

**DALLAS FORT WORTH INTERNATIONAL AIRPORT
Committee Meetings
February 1, 2022**

**Operations Committee - 12:30 p.m.
Finance/Audit Committee – 12:40 p.m.
Concessions/Commercial Development Committee – 12:55 p.m.**

**Meeting Place
2400 Aviation Drive
Board Room – DFW Headquarters Building
DFW Airport, Texas 75261**

Please be aware that due to COVID-19 restrictions, seating will be limited in the Airport Board Room. An overflow room will be set up. A face mask must be worn at all times. Please also observe social distancing while in the building. Should you wish to attend virtually, please follow the instructions below:

Public Listening:

To enable video:

1. On your computer or tablet device, open the following link:
<https://e-meetings.verizonbusiness.com/nc/join.php?i=PWXW2607633&p=1158861&t=c>
2. It is best if you use Google Chrome or download the WebEx Software to your device.
3. Google Chrome may ask you to install a WebEx extension, please do install it.
4. Until the meeting begins, you may not see any video or may see a blank screen.

To enable audio:

1. On your phone please dial **800-779-1640**.
2. When prompted, enter the code **1158861#**.
3. You will then hear the audio of the meeting. Please note that it may be silent until the meeting begins.

This meeting location is accessible. Requests for accommodations or interpretive services must be made 48 hours prior to this meeting by contacting Donna Schnell at 972 973-5752 or BoardSecretary@dfwairport.com or T.D. 1-800-RELAY-TX (1-800-735-2989) for information or assistance.

For DFW Airport Board Meeting information or to register to speak at a Board Meeting please call the board secretary at 972 973-5752 by 5:00 p.m. the day before the meeting.

Consent Agenda – all items under this heading are a part of the Consent Agenda and require little or no deliberation by the Board. Approval of the Consent Agenda authorizes the Chief Executive Officer or his designee to implement each item in accordance with staff recommendation.

A closed executive session may be held with respect to a posted agenda item if the discussion concerns one of the following:

1. Contemplated or pending litigation or matters where legal advice is requested of the Board's Legal Counsel. Texas Government Code Section 551.071.
2. Discussion concerning sale or lease of real property, or negotiated contracts for donations to the Board, when such discussions would have a detrimental effect on the negotiating position of the Board. Texas Government Code Section 551.072.
3. Personnel matters involving discussions of the qualifications or performance of identifiable individuals already employed or being considered for employment by the Board. Texas Government Code Section 551.074.
4. The deployment, or specific occasions for implementation, of security personnel or devices. Texas Government Code Section 551.076.

AGENDA
OPERATIONS COMMITTEE MEETING
Tuesday, February 1, 2022
12:30 p.m.

OPERATIONS COMMITTEE

1. Approve Minutes of the Operations Committee Meeting of January 4, 2022.

Consent Items for Consideration

- Bobby Rodriguez
2. Approve execution of Contract No. 7007163, for Condenser Water Treatment, with ChemTreat, Inc., of Glen Allen, Virginia, in an amount not to exceed \$91,712.00, for the initial one-year term of the Contract, with options to renew for four additional one-year periods.

Action Items for Consideration

- Tammy Huddleston
3. Approve execution of Contract No. 9500747, for North Sludge Pond Reconstruction, with Gilbert May, Inc. dba Phillips/May Corporation, of Dallas, Texas, in an amount not to exceed \$774,333.00, for the 150 calendar day term of the Contract.
 4. Approve execution of Contract No. 9500751, for Terminal A, B, C, D and E Uninterrupted Power Supply Replacements, with Real Network Services, Inc., of Dallas, Texas, in an amount not to exceed \$1,643,004.00, for the 220-calendar day term of the Contract.
 5. Approve execution of Contract No. 9500764, for Soil Slopes Remediation - Air Operations Area Sites, with Ragle, Inc., of North Richland Hills, Texas, in an amount not to exceed \$1,928,687.00, for the 210-calendar day term of the Contract.
 6. Approve execution of Contract No. 9500773, for Soil Slopes Remediation - Landside Sites, with Ragle, Inc., of North Richland Hills, Texas, in an amount not to exceed \$4,438,591.15, for the 210-calendar day term of the Contract.
 7. Approve execution of Contract No. 9500749, for Terminal D Sanitary Sewer Lift Stations, with Real Network Services, Inc., of Dallas, Texas, in an amount not to exceed \$2,355,817.00, for the 250-calendar day term of the Contract.

- 8. Approve an increase to Contract No. 9500698, for Runway 18R-36L Rehabilitation, with Austin Bridge & Road, LP, of Irving, Texas, in an amount not to exceed \$3,503,000.00, for a revised not to exceed Contract amount of \$125,473,673.37.
- 9. Approve execution of Contract No. 8500398, for Program Management/Construction Management Services Civil Airside, with Airfield Management Partners, of Dallas, Texas, in an amount not to exceed \$30,000,000.00, for the five-year term of the Contract.
- Smitha Radhakrishnan 10. Approve execution of Contract No. 8500399, for Airport Planning Services, with Airport Transformation Collaborative, of Dallas, Texas, in an amount not to exceed \$25,000,000.00, for the five-year term of the Contract.
- Bobby Rodriguez 11. Approve execution of Purchase No. 278471, for CNG Passenger Buses, to Creative Bus Sales, Inc., of Irving, Texas, in the amount of \$2,130,824.00.
- 12. Approve execution of Purchase No. 278470, for Fleet Vehicles, to Caldwell Country Chevrolet, of Caldwell, Texas, in the amount of \$3,133,581.03.
- 13. Approve execution of a deductive Change Order to Contract No. 7006752, for Skylink Automatic Train Control Replacement, with Alstom Group of Pittsburgh, Pennsylvania, in a deductive amount not less than (\$600,000.00), for a revised not to exceed amount of \$33,398,000.00.

Discussion Items

- Tammy Huddleston 14. There are no Construction and Professional Services Contract increase(s) approved by authorized staff for this reporting period.
- 15. There are no decrease(s)/increase(s) in Scope of Work approved by authorized staff for this reporting period.

Additional Information

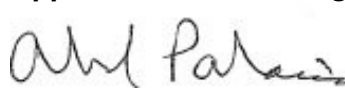
- Two Bids, none from M/WBE firms, were received on or before the due date of December 15, 2021.
- Bid tabulation attached
- ChemTreat, Inc., of Glen Allen, Virginia, is the lowest responsive, responsible Bidder.

Additional Attachments: **Y****BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD**

That the Chief Executive Officer or designee be authorized to execute Contract No. 7007163, for Condenser Water Treatment, with ChemTreat, Inc., of Glen Allen, Virginia, in an amount not to exceed \$91,712.00, for the initial one-year term of the Contract, with options to renew for four additional one-year periods.

Approved as to Form by


Rodriguez, Elaine
Legal Counsel
Jan 20, 2022 8:55 am

Approved as to Funding by


Palacios, Abel
Vice President Finance
Finance
Jan 20, 2022 1:06 pm

Approved as to M/WBE by


Burks Lee, Tamela
Vice President Business Diversity
and Development
Business Diversity and
Development
Jan 19, 2022 8:44 pm

SIGNATURE REQUIRED FOR APPROVAL**Approved by**


Department Head
Energy & Transportation Mgmt
Jan 19, 2022 1:49 pm

Pending

Chief Executive Officer

Date

**Contract No. 7007163
Condenser Water Treatment
Bid Tabulation**

Bidders	Bid Amount
ChemTreat, Inc. ^{N1} Glen Allen, Virginia	\$91,712.00
Nalco Water, an Ecolab Company Naperville, Illinois	\$264,966.00
Note: 1. The bid price variance is attributed to the Bidder providing its services at no additional cost to the Airport and will be included in the Contract amount.	

**DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD
OFFICIAL BOARD ACTION/RESOLUTION**

Date 02/03/2022	Committee Operations	Subject North Sludge Pond Reconstruction	Resolution #
Action That the Chief Executive Officer or designee be authorized to execute Contract No. 9500747, for North Sludge Pond Reconstruction, with Gilbert May, Inc. dba Phillips/May Corporation, of Dallas, Texas, in an amount not to exceed \$774,333.00, for the 150 calendar day term of the Contract.			
Description <ul style="list-style-type: none"> • Award a Contract for North Sludge Pond Reconstruction in support of the Airport. Justification <ul style="list-style-type: none"> • The intent of this project is to replace the clay liner in the north sludge pond and add a concrete pad beneath the utilities tower and wing walls beneath the walkway. • The sludge ponds serve as a settling basin for solids that are wasted from the pretreatment plant's clarifiers. • In addition, sludge removed from the cleaning of the first flush system (fuel separators, stormwater inlets, first flush piping) are also discharged into these ponds. Once the solids have settled in the ponds, they can be cleaned out as needed. • In order to meet state regulations for environmental quality, the liner must be replaced to maintain the integrity of the sludge pond. 			
D/S/M/WBE Information <ul style="list-style-type: none"> • The annual goal for the M/WBE Program is 31%. • In accordance with the Board's M/WBE Program, the M/WBE goal for this contract is 36%. • Gilbert May, Inc. & Phillips/ May Corporation a certified Minority Business Enterprise (HM-C), has committed to achieving 36.16 % through self-performance. 			
Schedule/Term <ul style="list-style-type: none"> • Start Date: February 2022 • Contract Duration: 150 calendar days 			
Contract # 9500747	Agreement #	Purchase Order #	Action Amount NTE \$774,333.00
		Revised Amount \$0	
For Information contact Tammy Huddleston 3-6132 Troy Fox 3-1725	Fund DFW Capital Acct	Project # 26881-01	External Funding Source Amount \$774,333.00

Additional Information

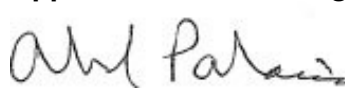
- One Bid, from an M/WBE firm, was received on or before the due date to August 27, 2021.
- Gilbert May, Inc. dba Phillips/May Corporation, of Dallas, Texas, is the lowest responsive, responsible Bidder.

Additional Attachments: **N****BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD**

That the Chief Executive Officer or designee be authorized to execute Contract No. 9500747, for North Sludge Pond Reconstruction, with Gilbert May, Inc. dba Phillips/May Corporation, of Dallas, Texas, in an amount not to exceed \$774,333.00, for the 150 calendar day term of the Contract.

Approved as to Form by


Rodriguez, Elaine
Legal Counsel
Jan 20, 2022 9:01 am

Approved as to Funding by


Palacios, Abel
Vice President Finance
Finance
Jan 20, 2022 1:07 pm

Approved as to M/WBE by


Burks Lee, Tamela
Vice President Business Diversity
and Development
Business Diversity and
Development
Jan 19, 2022 8:44 pm

SIGNATURE REQUIRED FOR APPROVAL**Approved by**


Department Head

Jan 19, 2022 8:49 am

Pending

Chief Executive Officer

Date

**DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD
OFFICIAL BOARD ACTION/RESOLUTION**

Date 02/03/2022	Committee Operations	Subject Terminals A, B, C, D and E Uninterrupted Power Supply Replacements	Resolution #
Action That the Chief Executive Officer or designee be authorized to execute Contract No. 9500751, for Terminal A, B, C, D and E Uninterrupted Power Supply Replacements, with Real Network Services, Inc., of Dallas, Texas, in an amount not to exceed \$1,643,004.00, for the 220 calendar day term of the Contract.			
Description <ul style="list-style-type: none"> • Award a Contract for Terminal A, B, C, D and E Uninterrupted Power Supply (UPS) Replacements in support of the Airport. Justification <ul style="list-style-type: none"> • This project will replace 12 UPS units that have reached the end of service life. • The units are in Terminals A, B, C, D and E, at locations throughout the terminals. • These units are being replaced to reduce risk of unit downtime and maintenance costs associated with repairs. 			
D/S/M/WBE Information <ul style="list-style-type: none"> • The annual goal for the M/WBE Program is 31%. • In accordance with the Board's M/WBE Program, the M/WBE goal for this contract is 18%. • Real Network Services, Inc., a certified Minority Business Enterprise (HM-C), has committed to achieving 94.96% through self-performance. 			
Schedule/Term <ul style="list-style-type: none"> • Start Date: February 2022 • Contract Duration: 220 calendar days 			
Contract # 9500751	Agreement #	Purchase Order #	Action Amount NTE \$1,643,004.00
			Revised Amount \$0
For Information contact Tammy Huddleston 3-6132 Keisha Aaron 3-2300	Fund DFW Capital Acct	Project # 26851-01	External Funding Source Amount \$1,643,004.00

Additional Information

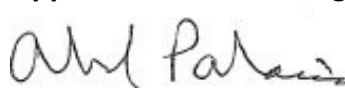
- Five Bids, including two from M/WBE firms, were received on or before the due date to December 14, 2021.
- Bid Tabulation attached
- Real Network Services, Inc., of Dallas, Texas, is the lowest responsive, responsible Bidder.

Additional Attachments: **Y****BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD**

That the Chief Executive Officer or designee be authorized to execute Contract No. 9500751, for Terminal A, B, C, D and E Uninterrupted Power Supply Replacements, with Real Network Services, Inc., of Dallas, Texas, in an amount not to exceed \$1,643,004.00, for the 220 calendar day term of the Contract.

Approved as to Form by


Rodriguez, Elaine
Legal Counsel
Jan 20, 2022 9:02 am

Approved as to Funding by


Palacios, Abel
Vice President Finance
Finance
Jan 20, 2022 1:07 pm

Approved as to M/WBE by


Burks Lee, Tamela
Vice President Business Diversity
and Development
Business Diversity and
Development
Jan 19, 2022 8:44 pm

SIGNATURE REQUIRED FOR APPROVAL**Approved by**


Department Head

Jan 19, 2022 8:50 am

Chief Executive Officer

Pending

Date

Contract No. 9500751
Terminal A, B, C, D, E UPS Replacements
Bid Tabulation

Bidders	Bid Amount
Real Network Services, Inc. ^{N1} Dallas, Texas	\$1,643,004.00
Holt Construction Irving, Texas	\$1,899,492.00
Skye Building Services Farmers Branch, Texas	\$2,006,297.00
EMC Electrical Contractors Kennedale, Texas	\$2,020,642.00
Azteca Enterprises, Inc. ^{N1} Dallas, Texas	\$2,074,300.00
Note: 1. MBE certified through the North Central Texas Regional Certification Agency	

**DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD
OFFICIAL BOARD ACTION/RESOLUTION**

Date 02/03/2022	Committee Operations	Subject Soil Slopes Remediation - Air Operations Area Sites	Resolution #
Action That the Chief Executive Officer or designee be authorized to execute Contract No. 9500764, for Soil Slopes Remediation - Air Operations Area Sites, with Ragle, Inc., of North Richland Hills, Texas, in an amount not to exceed \$1,928,687.00, for the 210 calendar day term of the Contract.			
Description <ul style="list-style-type: none"> • Award a Contract for Soil Slopes Remediation - Air Operations Area (AOA) Sites in support of the Airport. Justification <ul style="list-style-type: none"> • The project will consist of earth work to rehabilitate slope failures at various locations within the AOA. All affected AOA fences will be replaced. • These soil slopes are part of an embankment that supports a public road or an aircraft route and require remediation. • As a result of the project, the soil slopes' integrity will be restored. 			
D/S/M/WBE Information <ul style="list-style-type: none"> • The annual goal for the M/WBE Program is 31%. • In accordance with the Board's M/WBE Program, the M/WBE goal for this contract is 30%. • Ragle, Inc. has committed to achieving 30.44% M/WBE participation utilizing Southwestern Testing Laboratories, LLC DBA STL Engineers (HF-C: 2.74%), C. Green Scaping (HF-C: 4.37%), IMT Construction, LLC (HF-C: 11.40%) and Q. Roberts Trucking Incorporated (BM-C: 11.93%). 			
Schedule/Term <ul style="list-style-type: none"> • Start Date: February 2022 • Contract Duration: 210 calendar days 			
Contract # 9500764	Agreement #	Purchase Order #	Action Amount NTE \$1,928,687.00
			Revised Amount \$0
For Information contact Tammy Huddleston 3-6132 Troy Fox 3-1725	Fund Joint Capital Acct Joint Capital Acct	Project # 26878-01 26878-02	External Funding Source Amount \$771,474.80 \$1,157,212.20

Additional Information

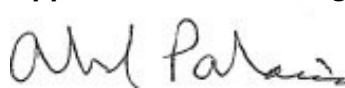
- Five Bids, including one from an M/WBE firm, were received on or before the due date to December 17, 2021.
- Bid Tabulation attached
- Ragle, Inc., of North Richland Hills, Texas, is the lowest responsive, responsible Bidder.

Additional Attachments: **Y****BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD**

That the Chief Executive Officer or designee be authorized to execute Contract No. 9500764, for Soil Slopes Remediation - Air Operations Area Sites, with Ragle, Inc., of North Richland Hills, Texas, in an amount not to exceed \$1,928,687.00, for the 210 calendar day term of the Contract.

Approved as to Form by


Rodriguez, Elaine
Legal Counsel
Jan 20, 2022 10:05 am

Approved as to Funding by


Palacios, Abel
Vice President Finance
Finance
Jan 20, 2022 1:08 pm

Approved as to M/WBE by


Burks Lee, Tamela
Vice President Business Diversity
and Development
Business Diversity and
Development
Jan 19, 2022 8:46 pm

SIGNATURE REQUIRED FOR APPROVAL**Approved by**


Department Head

Jan 19, 2022 8:54 am

Chief Executive Officer

Pending

Date

Contract No. 9500764
Soil Slope Remediation – AOA Sites
Bid Tabulation

Bidders	Bid Amount
Ragle, Inc. North Richland Hills, Texas	\$1,928,687.00
Gilbert May Inc dba Phillips/May Corporation ^{N1} Dallas, Texas	\$2,240,333.00
McCarthy Building Company Dallas, Texas	\$2,502,202.08
North Texas Contracting, Inc. Keller, Texas	\$2,780,090.00
Kiewit Infrastructure ^{N2} Fort Worth, Texas	\$3,431,690.00
Note: 1. MBE certified through the North Central Texas Regional Certification Agency 2. The bid pricing variance is attributed to higher mobilization, traffic control and site preparation work.	

**DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD
OFFICIAL BOARD ACTION/RESOLUTION**

Date 02/03/2022	Committee Operations	Subject Soil Slopes Remediation - Landside Sites	Resolution #
Action That the Chief Executive Officer or designee be authorized to execute Contract No. 9500773, for Soil Slopes Remediation - Landside Sites, with Ragle, Inc., of North Richland Hills, Texas, in an amount not to exceed \$4,438,591.15, for the 210 calendar day term of the Contract.			
Description <ul style="list-style-type: none"> • Award a Contract for Soil Slope Remediation - Landside Sites in support of the Airport. Justification <ul style="list-style-type: none"> • The work of this Contract comprises of earth work to rehabilitate soil slopes at various locations outside the Air Operations Area (AOA) and along International Parkway. Project will also include erosion repairs at numerous bridge locations outside the AOA. • The slopes are part of an embankment that supports a public road or an aircraft route. • As a result of the project, the soil slopes' integrity will be restored. 			
D/S/M/WBE Information <ul style="list-style-type: none"> • The annual goal for the M/WBE Program is 31%. • In accordance with the Board's M/WBE Program, the M/WBE goal for this contract is 20%. • Ragle, Inc. has committed to achieving 20.2% M/WBE participation utilizing Southwestern Testing Laboratories, LLC DBA STL Engineers (HF-C: 1.3 %) and C. Green Scaping (HF-C: 18.9%). 			
Schedule/Term <ul style="list-style-type: none"> • Start Date: February 2022 • Contract Duration: 210 calendar days 			
Contract # 9500773	Agreement #	Purchase Order #	Action Amount NTE \$4,438,591.15
			Revised Amount \$0
For Information contact Tammy Huddleston 3-6132 Troy Fox 3-1725	Fund Joint Capital Acct Joint Capital Acct	Project # 26878-01 26878-02	External Funding Source Amount \$3,994,732.03 \$443,859.12

Additional Information

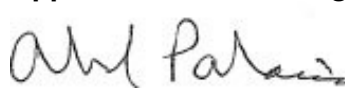
- Four Bids, including one from an M/WBE firm, were received on or before the due date to December 29, 2021.
- Bid Tabulation attached
- The Bid submitted by Texas Standard Construction, LTD, of Dallas, Texas, was determined non-responsive as the submission did not meet the specifications outlined in the Airport's solicitation.
- Ragle, Inc., of North Richland Hills, Texas, is the lowest responsive, responsible Bidder.

Additional Attachments: **Y****BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD**

That the Chief Executive Officer or designee be authorized to execute Contract No. 9500773, for Soil Slopes Remediation - Landside Sites, with Ragle, Inc., of North Richland Hills, Texas, in an amount not to exceed \$4,438,591.15, for the 210 calendar day term of the Contract.

Approved as to Form by


Rodriguez, Elaine
Legal Counsel
Jan 20, 2022 10:04 am

Approved as to Funding by


Palacios, Abel
Vice President Finance
Finance
Jan 20, 2022 1:08 pm

Approved as to M/WBE by


Burks Lee, Tamela
Vice President Business Diversity
and Development
Business Diversity and
Development
Jan 19, 2022 8:45 pm

SIGNATURE REQUIRED FOR APPROVAL**Approved by**


Department Head

Jan 19, 2022 8:52 am

Chief Executive Officer

Pending

Date

Contract No. 9500773
Soil Slope Remediation – Landside Sites
Bid Tabulation

Bidders	Bid Amount
Ragle, Inc. North Richland Hills, Texas	\$4,438,591.15
North Texas Contracting Fort Worth, Texas	\$5,409,157.00
Gilbert May, Inc. dba Phillips/May Corporation ^{N1} Dallas, Texas	\$5,853,333.00
Note: 1. MBE certified through the North Central Texas Regional Certification Agency 2. The bid price variances are attributed to differences in excavation, drainage and fill material cost.	

**DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD
OFFICIAL BOARD ACTION/RESOLUTION**

Date 02/03/2022	Committee Operations	Subject Terminal D Sanitary Sewer Lift Stations	Resolution #
Action That the Chief Executive Officer or designee be authorized to execute Contract No. 9500749, for Terminal D Sanitary Sewer Lift Stations, with Real Network Services, Inc., of Dallas, Texas, in an amount not to exceed \$2,355,817.00, for the 250 calendar day term of the Contract.			
Description <ul style="list-style-type: none"> • Award a Contract for Terminal D Sanitary Sewer Lift Stations in support of the Airport. Justification <ul style="list-style-type: none"> • This project will replace seven lift stations including pumps, pump controllers, electrical branch circuits, mechanical ventilation improvements, and connections to building automation system within Terminal D. • Each station has two submersible duplex pumps inside a wet sewer pit. Two pumps are primary and the remaining five are secondary. The pumps have exhausted their usable life and require replacement. 			
D/S/M/WBE Information <ul style="list-style-type: none"> • The annual goal for the M/WBE Program is 31%. • In accordance with the Board's M/WBE Program, the M/WBE goal for this contract is 16%. • Real Network Services, Inc., a certified Minority Business Enterprise (HM-C), has committed to achieving 50.37% through self-performance. 			
Schedule/Term <ul style="list-style-type: none"> • Start Date: February 2022 • Contract Duration: 250 calendar days 			
Contract # 9500749	Agreement #	Purchase Order #	Action Amount NTE \$2,355,817.00
			Revised Amount \$0
For Information contact Tammy Huddleston 3-6132 Cynthia Don 3-1867	Fund Joint Capital Acct	Project # 26900-01	External Funding Source Amount \$2,355,817.00

Additional Information

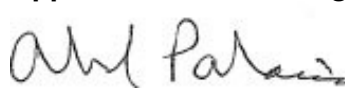
- One Bid, from an M/WBE firm, was received on or before the due date of December 8, 2021.
- Real Network Services, Inc., of Dallas, Texas, is the lowest responsive, responsible Bidder.

Additional Attachments: **N****BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD**

That the Chief Executive Officer or designee be authorized to execute Contract No. 9500749, for Terminal D Sanitary Sewer Lift Stations, with Real Network Services, Inc., of Dallas, Texas, in an amount not to exceed \$2,355,817.00, for the 250 calendar day term of the Contract.

Approved as to Form by


Rodriguez, Elaine
Legal Counsel
Jan 20, 2022 9:04 am

Approved as to Funding by


Palacios, Abel
Vice President Finance
Finance
Jan 20, 2022 1:07 pm

Approved as to M/WBE by


Burks Lee, Tamela
Vice President Business Diversity
and Development
Business Diversity and
Development
Jan 19, 2022 8:45 pm

SIGNATURE REQUIRED FOR APPROVAL**Approved by**


Department Head

Jan 19, 2022 8:51 am

Chief Executive Officer

Pending

Date

**DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD
OFFICIAL BOARD ACTION/RESOLUTION**

Date 02/03/2022	Committee Operations	Subject Runway 18R-36L Rehabilitation	Resolution #
Action That the Chief Executive Officer or designee be authorized to increase Contract No. 9500698, for Runway 18R-36L Rehabilitation, with Austin Bridge & Road, LP, of Irving, Texas, in an amount not to exceed \$3,503,000.00, for a revised not to exceed Contract amount of \$125,473,673.37.			
Description <ul style="list-style-type: none"> • Increase the Contract for Runway 18R-36L Rehabilitation in support of the Airport. 			
Justification <ul style="list-style-type: none"> • Final quantity adjustments to reflect actual quantities installed, resulting in an increase to the contract. • Acceleration of the contract to recover lost time due to multiple factors resulting in an increase to the contract. • Some of the measures taken included procuring infield mats, pavement dryer, additional equipment for epoxy application for in-pavement light fixtures installation, and sod from outside vendors; authorizing standby time during inclement weather; bringing additional electrical manpower; Sunday work; pavement section modifications to expedite construction; and additional mobilizations for pavement marking subcontractor. • The directives resulted in recovering delays and opening the runway 21 days ahead of schedule. • This Board Action closes out the Contract for a final savings from initial award of \$4,914,538.09. 			
D/S/M/WBE Information <ul style="list-style-type: none"> • The annual goal for the historical MBE Program is 25%. • In accordance with the Board's historical MBE Program, the MBE goal for this contract is 20%. • Austin Bridge & Road, LP committed to 20% MBE participation and is currently achieving 21.34%. • Austin Bridge & Road, LP committed to achieving the original 20% MBE commitment inclusive of this Board Action. 			
Schedule/Term <ul style="list-style-type: none"> • The current Contract Term is not affected by this action. 			
Contract # 9500698	Agreement #	Purchase Order #	Action Amount NTE \$3,503,000.00
			Revised Amount \$125,473,673.37
For Information contact Tammy Huddleston 3-6132 Scioscia Flowers 3-1744	Fund Joint Capital Acct	Project # 26757-01	External Funding Source Amount \$3,503,000.00

Additional Information

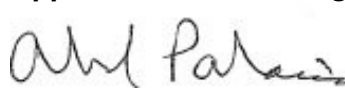
- On August 5, 2021, by Resolution No. 2021-08-135, the Board increased and extended Contract No. 9500698, for Runway 18R-36L Rehabilitation, with Austin Bridge & Road, LP, of Irving, Texas.
- On August 6, 2020, by Resolution No. 2020-08-135, the Board executed a deductive Change Order to Contract No. 9500698, for Runway 18R-36L Rehabilitation, with Austin Bridge & Road, LP, of Irving, Texas.
- On January 9, 2020, by Resolution No. 2020-01-004, the Board awarded Contract No. 9500698, for Runway 18R-36L Rehabilitation, with Austin Bridge & Road, LP, of Irving, Texas.

Additional Attachments: **N****BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD**

That the Chief Executive Officer or designee be authorized to increase Contract No. 9500698, for Runway 18R-36L Rehabilitation, with Austin Bridge & Road, LP, of Irving, Texas, in an amount not to exceed \$3,503,000.00, for a revised not to exceed Contract amount of \$125,473,673.37.

Approved as to Form by


Rodriguez, Elaine
Legal Counsel
Jan 20, 2022 9:48 am

Approved as to Funding by


Palacios, Abel
Vice President Finance
Finance
Jan 20, 2022 1:08 pm

Approved as to M/WBE by


Burks Lee, Tamela
Vice President Business Diversity
and Development
Business Diversity and
Development
Jan 19, 2022 8:45 pm

SIGNATURE REQUIRED FOR APPROVAL**Approved by**


Department Head

Jan 19, 2022 12:02 pm

Pending

Chief Executive Officer

Date

**DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD
OFFICIAL BOARD ACTION/RESOLUTION**

Date 02/03/2022	Committee Operations	Subject Program Management/Construction Management Services - Civil Airside	Resolution #
---------------------------	--------------------------------	--	---------------------

Action

That the Chief Executive Officer or designee be authorized to execute Contract No. 8500398, for Program Management/Construction Management Services Civil Airside, with Airfield Management Partners, of Dallas, Texas, in an amount not to exceed \$30,000,000.00, for the five-year term of the Contract.

Description

- Award a Contract for Program Management/Construction Management Services in support of the Airport's Design, Code and Construction Department.

Justification

- This Contract provides continuation of program and construction management services authorized and procured by means of individual Delivery Orders.
- In addition, Contract supplements the Airport's Design, Code and Construction Department for program and construction management and program integration office services.
- Services are being authorized and funded on an as-needed basis by the issuance of adequately defined subsequent Delivery Orders.
- The indefinite delivery order approach allows the Airport to rapidly respond to management needs.

D/S/M/WBE Information

- The annual goal for the M/WBE Program is 31%.
- In accordance with the Board's M/WBE Program, the M/WBE goal for this contract is 30%.
- Airfield Management Partners Joint Venture, is comprised of AECOM Technical Services, Inc. (75%) and H.J. Russell and Company, Inc. (BM-C: 25%).
- Airfield Management Partners Joint Venture committed to achieving 46 % M/WBE participation including 25% self-performance by MBE JV Partner H.J. Russell and Company, Inc. (BM-C), CARCON Industries & Construction, LLC (HF-C: 13%), VRX, Inc. (WF-C, 4%), Geometrics Engineering, PS, Inc. (IM-C 3%), and Foster CM Group, Inc. (BM-C: 1%).

Schedule/Term

- Start Date: February 2022
- Contract Duration: Five years

Contract #	Agreement #	Purchase Order #	Action Amount	Revised Amount
8500398			NTE \$30,000,000.00	\$0

For Information contact	Fund	Project #	External Funding Source	Amount
Tammy Huddleston 3-6132 Patrick Karlovitz 3-2005	Various			\$30,000,000.00

Additional Information

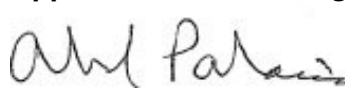
- Two Statements of Qualifications, none from M/WBE firms, were received on or before the due date of October 29, 2021:
 - ◆ Airfield Management Partners, of Dallas, Texas
 - ◆ Jacobs/CMTS Joint Venture, of Dallas, Texas
- Based on the evaluation of the qualification documents and interviews, the selection committee recommends award of the Contract to Airfield Management Partners of Dallas, Texas.

Additional Attachments: **N****BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD**

That the Chief Executive Officer or designee be authorized to execute Contract No. 8500398, for Program Management/Construction Management Services Civil Airside, with Airfield Management Partners, of Dallas, Texas, in an amount not to exceed \$30,000,000.00, for the five-year term of the Contract.

Approved as to Form by


Rodriguez, Elaine
Legal Counsel
Jan 20, 2022 10:09 am

Approved as to Funding by


Palacios, Abel
Vice President Finance
Finance
Jan 20, 2022 1:09 pm

Approved as to M/WBE by


Burks Lee, Tamela
Vice President Business Diversity
and Development
Business Diversity and
Development
Jan 19, 2022 8:46 pm

SIGNATURE REQUIRED FOR APPROVAL**Approved by**


Department Head

Jan 19, 2022 4:10 pm

Chief Executive Officer

Pending

Date

**DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD
OFFICIAL BOARD ACTION/RESOLUTION**

Date 02/03/2022	Committee Operations	Subject Airport Planning Services	Resolution #
Action That the Chief Executive Officer or designee be authorized to execute Contract No. 8500399, for Airport Planning Services, with Airport Transformation Collaborative, of Dallas, Texas, in an amount not to exceed \$25,000,000.00, for the five year term of the Contract.			
Description <ul style="list-style-type: none"> • Award a Contract for Airport Planning Services in support of the Airport's Planning Department. 			
Justification <ul style="list-style-type: none"> • This Contract will provide Airport Planning Services on an as-needed basis to support the Airport's Planning Department. • Planning services included in the Contract will include, but are not limited to: <ul style="list-style-type: none"> ◆ Simulation modeling ◆ Assessments ◆ Identification of new technologies ◆ Capital Improvement Plan development • Additionally, the Contract will provide bandwidth for the full support services provided to all other Airport Departments. 			
D/S/M/WBE Information <ul style="list-style-type: none"> • The annual goal for the M/WBE Program is 31%. • In accordance with the Board's M/WBE Program, the M/WBE goal for this contract is 20%. • Airport Transformation Collaborative Joint Venture is comprised of Landrum & Brown, Inc. (65%), GSR Andrade Architects, Inc. (HM-C: 25%), Centurion Planning & Design, LLC (WF-C:10%). • Airport Transformation Collaborative Joint Venture committed to achieving 27.5% M/WBE participation including 10% self-performance by MBE JV Partner GSR Andrade Architects, Inc. (HM-C) and 8% self-performance by WBE JV Partner Centurion Planning & Design, LLC (WF-C), Campos Engineering, Inc. (HM-C: 2%), Dikita Enterprises, Inc. DBA Dikita Engineering (BM-C: 0.5%), Komatsu/ Rangel Inc. DBA Komatsu Architecture (PM-C: 1%), RoVolus, LLC (HF-C: 0.5%), Shenoy Analytics (PM-C: 0.5%), Sunland Group, Inc. (WF-C: 2%), TransSolutions, LLC (WF-C: 1%) and Urban Engineers Group, Inc. (HF-C: 2%). 			
Schedule/Term <ul style="list-style-type: none"> • Start Date: February 2022 • Contract Duration: Five years 			
Contract # 8500399	Agreement #	Purchase Order #	Action Amount NTE \$25,000,000.00
			Revised Amount \$0
For Information contact Smitha Radhakrishnan 3-4646 Cynthia Don 3-1867	Fund Various	Project #	External Funding Source Amount \$25,000,000.00

Additional Information

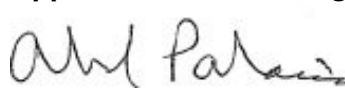
- Three Statements of Qualification, including one from an M/WBE firm, were received on or before the due date to November 30, 2021.
- SOQ's were received from the following firms:
 - ◆ Airport Transformation Collaborative, of Dallas, Texas
 - ◆ DY Consultants, of New York, New York
 - ◆ Ricondo of Irving, Texas
- Based on the evaluation of the qualification documents and interviews, the selection committee recommends award of the Contract to Airport Transformation Collaborative of Dallas, Texas.

Additional Attachments: **N****BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD**

That the Chief Executive Officer or designee be authorized to execute Contract No. 8500399, for Airport Planning Services, with Airport Transformation Collaborative, of Dallas, Texas, in an amount not to exceed \$25,000,000.00, for the five year term of the Contract.

Approved as to Form by


Rodriguez, Elaine
Legal Counsel
Jan 20, 2022 10:10 am

Approved as to Funding by


Palacios, Abel
Vice President Finance
Finance
Jan 20, 2022 1:09 pm

Approved as to M/WBE by


Burks Lee, Tamela
Vice President Business Diversity
and Development
Business Diversity and
Development
Jan 19, 2022 9:06 pm

SIGNATURE REQUIRED FOR APPROVAL**Approved by**

Department Head
Planning
Jan 19, 2022 11:55 am

Pending

Chief Executive Officer

Date

**DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD
OFFICIAL BOARD ACTION/RESOLUTION**

Date 02/03/2022	Committee Operations	Subject Purchase New CNG Passenger Buses			Resolution #
Action That the Chief Executive Officer or designee be authorized to execute Purchase No. 278471, for CNG Passenger Buses, to Creative Bus Sales, Inc., of Irving, Texas, in the amount of \$2,130,824.00.					
Description <ul style="list-style-type: none"> • Purchase four new CNG Passenger Buses in support of the Airport's Energy, Transportation & Asset Management Department. 					
Justification <ul style="list-style-type: none"> • These buses will provide continuous transportation for customers from the Terminals to the Rental Car Center, with return service. • These vehicles will support two of the Airport's Goals and Initiatives: improved air quality through reduced emissions and outstanding customer service. • Vehicles selected for replacement have met the criteria established in the Airport's Fleet Vehicle Policy and Procedures (accumulated mileage, conditions, life cycle costs, etc.) and are assessed for replacement by the Vehicle Maintenance Shops. • Replaced vehicles will be declared surplus and sold at public auction. 					
D/S/M/WBE Information <ul style="list-style-type: none"> • The annual goal for the M/WBE Program is 31% • N/A - Not subject to a goal per the Board's M/WBE Policy due to the nature of the procurement. (Goods/Finished products). 					
Schedule/Term <ul style="list-style-type: none"> • Purchase Date: February 2022 • Delivery Date: December 2022 					
Contract #	Agreement #	Purchase Order #	Action Amount	Revised Amount	
		278471	\$2,130,824.00	\$0	
For Information contact		Fund	Project #	External Funding Source	Amount
Robert Rodriguez 3-4740 Melissa Turner 3-5632		PFIC-Rental Car	26809-01		\$2,130,824.00

Additional Information

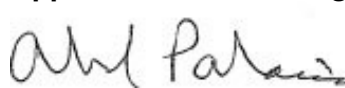
- Two Bids, none from M/WBE firms, were received on or before the due date of January 4, 2022.
- The Bid submitted by New Flyer of America, Inc., of St. Cloud, Minnesota, was determined non-responsive as the submission did not meet the specifications outlined in the Airport's solicitation.
- Creative Bus Sales, Inc., of Irving, Texas, is the lowest responsive, responsible Bidder.

Additional Attachments: **N****BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD**

That the Chief Executive Officer or designee be authorized to execute Purchase No. 278471, for CNG Passenger Buses, to Creative Bus Sales, Inc., of Irving, Texas, in the amount of \$2,130,824.00.

Approved as to Form by


Rodriguez, Elaine
Legal Counsel
Jan 20, 2022 10:11 am

Approved as to Funding by


Palacios, Abel
Vice President Finance
Finance
Jan 20, 2022 1:09 pm

Approved as to M/WBE by


Burks Lee, Tamela
Vice President Business Diversity
and Development
Business Diversity and
Development
Jan 19, 2022 9:07 pm

SIGNATURE REQUIRED FOR APPROVAL**Approved by**


Department Head
Energy & Transportation Mgmt
Jan 19, 2022 1:49 pm

Pending

Chief Executive Officer

Date

**DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD
OFFICIAL BOARD ACTION/RESOLUTION**

Date 02/03/2022	Committee Operations	Subject Purchase of New Fleet Vehicles	Resolution #
---------------------------	--------------------------------	--	---------------------

Action
That the Chief Executive Officer or designee be authorized to execute Purchase No. 278470, for Fleet Vehicles, to Caldwell Country Chevrolet, of Caldwell, Texas, in the amount of \$3,133,581.03.

Description

- Purchase of New Fleet Vehicles in support of the Airport's Department of Public Safety.

Justification

- This purchase of replacement vehicles is for the Airport's Department of Public Safety, for use in the performance of job functions.
- Programmed replacement of Airport fleet vehicles that have met the criteria established in the Airport's Fleet Vehicle Policy and Procedures (accumulated mileage, condition, life cycle costs, etc.) and are assessed for replacement by the Vehicle Maintenance Shop.
- All vehicles fully comply with the Airport's Clean Fleet Vehicle Policy.
- Replaced vehicles will be declared surplus and sold at public auction.

D/S/M/WBE Information

- The annual goal for the M/WBE Program is 31%.
- N/A - Not subject to a goal per the Board's M/WBE Policy due to the nature of the procurement. (Interlocal Agreement)

Schedule/Term

- Purchase Date: January 2022
- Delivery Date: December 2022

Contract #	Agreement #	Purchase Order #	Action Amount	Revised Amount
		278470	\$3,133,581.03	\$0

For Information contact	Fund	Project #	External Funding Source	Amount
Robert Rodriguez 3-4740	DFW Capital Acct	26925-01		\$2,554,644.03
Melissa Turner 3-5632	DFW Capital Acct	26682-02		\$578,937.00

Additional Information

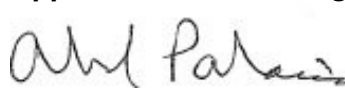
- This purchase will be made through interlocal Agreements with, Texas Association of School Boards (BuyBoard), in accordance with Board Resolution No. 2006-08-246, dated August 3, 2006; and the Houston-Galveston Area Council (HGAC), in accordance with Board Resolution No. 1997-07-181, dated July 3, 1997.

Additional Attachments: **N****BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD**

That the Chief Executive Officer or designee be authorized to execute Purchase No. 278470, for Fleet Vehicles, to Caldwell Country Chevrolet, of Caldwell, Texas, in the amount of \$3,133,581.03.

Approved as to Form by


Rodriguez, Elaine
Legal Counsel
Jan 20, 2022 10:25 am

Approved as to Funding by


Palacios, Abel
Vice President Finance
Finance
Jan 20, 2022 1:10 pm

Approved as to M/WBE by


Burks Lee, Tamela
Vice President Business Diversity
and Development
Business Diversity and
Development
Jan 19, 2022 9:07 pm

SIGNATURE REQUIRED FOR APPROVAL**Approved by**


Department Head
Energy & Transportation Mgmt
Jan 19, 2022 1:49 pm

Pending

Chief Executive Officer

Date

**DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD
OFFICIAL BOARD ACTION/RESOLUTION**

Date 02/03/2022	Committee Operations	Subject Skylink Automatic Train Control Replacement	Resolution #
Action That the Chief Executive Officer or designee be authorized to execute a deductive Change Order to Contract No. 7006752, for Skylink Automatic Train Control Replacement, with Alstom Group of Pittsburgh, Pennsylvania, in a deductive amount not less than (\$600,000.00), for a revised not to exceed amount of \$33,398,000.00.			
Description <ul style="list-style-type: none"> • Decrease the Contract value for Skylink Automatic Train Control (ATC) Replacement in support of Airport's Energy Transportation & Asset Management Department. Justification <ul style="list-style-type: none"> • The ATC system is the programming used to control the dynamic movement of the Skylink trains. • The deduction is a result of schedule impacts to the project. 			
D/S/M/WBE Information <ul style="list-style-type: none"> • The annual goal for the historical SBE Program is 20%. • N/A - Not subject to a goal per the Board's historical SBE Policy due to the nature of the procurement. (Government Code Exemption) • Alstom Group committed to achieving 3% SBE participation on this contract and is currently achieving 5%. • Board Action not subject to the goal due to the nature of the procurement. (Deductive Change Order) 			
Schedule/Term <ul style="list-style-type: none"> • The Contract term will be extended by 349 calendar days. 			
Contract # 7006752	Agreement #	Purchase Order #	Action Amount NLT (\$600,000.00)
			Revised Amount \$33,398,000.00
For Information contact Bobby Rodriguez 3-1783 Scioscia Flowers 3-1744	Fund Joint Capital Acct	Project # 26763-01	External Funding Source Amount (\$600,000.00)

Additional Information

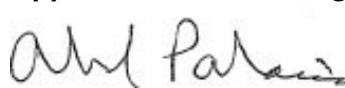
- On April 11, 2019, by Resolution No. 2019-04-075, the Board awarded Contract No. 7006752, for Skylink Automatic Train Control Replacement, with Bombardier Transportation (Holdings) USA Inc., of Pittsburgh, Pennsylvania.

Additional Attachments: **N****BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD**

That the Chief Executive Officer or designee be authorized to execute a deductive Change Order to Contract No. 7006752, for Skylink Automatic Train Control Replacement, with Alstom Group of Pittsburgh, Pennsylvania, in a deductive amount not less than (\$600,000.00), for a revised not to exceed amount of \$33,398,000.00.

Approved as to Form by


Rodriguez, Elaine
Legal Counsel
Jan 21, 2022 5:30 pm

Approved as to Funding by


Palacios, Abel
Vice President Finance
Finance
Jan 21, 2022 5:04 pm

Approved as to M/WBE by


Burks Lee, Tamela
Vice President Business Diversity
and Development
Business Diversity and
Development
Jan 21, 2022 4:54 pm

SIGNATURE REQUIRED FOR APPROVAL**Approved by**


Department Head
Energy & Transportation Mgmt
Jan 21, 2022 4:04 pm

Pending

Chief Executive Officer

Date

AGENDA
FINANCE/AUDIT COMMITTEE MEETING
Tuesday, February 1, 2022
12:40 p.m.

FINANCE/AUDIT COMMITTEE

- | | |
|-----------------|--|
| | 16. Approve Minutes of the Finance/Audit Committee Meeting of January 4, 2022. |
| Abel Palacios | 17. Financial Report. |
| Chris Poinsette | 18. Fiscal Year 2022 Debt Plan. |

Consent Items for Consideration

- | | |
|---------------|---|
| Bruce Collins | 19. Approve authorization to exercise options for multi-year Contracts for the third quarter of Fiscal Year 2022. |
|---------------|---|

Action Items for Consideration

- | | |
|-----------------|---|
| Catrina Gilbert | 20. Approve authorization to bind and procure an Insurance Policy for Excess Workers" Compensation Insurance with Midwest Employers Casualty Insurance Company in the amount of \$326,764.00 for the policy year effective March 1, 2022. |
| | 21. Approve authorization to bind and procure an insurance policy for All-Risk Property Insurance, with American Home Assurance Company of New York, NY (AIG) as the primary insurance carrier in the total amount of \$9,961,099.00 for the policy period effective March 1, 2022. |
| Donnell Harvey | 22. Approve execution of a Reimbursement Agreement with American Airlines, Inc. (AA) for the design phase of the relocation of AA support space for the Terminal C renovations project in an amount not to exceed \$1,461,553.05. |
| | 23. Approve execution of a Reimbursement Agreement with American Airlines, Inc. (AA) for the design phase of the baggage handling system installation and integration project for the Terminal A and C Expansion project in an amount not to exceed \$7,026,334.92. |
| | 24. Approve execution of a Reimbursement Agreement with American Airlines, Inc. (AA) for the modernization of moving power walks and escalators that serve the Terminal E Satellite and associated work in an amount not to exceed \$14,320,642.60. |

Discussion Items

- | | |
|---------------|---|
| Aaron Munoz | 25. Department of Audit Services' Quarterly Audit Update. |
| Tamela Lee | 26. Monthly D/S/M/WBE Expenditure Report. |
| Bruce Collins | 27. Purchase Orders/Contracts and Professional Services Contracts approved by authorized staff. |

KPIs and Financial Report

Three months ending December 31, 2021

Key Performance Indicator Scorecard

Three months ending December 31, 2021

Key Performance Indicators	FY21 Actuals YTD	FY22 Plan YTD	FY22 Actuals YTD	FY22A vs FY22P	FY22 Annual Plan **	Data As Of
<u>Business Performance</u>						
Achieve FY22 expenditures	\$226.4	\$251.0	\$243.8	■	\$1,036.4M	Dec-21
Achieve DFWCC revenues	\$51.5	\$81.5	\$94.7	■	\$338.1M	Dec-21
Achieve total passengers	10.7	15.7	17.8	■	67.2M	Dec-21
Achieve 1 million tons of cargo*	N/A	0.2	0.2	■	1.0M	Nov-21
<u>Customer Experience</u>						
Achieve DFW survey overall satisfaction score	4.33	4.35	4.39	■	4.35	Dec-21
Achieve DFW survey cleanliness score	4.26	4.34	4.30	■	4.34	Dec-21
Award a contract for a customer relationship management (CRM) system*	N/A	Complete	EOY	■	Complete	EOY
<u>Operational Excellence</u>						
Achieve zero regulatory enforcement actions	0	0	0	■	0	Dec-21
Implement parking license plate recognition as a credential*	N/A	Complete	EOY	■	Complete	EOY
Develop 10 Quick Action Response Guides for IOC*	N/A	Complete	EOY	■	Complete	EOY
Host DFW's first Innovation Week*	N/A	Complete	EOY	■	Complete	EOY
Award a new contract for public WIFI*	N/A	Complete	EOY	■	Complete	EOY
Add sensors to escalators in Terminals and monitor unit uptime*	N/A	Complete	EOY	■	Complete	EOY
Reduce CO2 emissions to 38,035 (a 10% reduction from FY19 actual)*	N/A	Complete	EOY	■	38,035	EOY

■ Improved/Constant
■ Worse
■ End of Year/Quarter Completion

** Plan reflects 100% Target

Key Performance Indicator Scorecard

Three months ending December 31, 2021

Key Performance Indicators	FY21 Actuals YTD	FY22 Plan YTD	FY22 Actuals YTD	FY22A vs FY22P	FY22 Annual Plan **	Data As Of
<u>Safe and Secure</u>						
Reduce runway incursions: total / DFW employees only	0 / 0	0 / 0	0 / 0	■	3 / 1	Dec-21
Complete installation of airfield vehicle tracking system*	N/A	Complete	EOY	■	Complete	EOY
<u>Community Engagement</u>						
Achieve M/WBE/DBE/ACDBE goals	25%/13%/49%	31%/20%/33%	28%/23%/41%	■ ■ ■	31%/20%/33%	Dec-21
Develop and publish a DFW Procurement Plan for the vendor community*	N/A	Complete	EOY	■	Complete	EOY
<u>Employee Engagement</u>						
Achieve employee engagement survey participation	EOY	89%	EOY	■	89%	EOY
Complete strategic plan training for employees*	N/A	98%	EOY	■	98%	EOY
<u>* Key Goals and Initiatives</u>						
	EOY	10 of 11	EOY	■	10 of 11	EOY

- Improved/Constant
- Worse
- End of Year/Quarter Completion

** Plan reflects 100% Target

Key Performance Indicator Scorecard

Three months ending December 31, 2021 – Unaudited

(\$ in millions)

Key Performance Indicator	Year-To-Date				FY 2022 Annual Budget
	FY 2021 Actuals	FY 2022 Actuals	FY 2022 Budget	Actuals vs. Budget Increase/(Decrease)	
DFWCC Total Revenues before FRP	\$59.6	\$103.3	\$89.0	\$14.3 16.0% ■	\$370.5
Total Expenditure Budget	\$226.4	\$243.8	\$251.0	(\$7.3) (2.9%) ■	\$1,036.4
Application of Federal Relief Proceeds	\$16.9	\$9.6	\$28.1	(\$18.5) (65.9%) ■	\$112.4
Total Passengers (Ms)	10.7	17.8	15.7	2.1 13.0% ■	67.2
Total Landed Weights (Bs)	8.8	11.6	11.0	0.6 5.4% ■	44.6

Results Status Bar

- Improved/Constant
- Worse

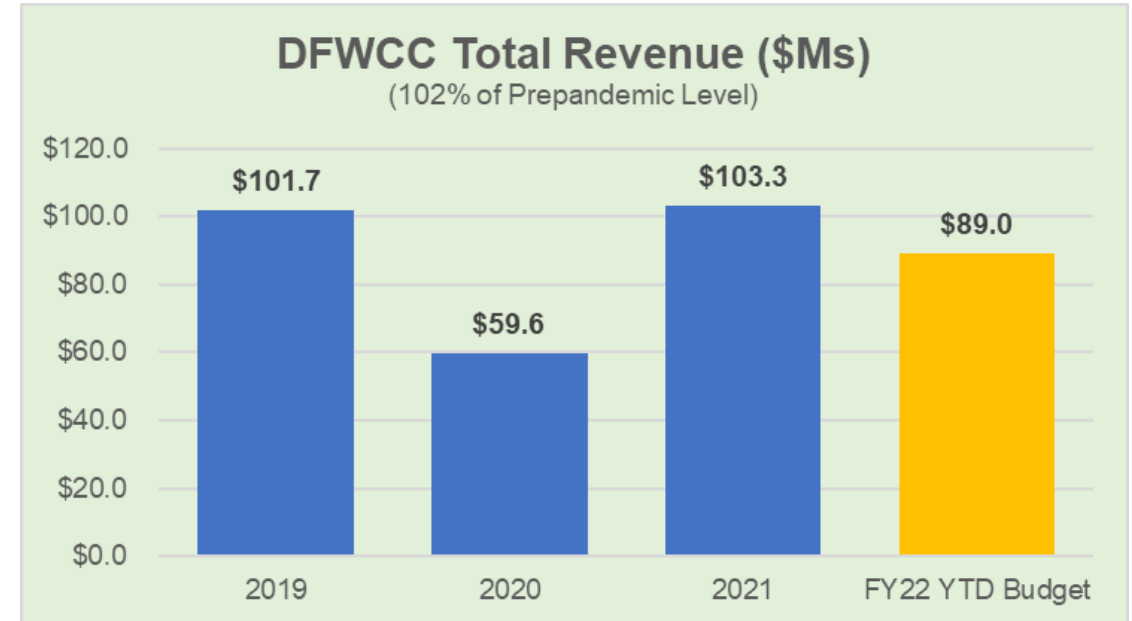
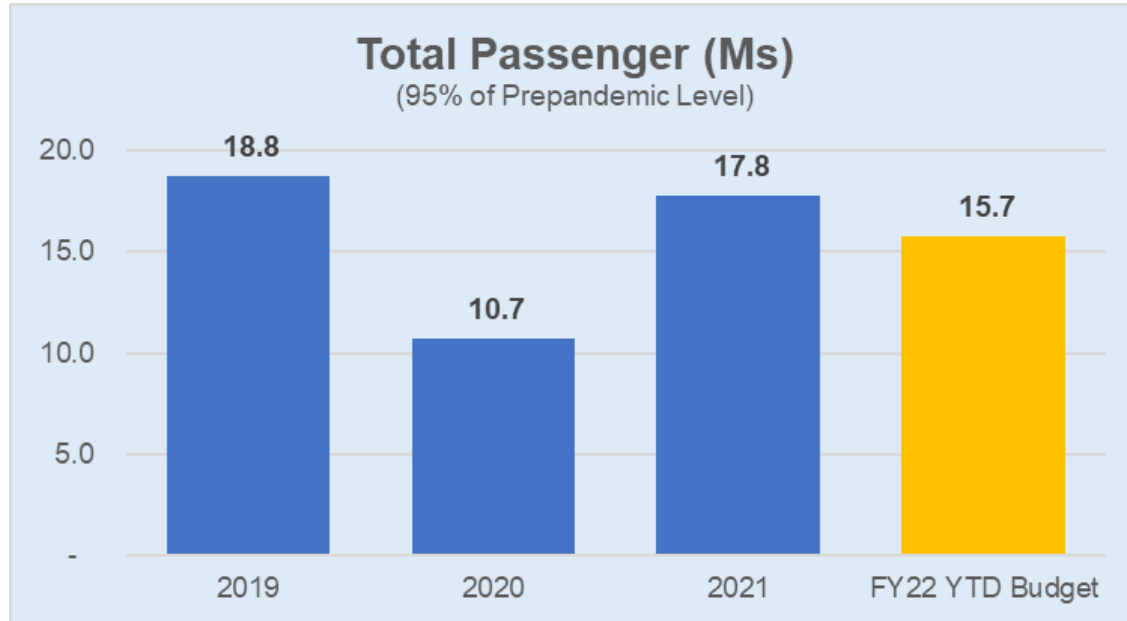
DFW Cost Center

Three months ending December 31, 2021

	Year-To-Date				FY 2022	
	FY 2021 Actuals	FY2022 Actuals	FY 2022 Budget	Actuals vs. Budget Increase/(Decrease)	Annual Budget	
Revenues						
Parking	\$18.0	\$43.8	\$34.1	\$9.7	28.5%	\$145.1
Concessions	13.0	24.1	22.9	1.2	5.2%	95.1
Rental Car	5.8	10.5	8.4	2.1	25.4%	33.4
Commercial Development	14.7	16.3	16.1	0.2	1.4%	64.4
Other Revenues	8.1	8.5	7.5	1.0	13.6%	32.5
Total Revenues before FRP	59.6	103.3	89.0	14.3	16.0%	370.5
DFW CC Expenditures						
Operating Expenditures	25.9	31.6	33.2	(1.6)	(4.7%)	141.2
Debt Service, net	15.2	12.0	13.0	(1.0)	(7.9%)	50.8
Total Expenditures	41.1	43.6	46.2	(2.6)	(5.6%)	192.0
Gross Margin - DFW Cost Center	18.5	59.7	42.8	16.9	39.4%	178.5
Less Transfers and Skylink						
DFW Terminal Contribution	0.7	0.7	0.7	0.0	0.0%	2.8
Skylink Costs	11.0	12.3	14.1	(1.8)	(12.6%)	53.7
Net Revenues before FRP	6.8	46.7	28.0	18.7	66.6%	122.0
Federal Relief Proceeds (FRP)	14.1	0.0	10.3	(10.3)	(100.0%)	41.1
Net Revenues	\$20.9	\$46.7	\$38.3	\$8.4	21.9%	\$163.1

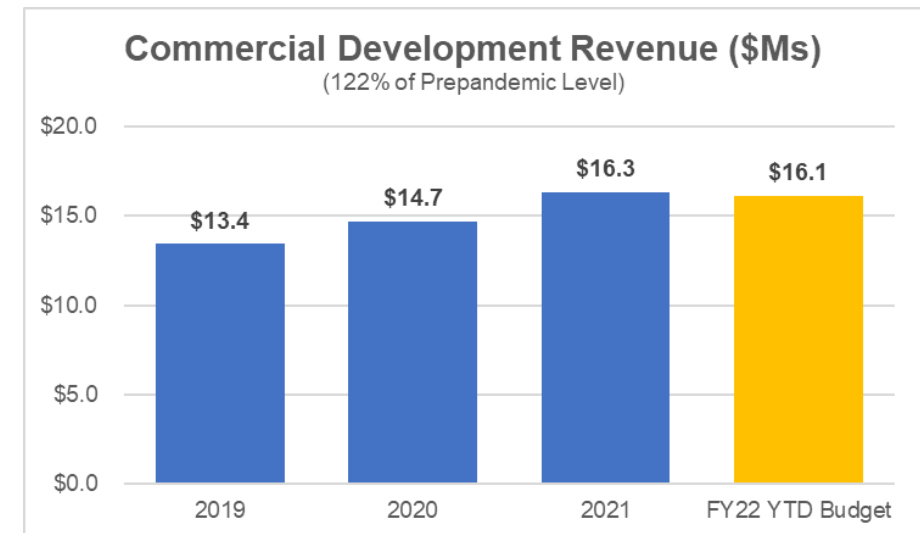
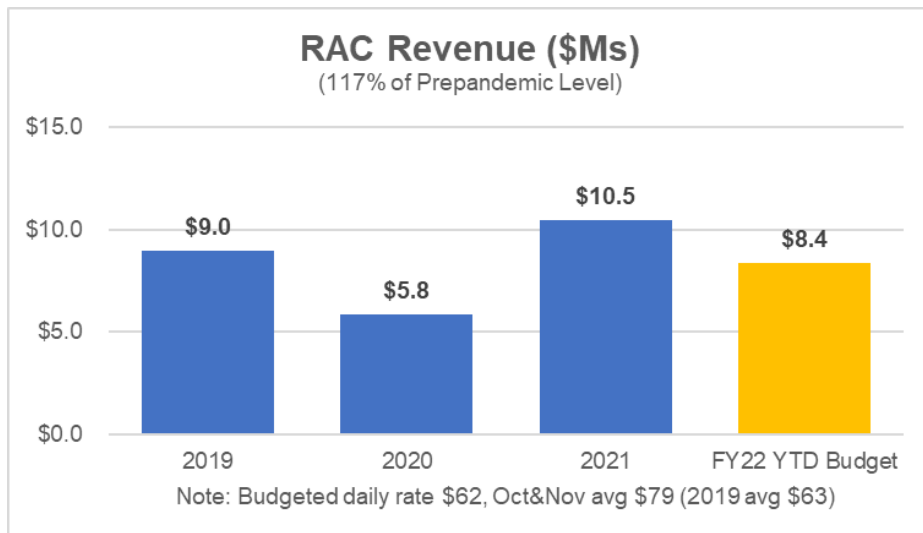
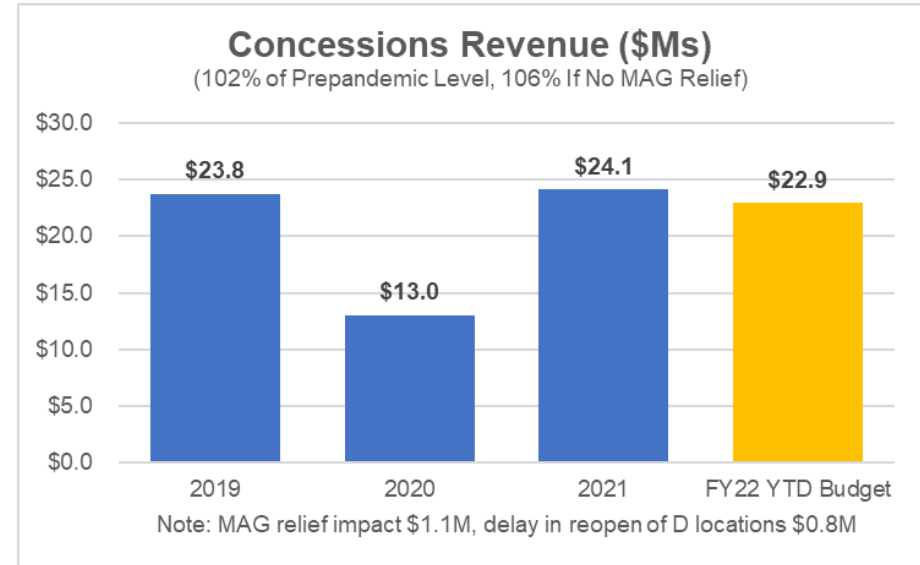
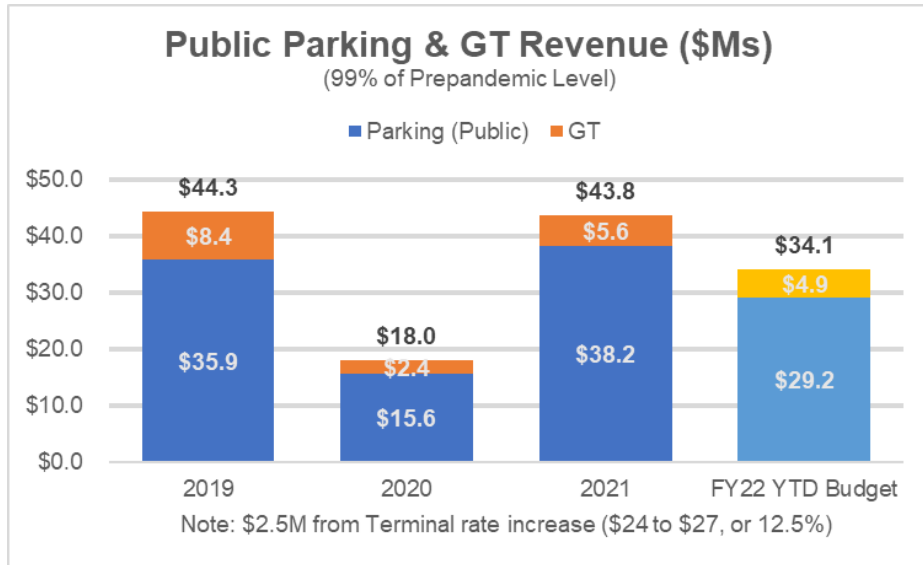
DFW Q1 Revenue Recovery Overview

Oct-Dec Prepandemic, COVID, Recovery



DFW Q1 Revenue Recovery Overview

Oct-Dec Prepandemic, COVID, Recovery



Airfield and Terminal Cost Centers

Three months ending December 31, 2021

	Year-To-Date				FY 2022	
	FY 2021 Actuals	FY2022 Actuals	FY 2022 Budget	Actuals vs. Budget Increase/(Decrease)	Annual Budget	
Revenues						
Landing Fees	\$19.5	\$25.8	\$24.5	\$1.3	5.1%	\$99.4
Other Airfield	3.1	3.6	2.9	0.7	24.1%	12.0
Transfer from DFW Cost Center	17.5	23.2	16.9	6.3	37.3%	67.5
Total Airfield Revenue	40.1	52.5	44.3	8.2	18.6%	178.8
Terminal Leases	83.0	81.0	80.9	0.1	0.2%	326.7
FIS Fees	2.4	5.0	3.8	1.2	30.4%	17.4
Turn Fees	2.8	5.2	4.7	0.5	10.7%	22.4
Other Terminal	4.0	5.8	5.2	0.6	10.9%	21.7
Total Terminal Revenues	92.2	96.9	94.6	2.4	2.5%	388.2
DFW Terminal Contributions	0.7	0.7	0.7	0.0	0.0%	2.8
Total Revenues before FRP	132.9	150.2	139.6	10.6	7.6%	569.9
Expenditures						
Operating Expenditures	75.9	85.5	88.9	(3.4)	(3.8%)	376.5
Debt Service, net	68.0	61.4	65.3	(3.9)	(6.0%)	264.6
Total Expenditures	144.0	146.9	154.3	(7.3)	(4.7%)	641.2
Net Income/(Loss) before FRP	(11.0)	3.2	(14.7)	17.9	(122.1%)	(71.3)
Federal Relief Proceeds (FRP)	2.8	9.6	17.8	(8.2)	(46.2%)	71.3
Net Income/(Loss)	(\$8.2)	\$12.8	\$3.1	\$9.7	307.7%	\$0.0

Operating Fund – Total Expenditures

Three months ending December 31, 2021

	Year-To-Date				FY 2022	
	FY 2021 Actuals	FY2022 Actuals	FY 2022 Budget	Actuals vs. Budget Increase/(Decrease)	Annual Budget	
Operating Expenditures						
Salaries and Wages	\$40.1	\$37.5	\$38.9	(\$1.4)	(3.6%)	\$164.9
Benefits	16.8	17.4	18.2	(0.8)	(4.2%)	72.6
Facility Maintenance Contracts	18.3	20.4	22.0	(1.7)	(7.6%)	104.6
Other Contract Services	20.9	25.8	27.3	(1.5)	(5.7%)	132.4
Utilities	6.1	6.9	6.8	0.1	0.7%	28.4
Equipment and Other Supplies	3.4	3.6	4.2	(0.6)	(14.3%)	21.0
Insurance	1.9	2.7	2.8	(0.2)	(6.2%)	12.1
Fuels	0.4	0.8	0.6	0.2	34.2%	2.6
General, Administrative, and Other	1.0	1.0	1.6	(0.6)	(38.7%)	15.7
Change in Operating Reserves	2.2	12.6	12.6	(0.0)	(0.0%)	12.6
Total Operating Expenditures	111.2	128.6	135.1	(6.5)	(4.8%)	566.9
Debt Service, gross	115.2	115.2	115.9	(0.7)	(0.6%)	469.5
Total Operating Fund Expenditures	\$226.4	\$243.8	\$251.0	(\$7.3)	(2.9%)	\$1,036.4

**DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD
OFFICIAL BOARD ACTION/RESOLUTION**

Date 02/03/2022	Committee Finance/Audit	Subject Contract Renewal List for the Third Quarter of Fiscal Year 2022	Resolution #
---------------------------	-----------------------------------	---	---------------------

Action
That the Chief Executive Officer or designee be authorized to exercise options for multi-year Contracts for the third quarter of Fiscal Year 2022.

Description

- Exercise Contract Options in the amounts set forth on the attached information sheet pending performance and D/S/M/WBE contractual compliance.

Justification

- To ensure continuity of contracted services in accordance with the terms and conditions of the Contracts listed on the attached information sheet.
- Approval to exercise future Contract Options not listed herein will be brought forth separately as required.

D/S/M/WBE Information

- Contract renewal options are subject to D/S/M/WBE contract compliance as stated above.

Contract #	Agreement #	Purchase Order #	Action Amount	Revised Amount
			\$0	\$0

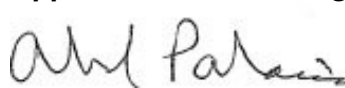
For Information contact	Fund	Project #	External Funding Source	Amount
Bruce Collins 3-5610				\$0

Additional InformationAdditional Attachments: **Y****BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD**

That the Chief Executive Officer or designee be authorized to exercise options for multi-year Contracts for the third quarter of Fiscal Year 2022.

Approved as to Form by


Rodriguez, Elaine
Legal Counsel
Jan 20, 2022 10:26 am

Approved as to Funding by


Palacios, Abel
Vice President Finance
Finance
Jan 20, 2022 1:10 pm

Approved as to M/WBE by


Burks Lee, Tamela
Vice President Business Diversity
and Development
Business Diversity and
Development
Jan 20, 2022 8:50 am

SIGNATURE REQUIRED FOR APPROVAL**Approved by**

Department Head
Procurement & Materials Mgmt
Jan 19, 2022 1:48 pm

Chief Executive Officer

Pending

Date

Summary of Contract Renewals for the 3rd Quarter of FY2022 (February 2022 Board)

Items on Renewal List:

1. Contract No. 7006770 to APPRO, Inc., for Custodial Services at Terminal D
Start Date: 06/01/2019 Term End Date: 05/30/2022 Renewal Amt: \$12,293,971.22
This Contract provides custodial cleaning services for Terminal D, including the terminal, Skylink stations and ramp areas.
2. Contract No. 7006702 to M C Dean Inc, for CCTV Support and Management Services
Start Date: 05/27/2019 Term End Date: 05/26/2022 Renewal Amt: \$1,750,542.50
This Contract provides maintenance and support services to a portion of the Airport's Closed-Circuit Television (CCTV) system that provides visual and audio information to our Department of Public Safety Staff.
3. Contract No. 7006786 to Synergy Signs & Services, LLC, for Fabrication and Installation of Facilities Signage
Start Date: 11/14/2019 Term End Date: 11/13/2022 Renewal Amt: \$1,008,000.00
This Contract provides fabrication and installation of signage for facilities throughout the Airport's campus and is critical and a dynamic part of the Airport's way finding system.
4. Contract No. 8005340 to Synect, LLC for Content Management System - Digital Experience Gate Area of the Future
Start Date: 07/01/2020 Term End Date: 06/30/2022 Renewal Amount: \$938,330.00
This Contract provides software license and support services for the customer-centric, passenger digital experience at the of gate areas of the future.
5. Contract No. 7006656 to ETA Transit System, Inc. for Bus Tracking and Passenger Counting System
Start Date: 6/29/2019 Term End Date: 06/28/2022 Renewal Amount: \$912,963.00
This Contract provides bus tracking and passenger counting system that allows customers to view real-time locations, estimated arrival times, and onboard announcements.

6. Contract No. 8005339 to Synect, LLC for Creative Content and Design Services for Digital Experiences Gate Area of the Future

Start Date: 07/01/2020 Term End Date: 06/30/2022 Renewal Amount: \$871,693.75

This Contract provides support the digital experience at the Terminal F Phase 1 gates and other designated areas to help improve the boarding process by providing customers with more clear and concise information. The experience includes digital displays, lighting, sound and interactive elements in the seating areas throughout the boarding process.

7. Contract No. 7006790 to Synergy Signs & Services, LLC, for Roadside Signage Fabrication and Installation Services

Start Date: 08/06/2019 Term End Date: 08/5/2022 Renewal Amt: \$741,000.00

This Contract provides fabrication and installation of signage for civil roadways throughout the Airport's campus and is critical and a dynamic part of the Airport's way finding system.

8. Contract No. 7006069 to Frontier Southwest Incorporated for Special Circuit Tariff Agreement

Start Date: 06/28/2014 Term End Date: 06/27/2022 Renewal Amount: \$720,000.00

This Contract provides tariff rates for the Airport's communications system based on rates regulated by the Texas Public Utilities Commission.

9. Contract No. 7006392 to AT&T Mobility National Accounts LLC for Cellular and Data Services

Start Date: 06/10/2016 Term End Date: 06/09/2022 Renewal Amount: \$630,851.52

This Contract provides for purchase of shared cellular devices, and related cellular/data service across the Airport for the Department of Public Safety, Operations Department, Customer Experience Department and Design, Code and Construction Department. It also provides "FirstNet", a service that prioritizes data and voice communications for first responders.

10. Contract No. 8005357 to Miracle Software Systems, Inc, for Data Catalog Application

Start Date: 06/03/2021 Term End Date: 06/02/2022 Renewal Amount: \$594,778.00

This Contract assist the Airport by providing ongoing structure to data assets that can be utilized to improve customer experience and identify operational efficiencies.

11. Contract No. 7005847 to Tritech Software Systems for Computer-Aided Dispatch & Record Management Systems

Start Date: 04/02/2014 Term End Date: 04/01/2021 Renewal Amount: \$588,186.49

This Contract provides maintenance and support services to track police, fire, and EMS incidents from initial report to completion, interfaces with the 9-1-1 emergency system, and manages all response personnel and vehicle resources needed to accomplish public health and safety incidents.

12. Contract No. 8005399 Willow Technologies, Inc., for Digital Infrastructure Platform

Start Date: 05/7/2021 Term End Date: 05/06/2022 Renewal Amount: \$537,100.00

This Contract provides software licenses and professional services for a Digital Twin Software platform. Digital Twin technology will assist the Airport in developing computerized models to better design and maintain Airport facilities.

13. Contract No. 8005296 Research Triangle Institute for Innovation Consulting and Planning Services

Start Date: 05/13/2019 Term End Date: 05/12/2022 Renewal Amount: \$500,000.00

This Contract provides consulting services through various phases of the Innovation process including idea generation, facilitation, concept development, emerging technology assessment business cases and test/pilot services.

14. Contract No. 7006625 to Torrez Paper Company for Trash Can Liners

Start Date: 06/26/2018 Term End Date: 06/25/2022 Renewal Amount: \$399,102.50

This Contract provides for supply of trash can liners used by custodial services contractors in performance of custodial services at Airport facilities.

15. Contract No. 7006758 to American Concrete Washouts, Inc., for Concrete Washout Container Services

Start Date: 04/19/2019 Term End Date: 04/18/2022 Renewal Amount: \$395,937.50

This Contract provides airport construction projects with concrete washout containers preventing illicit discharge of processed waters to the storm drainage system.

16. Contract No. 7007036 to Cintas Corporation for Non-Sterile Disposable Gloves

Start Date: 04/07/2021 Term End Date: 04/06/2022 Renewal Amount: \$274,000.00

This Contract provide both disposable gloves for custodial cleaning and other non-medical use.

17. Contract No. 8005297 to ECSI Consulting, Inc., for Innovation Consulting and Planning Services.

Start Date: 05/20/2019 Term End Date: 05/19/2022 Renewal Amount: \$250,000.00

This Contract provides consulting services to support the Airport's efforts to build a mature Innovation Program and augment existing capabilities. Consulting expertise will include idea generation, facilitation, concept development, emerging technology assessment, business case development and test/pilot services.

18. Contract No. 7006629 to Wilson Office Interiors LLC for Office Furniture

Start Date: 06/29/2018 Term End Date: 06/28/2022 Renewal Amount: \$249,450.00

This Contract provides modular furniture, filing and storage, freestanding furniture, seating and ergonomic desk fixtures. Services include furniture layout and space planning, furniture repair and refurbishment, furniture relocation and assembly and storage on an as-needed basis. This is part of a split award among three furniture suppliers on this list.

19. Contract No. 8005400 to Aperio Insights, LLC for On-Demand Consumer Research for Concept Testing

Start Date: 04/23/2021 Term End Date: 04/22/2022 Renewal Amount: \$244,110.00

This Contract provides professional on-demand consumer research for concept testing.

20. Contract No. 7006113 to Casper Airport Solutions, Inc., for Noise Monitoring System Services

Start Date: 06/01/2015 Term End Date: 05/31/2022 Renewal Amount: \$230,000.00

This Contract provides maintenance and data extraction services for the Airport's noise monitoring system that analyzes noise levels produced by aircraft operations and flight patterns to ensure noise levels remain within FAA-specified levels.

21. Contract No. 8005248 to Willis Towers Watson for Total Rewards Consulting Services

Start Date: 07/01/2019 Term End Date: 06/30/2022 Renewal Amount: \$173,000.00

This Contract provides employee benefits analysis, reporting and consulting services in support of the Airport's overall employee total rewards program.

22. Contract No. 7006916 to Geomatic Resources, LLC for Land Surveying Application and Maintenance Service Plan

Start Date: 04/02/2020 Term End Date: 04/01/2022 Renewal Amount: \$163,000.00

This Contract provides hardware and software maintenance services for the land survey equipment used for surveying and scanning applications on Airport property.

23. Contract No. 7006368 to Veoci Inc., for Veoci Software and Services

Start Date: 06/01/2016 Term End Date: 05/31/2022 Renewal Amount: \$142,536.03

This Contract provides software maintenance and support services for software that tracks FAA Part 139 inspections and manages, maps, queries work orders for staff review as part of the Airport operations and inspections.

24. Contract No. 8005359 to Cushman & Wakefield of Texas, Inc. for Real Estate Appraisal Services

Start Date: 07/01/2020 Term End Date: 06/30/2022 Renewal Amount: \$100,000.00

This Contract provides services for professional appraisals to conduct detailed fair market value analysis of both vacant land and existing facilities and assets for future development and facility rent revenue.

25. Contract No. 8005360 to JLL Valuation & Advisory Services, LLC for Real Estate Appraisal Services

Start Date: 07/01/2020 Term End Date: 06/30/2022 Renewal Amount: \$100,000.00

This Contract provides services for professional appraisals to conduct detailed fair market value analysis of both vacant land and existing facilities and assets for future development and facility rent revenue.

26. Contract No. 8005345 to Pyles Whatley for Real Estate Appraisal Services

Start Date: 07/01/2020 Term End Date: 06/30/2022 Renewal Amount: \$100,000.00

This Contract provides services for professional appraisals to conduct detailed fair market value analysis of both vacant land and existing facilities and assets for future development and facility rent revenue.

27. Contract No. 7004058 to OAG Aviation Worldwide LLC for Flight Data Information License and Maintenance Services

Start Date: 07/01/2008 Term End Date: 06/30/2022 Renewal Amount: \$78,000.00

This Contract provides information services that aggregate flight status information from multiple airlines and parses it into a consistent format that is delivered to customers and updated as flight status changes are received.

28. Contract No. 7006057 to LinkedIn Corporation for Online Recruiting Services

Start Date: 05/08/2014 Term End Date: 05/08/2022 Renewal Amount: \$72,196.00

This Contract provides one of the world's largest online professional recruiting networks tools that allows the Human Resources talent acquisition specialists to efficiently network with professionals to identify and attract talent for available Airport positions.

29. Contract No. 8001999 to Amadeus Airport IT Americas, Inc., for Propworks Maintenance Services

Start Date: 05/01/2005 Term End Date: 04/30/2022 Renewal Amount: \$68,611.98

This Contract provides maintenance and support services for the Propworks software used for accounts receivable billing functionality.

30. Contract No. 7003634 to Longview of America, LLC for Budget & Continuous Forecasting Software

Start Date: 12/30/2014 Term End Date: 05/31/2022 Renewal Amount: \$63,558.88

This Contract provides maintenance services to software used for the Board's planning and budgeting process, as well as financial and business reporting and financial forecasting.

31. Contract No. 7006938 to J.V. Manufacturing, Inc. dba Cram-A-Lot, for Compactor Container Repair Services

Start Date: 06/15/2021 Term End Date: 06/14/2022 Renewal Amount: \$60,000.00

This Contract provides for standard maintenance and emergency repair services for trash compactors and containers critical to terminal and tenant operations.

32. Contract No. 8005350 to CM2 Group LLC dba the Bergerac Group for Power Talk Training

Start Date: 04/01/2020 Term End Date: 03/31/2022 Renewal Amount: \$53,730.00

This Contract provides the proprietary PowerTalk presentation program and related materials to support PowerTalk Training to assigned Airport employees. PowerTalk develops participant's communication, presentation and message-development skills to ensure the verbal information is effectively delivered and received.

33. Contract No. 8004839 to Industrial/Organizational Solutions, Inc., for Police/ Fire Promotional Examination Services

Start Date: 05/13/2013 Term End Date: 05/12/2022 Renewal Amount: \$50,000.00

This Contract provides Police and Fire Consulting and Promotional Examination Services including job analysis, preparation materials, validated written exams for entry level and promotional vacancies, and technical interviews.

34. Contract No. 7007100 to Real-Time Technology Solutions, Inc., for Querysurge Data Testing Software

Start Date: 06/22/2021 Term End Date: 06/21/2022 Renewal Amount: \$45,340.00

This Contract provides data testing software solution that automates the data validation and testing of Bid Data, Data Warehouses, Business Intelligence Reports and Enterprise Applications with full functionality for continuous testing.

35. Contract No. 8004956 to Executive Development Associates, Inc., for Critical Thinking Workshops

Start Date: 10/15/2014 Term End Date: 04/15/2022 Renewal Amount: \$41,720.00

This Contract provides Airport staff with critical thinking skills educational training through on-site courses.

36. Contract No. 8005146 to The Effective Edge Worldwide, LLC, for Consulting Services and Edge Training

Start Date: 05/03/2017 Term End Date: 05/02/2022 Renewal Amount: \$30,000.00

This Contract provides virtual and on-site training to develop Airport employees' adaptability to change, personal balance and confidence, as well as tools to resolve problems using critical thinking techniques.

37. Contract No. 7006645 to Optiv Security, Inc., for Cyber Security Software Training System

Start Date: 05/08/2018 Term End Date: 05/07/2022 Renewal Amount: \$18,953.79

This Contract provide the KnowBe4 cyber security awareness training platform to provide software to train employees and contractors regarding computer security, support to the Airport's cyber security team and a full-service anti-phishing program.

38. Contract No. 8004204 to Cooper Clinic, PA, for Executive Physicals

Start Date: 05/09/2011 Term End Date: 12/31/2021 Renewal Amt: \$15,000.00

This Contract provides for an executive health program for the Airport's Executive Leadership.

39. Contract No. 8005202 to Ruby Canyon Environmental, Inc., for Airport Carbon Accreditation Third Party Verification Services

Start Date: 06/05/2018 Term End Date: 06/04/2022 Renewal Amount: \$15,000.00

This Contract provides an independent third-party verification of the Airport's carbon footprint analyses including direct and indirect greenhouse gas emission, in order to renew the Airport's Airport Carbon Accreditation (ACA) as a Level 3+ Neutrality certification.

40. Contract No. 7007023 to UniFirst Holdings, Inc., for Uniform Rental Services

Start Date: 02/05/2021 Term End Date: 02/04/2023 Renewal Amount: \$12,902.90

This Contract provides for uniform rentals services in support of the operations and maintenance of the Airport.

41. Contract No. 8005091 to Joseph Coleman for Group Fitness Instructing

Start Date: 07/01/2016 Term End Date: 06/30/2022 Renewal Amount: \$6,000.00

This Contract provides CrossFit classes to Airport employees through the LiveWell Center as part of the Airport's Total Rewards program.

42. Contract No. 7006743 to Blagg Tire Wholesale for Tire Repair and Parts Services for Large Vehicles and Heavy Equipment

Start Date: 03/18/2019 Term End Date: 03/17/2023 Renewal Amount: \$5,100.00

The Contract provides repair and mounting tires on large earth movers, loaders, backhoes, dumb trucks, large mowing equipment, as well as tire mounting on fire trucks and foul weather equipment.

Seq	N	Contract #	Contractor Name	Contract Title	CA	User Dept. / Stakeholder	Start Date	Term End Date	Terms Options	Final Ending Date	Request Renewal Amount	Original Award Amount	# of Previous Renewals	Contract Amount	Amount of Previous Renewals	Other Contract Amount Changes	Amount of Previous Renewals & Additions	Total Paid to Date	Projected Total Contract Value with All Renewals	MWBE Code	MWBE Commit %	MWBE Achieved %
1	N1	7006770	APPRO, INC.	TERMINAL D CUSTODIAL SERVICES	BREWER, CHRISTIAN	Customer Experience	6/1/2019	5/30/2022	3 YRS/2-1 YR OPT	5/30/2024	\$ 12,293,971.22	\$ 24,290,869.00	0	\$ 26,198,105.36	\$ -	\$ 1,907,236.36	\$ 1,907,236.36	\$ 17,808,494.17	\$ 48,157,650.11	IM-C	35.00%	100.00%
2		7006702	M C DEAN INC	CCTV SYSTEM MAINT & SUPPORT	HAMILTON, SHANNON	Information Technology Services Department	5/27/2019	5/26/2022	1 YR/4-1 YR OPT	5/26/2024	\$ 1,750,542.50	\$ 1,750,542.50	2	\$ 3,501,084.50	\$ 1,750,542.50	\$ -	\$ 1,750,542.50	\$ 1,493,648.39	\$ 5,251,627.50	WM	15.00%	31.01%
3	N1	7006786	SYNERGY SIGNS & SERVICES, LLC	FABRICATION AND INSTALLATION OF FACILITIES SIGNAGE	HALLIBURTON, CATHY	Planning Department	11/14/2019	11/13/2022	3 YRS/2-1 YR OPT	11/13/2024	\$ 1,008,000.00	\$ 3,255,120.00	0	\$ 3,255,120.00	\$ -	\$ -	\$ -	\$ 2,374,345.31	\$ 5,425,200.00	WF-C	25.00%	100.00%
4		8005340	SYNECT, LLC	CONTENT MANAGEMENT SYSTEM DIGITAL EXPERIENCE GATE AREA OF THE FUTURE	SEYMOUR, MIRIAM	Information Technology Services Department	7/1/2020	6/30/2022	1 YR/4-1 YR OPT	6/30/2025	\$ 938,330.00	\$ 938,330.00	1	\$ 1,881,742.00	\$ 860,900.00	\$ 82,512.00	\$ 943,412.00	\$ 1,511,043.00	\$ 5,624,833.00	WM	0.00%	0.00%
5		7006656	ETA TRANSIT SYSTEMS, INC.	BUS TRACKING AND PASSENGER COUNTING SYSTEM	SEYMOUR, MIRIAM	Information Technology Services Department	6/29/2019	6/28/2022	3 YRS/2-1 YR OPT	6/28/2024	\$ 912,963.00	\$ 2,688,890.00	0	\$ 2,738,889.00	\$ -	\$ 49,999.00	\$ 49,999.00	\$ 2,738,889.00	\$ 4,564,815.00	WF	20.00%	26.51%
6		8005339	SYNECT, LLC	CREATIVE CONTENT AND DESIGN DIGITAL EXPERIENCE GATE AREA OF THE FUTURE	SEYMOUR, MIRIAM	Customer Experience	7/1/2020	6/30/2022	1 YR/4-1 YR OPT	6/30/2025	\$ 871,693.75	\$ 871,693.75	1	\$ 1,743,387.50	\$ 871,693.75	\$ -	\$ 871,693.75	\$ 850,242.87	\$ 4,358,468.75	WM	30.00%	30.72%
7	N1	7006790	SYNERGY SIGNS & SERVICES, LLC	ROADSIDE SIGNAGE FABRICATION AND INSTALLATION SERVICES	HALLIBURTON, CATHY	Planning Department	8/6/2019	8/5/2022	3 YR/2-1 YR OPT	8/5/2024	\$ 741,000.00	\$ 2,225,430.00	0	\$ 2,225,430.00	\$ -	\$ -	\$ -	\$ 1,828,256.67	\$ 2,410,882.50	WF-C	25.00%	100.00%
8		7006069	FRONTIER SOUTHWEST INCORPORATED	SPECIAL CIRCUIT TARIFF AGREEMENT	Ashraf, Mubina	Information Technology Services Department	6/28/2014	6/27/2022	1 YR/YR-YR OPT	6/27/2022	\$ 720,000.00	\$ 1,668,000.00	7	\$ 11,353,000.00	\$ 9,685,000.00	\$ -	\$ 9,685,000.00	\$ 7,697,693.01	\$ 12,073,000.00	WM	0.00%	0.00%
9		7006392	AT&T MOBILITY NATIONAL ACCOUNTS LLC	CELLULAR AND DATA SVCS	Ashraf, Mubina	Information Technology Services Department	6/10/2016	6/9/2022	1 YR/3-1 YR OPT (DIR)	6/9/2022	\$ 630,851.52	\$ 250,000.00	5	\$ 1,991,000.00	\$ 1,397,000.00	\$ 344,000.00	\$ 1,741,000.00	\$ 1,976,959.73	\$ 2,621,851.52	WM	0.00%	0.00%
10		8005357	MIRACLE SOFTWARE SYSTEMS INC	DATA CATALOG APPLICATION	SEYMOUR, MIRIAM	Information Technology Services Department	6/3/2021	6/2/2022	1 YR/4-1 YR OPT	6/2/2026	\$ 594,778.00	\$ 594,778.00	0	\$ 594,778.00	\$ -	\$ -	\$ -	\$ 405,578.00	\$ 2,973,890.00	IM	0.00%	0.00%
11	N3	7005847	TRITECH SOFTWARE SYSTEMS	COMPUTER-AIDED DISPATCH & RECORDS MGMT SYSTEM	SEYMOUR, MIRIAM	Information Technology Services Department	4/2/2014	4/1/2022	5 YR/5-1 YR OPT	4/1/2024	\$ 588,186.49	\$ 3,868,311.00	3	\$ 4,763,349.18	\$ 764,350.90	\$ 130,687.28	\$ 895,038.18	\$ 4,667,499.84	\$ 5,939,722.16	WM	15.00%	13.61%
12	N5	8005399	WILLOW TECHNOLOGIES, INC.	DIGITAL INFRASTRUCTURE PLATFORM	SEYMOUR, MIRIAM	Information Technology Services Department	5/7/2021	5/6/2022	1 YR/4-1 YR OPT	5/6/2026	\$ 537,100.00	\$ 2,586,720.00	0	\$ 2,586,720.00	\$ -	\$ -	\$ -	\$ 747,290.00	\$ 3,123,820.00	WM	15.30%	3.53%
13		8005296	RESEARCH TRIANGLE INSTITUTE	INNOVATION CONSULTING AND PLANNING SVCS	HALLIBURTON, CATHY	Innovation and Transformation	5/13/2019	5/12/2022	2 YR/3-1 YR OPT	5/12/2024	\$ 500,000.00	\$ 1,000,000.00	1	\$ 1,000,000.00	\$ -	\$ -	\$ -	\$ 160,649.00	\$ 2,500,000.00	WM	0.00%	0.00%
14	N2	7006625	TORREZ PAPER COMPANY	TRASH CAN LINERS	HALLIBURTON, CATHY	Customer Experience	6/26/2018	6/25/2022	1 YR/4-1 YR OPT	6/25/2023	\$ 399,102.50	\$ 399,102.50	3	\$ 1,596,410.00	\$ 1,197,307.50	\$ -	\$ 1,197,307.50	\$ 1,225,602.69	\$ 1,995,512.50	NF-C	0.00%	28.08%
15		7006758	AMERICAN CONCRETE WASHOUTS, INC.	CONCRETE WASHOUT CONTAINER SVCS	CHANEY, HELEN	Environmental Affairs Department	4/19/2019	4/18/2022	2 YR/3-1 YR OPT	4/18/2024	\$ 395,937.50	\$ 508,500.00	1	\$ 557,500.00	\$ -	\$ 49,000.00	\$ 49,000.00	\$ 417,625.34	\$ 1,745,312.50	WM	0.00%	0.00%
16		7007036	CINTAS CORPORATION	NON-STERILE DISPOSABLE GLOVES	Foster, David	Procurement & Materials Management Department	4/7/2021	4/6/2022	1 YR/1 YR OPT	4/6/2023	\$ 274,000.00	\$ 274,000.00	0	\$ 274,000.00	\$ -	\$ -	\$ -	\$ 160,649.00	\$ 1,370,000.00	WF	0.00%	0.00%
17		8005297	ECSI CONSULTING, INC.	INNOVATION CONSULTING AND PLANNING SERVICES	HALLIBURTON, CATHY	Innovation and Transformation	5/20/2019	5/19/2022	2 YRS/3-1 YR OPT	5/19/2024	\$ 250,000.00	\$ 500,000.00	1	\$ 750,000.00	\$ 250,000.00	\$ -	\$ 250,000.00	\$ 514,770.44	\$ 1,250,000.00	WM	0.00%	0.00%
18	N2	7006629	WILSON OFFICE INTERIORS LLC	OFFICE FURNITURE	HALLIBURTON, CATHY	Procurement & Materials Management Department	6/29/2018	6/28/2022	3 YR/3-1 YR OPT	6/28/2024	\$ 249,450.00	\$ 598,770.00	1	\$ 1,965,238.05	\$ 399,180.00	\$ 967,288.05	\$ 1,366,468.05	\$ 1,537,756.71	\$ 1,197,480.00	HF-C	0.00%	2.38%
19	N1	8005400	APERIO INSIGHTS, LLC	ON-DEMAND CONSUMER RESEARCH FOR CONCEPT TESTING	BREWER, CHRISTIAN	Customer Experience	4/23/2021	4/22/2022	1 YR/4-1 YR OPT	4/22/2026	\$ 244,110.00	\$ 237,000.00	0	\$ 237,000.00	\$ -	\$ -	\$ -	\$ 143,730.00	\$ 1,185,000.00	PM-C	18.00%	100.00%
20		7006113	CASPER AIRPORT SOLUTIONS, INC.	NOISE MONITORING SYSTEM (NMS) SVCS	HAMILTON, SHANNON	Environmental Affairs Department	6/1/2015	5/31/2022	3 YRS/7-1 YR OPT	5/31/2025	\$ 230,000.00	\$ 298,459.00	4	\$ 872,314.00	\$ 512,272.00	\$ 61,583.00	\$ 573,855.00	\$ 812,914.81	\$ 1,022,314.00	WM	0.00%	0.00%
21	N4	8005248	WILLIS TOWERS WATSON	TOTAL REWARDS CONSULTANT FOR BENEFITS	Ramirez, Sara	Human Resources Department	7/1/2019	6/30/2022	1 YR/4 YR OPT	6/30/2024	\$ 173,000.00	\$ 139,550.00	2	\$ 422,786.50	\$ 283,236.50	\$ -	\$ 283,236.50	\$ 386,108.19	\$ 595,786.50	WM	12.50%	10.11%

N1	Prime Contractor is a certified D/S/M/WBE therefore their self-performance counts towards the D/S/M/WBE commitment.																
N2	Prime Contractor is a certified D/S/M/WBE therefore their self-performance counts towards the Board's overall D/S/M/WBE Program goal.																
N3	In accordance with the Board's historical SBE Program, the SBE commitment was 15% for this contract and 13.61% SBE participation was achieved during the installation phase. The contract is currently in maintenance phase.																
N4	Prime Contractor has committed to achieving the original SBE commitment inclusive of the Board Action and to meet the 12.5% SBE commitment by the end of Q1 2022																
N5	In accordance with the Board's M/WBE Program, the M/WBE goal for this contract is 15%. Willow Technologies committed to achieving 15% M/WBE participation and is currently achieving 3.53%. Willow has committed to achieving the original M/WBE commitment inclusive of this Board Action and BDD is receipt of their compliance plan.																

**DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD
OFFICIAL BOARD ACTION/RESOLUTION**

Date 02/03/2022	Committee Finance/Audit	Subject Excess Workers' Compensation Insurance	Resolution #
Action That the Chief Executive Officer or designee be authorized to bind and procure an Insurance Policy for Excess Workers' Compensation Insurance with Midwest Employers Casualty Insurance Company in the amount of \$326,764.00 for the policy year effective March 1, 2022.			
Description <ul style="list-style-type: none"> • This action will authorize the procurement of Excess Workers' Compensation Insurance with Midwest Employers Insurance Company in the amount of \$326,764.00 by DFW Airport's Risk Management Department. • 2022 Premium: \$326,764.00 <ul style="list-style-type: none"> ◆ Premium represents a \$28,921.00 (9.71%) increase over 2021 Premium. ◆ Increase was driven by greater claim activity, higher exposure base, and higher overall market rates. • 2022 Coverage outline: <ul style="list-style-type: none"> ◆ Limits: Workers Compensation benefits are unlimited in the state of Texas ◆ Retention: \$900,000.00 			
Justification <ul style="list-style-type: none"> • Coverage will protect the Board from substantial employee injury losses. • Texas statute requires the Board to provide Workers' Compensation benefits to employees who suffer an injury or illness while in the course and scope of their employment. • Workers' Compensation benefits are statutorily unlimited in the State of Texas. • Workers' Compensation benefits extend to wage replacement and medical costs. This includes weekly indemnity payments, coverage for ongoing medical care, and lump sum payments to the employee's dependents in the event of a fatality. 			
D/S/M/WBE Information <ul style="list-style-type: none"> • The annual goal for the M/WBE Program is 31%. • N/A - Not subject to a goal per the Board's M/WBE Policy due to the nature of the procurement. (Insurance Premiums) 			
Schedule/Term One year policy effective March 1, 2022 - March 1, 2023			
Contract #	Agreement #	Purchase Order #	Action Amount \$326,764.00
			Revised Amount \$0
For Information contact Catrina Gilbert 3-5535	Fund Operating Fund	Project #	External Funding Source Amount \$326,764.00

Additional Information

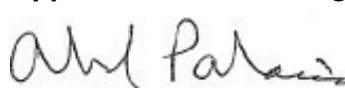
- The market solicitation was managed through the office of Willis Towers Watson, Willis of Texas, Inc.
- Four (4) carriers were solicited:
 - ◆ Midwest Employers Casualty Insurance (incumbent)
 - ◆ WR Berkley
 - ◆ Safety National
 - ◆ Chubb
- One carrier provided a viable quote:
 - ◆ Midwest Employers Casualty Insurance (incumbent)
- The other carriers provided interest; however, no firm quote was obtained from any market by the end of the solicitation process.
- It is recommended to bind coverage with the incumbent, Midwest Employers Casualty Insurance. They are rated by A.M. Best as an A+ (Superior) company, and maintain a financial stability of XV (\$2 Billion or greater).

Additional Attachments: **N****BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD**

That the Chief Executive Officer or designee be authorized to bind and procure an Insurance Policy for Excess Workers' Compensation Insurance with Midwest Employers Casualty Insurance Company in the amount of \$326,764.00 for the policy year effective March 1, 2022.

Approved as to Form by


Rodriguez, Elaine
Legal Counsel
Jan 20, 2022 10:27 am

Approved as to Funding by


Palacios, Abel
Vice President Finance
Finance
Jan 20, 2022 1:11 pm

Approved as to M/WBE by


Burks Lee, Tamela
Vice President Business Diversity
and Development
Business Diversity and
Development
Jan 19, 2022 9:19 pm

SIGNATURE REQUIRED FOR APPROVAL**Approved by**


Department Head

Jan 19, 2022 12:35 pm

Chief Executive Officer

Pending

Date

**DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD
OFFICIAL BOARD ACTION/RESOLUTION**

Date 02/03/2022	Committee Finance/Audit	Subject All-Risk Property Insurance	Resolution #
---------------------------	-----------------------------------	---	---------------------

Action

That the Chief Executive Officer or designee be authorized to bind and procure an insurance policy for All-Risk Property Insurance, with American Home Assurance Company of New York, NY (AIG) as the primary insurance carrier in the total amount of \$9,961,099.00 for the policy period effective March 1, 2022.

Description

- This action will authorize the procurement of All-Risk Property Insurance with American Home Assurance Company of New York, NY (AIG) as the primary carrier in the amount of \$9,961,099.00 by DFW Airport's Risk Management Department.
- Total premium in the amount of \$9,961,099.00
 - ◆ \$1,244,058.00 (14.27%) premium increase over 2021 actual premium.
 - ◆ Premium increase was driven by limited market appetite for high dollar property risks.
 - ◆ Rate change represents a 11.73% increase over 2021 expiring.
- 2022 coverage limit remains the same:
 - ◆ Coverage Limit: \$2 Billion
 - ◆ Deductible: \$250,000.00

Justification

- This action is in support of the Airport's contractual requirements for the Master Bond Ordinance.

D/S/M/WBE Information

- The annual goal for the M/WBE Program is 31%.
- N/A - Not subject to a goal per the Board's M/WBE Policy due to the nature of the procurement. (Insurance Premiums)

Schedule/Term

One year policy effective March 1, 2022 through March 1, 2023

Contract #	Agreement #	Purchase Order #	Action Amount	Revised Amount
			\$9,961,099.00	\$0

For Information contact	Fund	Project #	External Funding Source	Amount
Catrina Gilbert 3-5535	Operating Fund			\$9,662,266.00
	PFIC-Grand Hyatt			\$179,300.00
	PFIC-Hyatt Place			\$19,922.00
	PFIC-RAC			\$39,844.00
	PFIC-Campus West			\$59,767.00

Additional Information

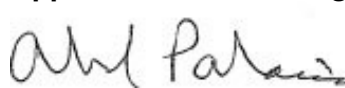
- The renewal was administered through the office of Willis Towers Watson, Willis of Texas, Inc.
- Incumbent insurance carrier: American Home Assurance Company of New York, NY (AIG) has been affirmed as having an A.M. Best Rating of "A, XV"
- 56 carriers were solicited from markets in the USA, Bermuda, London and Europe.
- 26 carriers provided competitive quotes. The other seventeen carriers either offered indications that were not viable in the end or declined to quote entirely.
- It is recommended to bind insurance with the incumbent, AIG, and all other contributing insurance carriers.

Additional Attachments: **N****BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD**

That the Chief Executive Officer or designee be authorized to bind and procure an insurance policy for All-Risk Property Insurance, with American Home Assurance Company of New York, NY (AIG) as the primary insurance carrier in the total amount of \$9,961,099.00 for the policy period effective March 1, 2022.

Approved as to Form by


Rodriguez, Elaine
Legal Counsel
Jan 20, 2022 10:32 am

Approved as to Funding by


Palacios, Abel
Vice President Finance
Finance
Jan 20, 2022 1:11 pm

Approved as to M/WBE by


Burks Lee, Tamela
Vice President Business Diversity
and Development
Business Diversity and
Development
Jan 19, 2022 9:20 pm

SIGNATURE REQUIRED FOR APPROVAL**Approved by**


Department Head

Jan 19, 2022 12:35 pm

Chief Executive Officer

Pending

Date

**DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD
OFFICIAL BOARD ACTION/RESOLUTION**

Date 02/03/2022	Committee Finance/Audit	Subject Reimbursement Agreement with American Airlines, Inc. - Terminal C Renovations - AA Support Space Relocations - Design Phase.	Resolution #
---------------------------	-----------------------------------	--	---------------------

Action

That the Chief Executive Officer or designee be authorized to execute a Reimbursement Agreement with American Airlines, Inc. (AA) for the design phase of the relocation of AA support space for the Terminal C renovations project in an amount not to exceed \$1,461,553.05.

Description

- DFW Signatory Airlines approved a Majority-In-Interest capital improvement request for the Terminal C Renovations project in connection with the Central Terminal Area Expansion, Terminals A and C Programs.
- Upon execution of a Reimbursement Agreement with AA, DFW will reimburse AA (or its contractors) for the design phase costs of the projects.
- Future Board Actions to add construction services to the Reimbursement Agreement will be brought forth for approval upon establishing a not to exceed amount for the total project.

Justification

- These projects will require close coordination with affected stakeholders to minimize conflicts and improve project delivery which can be more efficiently planned and implemented by AA.

D/S/M/WBE Information

- American Airlines has set a 31% M/WBE goal for the Support Spaces Fit-Out Design Phase, CTA Expansion Terminal A and C Program. American Airlines has awarded the following:
- Design Professional (\$862,493.05) to Ghafari Associates, LLC. Ghafari Associates, LLC has committed to achieving 36.41% M/WBE participation; see attached list of subcontractors.
- Project Management (\$288,860.00) to R. M. Chin & Associates. R. M. Chin & Associates (APF-C) has committed to achieving 100% overall M/WBE participation through self-performance.
- Design Management (\$310,200.00) to Corgan Associates, Inc. Corgan Associates, Inc. will self-perform the design management work. Due to the specialized nature of the work, American Airlines has set a zero percent M/WBE goal.
- The 36.41% M/WBE committed participation and the overall self-performance work excludes a total of \$99,125.05 in contingency. Any M/WBE participation achieved on the contingency amount will be credited towards the M/WBE commitment.

Contract #	Agreement #	Purchase Order #	Action Amount NTE \$1,461,553.05	Revised Amount \$0
-------------------	--------------------	-------------------------	--	------------------------------

For Information contact Donnell Harvey 3-4640	Fund Joint Capital Acct	Project # 26908-91	External Funding Source	Amount \$1,461,553.05
--	-----------------------------------	------------------------------	--------------------------------	---------------------------------

Additional Information

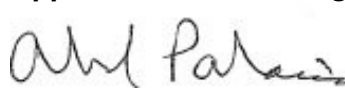
- In this Board item, AA's participation levels for the fit-out and related projects design phases are shown in the D/S/M/WBE section below. Once AA is complete with design, they will submit to DFW their proposed construction phase participation levels for review by DFW in advance of a second Board item for the construction phase to complete the projects.

Additional Attachments: **Y****BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD**

That the Chief Executive Officer or designee be authorized to execute a Reimbursement Agreement with American Airlines, Inc. (AA) for the design phase of the relocation of AA support space for the Terminal C renovations project in an amount not to exceed \$1,461,553.05..

Approved as to Form by


Rodriguez, Elaine
Legal Counsel
Jan 20, 2022 10:37 am

Approved as to Funding by


Palacios, Abel
Vice President Finance
Finance
Jan 20, 2022 1:28 pm

Approved as to M/WBE by


Burks Lee, Tamela
Vice President Business Diversity
and Development
Business Diversity and
Development
Jan 19, 2022 11:41 am

SIGNATURE REQUIRED FOR APPROVAL**Approved by**


Department Head

Jan 19, 2022 11:38 am

Chief Executive Officer

Pending

Date

American Airlines Reimbursement Agreement
AA Support Spaces Fit-out Projects-Design Phase, CTA
Expansion Terminal A and C Program
Minority Subcontractor List

PRIME: Ghafari Associates, LLC
M/WBE Subcontractors

MEP Consulting Engineers, Inc.	WBE	WF-C	34.23%
Sunland Group, Inc.	WBE	WF-C	1.98%
Access by Design, Inc.	WBE	WF-C	0.20%
	Total		36.41%
	Overall MWBE Total		36.41%

**DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD
OFFICIAL BOARD ACTION/RESOLUTION**

Date 02/03/2022	Committee Finance/Audit	Subject Reimbursement Agreement with American Airlines, Inc. - Baggage Handling System Installation and Integration Project - Design Phase, Terminal A and C Expansion	Resolution #
---------------------------	-----------------------------------	--	---------------------

Action

That the Chief Executive Officer or designee be authorized to execute a Reimbursement Agreement with American Airlines, Inc. (AA) for the design phase of the baggage handling system installation and integration project for the Terminal A and C Expansion project in an amount not to exceed \$7,026,334.92.

Description

- DFW Signatory Airlines approved a Majority-In-Interest capital improvement request for the Terminal A and C Expansion project in connection with the Central Terminal Area Expansion, Terminal A and C Program.
- Upon execution of a Reimbursement Agreement with AA, DFW will reimburse AA (or its contractors) for the design phase costs of the project.
- Future Board Actions to add construction services to the Reimbursement Agreement will be brought forth for approval upon establishing a not to exceed amount for the total project.

Justification

- These projects will require close coordination with affected stakeholders to minimize conflicts and improve project delivery which can be more efficiently planned and implemented by AA.

D/S/M/WBE Information

- American Airlines has set a 31% M/WBE goal for the BHS Installation and Integration Project-Design Phase, CTA Expansion Terminal A and C Program. American Airlines has awarded the following:
- Systems Controls and Programming (\$840,000) to Brock Solutions U.S. Inc (WF-C). Brock Solutions U.S. Inc. has committed to achieving 100% overall M/WBE participation through self-performance.
- Systems Analysis (\$133,957.20) to Transsolutions LLC (WF-C). Transsolutions has committed to achieving 100% overall M/WBE participation through self-performance.
- Design Management (\$563,000) to be self-performed by CAGE, Inc. Due to the limited amount of qualified firms for the specific scope of work, American Airlines has set a zero percent M/WBE goal on design management.
- Program Management (\$189,250) to be self-performed by Studdiford Technical Solutions. Due to Studdiford Technical Solutions current role as DFW BHS Program Manager, American Airlines has set a zero percent M/WBE goal on project management.
- The 58% M/WBE committed participation is on \$1.7 million which excludes \$4.7 million in exempt/specified services and \$638,757.72 in contingency. Any M/WBE participation achieved on the contingency amount will be credited towards the M/WBE commitment.

Contract #	Agreement #	Purchase Order #	Action Amount NTE \$7,026,334.92	Revised Amount \$0
-------------------	--------------------	-------------------------	--	------------------------------

For Information contact Donnell Harvey 3-4640	Fund Joint Capital Acct	Project # 26908-90	External Funding Source	Amount \$7,026,334.92
--	-----------------------------------	------------------------------	--------------------------------	---------------------------------

Additional Information

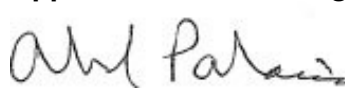
- In this Board item, AA's participation levels for the baggage handling system installation and integration project design phase is shown in the D/S/M/WBE section. Once AA is complete with design, they will submit to DFW their proposed construction phase participation levels for review by DFW in advance of a second Board item for the construction phase to complete the project.

Additional Attachments: **N****BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD**

That the Chief Executive Officer or designee be authorized to execute a Reimbursement Agreement with American Airlines, Inc. (AA) for the design phase of the baggage handling system installation and integration project for the Terminal A and C Expansion in an amount not to exceed \$7,026,334.92.

Approved as to Form by


Rodriguez, Elaine
Legal Counsel
Jan 20, 2022 10:39 am

Approved as to Funding by


Palacios, Abel
Vice President Finance
Finance
Jan 20, 2022 1:28 pm

Approved as to M/WBE by


Burks Lee, Tamela
Vice President Business Diversity
and Development
Business Diversity and
Development
Jan 19, 2022 11:41 am

SIGNATURE REQUIRED FOR APPROVAL**Approved by**


Department Head

Jan 19, 2022 11:38 am

Pending

Chief Executive Officer

Date

**DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD
OFFICIAL BOARD ACTION/RESOLUTION**

Date 02/03/2022	Committee Finance/Audit	Subject Reimbursement Agreement with American Airlines, Inc. for Terminal E Satellite Conveyances Modernization	Resolution #
---------------------------	-----------------------------------	---	---------------------

Action
That the Chief Executive Officer or designee be authorized to execute a Reimbursement Agreement with American Airlines, Inc. (AA) for the modernization of moving power walks and escalators that serve the Terminal E Satellite and associated work in an amount not to exceed \$14,320,642.60.

Description

- DFW Signatory Airlines approved a Majority-In-Interest capital improvement requests for the modernization of the 4 moving power walks and 6 escalators (and associated work) that serve the Terminal E Satellite.
- Upon execution of a Reimbursement Agreement with American, DFW will agree to reimburse American (or its contractors) for the design, construction and installation costs incurred for the Terminal E Satellite Conveyances Modernization project.
- Costs will be recovered from the Airlines through future terminal rent.

Justification

- The average usable statistical life span of conveyance units and conveyance parts per the industry standard is 20 years.
- The moving power walks and escalators were installed in the Terminal E Satellite thirty-three years ago in 1988 and they have exceeded their usable life cycle.
- The moving power walks and escalators have required substantial maintenance and repair work to keep them operating.
- An analysis of maintenance work orders revealed technical evidence on significant breakdown and longer maintenance times.

D/S/M/WBE Information

- American Airlines has set a 31% M/WBE goal for the Terminal E Conveyances Modernization project. American Airlines has awarded the following:
- Construction (\$14,016,374.60) to Broaddus Construction. Broaddus Construction has committed to achieving 35.29% M/WBE participation; see attached list of subcontractors.
- Project Management (\$275,728.00) to R.M. Chin & Associates. R. M. Chin & Associates (APF-C) has committed to achieving 100% overall M/WBE participation through self-performance.
- Design Management (\$28,540.00) to Moody-Nolan, Inc. Moody-Nolan, Inc. (BM-C) has committed to achieving 100% overall M/WBE participation through self-performance.
- The 35.29% M/WBE committed participation excludes \$9.29 million in exempt/specified services and \$1.3 million in contingency. Any M/WBE participation achieved on the contingency amount will be credited towards the M/WBE commitment.

Contract #	Agreement #	Purchase Order #	Action Amount	Revised Amount
			NTE \$14,320,642.60	\$0

For Information contact	Fund	Project #	External Funding Source	Amount
Donnell Harvey 3-4640	Joint Capital Acct	26936-01		\$14,320,642.60

Additional Information

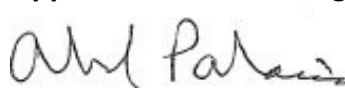
- The scope of this project includes:
 - ◆ Replacement of all operational components of the 4 moving power walks and 6 escalators.
 - ◆ Installation of new handrails which will result in a fully code compliant conveyance system.
 - ◆ Installation of new technology components to address all operational, reliability and safety device concerns.
- This project is contingent upon MII approval of a supplemental request to increase the Reimbursement Agreement not to exceed amount from \$10,178,300.00 to a revised not exceed amount of \$14,320,642.60. This increase is due to cost escalation and night work that was not fully realized in previous cost estimates.

Additional Attachments: **Y****BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD**

That the Chief Executive Officer or designee be authorized to execute a Reimbursement Agreement with American Airlines, Inc. (American) for the modernization of moving power walks and escalators that serve the Terminal E Satellite and associated work in an amount not to exceed \$14,320,642.60.

Approved as to Form by


Rodriguez, Elaine
Legal Counsel
Jan 20, 2022 10:52 am

Approved as to Funding by


Palacios, Abel
Vice President Finance
Finance
Jan 20, 2022 1:29 pm

Approved as to M/WBE by


Burks Lee, Tamela
Vice President Business Diversity
and Development
Business Diversity and
Development
Jan 19, 2022 11:44 am

SIGNATURE REQUIRED FOR APPROVAL**Approved by**


Department Head

Jan 19, 2022 11:38 am

Pending

Chief Executive Officer

Date

American Airlines Reimbursement Agreement
Terminal E Conveyances Modernization Project
Minority Subcontractor List

PRIME: Broaddus Construction
M/WBE Subcontractors

Post L Group, LLC	MBE	BM-C	22.69%
		Subtotal	22.69%
Denali Constructions Services, LP	WBE	WF-C	6.42%
		Subtotal	6.42%
Alman Construction Services, LP	MBE	HM-C	2.92%
Real Network Services, Inc.	MBE	HM-C	1.02%
Prodigy Design & Renovation, Inc.	MBE	HM-C	0.15%
		Subtotal	4.09%
DMCA, Inc.	WBE	HF-C	2.09%
		Subtotal	2.09%
		Total	35.29%
		Overall MWBE Total	35.29%

DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD
COMMITTEE DISCUSSION ITEM

Meeting Date 02/03/2022	Subject Monthly Report	Committee Finance/Audit
-----------------------------------	----------------------------------	-----------------------------------

Item For Discussion

Report to the Airport Board all Contracts and Purchase Orders valued between \$25,000.00 and \$50,000.00, and Contracts Increases/Decreases valued between \$25,000.00 and \$50,000.00, for the month of December 2021.

Description

- Report to the Airport Board all Contracts and Purchase Orders valued between \$25,000.00 and \$50,000.00, and Contracts Increases/Decreases valued between \$25,000.00 and \$50,000.00, for the month of December 2021.

PURCHASE ORDERS BETWEEN \$25,000.00 AND \$50,000.00 (DECEMBER 2021)

VENDOR/LOCATION	PO/ CONTRACT NO.	DESCRIPTION	DEPARTMENT	AMOUNT
OTT Hydromet Corp. Sterling Virginia	278568 Melissa Turner	Runway temperature sensor bench stock/spare parts <ul style="list-style-type: none"> • Parts to maintain bench stock in support of inclement weather. • Sole Source 	Energy, Transportation & Asset Management	\$34,717.71 Paid to Date: \$0.00
		<ul style="list-style-type: none"> • Requisition No. 280017 		
Siddons-Martin Emergency Group Houston, Texas	278546 Melissa Turner	Vehicle Damage Repairs <ul style="list-style-type: none"> • Repairs resulting from the Feb. 2021 Winter Weather event. • Emergency purchase 	Energy, Transportation & Asset Management	\$31,997.29 Paid to Date: \$31,997.29
		<ul style="list-style-type: none"> • Requisition No. 279839 		
Sunbelt Rentals, Inc. Grapevine, Texas	278573 Melissa Turner	Demobilization of temporary sewer pump <ul style="list-style-type: none"> • Turnkey installation, rental and demobilization of temporary sewer pump. • Emergency Purchase 	Energy, Transportation & Asset Management	\$34,461.52 Paid to Date: \$0.00
		<ul style="list-style-type: none"> • Requisition No. 280110 		
			TOTAL	\$101,176.52

GENERAL SERVICES CONTRACTS BETWEEN \$25,000.00 AND \$50,000.00 (DECEMBER 2021)

VENDOR/LOCATION	PO/ CONTRACT NO.	DESCRIPTION	DEPARTMENT	AMOUNT
ESO Solutions, Inc. Austin, Texas	7007040 Mubina Ashraf	Records Management System (RMS) Implementation and Solution <ul style="list-style-type: none"> • Sole Source • Contract Term: One year, with four one-year renewals 	Information Technology Services	\$38,016.00 Paid to Date: \$0.00
			TOTAL	\$38,016.00

**CONTRACT/PURCHASE ORDER INCREASES/DECREASES (\$25,000 OR GREATER)
(APPROVED BY BOARD STAFF UNDER THEIR DELEGATED AUTHORITY – DECEMBER 2021)**

VENDOR/LOCATION	PO/ CONTRACT NO.	DESCRIPTION	DEPARTMENT	CONTRACT DATA
Chem-Aqua Inc Irving, Texas	7006380 David Foster	Condenser Water Treatment <ul style="list-style-type: none"> Increase Contract for products. 	Energy, Transportation & Asset Management	Contract Value: \$376,250.00 This Action: \$30,000.00 Revised Contract Value: \$406,250.00 Paid to Date: \$389,260.31
JMR Technology Arlington, Texas	7006998 Cathy Halliburton	Baggage Handling Systems <ul style="list-style-type: none"> Increase Contract for parts. 	Energy, Transportation & Asset Management	Contract Value: \$12,962.80 This Action: \$37,000.00 Revised Contract Value: \$49,962.80 Paid to Date: \$17,927.00
Milby LLC ^{N1} Southlake, Texas	8005115 Joy Tuidier	Legal Services - Construction/Engineering Matters <ul style="list-style-type: none"> Increase Contract for services. 	Legal	Contract Value: \$545,000.00 This Action: \$49,500.00 Revised Contract Value: \$594,500.00 Paid to Date: \$577,435.00
Mobile Wireless LLC Plano, Texas	7006613 Mubina Ashraf	Net Motion Mobility Software Support <ul style="list-style-type: none"> Contract Renewal 	Information Technology Services	Contract Value: \$80,830.00 This Action: \$34,366.00 Revised Contract Value: \$115,196.00 Paid to Date: \$115,196.00
Note:				
1. SBE certified through the North Central Texas Regional Certification Agency				
TOTAL				\$150,866.00

AGENDA
CONCESSIONS/COMMERCIAL DEVELOPMENT COMMITTEE
Tuesday, February 1, 2022
12:55 p.m.

CONCESSIONS/COMMERCIAL DEVELOPMENT COMMITTEE

28. Approve the minutes of the Concessions/Commercial Development Meeting of January 4, 2022.

Consent Item for Consideration

- Zenola Campbell 29. Approve execution of a Permit by and between Dish Wireless LLC and the Dallas Fort Worth International Airport Board.
30. Approve ratification and execution of Contract No. 8005463 with Collinson Assistant Services, Inc. and the Dallas Fort Worth International Airport Board for COVID-19 testing.

Action Items for Consideration

- Dean Ahmad 31. Approve execution of Contract No. 7007159, for Shuttle Bus Staffing Operations with ABM Aviation, Inc., of Atlanta, Georgia, in an amount not to exceed \$10,996,320.84, for the initial three-year term of the Contract, with options to renew for three additional two-year periods.
- Sharon McCloskey 32. Approve execution of Contract No. 7007146, for Custodial Services for Terminal E, with Diverse Facility Solutions (DFS) Global of Irving, Texas, in an amount not to exceed \$28,067,128.92, for the initial three-year term of the Contract, with options to renew for two additional one-year periods.

**DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD
OFFICIAL BOARD ACTION/RESOLUTION**

Date 02/03/2022	Committee Concessions/Commercial Development	Subject Permit with Dish Wireless LLC	Resolution #
---------------------------	---	---	---------------------

Action

That the Board hereby approves the execution of a Permit by and between Dish Wireless LLC and the Dallas Fort Worth International Airport Board.

Description

- A Permit was issued to Dish Wireless LLC to maintain and operate two antenna sites on DFW Airport Property at the North Pylon and South Pylon.
- The term shall be for ten years, with an option to renew for an additional five years, effective February 3, 2022.
- Permittee shall pay an initial annual Concession Fee of \$180,000 with 3% increases annually.

Justification

- This provides cellular service for Dish Wireless customers at the Airport.
- This action is based on the Concessions Policy 2.2.1 (F) Direct Negotiation, Renewal, or Extension of Existing Concessions.
- This action requires an approval to exceed Concessions Policy 1.5, Term Limitation; the extended lease term will exceed ten year term limitation.
- This action meets the Board's Concession Policy 1.3.2 of providing and improving the shopping, dining and service experience at DFW International Airport.

D/S/M/WBE Information

- The annual goal for the ACDBE Program is 31%.
- In accordance with the Board's ACDBE Program, an ACDBE goal was not set for this lease due to no availability of ACDBE firms to provide this service.
- The M/WBE goal for design and construction is 30%.

Contract #	Agreement #	Purchase Order #	Action Amount \$0	Revised Amount \$0
-------------------	--------------------	-------------------------	-----------------------------	------------------------------

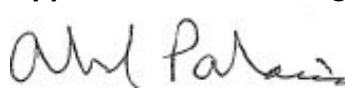
For Information contact Zenola Campbell 3-4830	Fund	Project #	External Funding Source	Amount \$0
---	-------------	------------------	--------------------------------	----------------------

Additional InformationAdditional Attachments: **N****BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD**

That the Board hereby approves the execution of a Permit by and between Dish Wireless LLC and the Dallas Fort Worth International Airport Board.

Approved as to Form by

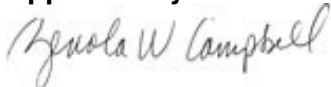

Rodriguez, Elaine
Legal Counsel
Jan 20, 2022 10:57 am

Approved as to Funding by


Palacios, Abel
Vice President Finance
Finance
Jan 20, 2022 1:17 pm

Approved as to M/WBE by


Burks Lee, Tamela
Vice President Business Diversity
and Development
Business Diversity and
Development
Jan 19, 2022 9:20 pm

SIGNATURE REQUIRED FOR APPROVAL**Approved by**


Department Head

Jan 19, 2022 10:19 am

Chief Executive Officer

Pending

Date

**DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD
OFFICIAL BOARD ACTION/RESOLUTION**

Date 02/03/2022	Committee Concessions/Commercial Development	Subject Ratification of Contract No. 8005463 for COVID-19 Testing	Resolution #
---------------------------	---	--	---------------------

Action

That the Board ratify and approve the execution of Contract No. 8005463 with Collinson Assistant Services, Inc. and the Dallas Fort Worth International Airport Board for COVID-19 testing.

Description

- This action would ratify a Contract to utilize the two existing locations, located in Terminal D at gates D7 and D40, and the Multipurpose Conference Room at the Rental Car Center for Antigen testing.
- Antigen testing at gates D7 and D40 began on January 14, 2022.
- The duration of the testing period is for 60 days and will cost approximately \$650,000.
- Each Antigen test will be at a cost of \$32.00.

Justification

- This action will allow the DFW International Airport Board to provide COVID-19 Antigen testing for all employees at the Airport.

D/S/M/WBE Information

- The existing ACDBE and M/WBE commitments will continue to apply.

Contract #	Agreement #	Purchase Order #	Action Amount	Revised Amount
8005463			\$650,000	\$0

For Information contact	Fund	Project #	External Funding Source	Amount
Zenola Campbell 3-4830	102			\$650,000

This Contract is exempt from public procurement in accordance to Local Government Code 252.022, as it is a procurement necessary to preserve or protect the public health and safety of the Airport's traveling public, tenants and employees.

Additional Attachments: **N**

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

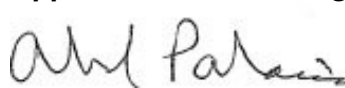
That the Board ratify and approve the execution of Contract No. 8005463 with Collinson Assistant Services, Inc. and the Dallas Fort Worth International Airport Board for COVID-19 testing.

Approved as to Form by



Rodriguez, Elaine
Legal Counsel
Jan 20, 2022 11:35 am

Approved as to Funding by



Palacios, Abel
Vice President Finance
Finance
Jan 20, 2022 1:17 pm

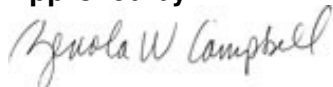
Approved as to M/WBE by



Burks Lee, Tamela
Vice President Business Diversity
and Development
Business Diversity and
Development
Jan 19, 2022 9:20 pm

SIGNATURE REQUIRED FOR APPROVAL

Approved by



Department Head

Jan 19, 2022 2:37 pm

Pending

Chief Executive Officer

Date

**DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD
OFFICIAL BOARD ACTION/RESOLUTION**

Date 02/03/2022	Committee Concessions/Commercial Development	Subject Remote Parking Busing Operation Services	Resolution #
---------------------------	--	--	---------------------

Action

That the Chief Executive Officer or designee be authorized to execute Contract No. 7007159, for Shuttle Bus Staffing Operations with ABM Aviation, Inc., of Atlanta, Georgia, in an amount not to exceed \$10,996,320.84, for the initial three-year term of the Contract, with options to renew for three additional two-year periods.

Description

- Award a Contract for Shuttle Bus Staffing Operations in support of the Airport's Transportation Business Unit.

Justification

- This Contract will provide bus transportation services for Airport customers who use the Remote Parking Lot(s) to park their vehicles. The operators will travel constant, dedicated routes, picking up and dropping off travelers at designated stops in the parking lots and at specified terminal locations.
- This Contract will also provide turn-key operation and maintenance services for buses. Bus maintenance services will include all preventative and corrective maintenance required to keep the entire fleet of buses operating in optimum condition. Maintenance will also include exterior and interior cleaning to maintain proper physical appearance at all times.

D/S/M/WBE Information

- The annual goal for the M/WBE Program is 31%
- In accordance with the Board's M/WBE Program, the M/WBE goal for this contract is 25%
- ABM, Aviation Inc. has committed to achieving 25.22% M/WBE participation utilizing AllTex Staffing & Consulting LLC dba Abba Staffing (WF-C: 24.27%), BMR Janitorial & Pressure Washing Service (BM-C: .53%), Regali, Inc (IF-C: .42%).

Schedule/Term

- Start Date: February 2022
- Contract Term: Three year with three two-year renewal options

Contract #	Agreement #	Purchase Order #	Action Amount	Revised Amount
7007159			NTE \$10,996,320.84	\$0

For Information contact	Fund	Project #	External Funding Source	Amount
Dean Ahmad 3-4842 Joy Tuider 3-5634	Operating Fund			\$10,996,320.84

Additional Information

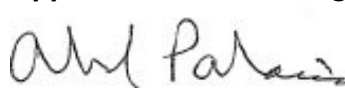
- Two Best Value Bids, none from M/WBE firms, were received on or before the due date of November 24, 2021.
 - ◆ ABM Aviation, Inc., of Atlanta, Georgia
 - ◆ LAZ Parking Texas, LLC, of Dallas, Texas
- Based on the evaluations of the bids submitted, Evaluation Committee, consisting of representatives for the Airport's Parking, Energy, Transportation, and Asset Management (ETAM), Information Technology Services, and Business Diversity and Development Departments, recommends that the Contract be awarded to ABM Aviation, Inc. of Atlanta, Georgia.
- Projected total of Contract including all renewals, if approved, is \$32,988,962.40.

Additional Attachments: **N****BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD**

That the Chief Executive Officer or designee be authorized to execute Contract No. 7007159, for Shuttle Bus Staffing Operations with ABM Aviation, Inc., of Atlanta, Georgia, in an amount not to exceed \$10,996,320.84, for the initial three-year term of the Contract, with options to renew for three additional two-year periods.

Approved as to Form by


Rodriguez, Elaine
Legal Counsel
Jan 20, 2022 11:36 am

Approved as to Funding by


Palacios, Abel
Vice President Finance
Finance
Jan 20, 2022 1:18 pm

Approved as to M/WBE by


Burks Lee, Tamela
Vice President Business Diversity
and Development
Business Diversity and
Development
Jan 19, 2022 9:21 pm

SIGNATURE REQUIRED FOR APPROVAL**Approved by**


Department Head
Parking
Jan 14, 2022 1:04 pm

Pending

Chief Executive Officer

Date

**DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD
OFFICIAL BOARD ACTION/RESOLUTION**

Date 02/03/2022	Committee Concessions/Commercial Development	Subject Custodial Services for Terminal E	Resolution #
---------------------------	---	---	---------------------

Action

That the Chief Executive Officer or designee be authorized to execute Contract No. 7007146, for Custodial Services for Terminal E, with Diverse Facility Solutions (DFS) Global of Irving, Texas, in an amount not to exceed \$28,067,128.92, for the initial three-year term of the Contract, with options to renew for two additional one-year periods.

Description

- Award a Contract for Custodial Services for Terminal E in support of the Airport's Customer Experience Department.

Justification

- Replaces an existing Contract that has been in place for five years.
- This Contract will provide comprehensive custodial services throughout Terminal E including gate lounges, restrooms, Skylink stations, and ramp areas.
- Custodial services will be provided 24-hours per day, seven days a week, in order to maintain an enhanced level of cleanliness necessary to meet the cleanliness standards established by the Airport.

D/S/M/WBE Information

- The annual goal for the M/WBE Program is 31%.
- In accordance with the Board's M/WBE Program, the M/WBE goal for this contract is 30%.
- Diverse Facility Solutions Global has committed to achieving 100% M/WBE participation including 70% self-performance and 30% subcontracting participation utilizing R.A.S Services (HM-C: 23%) and ABBA Staffing & Consulting (WF- C: 7%).

Schedule/Term

- Start date: March 2022
- Contract Term: Three years with two one-year renewal options

Contract #	Agreement #	Purchase Order #	Action Amount	Revised Amount
7007146			NTE \$28,067,128.92	\$0

For Information contact	Fund	Project #	External Funding Source	Amount
Sharon McCloskey 3-4620 Christian Brewer 3-5322	Operating Fund			\$28,067,128.92

Additional Information

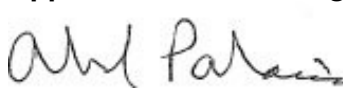
- Ten Proposals, including six from M/WBE firms, were received on or before November 2, 2021.
 - ◆ ABM Aviation, Inc., of Atlanta, Georgia
 - ◆ Ambassador Services LLC, of Houston, Texas
 - ◆ Americas Corporate Building Maintenance, Inc., of Irving, Texas
 - ◆ Diverse Facility Solutions (DFS) Global of Irving, Texas
 - ◆ Member's Building Maintenance LLC, of Dallas, Texas
 - ◆ Midwest Maintenance Company, of Omaha, Nebraska
 - ◆ Paramount Building Solutions of Phoenix, Arizona
 - ◆ The Matworks Company, LLC, of Beltsville, Maryland
 - ◆ Unicare Building Maintenance of Irving, Texas
 - ◆ Uniserve Facilitates Service, of Commerce, California
- Ambassador Services LLC and The Matworks Company, LLC were determined to be non-responsive as the submissions did not meet the specifications outlined in the Airport's solicitation.
- Based on evaluations of the Proposals submitted, the Evaluation Committee, consisting of representatives for the Airport's Customer Experience, Energy, Transportation & Asset Management, Communications & Marketing, and Business Diversity & Development departments, recommends that the Contract be awarded to Diverse Facility Solutions (DFS) Global of Irving, Texas, that is the incumbent.
- Projected total of Contract including renewals, if approved, is \$47,388,012.92.

Additional Attachments: **N****BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD**

That the Chief Executive Officer or designee be authorized to execute Contract No. 7007146, for Custodial Services for Terminal E, with Diverse Facility Solutions (DFS) Global of Irving, Texas, in an amount not to exceed \$28,067,128.92, for the initial three-year term of the Contract, with options to renew for two additional one-year periods.

Approved as to Form by

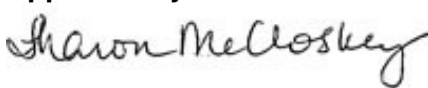

Rodriguez, Elaine
Legal Counsel
Jan 20, 2022 11:41 am

Approved as to Funding by


Palacios, Abel
Vice President Finance
Finance
Jan 20, 2022 1:18 pm

Approved as to M/WBE by


Burks Lee, Tamela
Vice President Business Diversity
and Development
Business Diversity and
Development
Jan 19, 2022 9:21 pm

SIGNATURE REQUIRED FOR APPROVAL**Approved by**


Department Head
Customer Service
Jan 19, 2022 7:03 am

Pending

Chief Executive Officer

Date