Minutes
Dallas Fort Worth International Airport
Board of Directors
Thursday, June 4, 2026
8:30 AM

Convening of the Meeting - The Regular Meeting of the Dallas Fort Worth International Airport Board of Directors was duly convened and held in the Board Room of the DFW Airport Headquarters building at 8:30 AM, on Thursday, June 4, 2026, pursuant to earlier notification thereof to the members of the Board and public. The following quorum was present:

Vernon Evans, Chair	Raanan Horowitz
Joel Burns, Secretary	Angela Hunt
Mayor Eric Johnson	Mario Quintanilla
Mayor Mattie Parker	DeMetris Sampson
Monica Lira Bravo	Mayor Al Zapanta
Vincent Hall	

Board Staff in Attendance:
Chris McLaughlin, Ken Buchanan, Brian Butler, Maruchy Cantu, Mohamed Charkas, Paul Puopolo, Jerome Woodard, Elaine Rodriguez, Aaron Muñoz, James W. Baker III, Lisa Morris

AGENDA

A. Invocation

The Invocation was given by Chaplain Greg McBrayer.

B. Pledge of Allegiance

The Pledge of Allegiance was recited.

C. Announcement

- Chair Vernon Evans announced newly elected Irving Mayor Al Zapanta has joined the Board of Directors.
- DFW Airport's CEO Chris McLaughlin announced the opening of DFW's new East Aircraft Rescue and Firefighting (ARFF) Station, enhancing emergency response coverage and operational efficiency to support the airport's continued growth.
- It was reported the completion of the International Parkway Project's Terminal C roadway access transformation, marking the completion of new right-hand exits at Terminals A, B, and C, delivering the project five months ahead of schedule, and earning an Envision Gold Award for exceptional teamwork and partnership.
- Mr. McLaughlin announced the completion of construction on the East–West Connector, a new 1.65-mile roadway linking Rental Car Drive and State Highway 360 that will improve campus connectivity, reduce travel times, and enhance mobility across the airport ahead of the World Cup.
- Mr. McLaughlin announced the completion of the Terminal C Pier Expansion with the opening of the remaining seven gates, noting that this project, together with several recently completed infrastructure milestones, represents a combined investment of approximately $750 million and reflects the successful collaboration of airport staff and industry partners.
- It was announced that DFW Airport was recognized as Owner of the Year by the Construction Management Association of America North Texas Chapter, honoring the airport's excellence in construction management, innovation, collaboration, and project execution.
- DFW Airport's CEO Chris McLaughlin highlighted the opening of new concession locations, including Portillo's, Lone Chimney Mercantile, Free Flight Sweets, Sundance Travel Essentials, and Peach Cobbler Factory, as well as the opening of PS at DFW's corporate aviation facility, expanding dining, retail, and

premium passenger service offerings across the airport.
- Mr. McLaughlin reported testifying before the House Committee on Homeland Security alongside industry and labor leaders to advocate for upgraded TSA checkpoint technology, sustained workforce funding, and passage of the SAFEGUARDS Act to ensure passenger security fees are reinvested in aviation security and airport infrastructure.
- Mr. McLaughlin recognized U.S. Customs and Border Protection for receiving the Commissioner's Award for Best Practices, Efficiency, and Innovation, honoring Area Port Director Jayson Ahern and his team for improvements that enhanced operational efficiency and strengthened safe, reliable airport operations at DFW.
- DFW Airport's CEO Chris McLaughlin welcomed the 2026 university interns, noting the program's growth to 26 interns from 13 universities and highlighting their upcoming contributions across airport teams as they gain real-world experience and bring fresh perspectives to DFW.

D. Financial Report

The Financial Report was presented by Brian Butler, Executive Vice President and Chief Financial Officer.

After the report concluded, Fort Worth Mayor Mattie Parker left the board meeting.

E. FIFA 2026 World Cup Update - Jerome Woodard

The FIFA 2026 World Cup update was presented by Jerome Woodard, Executive Vice President and Chief Operating Officer.

F. Approve Minutes of the Regular Board of Directors Meeting of May 7, 2026

The Minutes were approved.

EXECUTIVE COMPENSATION AND RETIREMENT COMMITTEE

1. No items for approval.

INFRASTRUCTURE AND DEVELOPMENT COMMITTEE

Consent Items for Consideration

Tammy Huddleston I-1. Approve to increase contract no. PA1423, Ground Transportation Administration Building Renovation with JonesCo General Contractors, LLC of Lewisville, Texas in an amount not to exceed $275,747 for a revised amount of $2,837,145.05, the current contract completion date of August 6, 2026, is not affected by this action; and that the Chief Executive Officer or designee is authorized to execute said contract.

The Airport Board unanimously adopted Resolution 2026-06-129.

Action Items for Consideration

Bill Grozdanich I-2. Approve two contracts for Program Controls and Analytic Services, each in an amount of $25,000,000: contract no. PA2091 with Aguirre Project Resources

		LLC of Fort Worth, Texas and contract no. PA2185 with Program Controls, LLC of Miami, Florida both for five-year terms and one annual renewal options in an amount of $5,000,000 each with start dates of June 2026; and that the Chief Executive Officer or designee is authorized to execute said contracts. Total action amount is $60,000,000. The Airport Board unanimously adopted Resolution 2026-06-130.
Dillon Pettyjohn	I-3.	Approve contract no. PA 2049 for On-Call Signage and Implementation Support with 120M Joint Venture of Grapevine, Texas in an amount not to exceed $12,500,000 for the five-year term of the contract with a start date of June 2026; and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2026-06-131.
Tammy Huddleston	I-4.	Approve contract no. PA1852 for Replace Cooling Tower Condenser Water Piping with Urban Infraconstruction LLC of Dallas, Texas in an amount not to exceed $3,730,899 for the 270 calendar-day term of the contract with a start date of June 2026; and execute change orders to such contract on an as-needed basis, in the aggregate amount of $370,000; and that the Chief Executive Officer or designee is authorized to executive said contract. Total action amount is $4,100,899. The Airport Board unanimously adopted Resolution 2026-06-132.
Tammy Huddleston	I-5.	Approve contract no. PA2046 for DFW Central-Warehouse Building HVAC Replacement with FS360 LLC of Sandy Springs, Georgia in an amount not to exceed $3,110,800 for the 450 calendar-day term of the contract and execute change orders to such contract on an as-needed basis, in the aggregate amount of $300,000; and that the Chief Executive Officer or designee is authorized to executive said contract. Total action amount is $3,410,800. The Airport Board unanimously adopted Resolution 2026-06-133.
Tammy Huddleston	I-6.	Approve two contracts for Code Department Plan Review and Inspections: contract no. PA2023 with Bureau Veritas North America, Inc. of Fort Worth, Texas in an amount not to exceed $10,000,000 and contract no. PA2024 with PSA Constructors, Inc. dba PSA Management, Inc. of Dallas, Texas in an amount not to exceed $10,000,000, both with three-year terms and start dates of June 2026; and that the Chief Executive Officer or designee is authorized to execute said contracts. Total action amount is $20,000,000. The Airport Board unanimously adopted Resolution 2026-06-134.
Kevin Haas	I-7.	Approve the Chief Executive Officer or designee to execute a Facility Lease with Aero DFW II, LP of Annapolis, Maryland for the logistic facilities located at 1840 & 1850 W. Airfield for a five-year term. The Airport Board unanimously adopted Resolution 2026-06-135.
Kevin Haas	I-8.	Approve the Chief Executive Officer or designee to execute a Facility Lease Agreement with Aero DFW II, LP of Annapolis, Maryland for the logistic facility located at 1830 W. Airfield for a three-year and one-month term. The Airport Board unanimously adopted Resolution 2026-06-136.
Kevin Haas	I-9.	Approve to execute three Real Estate Appraisal Services contracts: contract no. PA1870, with Lowery Property Advisors, LLC of Irving, Texas, in an amount not to exceed $300,000; contract no. PA2174 with PCR Valuation and

Advisory Group LLC of Dallas, Texas, in an amount not to exceed $300,000; and contract no. PA2175 with JJLKR Group dba Pyles Whatley of Dallas, Texas, in an amount not to exceed $300,000, for a total action amount of $900,000; and that the Chief Executive Officer or designees is authorized to execute said contracts. Each contract is for a five-year term with start dates of June 2026.

The Airport Board unanimously adopted Resolution 2026-06-137.

OPERATIONS AND TECHNOLOGY COMMITTEE

Consent Items for Consideration

Robert Horton	O-1.	Approve to execute contract no. PA2088 for Compactor Container Repair Services with J.V. Manufacturing Inc. dba Cramalot of Springdale, Arkansas in an amount not to exceed $450,000 for the five-year term of the contract with a start date of June 2026; and that the Chief Executive or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2026-06-138.
Michael Youngs	O-2.	Approve to increase contract no. 7006851 for Common Use System Equipment and Software Upgrade with ARINC, Inc. a part of Collins Aerospace of Annapolis, Maryland, in an amount of $88,850.95 for a revised amount of $4,297,078.40; and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2026-06-139.

Action Items for Consideration

Robert Horton	O-3.	Approve contract no. PA2139 for the Lease of Bucher Sweepers V65t Glycol Recovery Vehicles with Fortbrand Services LLC of Plainview, New York, in an amount not to exceed $1,593,844.20, for the five-year term of the contract with a start date of June 2026; and that the Chief Executive or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2026-06-140.
Robert Horton	O-4.	Approve contract no. PA2004 for On-Call Environmental Support Services with EnSafe Inc., of Memphis, Tennessee in an amount not to exceed $5,000,000 for the five-year term of the contract with a start date of June 2026; and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2026-06-141.
Jon Taylor	O-5.	Approve contract no. PA2194 for Automated External Defibrillator (AED) with Avive Solution Inc. of Brisbane, California in an amount not to exceed $1,193,339.99 for the eight-year term of the contract with a start date of June 2026; and that Chief Executive Officer or designee is authorized to execute said contract The Airport Board unanimously adopted Resolution 2026-06-142.

Paul Drury	O-6.	Approve five contracts for Innovation Consulting Services: PA1864 with AECOM Technical Services of Dallas, TX in an amount not to exceed $3,500,000; PA2106 with Greater Than DD of Dallas, TX in an amount not to exceed $2,250,000; PA2107 with Parsons Transporation Group, Inc. of Houston, TX in an amount not to exceed $3,500,000; PA2108 with Introba, Inc. of St. Louis, MO in an amount not to exceed $3,500,000; and PA2109 with Lodestone Innovation, LLC of Dallas, TX in an amount not to exceed $2,250,000. Each contract is a five-year term with a start dates of June 2026, and the Chief Executive Officer or designee is authorized to execute said contracts. The total action amount is $15,000,000. The Airport Board unanimously adopted Resolution 2026-06-143.
Paul Drury	O-7.	Approve contract no. PA2047 for Automation and Artificial Intelligence Tools Development with Koniag Government Services of Chantilly, Virginia in an amount not to exceed $632,060 for the three-year term of the contract with a start date of June 2026; and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2026-06-144.
Michael Youngs	O-8.	Approved to execute contract no. PA2192 for Public Safety Long-Term Maintenance with Honeywell Building Solutions of Richardson, Texas, in an amount not to exceed $1,610,125.75, for the five-year term of the contract with a start date of June 2026; and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2026-06-145.
Michael Youngs	O-9.	Approve to ratify contract no. 7005885 for Internet Services with the Department of Information Resources of Austin, Texas in an amount not to exceed $539,272.28, for a revised not to exceed amount of $7,421,803.17; and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2026-06-146.
Michael Youngs	O-10.	Approve contract no. PA2179 for Regulatory Reporting Management and SAS Platform with Veoci, Inc. of New Haven, Connecticut in an amount not to exceed $1,296,465.43 for the five-year term of the contract with a start date of June 2026; and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2026-06-147.
Michael Youngs	O-11.	Approve contract no. PA2177 for Customer/Contact Management Platform Consolidation with Carahsoft Technology Corporation of Reston, Virginia, in an amount not to exceed $13,829,140.52 for the five-year term of the contract with a start date of June 2026; and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2026-06-148.
Michael Youngs	O-12.	Approve to execute contract no. PA2191 for Salesforce Implementation Services with Carahsoft Technology Corporation of Reston, Virginia in an amount not to exceed $6,000,000 for the five-year term of the contract, with a start date of June 2026; and that the Chief Executive Office or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2026-06-149.

Michael Youngs	O-13.	Approve contract no. PA2182 for Electronic Signature Platform (Docusign) with Carahsoft Technology Services of Reston, Virginia in an amount not to exceed $524,201.16 for the five-year term of the contract with a start date of August 2026; and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2026-06-150.
Michael Youngs	O-14.	Approve contract no. PA1787 for Public Address and Voice Evacuation Equipment, with Ford Audio-Video Systems LLC of Oklahoma City, Oklahoma in an amount not to exceed $11,500,000 for the four-year term of the contract with a start date of June 2026; and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2026-06-151.

FINANCE, AUDIT AND ADMINISTRATION COMMITTEE

Consent Items for Consideration

Milton De la Paz	F-1.	Approve increase to contract no. PA1155 for In-Country Mexico Sales and Commercial Services with LT y JC Consultores S. de R.L. de C.V., dba Monnarka Travel Marketing, of Mexico City, Mexico, in an amount not to exceed $100,000, for a revised not to exceed amount of $699,500, the current contract completion date of August 31, 2026, is not affected by this action; and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2026-06-152.
Catrina Gilbert	F-2.	Approve to bind and procure renewal of Cyber Liability Insurance with MunichRe, in the amount of $269,567, for a one-year policy term effective June 1, 2026 and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2026-06-153.
Catrina Gilbert	F-3.	Approve to bind and procure renewal on the Excess Cyber Liability and Technology & Errors and Omissions Liability Insurance with Continental Casualty Company (C.N.A.), Coalition Insurance Solutions, Inc. (Coalition), and Ocrea Risk Services, LLC dba Resilience Cyber Insurance Solutions (Resilience) in the amounts of $188,802; $132,161; $92,513 and MSIG $64,760 respectively, for a one policy year effective June 3, 2026. Total action amount is $478,236. The Airport Board unanimously adopted Resolution 2026-06-154.

Action Items for Consideration

Donnell Harvey	F-4.	Approve the Chief Executive Officer or his designee to execute a new terminal maintenance agreement with American Airlines, Inc. adjusting the responsibilities between the parties, resetting the amount of the fiscal year 2027 terminal maintenance credit, and providing for annual escalation; and, further, that the Chief Executive Officer or his designee be authorized to

		execute future amendments to adjust the amount of the terminal maintenance credit for added, reopened, or closed terminal facilities, jetbridges, and baggage handling systems.
		The Airport Board unanimously adopted Resolution 2026-06-155.
Donnell Harvey	F-5.	Approved to authorize and execute a reimbursement agreement with American Airlines for the Terminal C Phase 2 Construction and Procurement activities in an amount not to exceed $197,245,214; and that the Chief Executive Officer or designee is authorized to execute said reimbursement agreement.
		The Airport Board unanimously adopted Resolution 2026-06-156.
Elaine Rodriguez	F-6.	That the Board approve and request that the Cities of Dallas and Fort Worth approve an amendment to the DFW Airport Code of Rules and Regulations, as described herein.
		This resolution was deferred to a subsequent board meeting.
Catrina Gilbert	F-7.	Approve to fund the insurance coverage required for the Rolling Owner Controlled Insurance Program (ROCIP) through the Broker of Record, Willis of Texas, Inc., in an amount not to exceed $41,053,600.
		The Airport Board unanimously adopted Resolution 2026-06-157.

REVENUE MANAGEMENT AND CUSTOMER EXPERIENCE COMMITTEE

Action Items for Consideration

Zenola Campbell	R-1.	Approve to enter into Lease Agreements 012105 and 012106 with New York Ice Cream Inc., dba Mama Moore's at Terminal A, Gate A20 and Terminal B, Gate B27.
		The Airport Board unanimously adopted Resolution 2026-06-158.
Zenola Campbell	R-2.	Approve to enter into Lease Agreement 012089 with Kamimickens LLC, dba Cookie Society at Terminal B, Gate B19.
		The Airport Board unanimously adopted Resolution 2026-06-159.
Zenola Campbell	R-3.	Approve to enter into Lease Agreement 012110 with DFW 1211 SBEC Joint Venture, dba Audrey's Popcorn at Terminal E, Gate E34.
		The Airport Board unanimously adopted Resolution 2026-06-160.
Zenola Campbell	R-4.	Approve to enter into Lease Agreement 012090 with Panda Team JV, LLC, dba Panda Express at Terminal B, Gate B20.
		The Airport Board unanimously adopted Resolution 2026-06-161.
Zenola Campbell	R-5.	Approve to enter into Lease Agreements 012091 and 012092 with Mera DFW JV, dba Stockyards Bar & Grill / Cowtown Supply Co. and Popeyes at Terminal F, Gate F29.
		The Airport Board unanimously adopted Resolution 2026-06-162.

Zenola Campbell	R-6.	Approve to enter into Lease Agreements 012111 and 012112 with 2026 DFW Joint Venture, dba Mi Cocina/Monkey Bar/Lone Star Local Market and Whataburger at Terminal F, Gate F17. The Airport Board unanimously adopted Resolution 2026-06-163.
Zenola Campbell	R-7.	Approve to enter into Lease Agreement 012093 with DFW Partners Joint Venture, dba Nekter Juice Bar at Terminal F, Gate F27. The Airport Board unanimously adopted Resolution 2026-06-164.
Zenola Campbell	R-8.	Approve to enter into Lease Agreement 012094 with HBB JV, dba Sambazon at Terminal F, Gate F17. The Airport Board unanimously adopted Resolution 2026-06-165.
Zenola Campbell	R-9.	Approval to enter into Lease Agreement 011885 and 011886 with Next Generation Management, Inc., dba Wetzel's Pretzels and Ampersand in Terminal F. The Airport Board unanimously adopted Resolution 2026-06-166.
Zenola Campbell	R-10.	Approval to enter into Lease Agreement 011917 with Gideon Toal Management Services, LLC, dba The Bridge in Terminal F. The Airport Board unanimously adopted Resolution 2026-06-167.
Zenola Campbell	R-11.	Approve contract PA2032 Pricing Evaluation Services with Customer Service Experts, Inc. dba CXE, Inc. of Oakland, Maryland in an amount not to exceed $579,040 for the five-year term of the contract with a start date of June 2026, and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2026-06-168.
Zenola Campbell	R-12.	Approve contract PA2031 for Mystery Shopper Services with Customer Services Experts, Inc. dba CXE, Inc. of Oakland, Maryland in an amount not to exceed $3,829,725.76, for the five-year term of the contract with a start date of June 2026, and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2026-06-169.
Sharon McCloskey	R-13.	Approve to enter into a Reimbursement Agreement with Customs and Border Protection for reimbursement of certain costs related to equipment and installation required for the performance of the Federal Inspection Service (FIS) facility located in Terminal D, in an amount not to exceed $902,709.30. The Airport Board unanimously adopted Resolution 2026-06-170.
Sharon McCloskey	R-14.	Approve contract PA2050 OneDFW and Customer Experience Events with 16x9 Inc of Oakville, Ontario in an amount not to exceed $1,450,450 for the five-year term of the contract with a start date of August 2026, and that the Chief Executive Office or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2026-06-171.
Dean Ahmad	R-15.	Approve to execute contract no. PA2028, for Consolidated Bussing Services with LAZ Parking Texas, LLC of Dallas, Texas, for the initial five-year contract amount of $319,293,666.10, and two, two-year options in the amount of

$308,099,480.06, for a total estimated contract amount of $627,393,146.16, with a start date of October 2026; and the Chief Executive Officer or designee is authorized to exercise option years at the Airport's discretion and execute said contract.

Before consideration of this resolution, there were two registered speakers who spoke in opposition of the resolution.

- Ben Nabors
- Larry DeLuca

After the speakers concluded their remarks, Board Member Angela Hunt made a motion to go into closed session under Texas Government Code 551.071, to seek legal advice of the Board's Legal Counsel. The motion was seconded and the motion carried unanimously. The Board convened into closed session at 9:23 am.

At 9:41 am, the Board concluded their closed session and resumed in open session.

The Airport Board unanimously adopted Resolution 2026-06-172.

FULL BOARD

1. Registered Speakers (items unrelated to agenda items)

- Gilbert Aranza, addressed the Board regarding concessionaire opportunities at DFW Airport.
- Edgar Guevara , addressed the Board regarding concessionaire opportunities at DFW Airport.

2. Next Committee Meetings: August 4, 2026
Next Board Meeting: August 6, 2026

Vernon Evans
Chair

Joel Burns
Secretary