



Minutes
Dallas Fort Worth International Airport
Board of Directors
Thursday, March 5, 2026
8:30 AM

Convening of the Meeting - The Regular Meeting of the Dallas Fort Worth International Airport Board of Directors was duly convened and held in the Board Room of the DFW Airport Headquarters building at 8:30 AM, on Thursday, March 5, 2026, pursuant to earlier notification thereof to the members of the Board and public. The following quorum was present:

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| Vernon Evans, Chair | Vincent Hall |
| Ben Leal, Vice Chair | Raanan Horowitz |
| Joel Burns, Secretary | Angela Hunt |
| Mayor Pro Tem Jesse Moreno | Mario Quintanilla |
| Mayor Pro Tem Carlos Flores | DeMetris Sampson |
| Monica Lira Bravo | Mayor Rick Stopfer |

Board Staff in Attendance:

Chris McLaughlin, Ken Buchanan, Maruchy Cantu, Mohamed Charkas, Chris Poinsette, Paul Puopolo, Jerome Woodard Elaine Rodriguez, Aaron Muñoz, James W. Baker III

AGENDA

A. Invocation

The invocation was given by Chaplain Greg McBrayer.

B. Pledge of Allegiance

The Pledge of Allegiance was recited.

C. Announcement

- Board Chair Vernon Evans honored Gyna Bivens, who passed away at 71 on February 9, remembering her integrity, servant leadership, and lasting impact on the Fort Worth and DFW community, and called for a moment of silence in her memory.
- Chris McLaughlin praised the DFW Airport Fire Department for earning both Texas Fire Chiefs Best Practices recognition and a rare ISO Class 1 rating, highlighting its elite performance, leadership, and commitment to safety, and congratulated Fire Chief Dan White and the team for their outstanding achievements.
- It was announced that DFW Airport was recognized for the fourth consecutive year as North America's best large airport for customer experience by Airports Council International and additionally honored at the Airport Experience News Conference for highest regard for customer service, highlighting the airport's continued excellence despite major construction and strong leadership across its teams.
- Eric Bowerman was honored with the Dallas CISO ORBIE Award for large organizations, recognizing his exceptional leadership in cybersecurity and his vital role in strengthening the airport's safety, resilience, and protection of critical infrastructure.
- Chris McLaughlin announced that he, Jerome Woodard and Erica Mulder, met with federal officials and the Texas congressional delegation in Washington, DC to advance key priorities like security, customs operations, and resource alignment, reinforcing strong partnerships and national support for the airport's continued growth and operational excellence.
- DFW Airport leadership recognized Employee Appreciation Week, celebrating the dedication and contributions of its workforce and emphasizing that their commitment and collaboration are essential to

maintaining high standards and driving the airport's continued success and future growth.

- Chris McLaughlin announced that Kevin Haas was promoted to Vice President of Commercial Development, bringing nearly two decades of aviation and real estate experience to lead DFW's strategic development efforts following the retirement of John Brookby.
- It was announced that Brian Butler was introduced as DFW's new Executive Vice President and Chief Financial Officer, bringing extensive experience and industry recognition to succeed the retiring Chris Poinatte and continue strengthening the airport's financial leadership.
- Chris Poinatte was honored on his retirement after 23 years of service, recognizing his pivotal leadership over finance, procurement, and technology, his role in delivering major initiatives like multi-billion-dollar airline agreements and capital projects, and his lasting impact on the airport's financial strength, modernization, and global standing, along with heartfelt appreciation for his character, mentorship, and dedication.

D. Financial Report

The Financial Report was presented by Chris Poinatte, Executive Vice President and Chief Financial Officer.

E. Innovation, Insights & Technology Division Update - Paul Puopolo

The Innovation, Insights and Technology Division update was presented by Paul Puopolo, Executive Vice President and Chief Technology and Innovation Officer.

F. Approve Minutes of the Special Board Meeting of March 4, 2026

The Minutes were approved.

EXECUTIVE COMPENSATION AND RETIREMENT COMMITTEE

Action Items for Consideration

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|-----------------|------|---|
| Russell Selkirk | E-1. | <p>Approve the exchange of investment vehicles managed by Hardman Johnston Global Advisors (HJGA) for DFW's Retirement Trust from a Collective Investment Trust to a Limited Partnership.</p> <p>The Airport Board unanimously adopted Resolution 2026-03-49.</p> |
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INFRASTRUCTURE AND DEVELOPMENT COMMITTEE

Action Items for Consideration

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| Tammy Huddleston | I-1. | <p>Approve to increase contract no. PA1831 for Rental Car Center Master Renovation & BAS-HVAC Rehabilitation with James R. Thompson, Inc. of Dallas, Texas in an amount not to exceed \$1,299,314.54 for a revised not to exceed amount \$18,035,185.54, the current contract completion date of August 18, 2026 is not affected by this action; and that the Chief Executive Officer or designee is authorized to execute said contract.</p> <p>The Airport Board unanimously adopted Resolution 2026-03-50.</p> |
| Tammy Huddleston | I-2. | <p>Approve to ratify purchase order no. DFW15791 for Replacement of Collapsed Sanitary Sewer Line with North Texas Contracting, Inc. of Fort Worth, Texas in</p> |

an amount not to exceed \$1,000,000 with a start date of January 29, 2026, for the 92 calendar-day term of the purchase order; and that the Chief Executive Officer or designee is authorized to execute said purchase order.

The Airport Board unanimously adopted Resolution 2026-03-51.

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| Tammy Huddleston | I-3. | <p>Approve contract no. PA1905 for Terminal D SSCP Enhancements with Azteca Enterprises, LLC of Dallas, Texas in an amount not to exceed \$21,339,342 for the 510 calendar-day term of the contract with a start date of March 2026; and execute change orders to such contract on an as-needed basis, in the aggregate amount not to exceed \$2,000,000, for a total action amount of \$23,339,342.</p> <p>The Airport Board unanimously adopted Resolution 2026-03-52.</p> |
| Tammy Huddleston | I-4. | <p>Approve contract no. PA1721 for Runway 18L-36R Rehabilitation with Reyes TX, Inc. of Grand Prairie, Texas in an amount not to exceed \$162,534,928.93 for the 477 calendar-day term of the contract, with a start date March 2026; and execute change orders to such contract on an as-needed basis in the aggregate amount not to exceed \$16,254,000, for a total action amount of \$178,788,928.93; and that the Chief Executive Officer or designee is authorized to execute said contract.</p> <p>The Airport Board unanimously adopted Resolution 2026-03-53.</p> |
| Robert Gray | I-5. | <p>Approve contract no. PA2067 for Passenger Boarding Ramps, with Keith Consolidated Industries, Inc., of White City, Oregon in an amount not to exceed \$579,730, for a one-time purchase with a purchase date of March 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.</p> <p>The Airport Board unanimously adopted Resolution 2026-03-54.</p> |
| Robert Gray | I-6. | <p>Approve contract no. PA2040, Supply of Lamps and Ballasts, with Voss Electric Co., dba Voss Lighting of Farmers Branch, Texas in an amount not to exceed \$1,147,934.06, for the three-year term of the contract with a start date of March 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.</p> <p>The Airport Board unanimously adopted Resolution 2026-03-55.</p> |
| Kevin Haas | I-7. | <p>Approve the execution of a Lease Agreement with Runway Fulfillment Center TX Property Owner LP for +/- 10.55 acres of land; and that the Chief Executive Officer or designee is authorized to execute said agreement.</p> <p>The Airport Board unanimously adopted Resolution 2026-03-56.</p> |
| Kevin Haas | I-8. | <p>Approve the execution of a Lease Agreement with Runway Fulfillment Center TX Property Owner LP for +/- 9.73 acres of land; and that the Chief Executive Officer or designee is authorized to execute said agreement.</p> <p>The Airport Board unanimously adopted Resolution 2026-03-57.</p> |
| Kevin Haas | I-9. | <p>Approve the execution of a Lease Agreement with Runway Fulfillment Center TX Property Owner, L.P. for +/- 13.7 acres of land; and that the Chief Executive Officer or designee is authorized to execute said agreement.</p> <p>The Airport Board unanimously adopted Resolution 2026-03-58.</p> |
| Kevin Haas | I-10. | <p>Approve the execution of a Lease Agreement with Runway Fulfillment Center</p> |

TX Property Owner II LP for +/- 2.76 acres of land; and that the Chief Executive Officer or designee is authorized to execute said agreement.

The Airport Board unanimously adopted Resolution 2026-03-59.

OPERATIONS AND TECHNOLOGY COMMITTEE

Consent Items for Consideration

Michael Youngs O-1. Approve to extend and increase contract no. 7007377 for Adobe Software License with Insight Public Sector of Chandler, Arizona in an amount not to exceed \$182,000 for a revised not to exceed amount of \$649,012.56, with a revised contract completion date of March 2027; and that the Chief Executive Officer or designee is authorized to execute said contract.

The Airport Board unanimously adopted Resolution 2026-03-60.

Michael Youngs O-2. Approve to increase contract no. 8004215 for Level Three Autodock Support with ADB Safegate, LLC, Inc. of Columbus, Ohio in an amount not to exceed \$150,000 for a revised not to exceed amount of \$2,857,240.70, the current contract completion date of November 10, 2026, is not affected by this action; and that the Chief Executive Officer or designee is authorized to execute said contract.

The Airport Board unanimously adopted Resolution 2026-03-61.

Jon Taylor O-3. Approve to increase contract no. PA1306 for Vetted Day Pass with Aptaero, Inc. of Schaumburg, Illinois in an amount not to exceed \$111,500 for a revised not to exceed amount of \$721,650, the contract completion date of October 15, 2027, is not affected by this action; and that the Chief Executive Officer or designee is authorized to execute said contract.

The Airport Board unanimously adopted Resolution 2026-03-62.

Action Items for Consideration

Michael Youngs O-4. Approve contract no. PA2095 for Internet Service with the State Department of Information Resources (DIR) of Austin, Texas in an amount not to exceed \$7,000,000 for a three-year term of the contract, with a start date of March 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.

The Airport Board unanimously adopted Resolution 2026-03-63.

Michael Youngs O-5. Approve contract no. PA2087 for Dormakaba Equipment Maintenance and Support Services with Dormakaba USA of Reamstown, Pennsylvania in an amount not to exceed \$1,230,234.88 for the five-year term of the contract, with a start date of March 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.

The Airport Board unanimously adopted Resolution 2026-03-64.

Jon Taylor O-6. Approve contract no. PA2070 for DPS Uniforms, Accessories, and Specialty Clothing with Gall, LLC of Lexington, Kentucky in an amount not to exceed

\$2,200,000 for the two-year term of the contract with a start date of March 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.

The Airport Board unanimously adopted Resolution 2026-03-65.

FINANCE, AUDIT AND ADMINISTRATION COMMITTEE

Consent Items for Consideration

Russell Selkirk F-1. That the Board hereby finds it in the best interest of the airport that the FY27 DFW Airport Rifle-Resistant Body Armor Grant #5795801 be operated in FY2027 through the Department of Public Safety; and agrees to provide applicable matching funds for the FY27 DFW Airport Rifle-Resistant Body Armor as required by the FY27 Rifle-Resistant Body Armor Grant Program (BAGP); and agrees that in the event of loss or misuse of the Office of the Governor funds, the Board assures that the funds will be returned to the Office of the Governor in full; the Board designates the Vice President of Treasury Management or designee as the grantee's authorized official and gives the authorized official the power to apply for, accept, reject, alter, or terminate the grant on behalf of the applicant agency; and that the Board approves submission of the grant application for project FY27 DFW Airport Rifle-Resistant Body Armor to the Office of the Governor Public Safety Office.

The Airport Board unanimously adopted Resolution 2026-03-66.

Russell Selkirk F-2. That the Board hereby finds it in the best interest of the airport that the FY27 DFW Airport Cybersecurity Grant Project #5860101 be operated in FY2027 through Technology Services; and agrees to provide applicable matching funds for the FY27 DFW Airport Cybersecurity Grant Project as required by the State and Local Cybersecurity Grant Program (SLCGP); and agrees that in the event of loss or misuse of the Office of the Governor funds, the Board assures that the funds will be returned to the Office of the Governor in full; the Board designates the Vice President of Treasury Management or designee as the grantee's authorized official and gives the authorized official the power to apply for, accept, reject, alter, or terminate the grant on behalf of the applicant agency; and that the Board approves submission of the grant application for project FY27 DFW Airport Cybersecurity Grant Project to the Office of the Governor Public Safety Office.

The Airport Board unanimously adopted Resolution 2026-03-67.

Action Items for Consideration

Christopher Poinatte F-3. That, in consideration of the payment by the Pubic Facility Improvement Corporation (PFIC) to the Airport Board of the amount of \$40 million, the Airport Board approve the termination of the lease between the Board and the PFIC for the Campus West Facility and the release by the Board of any and all obligations of the PFIC under the terms of such lease.

The Airport Board unanimously adopted Resolution 2026-03-68.

Russell Selkirk F-4. That the Airport Board adopts the attached resolution approving the Amended and Restated Master Bond Ordinance and requesting approval of the

Amended and Restated Master Bond Ordinance by the Cities of Dallas and Fort Worth.

The Airport Board unanimously adopted Resolution 2026-03-69.

Russell Selkirk F-5. That the Airport Board adopts the attached resolution approving the Amended and Restated Fifty-Fifth Supplemental Concurrent Bond Ordinance and requesting approval of the Amended and Restated Fifty-Fifth Supplemental Concurrent Bond Ordinance by the Cities of Dallas and Fort Worth.

The Airport Board unanimously adopted Resolution 2026-03-70.

Russell Selkirk F-6. That the Airport Board approve the attached resolution, approving the form of the Seventy-Second Supplemental Concurrent Bond Ordinance and requesting its passage by the City Councils of Dallas and Fort Worth; and authorizing the Authorized Officers to take other necessary actions in connection therewith.

The Airport Board unanimously adopted Resolution 2026-03-71.

Russell Selkirk F-7. That the Airport Board adopts the attached resolution approving the Seventy-Third Supplemental Concurrent Bond Ordinance and requesting approval of the Seventy-Third Supplemental Concurrent Bond Ordinance by the Cities of Dallas and Fort Worth.

The Airport Board unanimously adopted Resolution 2026-03-72.

Russell Selkirk F-8. That the Airport Board adopts the attached resolution approving the Seventy-Fourth Supplemental Concurrent Bond Ordinance (relating to the Series I Commercial Paper Program) and requesting approval of the Seventy-Fourth Supplemental Concurrent Bond Ordinance by the Cities of Dallas and Fort Worth.

The Airport Board unanimously adopted Resolution 2026-03-73.

Russell Selkirk F-9. That the Airport Board adopts the attached resolution approving the Seventy-Fifth Supplemental Concurrent Bond Ordinance (relating to the Series II Commercial Paper Program) and requesting approval of the Seventy-Fifth Supplemental Concurrent Bond Ordinance by the Cities of Dallas and Fort Worth.

The Airport Board unanimously adopted Resolution 2026-03-74.

Russell Selkirk F-10. That the Airport Board approve the attached resolution, approving the reimbursement resolution that sets forth the annual request to provide DFW the ability to reimburse project costs with tax-exempt commercial paper proceeds.

The Airport Board unanimously adopted Resolution 2026-03-75.

Russell Selkirk F-11. That the Airport Board approved the attached amended Debt Policy.

The Airport Board unanimously adopted Resolution 2026-03-76.

Donnell Harvey F-12. Approve a new forty-year lease agreement with the Dallas-Fort Worth Fuel Company LLC to support capital improvements to the Airport Fuel Farm Facility, enhancing safety, operational efficiency, and ability to accommodate the current and future growth of the Airport.

The Airport Board unanimously adopted Resolution 2026-03-77.

REVENUE MANAGEMENT AND CUSTOMER EXPERIENCE COMMITTEE

Consent Items for Consideration

Zenola Campbell R-1. Approval to amend Lease Number 011514 with The Private Suite DFW, LLC dba PS DFW, to remove the requirement to reimburse DFW for all costs paid by DFW to U.S. Customs and Border Protection for the provision of communications and information technology equipment and services to PS DFW's leased premises.

The Airport Board unanimously adopted Resolution 2026-03-78.

Zenola Campbell R-2. Approve tradename change of Lease Number 011875 with Mitchell Olsen Partners DFW, LLC dba Salad and Go to Mad Greens.

The Airport Board unanimously adopted Resolution 2026-03-79.

Action Items for Consideration

Zenola Campbell R-3. Approve to enter into Lease Agreement 012016 with Java Star, Inc., dba The Coffee Bean and Tea Leaf.

The Airport Board unanimously adopted Resolution 2026-03-80.

Zenola Campbell R-4. Approve to amend Lease Number 010961 with TFP1, LLC., dba 360 West, Cake Bar / Kate Weiser Chocolate / Counter Coffee, Grab and Fly, Prep Kitchen, Trinity Groves Bar, Trinity Groves Kitchen, and Eatzi's.

The Airport Board unanimously adopted Resolution 2026-03-81.

Dean Ahmad R-5. Approve ratification of Amendment No. 3 to the Facility Lease with Aero DFW, LP to extend the facilities lease through July 31, 2030; and that the Chief Executive Officer or designee is authorized to execute said amendment.

The Airport Board unanimously adopted Resolution 2026-03-82.

Sharon McCloskey R-6. Approve contract no. PA1986 for Custodial Cleaning Supplies with Torrez Paper Company of Farmers Branch, Texas in an amount not to exceed \$16,144,084.21 for the five-year term of the contract with a start date of March 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.

The Airport Board unanimously adopted Resolution 2026-03-83.

FULL BOARD

1. Registered Speakers (items unrelated to agenda items.)

There were no registered speakers.

2. Next Committee Meetings: March 31, 2026

Next Board Meeting: April 2, 2026

Vernon Evans
Chair

Joel Burns
Secretary