### DALLAS FORT WORTH INTERNATIONAL AIRPORT PUBLIC FACILITY IMPROVEMENT CORPORATION July 16, 2024 1:00 PM

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#### **AGENDA**

1. Call to Order.

### **Action Item**

2. Approve meeting minutes of January 4, 2024.

### <u>Discussion Items</u>

- 3. Grand Hyatt DFW Airport Hotel *John Brookby* 
  - a. FY 2024 Grand Hyatt Review Sean Clark
  - b. FY 2025 Business Plan and Budgets Sean Clark
  - c. Hotel Renovation Project Sean Clark
- 4. Hyatt Place DFW Airport Hotel *John Brookby* 
  - a. FY 2024 Review Ryan Dayton / Francis Jallow
  - b. FY 2025 Business Plan and Budgets Francis Jallow
- 5. DFW Campus West Sue Kunze
  - a. FY 2024 Property Review and Lease Status Sue Kunze
  - b. FY 2025 Business Plan and Budgets Sue Kunze
  - c. Environmental Studies Overview Sandy Lancaster
- 6. DFW Rental Car Facility Zenola Campbell
  - a. FY 2025 Capital Plan Dillon Pettyjohn/Pamela Housley/Robert Rodriguez
  - b. FY 2025 Bus Operations Ron Traw

### **Action Items**

- 8. Approve the Fiscal Year 2025 Business Plan and Budgets for the Grand Hyatt DFW Airport Hotel.
- 9. Approve the Fiscal Year 2025 Business Plan and Budgets for the Hyatt Place DFW Airport Hotel.
- 10. Approve the Fiscal Year 2025 Business Plan and Budgets for the DFW Campus West.
- 11. Approve the Fiscal Year 2025 Capital Budget for the DFW Rental Car Facility.
- 12. Approve the Fiscal Year 2025 Budget for Rental Car Facility Bus Operations and establish the Customer Transportation Charge.

- 13. Approve an increase of the capital budget for the 19<sup>th</sup> Street Cargo Development Project in the amount of \$25,007,853, from \$167,342,146 to \$192,349,999.
- 14. Approve the Fiscal Year 2025 Budget for the Public Facility Improvement Corporation and request approval by the Airport Board.

### **Adjournment**

- 15. The next meeting will be announced.
- 16. Adjourn

Date:	Subject: Approve the Fiscal Year 2025 Business Plan and	Resolution No.:				
	Budgets for the Grand Hyatt DFW Airport Hotel	000				
Becommended Action. That the Dublic Facility Improvement Comparation Decad of Directors approved the						

**Recommended Action:** That the Public Facility Improvement Corporation Board of Directors approves the Grand Hyatt DFW Airport Hotel Business Plan and related Budgets for Fiscal Year 2025.

### **Description:**

- As required by the Grand Hyatt DFW Airport Hotel (GHDFW), Hotel Management Agreement (HMA), the Public Facility Improvement Corporation (PFIC) Board must annually approve the Business Plan for the GHDFW submitted by hotel management.
- Attached are the GHDFW detailed Operating Budget for Fiscal Year (FY) 2025 and the GHDFW
  Capital Budget for FY2025. These documents plus the presentation made at the July 16, 2024, PFIC
  Board meeting constitute the FY2025 Business Plan.
- Additionally, the PFIC, under the Facility Agreement executed in connection with the refunding of the PFIC's Hotel Revenue Bonds in 2012, is required to transfer to the Airport Board the amount of annual debt service required to service the bonds and pay coverage. In FY2025, this amount is \$5.1 million.
- It is recommended that the attached Budgets and the subsequent Business Plan for the period of October 1, 2024, through September 30, 2025, be approved as well as the debt service transfer.

### Justification:

• Under the terms of the Hotel Management Agreement with Hyatt Corporation, it is required that the PFIC Board of Directors approve the annual Business Plan submitted by hotel management.

For Information Contact:	Action Amount:
John Brookby	N/A
3-4660	

<b>RESOLUTION NO.:</b>	
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BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT PUBLIC FACILITY IMPROVEMENT CORPORATION BOARD OF DIRECTORS:
SECTION I: That the Public Facility Improvement Corporation Board of Directors approves the Grand Hyatt DFW Airport Hotel Business Plan and related Budgets for Fiscal Year 2025.
SECTION II: This Resolution shall take effect immediately upon its passage.
SIGNATURES REQUIRED FOR APPROVAL:
President Secretary
Date Signed Date Signed

	FY23 YearTota Forecast Fiscal		FY24 YearTotal Forecast Fiscal		FY25 YearTota Forecast Fiscal		FY25 P01 Forecast Fiscal	FY25 P02 Forecast Fiscal	FY25 P03 Forecast Fiscal	FY25 P04 Forecast Fiscal	FY25 P05 Forecast Fiscal	FY25 P06 Forecast Fiscal	FY25 P07 Forecast Fiscal	FY25 P08 Forecast Fiscal	FY25 P09 Forecast Fiscal	FY25 P10 Forecast Fiscal	FY25 P11 Forecast Fiscal	FY25 P12 Forecast Fiscal
Rooms Available	108,770		109,068		108,770		9,238	8,940	9,238	9,238	8,344	9,238	8,940	9,238	8,940	9,238	9,238	8,940
Rooms Sold	82,480		88,204		80,108		8,000	7,383	6,529	7,820	6,901	7,901	7,550	7,800	5,649	5,130	4,776	4,669
Occupancy	75.8%		80.9%		73.6%		86.6%	82.6%	70.7%	84.7%	82.7%	85.5%	84.5%	84.4%	63.2%	55.5%	51.7%	52.2%
Average Rate	315.41		310.34		306.93		318.23	308.52	302.25	313.95	319.87	308.18	314.77	313.62	292.54	284.42	283.24	301.07
RevPAR	239.17		250.97		226.05		275.58	254.78	213.62	265.76	264.55	263.57	265.83	264.80	184.85	157.94	146.44	157.24
Revenue																		
Rooms Division	26,014,997	57.7%	27,373,073	56.8%	24,587,182	55.5%	2,545,842	2,277,770	1,973,404	2,455,071	2,207,416	2,434,893	2.376.482	2,446,207	1,652,578	1,459,058	1,352,775	1,405,683
F&B Division	17,780,109	39.4%	19,775,397	41.1%	18,822,734	42.5%	2,122,698	1,649,829	1,173,320	1,999,539	1,742,498	1,775,980	1,999,703	1,767,790	1,203,493	980,128	1,083,446	1,324,312
Other Operating Division	15,773	0.0%	13,198	0.0%	13,860	0.0%	1,155	1,110	1,049	1,155	1,082	1,153	1,125	1,617	1,147	1,109	1,083	1,075
Miscellaneous Income	1,259,381	2.8%	1,008,910	2.1%	907,468	2.0%	124,670	95,423	84,033	70,841	93,147	144,150	57,854	68,538	43,459	33,607	37,714	54,031
Total Revenue	45,070,260	100.0%	48,170,579	100.0%	44,331,243	100.0%	4,794,366	4,024,132	3,231,806	4,526,607	4,044,143	4,356,176	4,435,164	4,284,151	2,900,678	2,473,902	2,475,018	2,785,101
Departmental Expenses																		
Rooms Division	5,401,665	20.8%	5,674,644	20.7%	5,233,450	21.3%	511,120	484,620	462,215	518,391	453,766	514,565	498,208	520,014	373,569	299,135	289,509	308,339
F&B Division	9,601,343	54.0%	10,381,517	52.5%	9,954,058	52.8%	1,036,165	895,294	706,358	1,042,398	892,828	900,515	1,004,610	953,584	694,877	580,347	592,356	648,322
Other Operating Division	1,736	11.0%	2,482	18.8%	1,050	7.6%	350	0	0	350	0	0	350	0	0	0	0	0
Total Departmental Expenses	15,004,743	33.3%	16,058,643	33.3%	15,188,558	34.2%	1,547,635	1,379,914	1,168,574	1,561,138	1,346,593	1,415,080	1,503,168	1,473,598	1,068,446	879,481	881,865	956,661
Departmental Income (Loss)	30,065,517	66.7%	32,111,935	66.7%	29,142,685	65.8%	3,246,731	2,644,218	2,063,232	2,965,469	2,697,549	2,941,095	2,931,996	2,810,553	1,832,232	1,594,421	1,593,152	1,828,440
Undistributed Operating Expenses																		
Administration & General	2,758,323	6.1%	3,160,742	6.6%	3,027,102	6.8%	307,901	261,671	241,750	312,387	266,305	268,034	255,098	262,152	240,539	203,737	196,682	210,846
Info & Telcom Systms	488,653	1.1%	486,263	1.0%	492,168	1.1%	43,207	41,689	40,251	43,878	42,332	43,976	43,743	42,591	38,474	37,647	37,134	37,245
Sales & Marketing	2,271,059	5.0%	2,384,653	5.0%	2,303,861	5.2%	215,853	198,478	189,322	211,241	202,408	211,394	205,275	212,306	182,147	161,319	154,926	159,190
Repairs & Maintenance	1,213,550	2.7%	1,225,425	2.5%	1,250,681	2.8%	104,615	103,801	107,255	111,109	100,056	109,670	103,554	106,246	105,844	100,389	98,823	99,319
Heat, Light & Power Total	734,627	1.6%	814,965	1.7%	787,624	1.8%	72,430	70,152	63,664	68,043	62,484	66,813	64,686	66,782	60,542	60,976	63,933	67,119
Total Undistributed Expenses	7,466,213	16.6%	8,072,048	16.8%	7,861,436	17.7%	744,006	675,790	642,242	746,659	673,584	699,887	672,356	690,078	627,547	564,068	551,498	573,720
Hotel GOP	22,599,304	50.1%	24,039,887	49.9%	21,281,249	48.0%	2,502,724	1,968,428	1,420,990	2,218,810	2,023,965	2,241,208	2,259,639	2,120,475	1,204,685	1,030,353	1,041,655	1,254,720
Management Fees	1,998,000	4.4%	2,058,000	4.3%	2,118,750	4.8%	175,250	175,250	175,250	175,250	175,250	175,250	175,250	175,250	175,250	180,500	180,500	180,500
Income Before Non Operating	20,601,304	45.7%	21,981,887	45.6%	19,162,499	43.2%	2,327,474	1,793,178	1,245,740	2,043,560	1,848,715	2,065,958	2,084,389	1,945,225	1,029,435	849,853	861,155	1,074,220
Total BTL Other Income	83	0.0%	0	0.0%	-	0.0%	-	-	-	-		-		-	-	-	-	
Non-Operating Income and																		
Rent Expense Hotels	105,258	0.2%	100,951	0.2%	94,519	0.2%	7,807	7,807	7,807	7,807	7,807	7,807	7,807	7,974	7,974	7,974	7,974	7,974
Property & Other Taxes	23,991	0.1%	27,217	0.1%	30,720	0.1%	2,560	2,560	2,560	2,560	2,560	2,560	2,560	2,560	2,560	2,560	2,560	2,560
Insurance Total Non-Operating Income and Expenses	333,152 462,400	0.7% <b>1.0%</b>	393,264 <b>521,433</b>	0.8% 1.1%	441,049 <b>566,288</b>	1.0% 1.3%	34,376 <b>44,742</b>	35,246 <b>45,612</b>	35,246 <b>45,612</b>	35,246 <b>45,612</b>	35,246 <b>45,612</b>	35,246 <b>45,612</b>	38,407 <b>48,774</b>	38,407 <b>48,942</b>	38,407 48,942	38,407 <b>48,942</b>	38,407 48,942	38,407 48,942
EBITDA	20,138,986	44.7%	21,460,454	44.6%	18,596,211	42.0%	2,282,732	1,747,566	1,200,127	1,997,947	1,803,103	2,020,346	2,035,615	1,896,283	980,493	800,911	812,213	1,025,279
FFE Reserves	2,253,513	5.0%	2,408,529	5.0%	2,216,562	5.0%	239,718	201,207	161,590	226,330	202,207	217,809	221,758	214,208	145,034	123,695	123,751	139,255
EBITDA Less FFE Reserves	17,885,473	39.7%	19,051,925	39.6%	16,379,649	37.0%	2,043,014	1,546,359	1,038,537	1,771,617	1,600,895	1,802,537	1,813,857	1,682,076	835,459	677,216	688,462	886,024

### Grand Hyatt DFW Fiscal 2025 Capital Plan

Capital Requests for Approval	Department	Requested		
Kitchen Equipment		\$	167,000	
Engineering Equipment		\$	1,233,000	
Technology Equipment		\$	638,000	
Rooms Equipment		\$	189,000	
F&B Equipment		\$	114,000	
Other Projects		\$	2,341,000	
Renovation		\$	30,990,000	
2025 Capital Requests for Approval		\$	33,331,000	

Date:	<b>Subject:</b> Approve the Fiscal Year 2025 Business Plan and Budgets for the Hyatt Place DFW Airport Hotel	Resolution No.: 000
	d Action: That the Public Facility Improvement Corporation Board of Warrent Hotel Business Plan and related Budgets for Fiscal Year 2	

### **Description:**

- As required by the Hyatt Place DFW Airport Hotel (HPDFW), Hotel Management Agreement (HMA), the Public Facility Improvement Corporation (PFIC) Board must annually approve the Business Plan for the HPDFW submitted by hotel management.
- Attached are the HPDFW detailed Operating Budget for Fiscal Year (FY) 2025 and the HPDFW Capital Budget for FY2025. These documents plus the presentation made at the July 16, 2024, PFIC Board meeting constitute the FY2025 Business Plan.
- It is recommended that the attached Budgets and the subsequent Business Plan for the period of October 1, 2024, through September 30, 2025, be approved.

### Justification:

•	Under the terms of the HMA with Hyatt Corporation, it is required that the PFIC Board of Directors
	approve the annual Business Plan submitted by hotel management.

Action Amount:
N/A

RESOLUTION NO.:								
BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT PUBLIC FACILITY IMPROVEMENT CORPORATION BOARD OF DIRECTORS:								
SECTION I: That the Public Facility Improvement Corporation Board of Directors approves the Hyatt Place DFW Airport Hotel Business Plan and related Budgets for Fiscal Year 2025.								
SECTION II: This Resolution shall take effect immediately upon its passage.								
SIGNATURES REQUIRED FOR APPROVAL:								

Secretary

Date Signed

President

**Date Signed** 

	FY23 YearTota Forecasi Fiscal		FY24 YearTota Forecast Fiscal		FY25 YearTotal Forecast Fiscal		FY25 P01 Forecast Fiscal	FY25 P02 Forecast Fiscal	FY25 P03 Forecast Fiscal	FY25 P04 Forecast Fiscal	FY25 P05 Forecast Fiscal	FY25 P06 Forecast Fiscal	FY25 P07 Forecast Fiscal	FY25 P08 Forecast Fiscal	FY25 P09 Forecast Fiscal	FY25 P10 Forecast Fiscal	FY25 P11 Forecast Fiscal	FY25 P12 Forecast Fiscal
Rooms Available	50,005		50,142		50,005		4,247	4,110	4,247	4,247	3,836	4,247	4,110	4,247	4,110	4,247	4,247	4,110
Rooms Sold	42,897		43,326		42,496		3,692	3,473	3,346	3,642	3,219	3,855	3,670	3,618	3,459	3,455	3,540	3,527
Occupancy	85.8%		86.4%		85.0%		86.9%	84.5%	78.8%	85.8%	83.9%	90.8%	89.3%	85.2%	84.2%	81.4%	83.4%	85.8%
Average Rate	155.97		154.59		157.90		160.27	152.90	152.98	160.90	161.10	161.46	161.78	156.89	158.92	156.36	153.83	156.68
RevPAR	133.80		133.58		134.19		139.32	129.20	120.52	137.98	135.19	146.56	144.46	133.65	133.75	127.20	128.22	134.45
Revenue																		
Rooms Division	6,690,640	90.7%	6,697,855	90.4%	6,710,030	89.5%	591,701	531,005	511,863	586,002	518,581	622,438	593,732	567,614	549,704	540,233	544,552	552,605
F&B Division	616,506	8.4%	623,636	8.4%	686,459	9.2%	50,940	52,014	52,555	61,478	58,740	58,766	61,166	59,466	58,096	57,646	58,396	57,196
Other Operating Division	33,603	0.5%	28,455	0.4%	35,215	0.5%	3,044	2,874	2,776	3,167	2,677	3,154	3,011	2,976	2,857	2,854	2,918	2,908
Miscellaneous Income	37,533	0.5%	55,322	0.7%	63,851	0.9%	4,661	7,158	4,657	4,462	4,686	7,293	4,690	4,690	4,688	4,688	7,489	4,689
Total Revenue	7,378,281	100.0%	7,405,269	100.0%	7,495,554	100.0%	650,346	593,052	571,851	655,109	584,683	691,650	662,600	634,746	615,345	605,421	613,355	617,398
Departmental Expenses																		
Rooms Division	2,158,486	32.3%	2,147,306	32.1%	2,169,083	32.3%	189,160	183,977	168,450	189,459	162,603	190,075	181,833	179,852	177,084	181,271	184,282	181,038
F&B Division	373,570	60.6%	359,660	57.7%	359,440	52.4%	24,810	25,471	25,039	57,976	27,298	28,882	28,567	28,303	27,988	28,917	28,475	27,716
Total Departmental Expenses	2,532,056	34.3%	2,506,967	33.9%	2,528,523	33.7%	213,970	209,448	193,489	247,434	189,900	218,957	210,400	208,155	205,072	210,188	212,757	208,754
Departmental Income (Loss)	4,846,225	65.7%	4,898,302	66.1%	4,967,031	66.3%	436,376	383,604	378,362	407,674	394,783	472,693	452,200	426,591	410,273	395,233	400,598	408,644
Undistributed Operating Expenses																		
Administration & General	490,326	6.6%	527,010	7.1%	514,644	6.9%	44,012	42,381	42,404	43,469	39,812	46,148	42,298	43,879	42,376	42,033	43,741	42,092
Info & Telcom Systms	136.398	1.8%	150.741	2.0%	149.620	2.0%	12.838	12.121	11.895	12.790	11.994	13,220	12.881	12.573	12.362	12.250	12.301	12.396
Sales & Marketing	552,052	7.5%	537,640	7.3%	548,953	7.3%	47,109	44,127	44,620	45,521	47,642	47,122	46,273	47,519	44,847	42,674	44,662	46,837
Repairs & Maintenance	300,375	4.1%	310,239	4.2%	331,936	4.4%	27,433	26,777	27,283	31,945	25,651	27,249	27,297	27,990	26,945	28,112	27,703	27,552
Heat, Light & Power Total	146,080	2.0%	168,107	2.3%	171,214	2.3%	14,955	14,254	14,053	14,338	13,917	16,735	14,186	14,185	13,009	13,236	13,490	14,855
Total Undistributed Expenses	1,625,231	22.0%	1,693,738	22.9%		22.9%	146,347	139,660	140,256	148,062	139,016	150,474	142,934	146,146	139,538	138,305	141,896	143,732
Hotel GOP	3,220,995	43.7%	3,204,564	43.3%	3,250,664	43.4%	290,029	243,944	238,106	259,612	255,767	322,219	309,266	280,445	270,735	256,928	258,701	264,912
Management Fees	362,831	4.9%	399,987	5.4%	423,822	5.7%	34,684	33,493	34,684	28,730	33,673	37,481	36,211	37,481	36,211	37,481	37,481	36,211
Income Before Non Operating	2.858.163	38.7%	2.804.577	37.9%	2.826.843	37.7%	255.345	210.451	203.422	230.883	222.094	284.739	273,054	242.964	234.524	219.447	221.221	228,700
income before Non Operating	2,000,100	30.1%	2,604,577	37.9%	2,020,043	31.1%	255,345	210,451	203,422	230,003	222,094	264,739	273,054	242,964	234,324	219,447	221,221	220,700
Non-Operating Income and																		
Rent Expense Hotels	148,737	2.0%	202,270	2.7%	190,751	2.5%	15,896	15,896	15,896	15,896	15,896	15,896	15,896	15,896	15,896	15,896	15,896	15,896
Property & Other Taxes	4,960	0.1%	(1,325)	0.0%	190,751	0.0%	0	15,690	15,690	13,090	15,690	15,690	0 0	15,690	15,690	15,690	15,690	15,690
Insurance	72,384	1.0%	49,895	0.7%	50,419	0.7%	3,968	3,968	3,968	3,968	3,968	4,368	4,368	4,368	4,368	4,368	4,368	4,368
Total Non-Operating Income and Expenses	226,080	3.1%	250,840	3.4%	241,169	3.2%	19,864	19,864	19,864	19,864	19,864	20,264	20,264	20,264	20,264	20,264	20,264	20,264
EBITDA	2.632.083	35.7%	2,553,738	34.5%	2,585,674	34.5%	235,481	190.587	183.558	211,018	202.230	264,474	252,790	222.700	214.259	199,183	200.956	208,436
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FFE Reserves	368,914	5.0%	370,263	5.0%	376,858	5.0%	32,702	26,255	24,962	32,138	32,571	35,303	35,271	34,785	32,280	30,539	29,386	30,666
EBITDA Less FFE Reserves	2,263,169	30.7%	2,183,474	29.5%	2,208,816	29.5%	202,779	164,332	158,597	178,880	169,660	229,171	217,519	187,915	181,980	168,644	171,570	177,770

Hyatt Place DFW											
			FY2025 Ca	pital Re	equests						
					-						
Capital Requests For Approval	Quantity	Department	Requested Amount	Dep	ot. Total	Comments					
Rooms Department											
Guest Room Vacuums	10	Rooms	\$ 8,500	)		Replace housekeeping vacuums (4 years old) due to wear and tear.					
Attic Stock Guest Room AC Motors	10	Rooms	\$ 6,000	)		Hotel currently has no back-up.					
Attic Stock Fridges	10	Rooms	\$ 4,950	)		Hotel currently has minimal backup (2) and should deplete by October 2024.					
Replace Lobby Luggage Carts	2	Rooms	\$ 4,000	)		Replace existing luggage carts (8 years old) due to wear and tear.					
Rooms Department Total				\$	23,450						
Engineering Dept. Projects											
Parking Lot Concrete Repairs	1	Eng.	\$ 30,000	)		Repair damaged sections of Hotel parking lot.					
Exterior Building Reseal of Bricks and Cleanup	1	Eng.	\$ 20,000	)		Reseal of exterior brick walls and power wash to include all Hotel windows.					
Replace Chiller computer	1	Eng.	\$ 15,000	,		Current Trane computer is 8 years old and at end of life and needs to be replaced. Replacement computer will have					
Replace entiter compater	-	Ling.	7 15,000	<b>'</b>		additional functionality to include app use for temp control in all public areas of the Hotel.					
Replace Hotel Chiller Blades	5	Eng.	\$ 6,000	)		Replace 5 chiller blades on both Trane AC units. All 5 blades show wear/tear with minor cracks ( 8 years) and need to be					
<u>'</u>						replaced to avoid breakage.					
Replace Meeting Room Cordless Power Outlets	24	Eng.	\$ 6,000	)		Replace 24 charging units and 1 base charging station.					
Engineering Dept. Projects Total				\$	77,000						
FY2025 Capital Requests For Approval				\$ 1	100,450						

Date:		prove the Fiscal Year 2025 Business Plan and he DFW Campus West	Resolution No.: 000
		at the Public Facility Improvement Corporation Board s Plan and related Budgets for Fiscal Year 2025.	of Directors approves the
Description:			
		provement Corporation (PFIC) Board must annually a W Campus West.	pprove a Budget and
the DF	W Campus We	niled DFW Campus West Facility Operating Budget for est Capital Budget for FY 2025. These documents plu IC Board meeting constitute the FY 2025 Business Pl	is the presentation made at
		at the attached Budgets and the subsequent Business ugh September 30, 2025, be approved.	Plan for the period of
Justification:			
• It is rec	commended th	at the PFIC Board of Directors approve the FY 2025 E	Business Plan.
For Information  John Brookby	on Contact:	Action Amount: N/A	

3-4660

<b>RESOLUTION NO.:</b>	

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERMINED IMPROVEMENT CORPORATION BOARD OF DIRECTORS:	
SECTION I: Approve the Fiscal Year 2025 Business Plan	and Budgets for the DFW Campus West.
SECTION II: This Resolution shall take effect immediately	/ upon its passage.
SIGNATURES REQUIRED FOR APPROVAL:	
President	Secretary
Data Signad	Data Signad
Date Signed	Date Signed

DFW CAMPUS WEST FY2025 BUDGET	FY24 Budget	FY25 Budget	October 2024	November 2024	December 2024	January 2025	February 2025	March 2025	April 2025	May 2025	June 2025	July 2025	August 2025	September 2025
_														
Revenue														
Facilities Rent - Building E	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vacancy - 1st Floor Vacancy - 2nd Floor	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vacancy - 2nd Floor Vacancy - 3rd Floor	-	-	-	-	-	-	-	-	-	-	-	-	-	-
vacancy - 3rd Floor	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Facilities Rent - Buildings A, B, C, D	5,802,946	5,966,479	487,116	487,116	487,116	501.749	501,749	501.749	501,749	501,749	501.749	501,749	501.749	501,74
Building F (DFW ITS Hub)	79,112	80,892	6,593	6,593	6,593	6,790	6,790	6,790	6,790	6,790	6,790	6,790	6,790	6,79
ILEC Rent - Frontier	7.903	8,140	-	-	-	8.140	-	-	-	-	-	-	-	-
<del>-</del>	5,889,961	6,055,511	493,708	493,708	493,708	516,680	508,540	508,540	508,540	508,540	508,540	508,540	508,540	508,54
Operating Expenses - Building E														
Ground Rent	942,016	988,175	82,348	82,348	82,348	82,348	82,348	82,348	82,348	82,348	82,348	82,348	82,348	82,34
Management Services	-		-	-	-	-	-	-	-	-	-	-	-	-
Management Staff Costs (CD)	157,000	120,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,00
Maintenance	319,020	285,020	28,233	25,733	31,733	28,233	17,533	21,733	29,233	16,733	22,153	25,233	16,733	21,73
Utilities	408,000	420,150	21,050	21,050	21,050	39,000	39,000	29,000	35,000	35,000	45,000	45,000	45,000	45,00
Real Estate Consultant	-		-	-	-	-	-	-	-	-	-	-	-	-
Property Insurance _	24,597	38,215	3,185	3,185	3,185	3,185	3,185	3,185	3,185	3,185	3,185	3,185	3,185	3,18
	1,850,633	1,851,560	144,816	142,316	148,316	162,766	152,066	146,266	159,766	147,266	162,686	165,766	157,266	162,26
		825,170												
Operating Expenses - Buildings A, B, C, D														
Ground Rent	1,764,926	1,851,409	154,284	154,284	154,284	154,284	154,284	154,284	154,284	154,284	154,284	154,284	154,284	154,28
Management Services	-													
Management Staff Costs	-													
Maintenance	12,000	12,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,00
Utilities	-		-	-	-	-	-	-	-	-	-	-	-	-
Security Services	-													
Property Insurance _	46,084	71,599	5,967	5,967	5,967	5,967	5,967	5,967	5,967	5,967	5,967	5,967	5,967	5,96
	1,823,010	1,935,007	161,251	161,251	161,251	161,251	161,251	161,251	161,251	161,251	161,251	161,251	161,251	161,2
Income Before Non-Operating Expenses	2,216,318	2,268,943	187,642	190,142	184,142	192,663	195,223	201,023	187,523	200,023	184,603	181,523	190,023	185,02

### DFW Campus West Fiscal 2025 Capital Plan

Capital Requests for Approval	Location	R	equested
Roof patching to prevent mold	Building E	\$	500,000
Continued environmental studies (NEPA)	Campus Wide	\$	500,000
FY 2025 Capital Requests for Approval		\$	1,000,000

Date:	Subject: Ap	prove the FY 2025 Capital Budget for the DFW	Resolution No.:
07-16-2024	Rental Car F	acility	
Recommende	d Action: Th	at the Public Facility Improvement Corporation's (PFIC)	) Board of Directors
		for FY 2025 for the DFW Rental Car Facility SRCFC FO	,
	<u> </u>		
Description:			
<u>-</u>	IC collects an	d manages the Successor Rental Car Facility Charge (	SRCEC) funds collected
		istomers by the Rental Car Companies and submitted to	
HOITI UI	e rental car cu	Storrers by the Nertal Car Companies and Submitted to	o the FFIG.
. The DE	'IC must spare	ave expenditures of CDCFC funds under the provisions	of the Bue Funding
		ove expenditures of SRCFC funds under the provisions	of the bus runding
Agreen	ient.		
		C approves a capital budget for the SRCFC, as propose	ed by Airport Management.
The FY	2025 Capital	Budget totaling \$26.2 million is attached.	
Justification:			
<ul> <li>Under t</li> </ul>	the terms of th	e Bus Funding Agreement the PFIC board must approv	ve any expenditure of
	C funds.	3 3	, ,
For Information	on Contact:	Action Amount:	
Zenola Campb	ell	N/A	

3-4660

RESOLUTION NO.:
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BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATION IMPROVEMENT CORPORATION BOARD OF DIRECTORS:	AL AIRPORT PUBLIC FACILITY
SECTION I: That the Public Facility Improvement Corporation's ( the Capital Budget for FY 2025 for the DFW Rental Car Facility.	PFIC) Board of Directors approves
SECTION II: This Resolution shall take effect immediately upon i	ts passage.
SIGNATURES REQUIRED FOR APPROVAL:	
President Secre	tary
Date Signed Date	Signed

# **FY25 Rental Car Center Capital Budget**

(in thousands)

Project	Description	Budget	FY25
Building Automation and HVAC	Replace/upgrade air handlers, chillers, towers. Upgrade sensors. Replace automation system. Drip funding of \$857K approved in FY24.	\$	12,600
Master Renovation	Lobby modernization to improve customer experience, increase space allocation flexibility, and allow for more efficient infrastructure use. Drip funding of \$2.1M approved in FY24.		12,000
Interior Lighting	Increase previously approved capital plan from \$2.6 million to \$3.1 million. This project will improve and add lighting to meet DFW standards.		582
Other	Furniture, fixtures, equipment, and signage.		550
Exterior Lighting	Replace column lighting in public areas with LED.		400
Bus Maintenance	Shop equipment		70
	Total FY25 Budget	\$	26,202

Date:	Subject: Approve the Fiscal Year 2025 Budget for Bus	Resolution No.:
07-16-2024	Operations and establish the amount of CTC for Fiscal Year 2025	0XX

**Recommended Action:** That the Public Facility Improvement Corporation's (PFIC) Board of Directors approves the RAC Bus Operations and Maintenance budget for the period October 1, 2024, through September 30, 2025, and maintain the Customer Transportation Charge (CTC) of \$2.50 per rental transaction day.

### **Description:**

- The First Amendment to the DFW Concession and Lease Agreement was approved by the Airport Board in 2007. This amendment provides that the Facility Improvement Corporation (FIC) provide an annual budget for the operations and maintenance of the RAC bus fleet and set a Customer Transportation Charge sufficient to pay those costs. The Public Facility Improvement Corporation (PFIC), as the successor to the FIC, now approves these items.
- An annual budget for fiscal year 2025 has been prepared and submitted by SP+ Transportation, the firm currently contracted to provide bus operations and maintenance for the buses serving the RAC facility.
- The SP+ budget for the period October 1, 2024, through September 30, 2025, is approximately \$15.9 million.
- In addition to the SP+ budget, the PFIC Board is requested to approve an additional budget of \$1.3
  million for the purchase of CNG fuel (purchased directly from the Airport's CNG provider), and other
  costs.
- These two items create a total budget for FY 2025 of \$17.2 million.
- It is recommended the current CTC rate of \$2.50 per transaction day remain flat in FY 2025. Based on a projected 6.1 million rental transaction days, an expected FY 2025 deficit of \$2.0 million will be generated. This will leave a projected balance of \$3.1 million in the CTC reserve at September 30, 2025.

#### Justification:

 Under the terms of the First Amendment to the DFW Concession and Lease Agreement, the PFIC must approve the annual bus operations for the RAC facility.

For Information Contact:	Action Amount:
Abel Palacios	N/A
3-5445	

RESOLUTION NO.:
-----------------

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL IMPROVEMENT CORPORATION BOARD OF DIRECTORS:	AL AIRPORT PUBLIC FACILITY
SECTION I: That the Public Facility Improvement Corporation's (In the RAC Bus Operations and Maintenance budget, including CNG October 1, 2024 through September 30, 2025 and maintain the Cu \$2.50 per rental transaction day.	, of \$17.2 million for the period
SECTION II: This Resolution shall take effect immediately upon it	s passage.
SIGNATURES REQUIRED FOR APPROVAL:	
President Secre	tary
Date Signed Date	Signed

# **Rates and Reserves**

Customer Transportation Charge (CTC)

\$ in millions	В	udget FY25
Transaction days (000's)		6,075
Revenues	\$	15.2
Bus contract		15.9
Fuel and other		1.3
Expenses		17.2
CTC net revenues	\$	(2.0)
CTC cash reserve projected September 30, 2024		5.1
CTC cash reserve projected September 30, 2025	\$	3.1

# **DFW RAC Transportation Budget**

	FY2025
Payroll	\$ 8,070,400
Payroll Taxes	665,808
Workers Compensation	949,079
Cost Life / Hospital Insurance	1,302,087
Cost Pension	96,522
Uniforms & Laundry	30,000
Stationary/Office Supplies	43,200
R&M Land/Buildings	30,000
R&M Equipment	(24,000)
R&M Shuttles	2,759,461
Gas & Oil	4,200
Insurance	1,317,243
Rental Machinery & Equipment	3,000
Associate Incentive Awards	6,180
DOT Medical	14,400
Postage & Freight	1,200
Telephone	24,996
Two Way Radio Expense	83,400
Recruiting Expense	50,400
Miscellaneous & Capital Expenses	24,000
Auto Damage Claim	6,000
Financial Sevices	30,000
Fixed Management Fee	384,996
Total Operating Expenses	\$ 15,872,572

Date:	Subject: Design and construction of 19th Street Cargo	Resolution No.:
07-16-2024	Redevelopment	

### **Recommended Action:**

That the Public Facility Improvement Corporation's (PFIC) Board of Directors approves the increase of the capital budget for the 19th Street Cargo Redevelopment Project in the amount of \$25,007,853, from \$167,342,146 to \$192,349,999 as per the approved capital plan for Project #2694501.

### **Description:**

• Increase the capital budget for the design and construction of 19th Street Cargo Redevelopment by \$25,007,853.

#### Justification:

- Based on current usage and forecast growth, the existing air cargo facilities at the Airport will be at or near capacity in 2025.
- A site at 19th Street and West Airfield Drive which has both airfield and roadway access, is ideally suited for redevelopment for additional air cargo facilities.
- This contract will provide for the demolition of an existing structure, and the design and construction of two new warehouse buildings, aircraft taxiway and hardstand, vehicle parking areas and associated infrastructure.
- It is anticipated that these new cargo facilities will provide enough additional capacity to accommodate air cargo growth through 2035.

For Information Contact:
Tammy Huddleston
3-6132

Action Amount:
\$25,007,853

RESOLUTION	NO.:	
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BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATION BOARD OF DIRECTORS:	TIONAL AIRPORT PUBLIC FACILITY								
SECTION I: That the Public Facility Improvement Corporation (PFIC) Board of Directors hereby approves an increase in the capital budget, for design and construction of 19th Street Cargo Redevelopment, in an amount not to exceed \$25,007,853.									
SECTION II: This Resolution shall take effect immediately u	SECTION II: This Resolution shall take effect immediately upon its passage.								
SIGNATURES REQUIRED FOR APPROVAL:									
President	Secretary								
	•								
Date Signed	Date Signed								

# DALLAS FORT WORTH INTERNATIONAL AIRPORT

	PUBLIC	FACILITY IMPRO	VEWENT CORPORATION	N KESULI	JIION					
<b>Date:</b> 07-16-2024	request appre	oval by the Airport			Resolution No.: 0XX					
			ty Improvement Corporationst approval from the Airpon							
Description:	<ul> <li>approves the FY 2025 PFIC Budget and request approval from the Airport Board of Directors.</li> <li>Description:         <ul> <li>Attached is the Fiscal Year 2025 Budget for the Public Facility Improvement Corporation (PFIC).</li> </ul> </li> </ul>									
West, a	and the Rental		enditures for the Grand Hy essor Rental Car Facility (		Hyatt Place hotel, Campus RCFC) and Customer					
	TC budget req nber 5, 2024, r		by the Airport Board and v	will be con	sidered at the					
Justification:										
The PF	TC's Bylaws re	equire the Airport E	Board to approve an annua	al PFIC bu	dget.					
For Information	on Contact:	Action Amount:								

N/A

**Abel Palacios** 

3-5445

<b>RESOLUTION</b>	NO.:	

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNIMPROVEMENT CORPORATION BOARD OF DIRECTORS:	
SECTION I: That the Public Facility Improvement Corpora hereby approved.	tion (PFIC) Budget for Fiscal Year 2025 is
SECTION II: That it is hereby requested that the Airport B Budget for Fiscal Year 2025.	oard of Directors approve the PFIC Annual
SECTION III: This resolution shall take effect immediately	upon its passage.
SIGNATURES REQUIRED FOR APPROVAL:	
President	Secretary
Date Signed	Date Signed

# PFIC Budget FY 2025

(in millions)	rand lyatt	yatt lace	mpus Vest	RAC	St	9th reet argo		Total
Revenues	\$ 44.3	\$ 7.4	\$ 6.1	\$ 39.5	\$	-		\$ 97.3
Expenses	(25.9)	(5.1)	(3.8)	(17.2)		-		(52.0)
Debt service	 (5.1)	-	 -	_		(4.7)		(9.8)
Net before investment income	13.3	2.3	2.3	22.3		(4.7)		35.5
Investment income								9.1
Net revenues								\$ 44.6
Capital expenditures	\$ 33.3 <sup>(1)</sup>	\$ 0.1	\$ 1.0	\$ 26.2	\$	25.0	(2)	\$ 85.6

<sup>(1)</sup> Expenditures before Hyatt "Key" reimbursement of \$2.0 million.

<sup>(2)</sup> Additional funding request. Initial budget approved for \$167.3 million. Total project \$192.3 million.