to control biological growth.
- Both systems were last renovated in 2005, and recent assessments indicate they now require replacement.
- This contract will replace both systems and includes the necessary architectural and mechanical rehabilitation to support the new equipment.

BUSINESS DEVELOPMENT INFORMATION:

- In accordance with the Board's SBE Program, the SBE goal for this contract is 17%.
- Real Construction Group, a certified Small Business Enterprise, has committed to achieving 98.89% participation, including 88.19% self-performance and 10.70% subcontracting participation utilizing Momentum Mechanical, Inc. (0.20%) and Endur Contractors, LLC (10.50%).

ADDITIONAL INFORMATION:

- Low bid procurement.
- Two bids were received on or before the due date of March 24, 2026.
- Bid tabulation is attached.

Fund	Project Number	External Funding Source
DFW Capital Acct	2723501	

Attachments: PA1692 - Replace 480V Switchgear and Sodium Hypochlorite System Bid Tab

Approvals

Tammy Huddleston, Vice President - Design, Code and Construction	Approved - 4/22/2026
Tracy Barker, Vice President - Procurement and Materials Management	Approved - 4/22/2026
Tamela Burks Lee, Vice President - Business Development	Approved - 4/23/2026
Abel Palacios, Vice President - Finance	Approved - 4/23/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 4/23/2026
Christopher McLaughlin, Chief Executive Officer	New -

Replace 480V Switchgear and Sodium Hypochlorite System

Official Board Action - Action

Resolution No.:

Contract No. PA1692
Replace 480V Switchgear and Sodium Hypochlorite System
Low Bid Summary

Bidders	Bid Amounts w/Allowance
Real Construction Group LLC Dallas, Texas	\$13,980,082.27
Structure Tone Southwest, LLC Dallas, Texas	\$17,889,335



Operations and Technology Committee Meeting

Tuesday, May 5, 2026

12:32 PM

AGENDA

1. Approve Minutes of the Operations and Technology Committee Meeting of March 31, 2026.

OPERATIONS AND TECHNOLOGY COMMITTEE

Consent Items for Consideration

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|----------------|------|--|
| Jarin Horton | O-1. | Approve to execute contract no. PA2127 for Runway Incursion Warning System (RIWS) with Indra Air Traffic, Inc. of Overland Park, Kansas in an amount not to exceed \$231,500 for the two-year term of the contract with a start date of May 2026; and that the Chief Executive Officer or designee is authorized to execute said contract. |
| Jarin Horton | O-2. | Approve contract no. PA2168 for ADS-B Transponders with PASSUR Aerospace, Inc., of Orlando, Florida in an amount not to exceed \$491,090.50 for the five-year term of the contract with a start date of May 2026; and that the Chief Executive Officer or designee is authorized to execute said contract. |
| Naveen Bandla | O-3. | Approve contract no. PA2014 for Aviation Data Services with LNRS Data Services Inc, dba Cirium of Houston, Texas in an amount not to exceed \$254,850, for the five-year term of the contract, with a start date of May 2026; and that the Chief Executive Officer or designee is authorized to execute said contract. |
| Michael Youngs | O-4. | Approve contract no. PA2151 for Bitsight Cyber Threat Intel, with CyberWatch Systems, of Plano, Texas, in an amount not to exceed \$145,635, for the three-year term of the contract, with a start date of May 2026; and that the Chief Officer or designee is authorized to execute said contract. |

Action Items for Consideration

- | | | |
|----------------|------|--|
| Jon Taylor | O-5. | Approve to issue two purchase order nos.: DFW17010 for Fire Rescue Pierce Mid-Mount Aerial Apparatus in an amount not to exceed \$2,154,408 and DFW16822 for Pierce Fire Apparatus Pumper in an amount not to exceed \$1,188,680, with Siddon Martin Emergency Group LLC of Denton, Texas with purchase dates of May 2026; and that the Chief Executive Officer or designee is authorized to execute said purchase orders. Total action amount is \$3,343,088. |
| Jon Taylor | O-6. | Approve to issue purchase order no. DFW17144, for Fire Rescue Spartan Pumper Apparatus Replacement with Metro Fire Apparatus Specialists, Inc. of Houston, Texas, in an amount not to exceed \$994,462 with a purchase date of May 2026; and that the Chief Executive Officer or designee is authorized to execute said purchase order. |
| Michael Youngs | O-7. | Approve to extend and increase contract no. 7007199 for Autodesk Build Software and Maintenance with DLT Solutions LLC, of Herndon, Virginia, in an amount not to exceed \$704,786.15 for a revised not to exceed contract amount of \$2,681,860.95, with a revised contract completion date of May 8, 2027; and that the Chief Executive Officer or designee is authorized to execute said contract. |



- | | | |
|----------------|------|---|
| Michael Youngs | O-8. | Approve contract no. PA2135 for Data Security Posture Management and Data Loss Prevention, with CyberWatch Systems, of Plano, Texas, in an amount not to exceed \$927,000, for a three-year term of the contract, with a start date of May 2026; and that the Chief Executive Officer or designee is authorized to execute said contract. |
| Michael Youngs | O-9. | Approve contract no. PA2162 for Smart Restroom Technology with Trax Analytics, LLC of Alpharetta, Georgia, in an amount not to exceed \$588,978, for the three-year term of the contract with a start date of May 2026; and that the Chief Executive Officer or designee is authorized to execute said contract. |

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: May 7, 2026

**Operations and Technology
Committee**

Resolution No.:

Subject: Runway Incursion Warning System

Department: Operations

Amount: \$231,500

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to execute contract no. PA2127 for Runway Incursion Warning System (RIWS) with Indra Air Traffic, Inc. of Overland Park, Kansas in an amount not to exceed \$231,500 for the two-year term of the contract with a start date of May 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- Continues runway incursion prevention services provided by contract that has been in place for the past five years.
- The system provides direct runway incursion warnings (both visually and audibly) for all authorized unescorted vehicle operators in the movement area portion of the AOA.
- The system further provides real-time situational awareness of all authorized vehicles and aircraft operating in the movement and non-movement areas of the Airport.
- Following any reported incidents, the system allows for replay access to investigate and determine the circumstances involved.

BUSINESS DEVELOPMENT INFORMATION:

- No SBE goal determined. (Limited Availability)

ADDITIONAL INFORMATION:

- This is a Sole Source.

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Lisa Gahm, Vice President - Operations	Approved - 4/21/2026
Tracy Barker, Vice President - Procurement and Materials Management	Approved - 4/22/2026
Tamela Burks Lee, Vice President - Business Development	Approved - 4/23/2026
Abel Palacios, Vice President - Finance	Approved - 4/23/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 4/23/2026
Christopher McLaughlin, Chief Executive Officer	New -

Runway Incursion Warning System

Official Board Action - Consent

Resolution No.:

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: May 7, 2026

**Operations and Technology
Committee**

Resolution No.:

Subject: ADS-B Transponders

Department: Operations

Amount: \$491,090.50

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve contract no. PA2168 for ADS-B Transponders with PASSUR Aerospace, Inc., of Orlando, Florida in an amount not to exceed \$491,090.50 for the five-year term of the contract with a start date of May 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- The contract is for the purchase, installation, commissioning, and maintenance of Vehicle Movement Area Transponder (VMAT) units for 60 designated airport ground vehicles.
- It includes the coordination with the Federal Communications Commission, Federal Aviation Administration, and DFW Airport to obtain all required licensing and approvals.
- The VMATs will enhance airfield surface situational awareness between aircraft and vehicles, incorporate into the FAA's existing surveillance and collision avoidance technologies, reduce runway incursions, and ensure seamless interoperability with DFW Airport's existing surveillance and safety systems.

BUSINESS DEVELOPMENT INFORMATION:

- Not subject to a contract-specific goal. (Emergency Purchase for the Public Health & Safety)

ADDITIONAL INFORMATION:

- This contract is exempt from public procurement in accordance to Local Government Code 252.022, as it is a procurement necessary to preserve or protect the public health and safety of the Airport's traveling public, tenants and employees.

Fund	Project Number	External Funding Source
Various		

Attachments: None

Approvals

Lisa Gahm, Vice President - Operations	Approved - 4/21/2026
Tracy Barker, Vice President - Procurement and Materials Management	Approved - 4/22/2026
Tamela Burks Lee, Vice President - Business Development	Approved - 4/23/2026
Abel Palacios, Vice President - Finance	Approved - 4/23/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 4/23/2026
Christopher McLaughlin, Chief Executive Officer	New -

ADS-B Transponders

Official Board Action - Consent

Resolution No.:

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: May 7, 2026

**Operations and Technology
Committee**

Resolution No.:

Subject: Aviation Data Service

Department: Enterprise Data and Analytics

Amount: \$254,850

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve contract no. PA2014 for Aviation Data Services with LNRS Data Services Inc, dba Cirium of Houston, Texas in an amount not to exceed \$254,850, for the five-year term of the contract, with a start date of May 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- LNRS dba Cirium is a standard industry source for aviation data, used by global airports and airlines and serves as an air service analytics and benchmarking tool for the industry.
- Provides access to forward-looking airline schedules, hub structure, and capacity data up to 12 months in advance, which is a critical and unique data source for forecasting future demand trends, supporting both strategic planning and operational efficiency across the organization.
- Improves aviation analytics efficiency through an enterprise web-based system with multi-user access and automated reporting, reducing manual data processing and improving the timeliness of insights.

BUSINESS DEVELOPMENT INFORMATION:

- Not subject to a contract-specific goal. (Goods/Finished Products)

ADDITIONAL INFORMATION:

- Two proposals were received on or before the due date of January 12, 2026.

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Naveen Bandla, Vice President - Enterprise Data and Analytics

Approved - 4/22/2026

Tracy Barker, Vice President - Procurement and Materials Management

Approved - 4/22/2026

Tamela Burks Lee, Vice President - Business Development

Approved - 4/23/2026

Abel Palacios, Vice President - Finance

Approved - 4/23/2026

Elaine Rodriguez, General Counsel - Legal

Approved - 4/23/2026

Christopher McLaughlin, Chief Executive Officer

New -

Aviation Data Service

Official Board Action - Consent

Resolution No.:

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: May 7, 2026

**Operations and Technology
Committee**

Resolution No.:

Subject: Bitsight Cyber Threat Intel

Department: Technology Services

Amount: \$145,635

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve contract no. PA2151 for Bitsight Cyber Threat Intel, with CyberWatch Systems, of Plano, Texas, in an amount not to exceed \$145,635, for the three-year term of the contract, with a start date of May 2026; and that the Chief Officer or designee is authorized to execute said contract.

BACKGROUND:

- Service scans the internet and gathers data about a company’s digital footprint looking for things like vulnerabilities, exposed systems, or compromised data.
- This provides capability along with benchmarking security scores against other organizations.
- This solution also assists in obtaining cyber insurance as underwriters can utilize the score to get a sense of the company’s cyber footprint. Bond rating agencies such as Moody’s are also utilizing the cyber score to determine the operational resiliency of companies selling bonds.
- Replaces an existing contract that was in place for five years.

BUSINESS DEVELOPMENT INFORMATION:

- Not subject to a contract-specific goal. (Goods/Finished Products)

ADDITIONAL INFORMATION:

- This purchase order will be made through TIPS, contract no. USA CWS-260105, which is available to local government agencies and has a three-year contract term.
- The Board authorized the use of the TIPS cooperative by Resolution No. 2024-01-010, dated January 11, 2024.

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Michael Youngs, Vice President - Technology Services	Approved - 4/22/2026
Tracy Barker, Vice President - Procurement and Materials Management	Approved - 4/22/2026
Tamela Burks Lee, Vice President - Business Development	Approved - 4/23/2026
Abel Palacios, Vice President - Finance	Approved - 4/23/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 4/23/2026
Christopher McLaughlin, Chief Executive Officer	New -

Bitsight Cyber Threat Intel

Official Board Action - Consent

Resolution No.:

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: May 7, 2026

**Operations and Technology
Committee**

Resolution No.:

Subject: Fire Fighting Apparatus

Department: Department of Public Safety

Amount: \$3,343,088

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to issue two purchase order nos.: DFW17010 for Fire Rescue Pierce Mid-Mount Aerial Apparatus in an amount not to exceed \$2,154,408 and DFW16822 for Pierce Fire Apparatus Pumper in an amount not to exceed \$1,188,680, with Siddon Martin Emergency Group LLC of Denton, Texas with purchase dates of May 2026; and that the Chief Executive Officer or designee is authorized to execute said purchase orders. Total action amount is \$3,343,088.

BACKGROUND:

- These units are being purchased to replace current vehicles that will reach end of service life.
- The vehicles will respond to emergency service calls within the central terminal area and other boundary areas of the airport.
- This action will support all fire and life safety calls and ensure the airport continues to provide the highest level of safety and security for its passengers and employees, while meeting all compliance requirements for vehicles of this type.

BUSINESS DEVELOPMENT INFORMATION:

- Not subject to a contract-specific goal. (Goods/Finished Products)

ADDITIONAL INFORMATION:

- The purchases will be made through HGAC contract no. FS12-23 which is available to local government agencies and has a four-year contract term.
- The board authorized the use of the HGAC cooperative by Resolution No. 97-07-181, dated July 3, 1997.

Fund	Project Number	External Funding Source
DFW Capital Acct	Various	

Attachments: None

Approvals

Jon Taylor, Vice President and Director - Department of Public Safety
Tracy Barker, Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 4/22/2026
Approved - 4/22/2026
Approved - 4/23/2026
Approved - 4/23/2026
Approved - 4/23/2026
New -

Fire Fighting Apparatus

Official Board Action - Action

Resolution No.:

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: May 7, 2026

**Operations and Technology
Committee**

Resolution No.:

Subject: Fire Rescue Spartan Pumper Apparatus Replacement

Department: Department of Public Safety

Amount: \$994,462

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to issue purchase order no. DFW17144, for Fire Rescue Spartan Pumper Apparatus Replacement with Metro Fire Apparatus Specialists, Inc. of Houston, Texas, in an amount not to exceed \$994,462 with a purchase date of May 2026; and that the Chief Executive Officer or designee is authorized to execute said purchase order.

BACKGROUND:

- This unit is being purchased to replace a current vehicle that will reach end of its service life.
- It will respond to emergency service calls within the central terminal area and other boundary areas of the airport.
- This unit will support all fire and life safety calls and ensures the airport continues to provide the highest level of safety and security for its passengers and employees, while meeting all compliance requirements for vehicles of this type.

BUSINESS DEVELOPMENT INFORMATION:

- Not subject to a contract-specific goal. (Goods/ Finished Products)

ADDITIONAL INFORMATION:

- The purchase will be made through Sourcewell cooperative contract no. 207504, which is available to local government agencies.
- The board authorized the use of the Sourcewell cooperative by Resolution No. 2023-08-187, dated August 10, 2023.

Fund	Project Number	External Funding Source
DFW Capital Acct	2738401	

Attachments: None

Approvals

Jon Taylor, Vice President and Director - Department of Public Safety	Approved - 4/22/2026
Tracy Barker, Vice President - Procurement and Materials Management	Approved - 4/22/2026
Tamela Burks Lee, Vice President - Business Development	Approved - 4/23/2026
Abel Palacios, Vice President - Finance	Approved - 4/23/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 4/23/2026
Christopher McLaughlin, Chief Executive Officer	New -

Fire Rescue Spartan Pumper Apparatus Replacement

Official Board Action - Action

Resolution No.:

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: May 7, 2026

**Operations and Technology
Committee**

Resolution No.:

Subject: Autodesk Build Software and Maintenance

Department: Technology Services

Amount: \$704,786.15

Revised Amount: \$2,681,860.95

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to extend and increase contract no. 7007199 for Autodesk Build Software and Maintenance with DLT Solutions LLC, of Herndon, Virginia, in an amount not to exceed \$704,786.15 for a revised not to exceed contract amount of \$2,681,860.95, with a revised contract completion date of May 8, 2027; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- This contract provides design and construction software for the management and fiscal accountability for construction projects in a centralized environment to ensure teams are working from the latest designs.
- The system is mobile-friendly to enable easy access and update of information in the field.
- Contract entitles the airport to receive future releases with enhanced functionality.

BUSINESS DEVELOPMENT INFORMATION:

- Not subject to a contract-specific goal (Goods/Finished Products)

ADDITIONAL INFORMATION:

- On April 7, 2022, by Resolution No. 2022-04-090, the Airport awarded contract no. 7007199, for Autodesk Build Software and Maintenance to DLT Solutions, LLC of Herndon, Virginia.
- The contract was modified on June 5, 2025, by Resolution No. 2025-06-201.

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Michael Youngs, Vice President - Technology Services	Approved - 4/22/2026
Tracy Barker, Vice President - Procurement and Materials Management	Approved - 4/22/2026
Tamela Burks Lee, Vice President - Business Development	Approved - 4/23/2026
Abel Palacios, Vice President - Finance	Approved - 4/23/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 4/23/2026
Christopher McLaughlin, Chief Executive Officer	New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: May 7, 2026

**Operations and Technology
Committee**

Resolution No.:

Subject: Data Security Posture Management and Data Loss Prevention

Department: Technology Services

Amount: \$927,000

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve contract no. PA2135 for Data Security Posture Management and Data Loss Prevention, with CyberWatch Systems, of Plano, Texas, in an amount not to exceed \$927,000, for a three-year term of the contract, with a start date of May 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- Award a contract to implement a tool that will establish classification and protection framework for the airport's data.
- Implementing this tool will close out a Deloitte recommendation and increase the cybersecurity maturity score assessment related to data access and security.
- Improves oversight of sensitive data by continuously validating access, tracking changes, and providing clear visibility into who accesses sensitive information.
- The solution will aid the airport in maintaining compliance with Payment Card Industry and Criminal Justice Information Systems requirements.

BUSINESS DEVELOPMENT INFORMATION:

- Not subject to a contract-specific goal. (Goods/Finished Products)

ADDITIONAL INFORMATION:

- This contract will be made through TIPS contract no 26-105, which is available to local government agencies and has a contract term of three years.
- The board authorized the use of the TIPS cooperative by Resolution No. 2024-01-010 dated January 11, 2024.

Fund	Project Number	External Funding Source
Various		

Attachments: None

Approvals

Michael Youngs, Vice President - Technology Services	Approved - 4/22/2026
Tracy Barker, Vice President - Procurement and Materials Management	Approved - 4/22/2026
Tamela Burks Lee, Vice President - Business Development	Approved - 4/23/2026
Abel Palacios, Vice President - Finance	Approved - 4/23/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 4/23/2026
Christopher McLaughlin, Chief Executive Officer	New -

Data Security Posture Management and Data Loss Prevention

Official Board Action - Action

Resolution No.:

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: May 7, 2026

**Operations and Technology
Committee**

Resolution No.:

Subject: Smart Restroom Technology

Department: Technology Services

Amount: \$588,978.00

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve contract no. PA2162 for Smart Restroom Technology with Trax Analytics, LLC of Alpharetta, Georgia, in an amount not to exceed \$588,978, for the three-year term of the contract with a start date of May 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- This contract supports ongoing maintenance of people counting and stall occupancy sensors in existing public terminal restrooms.

BUSINESS DEVELOPMENT INFORMATION:

- Not subject to a contract-specific goal. (Goods/Finished Products)

ADDITIONAL INFORMATION:

- This is a Sole Source.

Fund	Project Number	External Funding Source
Operations		

Attachments: None

Approvals

Michael Youngs, Vice President - Technology Services	Approved - 4/22/2026
Tracy Barker, Vice President - Procurement and Materials Management	Approved - 4/22/2026
Tamela Burks Lee, Vice President - Business Development	Approved - 4/23/2026
Abel Palacios, Vice President - Finance	Approved - 4/23/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 4/23/2026
Christopher McLaughlin, Chief Executive Officer	New -



Finance, Audit and Administration Committee Meeting

Tuesday, May 5, 2026

12:34 PM

AGENDA

- | | | |
|---------------|----|---|
| | 1. | Approve Minutes of the Finance, Audit and Administration Committee Meeting of March 31, 2026. |
| Abel Palacios | 2. | Financial Report |
| Aaron Munoz | 3. | Department of Audit Services' Quarterly Audit Update |

FINANCE, AUDIT AND ADMINISTRATION COMMITTEE

Consent Items for Consideration

- | | | |
|------------------|------|--|
| Russell Selkirk | F-1. | Finds it in the best interest of the airport that the FY26 UASI DFW Airport-EOD ECMAN Operator Kits Grant Number: 5934501 be operated in FY2027 through Department of Public Safety; and Agrees to provide applicable matching funds for FY26 UASI DFW Airport-EOD ECMAN Operator Kits as required by the Homeland Security Grant Program (HSGP) grant application; and Agrees and assures that in the event of loss or misuse of the Office of the Governor funds, the funds will be returned to the Office of the Governor in full. Designates the Vice President of Treasury Management or designee as the grantee's authorized official and gives the authorized official the power to apply for, accept, reject, alter, or terminate the grant on behalf of the applicant agency. Designates the Chief Financial Officer or designee as the grantee's financial officer and gives the financial officer the power to submit financial and/or programmatic reports or alter a grant on behalf of the applicant agency. Approves the acceptance of FY26 UASI DFW Airport-EOD ECMAN Operator Kits Grant Number: 5934501. |
| Russell Selkirk | F-2. | Approve to increase and extend contract no. 8005342 for Co-Financial Advisor Services with Hilltop Securities, Inc. of Fort Worth, Texas in an amount not to exceed \$52,500 for a revised amount of \$315,000 with a revised contract completion date of June 21, 2027; and that the Chief Executive Officer or designee is authorized to execute said contract. |
| Elaine Rodriguez | F-3. | Approve to increase contract no. PA1652 for Legal Services with Baker & Hostetler, LLP of Dallas, Texas, in an amount not to exceed \$75,000 for a revised not to exceed amount of \$124,900, the current contract completion date of December 8, 2027, is not affected by this change; and that the Chief Executive Officer or designee is authorized to execute said contract. |
| Tracy Barker | F-4. | Approve the Chief Executive Officer or designee to enter into an Interlocal Agreement with National Purchasing Partners (NPPGOV) of Seattle, Washington. |

Action Items for Consideration

- | | | |
|----------------|------|--|
| Donnell Harvey | F-5. | Approve a reimbursement agreement with American Airlines for the Terminal F Fit Out Procurement and Construction Services for Phases 1 and 1A in an amount not to exceed \$50,000,000; and that the Chief Executive Officer or designee is authorized to execute said agreement. |
| Cyril Puthoff | F-6. | Approve contract no. PA2155 for Online Recruiting Services with LinkedIn Corporation, of Sunnyvale, California, in an amount not to exceed \$520,408.08 |



for the three-year term of the contract, with one, three-year renewal option with a start date of May 2026, and that the Chief Executive Officer or designee is authorized to executed said contract.

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: May 7, 2026

**Finance, Audit, and
Administration Committee**

Resolution No.:

Subject: FY26 UASI DFW Airport-EOD ECMAN Operator Kits

Department: Treasury Management

Amount:

Revised Amount:

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Finds it in the best interest of the airport that the FY26 UASI DFW Airport-EOD ECMAN Operator Kits Grant Number: 5934501 be operated in FY2027 through Department of Public Safety; and Agrees to provide applicable matching funds for FY26 UASI DFW Airport-EOD ECMAN Operator Kits as required by the Homeland Security Grant Program (HSGP) grant application; and Agrees and assures that in the event of loss or misuse of the Office of the Governor funds, the funds will be returned to the Office of the Governor in full. Designates the Vice President of Treasury Management or designee as the grantee's authorized official and gives the authorized official the power to apply for, accept, reject, alter, or terminate the grant on behalf of the applicant agency. Designates the Chief Financial Officer or designee as the grantee's financial officer and gives the financial officer the power to submit financial and/or programmatic reports or alter a grant on behalf of the applicant agency. Approves the acceptance of FY26 UASI DFW Airport-EOD ECMAN Operator Kits Grant Number: 5934501.

BACKGROUND:

- FY26 UASI DFW Airport-EOD ECMAN Operator Kits will be carried out in FY2027
- The objective of this grant is to fund the procurement of diagnostic and circuit defeat equipment.

BUSINESS DEVELOPMENT INFORMATION:

- Not subject to a contract-specific goal. (Grants except those subject to local, state or federal regulations)

ADDITIONAL INFORMATION:

Fund	Project Number	External Funding Source

Attachments: None

Approvals

Russell Selkirk, Vice President - Treasury Management
Tamela Burks Lee, Vice President - Business Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 4/22/2026
Approved - 4/23/2026
Approved - 4/23/2026
Approved - 4/23/2026
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: May 7, 2026

**Finance, Audit, and
Administration Committee**

Resolution No.:

Subject: Co-Financial Advisor Services

Department: Treasury Management

Amount: \$52,500

Revised Amount: \$315,000

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to increase and extend contract no. 8005342 for Co-Financial Advisor Services with Hilltop Securities, Inc. of Fort Worth, Texas in an amount not to exceed \$52,500 for a revised amount of \$315,000 with a revised contract completion date of June 21, 2027; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- This action extends contract duration to June 2027 and allocates required funding.
- The contract provides a mechanism to support continuity of municipal advisory services during ongoing debt governance modernization and upcoming bond issuance activities.
- Financial advisors provide a myriad of services to the airport, including a range from policy and strategy guidance to advising on specific bond transactions and structures.

BUSINESS DEVELOPMENT INFORMATION:

- Not Applicable

ADDITIONAL INFORMATION:

- On January 7, 2021, by Resolution No. 2021-01-011, the Airport awarded contract no. 8005342 for Co-Financial Advisor Services to Hilltop Securities, Inc. of Fort Worth, Texas.

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Russell Selkirk, Vice President - Treasury Management	Approved - 4/22/2026
Tracy Barker, Vice President - Procurement and Materials Management	Approved - 4/22/2026
Tamela Burks Lee, Vice President - Business Development	Approved - 4/23/2026
Abel Palacios, Vice President - Finance	Approved - 4/23/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 4/23/2026
Christopher McLaughlin, Chief Executive Officer	New -

Co-Financial Advisor Services

Official Board Action - Consent

Resolution No.:

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: May 7, 2026

**Finance, Audit, and
Administration Committee**

Resolution No.:

Subject: Legal Services – Baker & Hostetler, LLP – Troy Adams

Department: Legal

Amount: \$75,000

Revised Amount: \$124,900

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to increase contract no. PA1652 for Legal Services with Baker & Hostetler, LLP of Dallas, Texas, in an amount not to exceed \$75,000 for a revised not to exceed amount of \$124,900, the current contract completion date of December 8, 2027, is not affected by this change; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- The action would increase the airport’s contract for legal services in connection with the ongoing lawsuit with Troy Adams.
- The Letter Agreement was entered into between the Dallas Fort Worth International Airport and Baker & Hostetler LLP of Dallas, Texas, effective December 9, 2024.

BUSINESS DEVELOPMENT INFORMATION:

- N/A

ADDITIONAL INFORMATION:

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Elaine Rodriguez, General Counsel - Legal	Approved - 4/21/2026
Tracy Barker, Vice President - Procurement and Materials Management	Approved - 4/22/2026
Tamela Burks Lee, Vice President - Business Development	Approved - 4/23/2026
Abel Palacios, Vice President - Finance	Approved - 4/23/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 4/23/2026
Christopher McLaughlin, Chief Executive Officer	New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: May 7, 2026

**Finance, Audit, and
Administration Committee**

Resolution No.:

Subject: Interlocal Agreement with the National Purchasing Partners

Department: Procurement and Materials Management

Amount:

Revised Amount:

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve the Chief Executive Officer or designee to enter into an Interlocal Agreement with National Purchasing Partners (NPPGOV) of Seattle, Washington.

BACKGROUND:

- Enter into an Interlocal Agreement with National Purchasing Partners to purchase goods and services off of NPPGOV contracts.
- The agreement provides a means for the airport to purchase future goods and services.

BUSINESS DEVELOPMENT INFORMATION:

- Not subject to a contract-specific goal. (Interlocal/Interagency agreements)

ADDITIONAL INFORMATION:

- Texas Government Code, Chapter 791, and Subchapter F, Chapter 271, Texas Local Government Code, Section 271.102 authorizes a local government to participate in a cooperative purchasing program with another local government or local cooperative organization. A local government that purchases goods and services pursuant to a cooperative purchasing program with another local government satisfies the requirement of the local government to seek competitive bids for the purchase of goods and services.

Fund	Project Number	External Funding Source
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Attachments: None

Approvals

Tracy Barker, Vice President - Procurement and Materials Management

Approved - 4/22/2026

Tamela Burks Lee, Vice President - Business Development

Approved - 4/23/2026

Abel Palacios, Vice President - Finance

Approved - 4/23/2026

Elaine Rodriguez, General Counsel - Legal

Approved - 4/23/2026

Christopher McLaughlin, Chief Executive Officer

New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: May 7, 2026

**Finance, Audit, and
Administration Committee**

Resolution No.:

Subject: American Airlines Reimbursement Agreement for the Terminal F Fit Out Procurement and Construction Services for Phases 1 and 1A

Department: Aviation Real Estate

Amount: \$50,000,000

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve a reimbursement agreement with American Airlines for the Terminal F Fit Out Procurement and Construction Services for Phases 1 and 1A in an amount not to exceed \$50,000,000; and that the Chief Executive Officer or designee is authorized to execute said agreement.

BACKGROUND:

- Fit out procurement and construction activities supporting Phases 1 and 1A shell installation.
- Interior and exterior finish-out work within Terminal F Phase 1 American back-of-house spaces.
- Furniture, fixtures & equipment associated with Terminal F Phase 1 hold rooms and gate areas.
- Miscellaneous equipment to support gate operations.
- Scope will include coordination with DFW's design builder for the finalization of the building layout and the configuration of building systems.

BUSINESS DEVELOPMENT INFORMATION:

- American Airlines has set a 20% goal on the Terminal F Fit Out Procurement and Construction Services for Phases 1 and 1A.
- American Airlines has estimated participation utilizing Diversified Electrical Solutions (13%), Momentum Mechanical, Inc. (3%), Denali CS (2%), Garland Glass & Mirror Co., Inc. (1%) and Carrco Painting Contractors, Inc. (1%).
- The 20% committed participation excludes \$8.3M in Owner's (American Airlines) contingency. Any SBE participation achieved on the contingency amount will be credited toward the SBE commitment.

ADDITIONAL INFORMATION:

- A supplemental funding request will be forthcoming to support procurement and construction activities associated with Terminal F Phase 1A.

Fund	Project Number	External Funding Source
Joint Capital Account	26990-61	

Attachments: None

Approvals

Donnell Harvey, Vice President - Aviation Real Estate	Approved - 4/22/2026
Tamela Burks Lee, Vice President - Business Development	Approved - 4/23/2026
Abel Palacios, Vice President - Finance	Approved - 4/23/2026
Elaine Rodriguez, General Counsel - Legal	Approved - 4/23/2026
Christopher McLaughlin, Chief Executive Officer	New -

American Airlines Reimbursement Agreement for the Terminal F Fit Out Procurement and Construction Services for Phases 1 and 1A

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: May 7, 2026

**Finance, Audit, and
Administration Committee**

Resolution No.:

Subject: Online Recruiting Services

Department: People Experience and Culture

Amount: \$520,408.08

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve contract no. PA2155 for Online Recruiting Services with LinkedIn Corporation, of Sunnyvale, California, in an amount not to exceed \$520,408.08 for the three-year term of the contract, with one, three-year renewal option with a start date of May 2026, and that the Chief Executive Officer or designee is authorized to executed said contract.

BACKGROUND:

- Strategic Talent Access: LinkedIn provides exclusive access to a global network of active and passive talent, which is essential to meeting the Airport's hiring demands for specialized, technical, and leadership roles that cannot be effectively sourced through traditional channels.
- Operational Efficiency & System Alignment: The platform's established integration with Workday Recruiting and Phenom CRM enables a seamless, end-to-end recruiting process, reducing manual effort, improving time-to-fill, and ensuring consistency across the candidate lifecycle.
- Enhanced Employer Branding & Targeted Outreach: LinkedIn supports targeted job marketing and employer branding at scale, increasing visibility of DFW's employment value proposition and improving applicant quality, reach, and conversion rates.

BUSINESS DEVELOPMENT INFORMATION:

- No SBE goal determined. (No Availability)

ADDITIONAL INFORMATION:

- This is a Sole Source.

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Cyril Puthoff, Vice President - People Experience and Culture
Tracy Barker, Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 4/22/2026
Approved - 4/22/2026
Approved - 4/23/2026
Approved - 4/23/2026
Approved - 4/23/2026
New -

Online Recruiting Services

Official Board Action - Action

Resolution No.:



Revenue Management and Customer Experience Committee Meeting

Tuesday, May 5, 2026

12:36 PM

AGENDA

1. Approve Minutes of the Revenue Management and Customer Experience Committee Meeting of March 31, 2026.

REVENUE MANAGEMENT AND CUSTOMER EXPERIENCE COMMITTEE

Action Items for Consideration

Zenola Campbell	R-1.	Approve to amend Lease Number 008109 dba Einstein Bros. Bagels with M2 Concepts, LLC.
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**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: May 7, 2026

**Revenue Management and
Customer Experience
Committee**

Resolution No.:

Subject: Concessions Lease Amendment - M2 Concepts, LLC

Department: Concessions

Amount:

Revised Amount:

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to amend Lease Number 008109 dba Einstein Bros. Bagels with M2 Concepts, LLC.

BACKGROUND:

- As a result of the Terminal A Pier Enhancement Project, the leased premises at this location will be impacted and expanded.
- The Minimum Annual Guarantee (MAG) shall be set to \$350,000, commencing in lease year two, for a term of twelve (12) years.
- The square footage shall increase from 627 to 1,528.
- The percentage rent shall be set to 17%.

BUSINESS DEVELOPMENT INFORMATION:

- Not Applicable

ADDITIONAL INFORMATION:

Fund	Project Number	External Funding Source
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Attachments: None

Approvals

Zenola Campbell, Vice President - Concessions
Tamela Burks Lee, Vice President - Business Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 4/21/2026
Approved - 4/23/2026
Approved - 4/23/2026
Approved - 4/23/2026
New -