

**Minutes
Dallas Fort Worth International Airport
Board of Directors
Thursday, June 5, 2025
8:30 AM**

Convening of the Meeting - The Regular Meeting of the Dallas Fort Worth International Airport Board of Directors was duly convened and held in the Board Room of the DFW Airport Headquarters building at 8:30 AM, on Thursday, June 5, 2025, pursuant to earlier notification thereof to the members of the Board and public. The following quorum was present:

DeMetris Sampson, Chair	Vincent Hall
Vernon Evans, Vice Chair	Mario Quintanilla
Mayor Mattie Parker	Gloria M. Tarpley
Mayor Pro Tem, Tennell Adkins	Mayor Wes Mays
Henry Borbolla III	
Joel Burns	

Board Staff in Attendance:

Chris McLaughlin, Ken Buchanan, Maruchy Cantu, Mohamed Charkas, Robert Horton, Chris Poinsette, Paul Puopolo, Elaine Rodriguez, Aaron Muñoz, James W. Baker III, LeeAnne Bounds

AGENDA

A. Invocation

The invocation was given by Chaplain Greg McBrayer.

B. Pledge of Allegiance

The Pledge of Allegiance was recited.

C. Announcements

- DFW Chief Executive Officer Chris McLaughlin expressed his gratitude to the Board for the opportunity to lead DFW and thanked the DFW team for the warm welcome he received, noting that six employee town halls were held the previous week.
- Statistics for the Memorial Day Weekend travel period were announced. DFW served over 1.5 million passengers, consistent with the previous year when accounting for weather impacts. The busiest day reached 273,000 passengers, slightly below last year. Front-line teams were recognized for delivering strong customer service throughout the holiday period.
- On May 7th, the Leading Excellence in Asian American Development (LEAAD) employee resource group held its annual event, *Fusion: A Journey through Asian American Traditions*, with over 130 participants. The event celebrated AAPI culture through performances in music, dance, and fashion, including a traditional Filipino dance by the Amihan Philippine Dance Society, a guzheng performance by the Dallas Guzheng Association, and a Bollywood dance by NASH Dance and Entertainment.
- It was announced that the summer internship program has begun, with DFW hosting twenty-one student interns across all five divisions. The program offers students valuable hands-on experience and insight into airport operations and DFW's commitment to excellence.
- On May 25th, the SERVE employee resource group participated in the Carry the Load event during the Dallas Memorial March at Reverchon Park. Sixty participants, including employees and their families, raised over \$2,800 to support military veterans, first responders, and their families nationwide. Appreciation was extended to Paul Puopolo, SERVE members, veterans, and all supporters involved.

D. Financial Report

The Financial Report was presented by Chris Poinatte, Executive Vice President of Finance and IT.

E. FY26 Budget Preview

The FY26 Budget Preview was presented by Chris Poinatte, Executive Vice President of Finance and IT.

F. Approve Minutes of the Regular Board Meeting of May 1, 2025.

The Minutes were approved.

RETIREMENT AND INVESTMENT COMMITTEE

Action Items for Consideration

Bryan Hedrick	R-1.	Approve to enter into an Asset Management Agreement with Dimensional Fund Advisors for the DFA U.S. Small Cap Value Fund (ticker DFSVX) in the amount of \$12 million; and that the Chief Executive Officer or designee is authorized to execute said agreement. The Airport Board unanimously adopted Resolution 2025-06-164.
Bryan Hedrick	R-2.	Approve to enter into an Asset Management Agreement with Strategic Value Partners, LLC for the SVP Special Situations Fund VI in the amount of \$10 million; and that the Chief Executive Officer or designee is authorized to execute said agreement. The Airport Board unanimously adopted Resolution 2025-06-165.
Bryan Hedrick	R-3.	Approve to enter into an Asset Management Agreement with Adams Street Partners for the Adams Street Co-Investment Fund VI in the amount of \$12.5 million; and that the Chief Executive Officer or designee is authorized to execute said agreement. The Airport Board unanimously adopted Resolution 2025-06-166.

OPERATIONS COMMITTEE

Consent Items for Consideration

Sandra Lancaster	O-1.	Approve to issue purchase order no. DFW9746, for Sky Track Forklift with Associated Supply Company, Inc., of Euless, Texas, in an amount not to exceed \$130,600 with a purchase date of June 2025; and that the Chief Executive Officer or designee is authorized to execute said purchase order. The Airport Board unanimously adopted Resolution 2025-06-167.
Jon Taylor	O-2.	Approve to execute contract PA1691 for Outdoor Range Target System with InVeris Training Solutions Inc. of Suwanee, Georgia, in an amount not to exceed \$180,180, for the five-year term of the contract with a start date of June 2025; and that the Chief Executive Officer or designee is authorized to execute said contract The Airport Board unanimously adopted Resolution 2025-06-168.

Action Items for Consideration

Mohamed Charkas	O-3.	Approve to execute contract no. PA1848, for Digital Transformation Consulting Services with Boston Consulting Group (BCG) of Boston, Massachusetts, in an amount not to exceed \$5,780,000, for the one-year term of the contract, with a start date of June 2025; and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2025-06-169.
Dillon Pettyjohn	O-4.	Approve to increase and extend contract no. 8500376, for Master Planner and Architect Services with Merchant Aviation, LLC, of Summit, New Jersey, in an amount not to exceed \$6,500,000, for a revised not to exceed contract amount of \$30,575,000, with a revised contract completion date of December 31, 2026; and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2025-06-170.
Dillon Pettyjohn	O-5.	Approve to execute contract no. PA1638, for Civil Planning Services with Ricondo & Associates, Inc., of Chicago, Illinois, in an amount not to exceed \$12,000,000, for the five-year term of the contract with a start date of June 2025; and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2025-06-171.
Dillon Pettyjohn	O-6.	Approve to execute contract no. PA1639, for Facilities Planning Services with Hellmuth, Obata & Kassabaum, Inc. (HOK) of Dallas, Texas, in an amount not to exceed \$14,000,000, for the three-year term of the contract with a start date of June 2025; and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2025-06-172.
Sandra Lancaster	O-7.	Approve to execute contract no. PA1474, for Sustainability Consulting Services (Federal) with Ramboll Americas Engineering Solutions, Inc., of Dallas, Texas, in an amount not to exceed \$10,000,000, for the five-year term of the contract with a start date of June 2025; and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2025-06-173.
Tammy Huddleston	O-8.	Approve to execute three contracts for Civil Quality Assurance Inspection Services, each in an amount not to exceed \$10,000,000, for the five-year term of contracts: contract no. PA1635, with Foster CM Group, Inc., of Dallas, Texas; contract no. PA1854, with Keville Enterprises, Inc., of Irving, Texas; and contract no. PA1855, with VRX, Inc., of Plano, Texas, with start dates of June 2025; and that the Chief Executive Officer or designee is authorized to execute said contracts. Total amount of this action is \$30,000,000. The Airport Board unanimously adopted Resolution 2025-06-174.
Tammy Huddleston	O-9.	Approve to execute three contracts for Facilities Quality Assurance Inspection Services, each in an amount not to exceed \$10,000,000, for the five-year term of contracts: contract no. PA1636, with CMTS LLC, of Dallas, Texas; contract no. PA1856, with PSA Constructors, Inc. dba PSA Management, Inc., of Dallas, Texas; and contract no. PA1857, with Southwestern Testing

Laboratories, LLC dba STL Engineers of Dallas, Texas, with start dates of June 2025; and that the Chief Executive Officer or designee is authorized to execute said contracts. Total amount of this action is \$30,000,000.

The Airport Board unanimously adopted Resolution 2025-06-175.

Tammy Huddleston	O-10.	Approve to ratify contract no. PA1763, Hyatt Regency Hot Water Distribution Leak, with Gilbert May, Inc. dba Phillips/May Corporation of Dallas, Texas, in an amount not to exceed \$550,000, for the 90-calendar day term of the contract with a start date of March 17, 2025; and that the Chief Executive Officer and designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2025-06-176.
Tammy Huddleston	O-11.	Approve to execute contract no. PA1550, for Terminal Exit Lane Program - Phase II, with Skye Building Services LLC of Farmers Branch, Texas, in an amount not to exceed \$1,937,900, for the 300-calendar day term of the contract, with a start date of June 2025; and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2025-06-177.
Tammy Huddleston	O-12.	Approve to rescind three solicitation awards: PA1102, for Terminal F Baggage Building with Archer Western-Phillips May JV of Irving, Texas, in an amount of \$83,775,000; contract no. PA1231, for Terminal F Civil and Utility Package with Ragle, Inc., of North Richland Hills, Texas, in an amount of \$126,772,529.60; and contract no. PA1541, for Terminal E Infill with Suffolk-3i, A Joint Venture, LLC of Dallas, Texas, in an amount of \$121,463,822, and reject all bids received for the three projects. The Chief Executive Officer or designee is authorized to cancel said awards. The Airport Board unanimously adopted Resolution 2025-06-178.
Robert Gray	O-13.	Approve to execute contract no. PA1463 for Oncor Discretionary Agreement: Duct-bank for Mid Cities Sub-station with Oncor Electric Delivery Company LLC of Irving, Texas, in an amount not to exceed \$2,451,891, for the 60 calendar-day term of the agreement, with a start date of June 2025 and that the Chief Executive Officer or designee is authorized to execute said agreement. The Airport Board unanimously adopted Resolution 2025-06-179.
Robert Gray	O-14.	Approve to execute contract no. PA1705, for Passenger Boarding Bridge Maintenance Services with Daifuku Services America Corporation of Carrollton, Texas, in an amount not to exceed \$29,991,663, for the five-year term of the contract, with a start date of June 2025; and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2025-06-180.
Robert Gray	O-15.	Approve to execute contract no. PA1619 for Asphalt Crack Sealer, with CrafcO, Inc. of Chandler, Arizona, in an amount not to exceed \$694,051.85, for the three-year term of the contract, with a start date of June 2025; and that the Chief Executive Office or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2025-06-181.
Robert Gray	O-16.	Approve to execute contract no. PA1723 for Enterprise Conveyance Maintenance Services, with K & M Elevator, LLC of Fort Worth, Texas, in an amount not to exceed \$47,503,260 for the five-year term of the contract, with a

start date of June 2025; and the Chief Executive Officer or designee is authorized to execute said contract.

The Airport Board unanimously adopted Resolution 2025-06-182.

FINANCE, AUDIT, and IT COMMITTEE

Consent Items for Consideration

Ron Traw	F-1.	Approve to increase and extend contract no. 7006366, for Credit Card Payment Processing Gateway Services, with Windcave, Inc., of Phoenix, Arizona, in an amount not to exceed \$300,000, for a revised not to exceed contract amount of \$1,593,500, with a revised contract completion date of November 19, 2026; and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2025-06-183.
Elaine Rodriguez	F-2.	Approve to appoint Christopher McLaughlin to the Board of Directors of the Dallas Fort Worth International Airport Public Facility Improvement Corporation. The Airport Board unanimously adopted Resolution 2025-06-184.
Elaine Rodriguez	F-3.	Approve the amendment to the Bylaws of the Dallas Fort Worth International Airport Public Facility Improvement Corporation to change the number of directors constituting the Board from five (5) to four (4), as attached. The Airport Board unanimously adopted Resolution 2025-06-185.
Heath Montgomery	F-4.	Approve to execute contact no PA1860, for Terminal C Artwork - Piece A1 with Pae White of Los Angeles, California, in an amount not to exceed \$725,000, with a start date of June 2025; and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2025-06-186.
Heath Montgomery	F-5.	Approve to execute contact no PA1863, for Terminal C Artwork - Piece A2 with Jen Rose of Dallas, Texas, in an amount not to exceed \$530,000, with a start date of June 2025; and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2025-06-187.
Catrina Gilbert	F-6.	Approve to increase and extend the contract no. PA1455 for First Aid Kits Services, with Cintas Corporation No. 2 of Coppell, Texas, for the three one-year renewal options, in an amount not to exceed \$142,500, for a revised not to exceed contract amount of \$190,000, with a revised contract completion date of June 2028; and that the Chief Executive Office or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2025-06-188.
Cyril Puthoff	F-7.	Approve to execute contract no. PA1577, for Retirement Plan Administrator Services, with Lincoln Retirement Services Company, LLC of Fort Wayne, Indiana, in the amount of \$375,098, for a ten-year term of the contract, with a

start date of January 2026; and that the Chief Executive Office or designee is authorized to execute said contract.

The Airport Board unanimously adopted Resolution 2025-06-189.

Cyril Puthoff	F-8.	Approve to rescind solicitation no. PA1645, for Wellness Center Fitness Equipment Repair and Maintenance, with Comm-Fit of Addison, Texas, in an amount not to exceed \$93,086.76, and reject all bids received; and that the Chief Executive Officer or designee is authorized to cancel the award. The Airport Board unanimously adopted Resolution 2025-06-190.
Michael Youngs	F-9.	Approve to execute contract no. PA1816, for Construction Document Management Software Licensing with SHI Government Solutions, Inc., of Austin, Texas, in an amount not to exceed \$192,888, for the three-year term of the contract, with a start date of June 2025; and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2025-06-191.
Michael Youngs	F-10.	Approve to execute contract no. PA1818, for Domain Protection Services with SHI Government Solutions of Austin, Texas, in an amount not to exceed \$246,097.88, for the two-year term of the contract with a start date of June 2025; and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2025-06-192.
Michael Youngs	F-11.	Approve to execute contract no. PA1874, for Recast Software, with Insight Public Sector, Inc., of Chandler, Arizona, in an amount not to exceed \$141,000, for the four-year term of the contract, with a start date of June 2025; and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2025-06-193.
Michael Youngs	F-12.	Approve to execute contract no. PA1819 for QuerySurge Data Testing Software, with Real-Time Technology Solutions, Inc., of New York, New York, in an amount not to exceed \$381,575, for the five-year term of the contract; and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2025-06-194.
Michael Youngs	F-13.	Approve to ratify Purchase Order No. DFW8892, for Radio Frequency Identification Equipment with RFID Global Solutions, Inc. of Reston, Virginia, in an amount of \$65,733, with a purchase date of March 25, 2025; and that the Chief Executive Officer or designee is authorized to execute said purchase order. The Airport Board unanimously adopted Resolution 2025-06-195.

Action Items for Consideration

Donnell Harvey	F-14.	Approve to authorize and execute a reimbursement agreement with American Airlines for the Design and Programming of Terminal F Phase 1 and 2 Baggage Handling System Extensions and Terminal D BHS modifications (pending MII approval) in an amount not to exceed \$1,060,433.
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The Airport Board unanimously adopted Resolution 2025-06-196.

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| Donnell Harvey | F-15. | <p>Approve to authorize and execute a reimbursement agreement with American Airlines for the Design and Programming of Terminal F Phase 1 and 2 Interior Fit-Out in an amount not to exceed \$1,807,688.</p> <p>The Airport Board unanimously adopted Resolution 2025-06-197.</p> |
| Heath Montgomery | F-16. | <p>Approve to execute contract no. PA1684 for Marketing and Advertising Services-Business to Business, with Schaefer Advertising of Fort Worth, Texas, in an amount not to exceed \$10,000,000, for the five-year term of the contract, with a start date of June 2025; and that the Chief Executive Officer or designee is authorized to execute said contract.</p> <p>The Airport Board unanimously adopted Resolution 2025-06-198.</p> |
| Heath Montgomery | F-17. | <p>Approve to execute contract no. PA1694, for Marketing and Advertising Services-Business to Consumer, with Alpha Business Images, LLC, of Dallas, Texas, in an amount not to exceed \$25,000,000, for the five-year term of the contract, with a start date of June 2025; and that the Chief Executive Officer or designee is authorized to execute said contract.</p> <p>The Airport Board unanimously adopted Resolution 2025-06-199.</p> |
| Michael Youngs | F-18. | <p>Approve to ratify contract no. PA1751, for Telephone System Service and Maintenance, with Forerunner Technologies, Inc. of Edgewood, New York, in an amount not to exceed \$2,039,931, for the three-year term of the contract, with a start date of February 2025; and that the Chief Executive Officer or designee is authorized to execute said contract.</p> <p>The Airport Board unanimously adopted Resolution 2025-06-200.</p> |
| Michael Youngs | F-19. | <p>Approve to increase and extend contract no. 7007199, for Autodesk Build Software and Maintenance, with DLT Solutions LLC, of Herndon Virginia, in an amount not to exceed \$700,241.95, for a revised not to exceed contract amount of \$1,977,074.80, with a revised contract completion date of May 8, 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.</p> <p>The Airport Board unanimously adopted Resolution 2025-06-201.</p> |
| Michael Youngs | F-20. | <p>Approve to execute five contracts for Artificial Intelligence and Machine Learning, Simulation Professional Services, each with an initial two-year term in the amount of \$3,000,000, with option to renew for three, one-year periods: contract no. PA1578, with Rockport Software Ltd, of Gerrards Cross, United Kingdom; contract no. PA1837, with Arup US, Inc., of Dallas, Texas; contract no. PA1838, HNTB Corporation of Dallas, Texas; contract no. PA1839, with Jacobs Engineering Group, Inc. of Dallas, Texas; and contract no. PA1840, with The Evolvers Group, L.P., of Flower Mound, Texas. The total action amount for the initial two-year terms is \$15,000,000. Each of the three, one-year renewal options will be brought back to the Board for approval.</p> <p>The Airport Board unanimously adopted Resolution 2025-06-202.</p> |

CONCESSIONS AND COMMERCIAL DEVELOPMENT COMMITTEE

Action Items for Consideration

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| Zenola Campbell | C-1. | Approval to enter into a Lease Agreement 011894 with Gameway, Inc., dba Gameway.

The Airport Board unanimously adopted Resolution 2025-06-203. |
| John Brookby | C-2. | That the Board approve an increase in expenditures by the Public Facility Improvement Corporation (PFIC) for the construction, management and operations of the Hyatt House DFW International Airport Hotel (HHDFW) in an amount not to exceed (NTE) \$13,882,069, for a revised NTE expenditure of \$50,982,069.

The Airport Board unanimously adopted Resolution 2025-06-204. |
| John Brookby | C-3. | That the Board approve expenditures by the Public Facility Improvement Corporation Board (PFIC) for the first Hotel Management Agreement renewal term management fee expenses for the Grand Hyatt DFW International Airport Hotel (GHDFW) in an amount not to exceed \$11,253,240.00.

The Airport Board unanimously adopted Resolution 2025-06-205. |

FULL BOARD

1. Registered Speakers (items unrelated to the Agenda.)
 - Rayne Guest of ArrowClean addressed the board regarding a recent pilot program for the ArrowClean product.
2. Next Committee Meetings: August 5, 2025.
Next Board Meeting: August 7, 2025.

DeMetris Sampson
Chair

Ben Leal
Secretary