

Agenda
Dallas Fort Worth International Airport
Board of Directors
August 7, 2025
8:30 AM

Meeting Place
2400 Aviation Drive
Board Room – DFW Airport Headquarters Building DFW Airport, TX 75261

Board of Directors - August 7, 2025

This meeting location is accessible. Requests for accommodations or interpretive services must be made 48 hours prior to this meeting by contacting James Baker at 972 973-4755, or T.D. 1-800-RELAY-TX (1-800-735-2989) for information or assistance.

For DFW Airport Board Meeting Information or to register to speak at a Board Meeting, please call 972 973-5752 by 5:00 p.m. the day before the meeting.

Consent Agenda – all items under this heading are a part of the Consent Agenda and require little or no deliberation by the Board. Approval of the Consent Agenda authorizes the Chief Executive Officer or his designee to implement each item in accordance with staff recommendation.

A closed executive session may be held with respect to a posted agenda item if the discussion concerns one of the following:

1. Contemplated or pending litigation or matters where legal advice is requested of the Board's Legal Counsel. Texas Government Code Section 551.071.
2. Discussion concerning sale or lease of real property, or negotiated contracts for donations to the Board, when such discussions would have a detrimental effect on the negotiating position of the Board. Texas Government Code Section 551.072.
3. Personnel matters involving discussions of the qualifications or performance of identifiable individuals already employed or being considered for employment by the Board. Texas Government Code Section 551.074.
4. The deployment, or specific occasions for implementation, of security personnel or devices. Texas Government Code Section 551.076.

AGENDA

- A. Invocation
- B. Pledge of Allegiance
- C. Swearing-in of New Board Member
- D. Announcements
- E. Financial Report
- F. Fiscal Year 2026 Operating Revenue and Expense Fund Budget Presentation
- G. Approve Minutes of the Regular Board of Directors Meeting of June 5, 2025

OPERATIONS COMMITTEE

Consent Items for Consideration

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| Jarín Horton | O-1. | Approve to execute contract no. PA1702 for Aviation Management Services with GMSTEK LLC of Palmetto Bay, Florida, in an amount not to exceed \$132,191.68, for the five-year term of the contract with a start date of September 2025 and that the Chief Executive Officer or designee is authorized to execute said contract. |
| Sandra Lancaster | O-2. | Approve to execute contract no. PA1722, for Fuel Storage Tank Repair Services with Unified Services of Texas, LLC of Southlake, Texas, in an amount not to exceed \$160,370, for the five-year term of the contract with a |

start date of August 2025; and that the Chief Executive Officer or designee is authorized to execute said contract.

Sandra Lancaster	O-3.	Approve to execute contract no. PA1842, for Transportation and Disposal of Aircraft Fire Fighting Foam, with EnviroServe, Inc. of Sandy, Utah, in an amount not to exceed \$193,781.18, for the one-year term of the contract, with a start date of August 2025; and that the Chief Executive Officer or designee is authorized to execute said contract.
Robert Gray	O-4.	Approve to issue purchase order number DFW10104 for SIB Broom Parts with Eagle & Myslik, Inc., of Englewood, Colorado, in an amount not to exceed \$115,960, with a purchase date of August 2025; and that the Chief Executive Officer or designee is authorized to execute said purchase order
Robert Gray	O-5.	Approve to execute contract no. PA1866, for Runway Temperature Monitoring Services with Lead Creek Technologies of Middletown, Missouri, in an amount not to exceed \$217,000, for the five-year term of the contract, with a start date of August 2025; and that the Chief Executive Officer or designee is authorized to execute said contract.
Robert Gray	O-6.	Approve to execute contract no. PA1919, for Assessment Report Writing Software, with Quire, LLC of Doylestown, Pennsylvania, in amount not to exceed \$120,000, for the three-year term of the contract, with a start date of August 2025; and that the Chief Executive Officer or designee is authorized to execute said contract.
Robert Gray	O-7.	Approve to execute contract no. PA1865, for Self-Contained Refrigerant Storage Tank, with Reftec International Systems, LLC of Largo, Florida, in an amount not to exceed \$57,266.07 for the one-year term of the contract with a start date of August 2025; and that the Chief Executive Officer or designee is authorized to execute said contract.

Action Items for Consideration

Lance Bodine	O-8.	Approve to execute contract no. PA1673, for MasFlight Flight Level Data, with Anuvu Operations LLC of Lombard, Illinois, in an amount not to exceed \$597,595 for the five-year term of the contract, with a start date of November 2025; and that the Chief Executive Officer or designee is authorized to execute said contract.
Dillon Pettyjohn	O-9.	Approve to execute two contracts for Modular & Non-Modular Furniture and Related Services: contract no. PA1835, with Wilson Bauhaus Interiors, LLC of Dallas, Texas, in an amount not to exceed \$2,775,000, and contract no. PA1915, with Texas Interior Resources, LLC dba Interior Resources Group of Dallas, Texas, in an amount not to exceed \$925,000, for the three-year term of the contracts, with start dates of August 2025, for a total estimated action amount of \$3,700,000; and that the Chief Executive or designee is authorized to execute said contracts
Tammy Huddleston	O-10.	Approve to execute contract no. PA1544, for Terminal D Architectural Finishes and Carpet Replacement, with Fouche's Portfolio Creations, Inc., of Arlington, Texas, in an amount not to exceed \$1,190,200, for the 240-calendar day term of the contract, with a start date of August 2025; and that the Chief Executive Officer or designee is authorized to execute said contract.

Tammy Huddleston	O-11.	Approve to execute contract no. PA1646, for Terminal D Ramp Expansion Joints Remediation with Gilbert May, Inc. dba Phillips/May Corporation of Dallas, Texas, in an amount not to exceed \$1,989,333 for the 240-calendar day term of the contract, with a start date of August 2025, and execute change orders on an as-needed basis in the aggregate amount not to exceed \$200,000, for a total action amount of \$2,189,333; and that the Chief Executive Officer or designee is authorized to execute said contract.
Tammy Huddleston	O-12.	Approve to execute contract no. PA1831, for Rental Car Center Master Renovation & BAS-HVAC Rehabilitation with James R. Thompson, Inc., of Dallas, Texas, in an amount not to exceed \$15,235,871, for the 341 calendar-day term of the contract, with a start date of August 2025, and execute change orders to such contract on an as-needed basis, in the aggregate amount not to exceed \$1,500,000, for total action amount of \$16,735,871; and that the Chief Executive Officer or designee is authorized to execute said contract.
Tammy Huddleston	O-13.	Approve to execute contract no. PA1765, for Soil Slopes Remediation Phase III with Urban Infraconstruction, LLC of Farmers Branch, Texas, in an amount not to exceed \$7,890,000, for the 390 calendar-day term of the contract, with a start date of August 2025, and execute change orders to such contract on an as-needed basis, in the aggregate amount not to exceed \$500,000, for a total action amount of \$8,390,000; and that the Chief Executive Officer or designee is authorized to execute said contract.
Tammy Huddleston	O-14.	Approve to increase contract no. PA1490, for Southwest End Around Taxiway - Package 1B and Airfield Support Facilities, with Reyes, TX, Inc., of Grand Prairie, Texas, in an amount not to exceed \$24,625,029.94, for a revised not to exceed contract amount of \$249,200,378.69, the current contract completion date of February 7, 2027, is not affected by this action; and increase the change order account in the aggregate amount not to exceed \$2,450,000, for a total action amount of \$27,075,029.94; and that the Chief Executive Officer or designee is authorized to execute said contract.
Tammy Huddleston	O-15.	Approve to execute contract no. PA1505, for South Sludge Lagoon Rehabilitation with Rebcon, LLC of Arlington, Texas, in an amount not to exceed \$3,966,300, for the 300 calendar-day term of the contract, with a start date of August 2025; and that the Chief Executive Officer or designee is authorized to execute said contract.
Tammy Huddleston	O-16.	Approve to execute contract no. PA1736, for Southwest Hardstands with Reyes TX, Inc., of Grand Prairie, Texas, in an amount not to exceed \$67,000,000, for the 330 calendar-day term of the contract, with a start date of August 2025; and execute change orders to such contract on an as-needed basis, in the aggregate amount not to exceed \$5,000,000, for a total action amount of \$72,000,000; and that the Chief Executive Officer or designee is authorized to execute said contract.
Robert Gray	O-17.	Approve to authorize advanced execution of contract no. PA1901, for the Supply of Electric Power, with the lowest-priced, responsive company that submits its bid through an Airport-sponsored reverse auction procedure, for the initial three-year contract amount of \$170,000,000, and two, one-year options in the amount of \$120,000,000, for a total estimated contract amount of \$290,000,000, with a start date of December 2026; and that the Chief Executive Officer or designee is authorized to exercise options years at the Airport's discretion and execute said contract.

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| Robert Gray | O-18. | Approve to execute contract no. PA1726, for Irrigation Services with Gold Landscape of Dallas, Texas, in an amount not to exceed \$2,042,194, for the three-year term of the contract with a start date of August 2025; and that the Chief Executive Officer or designee is authorized to execute said contract. |
| Robert Gray | O-19. | Approve to execute contract no. PA1861, for Flooring Removal and Installation with Gomez Floor Covering Inc., dba GFC Contracting of Dallas, Texas, in an amount not to exceed \$900,000, for the three-year term of the contract, with a start date of August 2025; and that the Chief Executive Officer or designee is authorized to execute said contract. |

FINANCE, AUDIT, and IT COMMITTEE

Consent Items for Consideration

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| Naveen Bandla | F-1. | Approve to execute contract no. PA1929, for Economic Impact Study with Perryman Consultants, Inc. dba The Perryman Group of Waco, Texas, in an amount not to exceed \$114,500, for the three-month term of the contract with a start date of August 2025; and that the Chief Executive Officer or designee is authorized to execute said contract. |
| Elaine Rodriguez | F-2. | Approve to increase Legal Services contract no. 8005418 with Carrington, Coleman, Sloman & Blumenthal, LLP of Dallas, Texas, in an amount not to exceed \$100,000, for a revised not to exceed amount of \$446,500; and that the Chief Executive Officer or designee is authorized to execute said contract. |
| Elaine Rodriguez | F-3. | Approve to increase Legal Services contract no. PA1439 Baker & Hostetler, LLP of Dallas, Texas, in an amount not to exceed \$150,000, for a revised not to exceed amount of \$274,900; and that the Chief Executive Officer or designee is authorized to execute said contract. |
| Christopher Poinsett | F-4. | Approve to increase and extend contract no. PA1791, for Procurement Review Process, with North Highland, LLC of Austin, Texas, in an amount not to exceed \$400,000, for a revised not to exceed contract amount of \$817,250, with a revised contract completion date of September 13, 2026, and that the Chief Executive Office or designee is authorized to execute said contract. |
| Cyril Puthoff | F-5. | Approve to ratify contract no. 8004828, for Employee Retirement Plan Administration, with International City/County Management Association Retirement Corporation ("ICMA-RC") dba Mission Square, of Washington, DC, in an amount not to exceed \$24,794.49, and increase said contract in an amount not to exceed \$85,205.51, the contract completion date of December 31, 2025, is not affected by this action; and that the Chief Executive Office or designee is authorized to execute said contract. The total action amount is \$110,000. |
| Michael Youngs | F-6. | Approve to execute contract no. PA1899, for Gurobi Platform, with Insight Public Sector, Inc. of Chandler, Arizona, in an amount not to exceed \$243,000, for the three-year term of the contract, with a start date of August 2025; and that the Chief Executive Officer or designee is authorized to execute said contract. |
| Michael Youngs | F-7. | Approve to ratify increase to contract no. PA1366, for Conveyance and Baggage Handling System Monitoring with Mechanical Materials, LLC of Grapevine, Texas, in an amount not to exceed \$239,154.30, for a revised contract amount of \$1,023,705.51, with a revised contract completion date of |

September 30, 2025; and that the Chief Executive Officer or designee is authorized to execute said contract.

Action Items for Consideration

Naveen Bandla	F-8.	Approve to increase and extend contract no. PA1382, for Comprehensive Prebooked Parking, with KMP Associates dba AeroParker, of Austin, Texas, in an amount not to exceed \$650,000, for a revised not to exceed contract amount of \$2,487,000, with a revised contract completion date of August 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.
Russell Selkirk	F-9.	Approve the attached resolution, approving the form of the Preliminary Official Statement (POS) prepared in connection with the sale of the Dallas Fort Worth International Airport Joint Revenue Bonds issued under the 70th Supplemental Bond Ordinance and authorizes the Authorized Officers to take any necessary actions in connection with the sale of the Bonds.
Abel Palacios	F-10.	Fiscal Year 2026 Operating Revenue and Expense Fund Budget
Abel Palacios	F-11.	Schedule of Charges for Fiscal Year 2026
Ron Traw	F-12.	Approve the FY2026 Public Facility Improvement Corporation (PFIC) Budget
Elaine Rodriguez	F-13.	Approve that the Chief Executive Officer or designee be authorized to enter into a Settlement Agreement with M Kosh Construction, Inc. d/b/a MK Construction to settle the lawsuit styled M Kosh Construction, Inc. d/b/a MK Construction v. Dallas-Fort Worth International Airport Board.
Christopher Poinsett	F-14.	Approve authorization to exercise options for multi-year contracts more than \$10,000,000, for the first quarter of Fiscal Year 2026.
Candra Schatz	F-15.	Approve to execute contract no. PA1724, for Leave Administration Program, with Unum Life Insurance Company of America of Portland, Maine, for the initial three-year contract amount of \$1,835,426.16, and two, two-year options in the amount of \$2,596,026.77, for a total estimated contract amount of \$4,431,452.93, with a start date of August 2025; and that the Chief Executive Office or designee is authorized to exercise options years at the Airport's discretion and execute said contract.
Michael Youngs	F-16.	Approve to execute contract no. PA1850, for Fire Station Alerting System, with Honeywell International, Inc., of Charlotte, North Carolina, in an amount not to exceed \$579,588.12, for the five-year term of the contract, with a start date of August 2025; and that the Chief Executive Officer or designee is authorized to execute said contract.
Michael Youngs	F-17.	Approve to increase contract no. PA1379, Enterprise Infrastructure as a Service Agreement with Presidio Networked Solutions, of Irving, Texas, in an amount not to exceed \$2,600,000, for a revised not to exceed contract amount of \$9,100,000; and that the Chief Executive Officer or designee is authorized to execute said contract.
Michael Youngs	F-18.	Approve to execute contract no. PA1896, for xMUSE Transition with Collins Aerospace(Arinc), of Annapolis, Maryland, in an amount not to exceed \$4,909,247, for the five-year term of the contract, with a start date of

September 2025; and that the Chief Executive Officer or designee is authorized to execute said contract.

Michael Youngs	F-19.	Approve to increase and extend contract no. 7007039, for Smart Reservation Refund Management System with AppOrchid, Inc. of San Ramon, California, in an amount not to exceed \$750,000, for a revised not to exceed contract amount of \$1,109,500, with a revised contract completion date of September 2030; and that the Chief Executive Officer or designee is authorized to execute said contract.
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Discussion Items

No Action Required. Discussion Item Only - Report to the Airport Board Contract Deductive Change Orders on a quarterly basis.

No Action Required. Discussion Item Only - Report to the Airport Board solicitations received and rejected on a quarterly basis.

CONCESSIONS AND COMMERCIAL DEVELOPMENT COMMITTEE

Consent Items for Consideration

Zenola Campbell	C-1.	Consent to the Assignment and Assumption of Lease Agreement Number 011689 between Host Java DFW SBC-GAB, LLC, dba The Coffee Bean and Tea Leaf and Java Star, Inc.
Zenola Campbell	C-2.	Approval to amend Lease Number 011514 with The Private Suite DFW, LLC dba PS DFW, to require PS DFW to reimburse DFW for all costs paid by DFW to U.S. Customs and Border Protection for the provision of communications and information technology equipment and services to PS DFW's leased premises.
Sharon McCloskey	C-3.	Approve to enter into a Memorandum of Agreement with Customs and Border Protection for reimbursement of certain costs related to equipment and installation required for the performance of the Private Suites Customs and Border Protection Processing Area, in an amount not to exceed \$143,424.10.

Action Items for Consideration

Zenola Campbell	C-4.	Approval to amend Lease Number 009428 with Estee Lauder Terminal D Joint Venture, dba Diptyque Parfums de Marly, Dior, Jo Malone.
Zenola Campbell	C-5.	Approval to amend Lease Number 008607 with American Express Travel Related Services Company, dba American Express VIP Lounge.
Zenola Campbell	C-6.	Approval to amend Lease Numbers 010565, 010567, and 009779 with TRG Duty Free Joint Venture, dba Duty Free.
Dean Ahmad	C-7.	Approve to execute contract no PA1669, for Pressure Washing Services with Fort Worth Window Cleaning, Inc., of Haltom City, Texas, in an amount not to exceed \$3,589,015.78, for the three-year term of the contract, with a start date of August 2025; and that the Chief Executive Officer or designee is authorized to execute said contract.
Dean Ahmad	C-8.	Approve to issue purchase order no. DFW11190, for Airport People-Mover Buses with COBUS LLC, of Duluth, Georgia, in an amount not to exceed

\$8,497,500, with a purchase date of August 2025; and that the Chief Executive Officer or designee is authorized to execute said contract.

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| Dean Ahmad | C-9. | Approve to purchase Parc Vu Benches and Trash Cans from Landscape Forms, Inc., dba Loll Designs Inc., of Kalamazoo, Michigan, in an amount not to exceed \$1,611,459.51, with a purchase date of August 2025; and that the Chief Executive Officer or designee is authorized to execute said purchases. |
| Dean Ahmad | C-10. | Approve to enter into a Interlocal Agreement, contract no. PA1904, between the Board and the Washington State Department of Enterprise Services (WSDS) of Olympia, Washington; and issue purchase order no. DFW10892, for the purchase of Battery Electric Buses with Gillig LLC, of Livermore, California, in an amount not to exceed \$14,564,000, with a purchase date of August 2025; and that the Chief Executive Officer or designee is authorized to execute said contract and purchase order. |
| Sharon McCloskey | C-11. | Approve to execute three contracts for Janitorial Cleaning Supplies: PA1811, for Janitorial Chemical Supplies with M.A.N.S. Distributors, Inc., of Carrollton, Texas, in an amount not to exceed \$15,982,151.34; PA1882, for Janitorial Floor Products with Complete Supply, Inc. of Farmers Branch, Texas, in an amount not to exceed \$1,521,932.18; and PA1883, for Janitorial Supplies, with M.A.N.S. Distributors, Inc., of Carrollton, Texas, in an amount not to exceed \$5,722,535.88; each contract is a five-year term, with start dates of August 2025, for total action amount of \$23,226,619.40; and the Chief Executive Officer or designee is authorized to execute said contracts. |

Discussion Items

No Action Required. Discussion Item Only - Approval to enter into Permit Number 011928 with TGIF/DFW Terminal A Restaurant Joint Venture dba TGI Friday's Kiosk.

CLOSED SESSION

1. In accordance with provisions of Section 551.071 of the Texas Government Code, a closed Session will be held for contemplated or pending litigation or matters where legal advice is requested of the Board's Legal Counsel to wit:
 - a. Recently revised FAA grant assurances and grant agreement

FULL BOARD

1. Registered Speakers (items unrelated to the Agenda.)
2. Next Committee Meetings: September 2, 2025
Next Board Meeting: September 4, 2025

Operations Committee Meeting
Tuesday, August 5, 2025
12:30 PM
AGENDA

1. Approve Minutes of the Operations Committee Meeting of June 3, 2025.

OPERATIONS COMMITTEE

Consent Items for Consideration

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| Jarin Horton | O-1. | Approve to execute contract no. PA1702 for Aviation Management Services with GMSTEK LLC of Palmetto Bay, Florida, in an amount not to exceed \$132,191.68, for the five-year term of the contract with a start date of September 2025 and that the Chief Executive Officer or designee is authorized to execute said contract. |
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2025; and that the Chief Executive Officer or designee is authorized to execute said contract.

Dillon Pettyjohn	O-9.	Approve to execute two contracts for Modular & Non-Modular Furniture and Related Services: contract no. PA1835, with Wilson Bauhaus Interiors, LLC of Dallas, Texas, in an amount not to exceed \$2,775,000, and contract no. PA1915, with Texas Interior Resources, LLC dba Interior Resources Group of Dallas, Texas, in an amount not to exceed \$925,000, for the three-year term of the contracts, with start dates of August 2025, for a total estimated action amount of \$3,700,000; and that the Chief Executive or designee is authorized to execute said contracts
Tammy Huddleston	O-10.	Approve to execute contract no. PA1544, for Terminal D Architectural Finishes and Carpet Replacement, with Fouche's Portfolio Creations, Inc., of Arlington, Texas, in an amount not to exceed \$1,190,200, for the 240-calendar day term of the contract, with a start date of August 2025; and that the Chief Executive Officer or designee is authorized to execute said contract.
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Tammy Huddleston	O-12.	Approve to execute contact no. PA1831, for Rental Car Center Master Renovation & BAS-HVAC Rehabilitation with James R. Thompson, Inc., of Dallas, Texas, in an amount not to exceed \$15,235,871, for the 341 calendar-day term of the contract, with a start date of August 2025, and execute change orders to such contract on an as-needed basis, in the aggregate amount not to exceed \$1,500,000, for total action amount of \$16,735,871; and that the Chief Executive Officer or designee is authorized to execute said contract.
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Tammy Huddleston	O-16.	Approve to execute contract no. PA1736, for Southwest Hardstands with Reyes TX, Inc., of Grand Prairie, Texas, in an amount not to exceed \$67,000,000, for the 330 calendar-day term of the contract, with a start date of August 2025; and execute change orders to such contract on an as-needed basis, in the aggregate amount not to exceed \$5,000,000, for a total action amount of \$72,000,000; and that the Chief Executive Officer or designee is authorized to execute said contract.
Robert Gray	O-17.	Approve to authorize advanced execution of contract no. PA1901, for the Supply of Electric Power, with the lowest-priced, responsive company that submits its bid through an Airport-sponsored reverse auction procedure, for the initial three-year contract amount of \$170,000,000, and two, one-year options in the amount of \$120,000,000, for a total estimated contract amount of \$290,000,000, with a start date of December 2026; and that the Chief Executive Officer or designee is authorized to exercise options years at the Airport's discretion and execute said contract.
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Robert Gray	O-19.	Approve to execute contract no. PA1861, for Flooring Removal and Installation with Gomez Floor Covering Inc., dba GFC Contracting of Dallas, Texas, in an amount not to exceed \$900,000, for the three-year term of the contract, with a start date of August 2025; and that the Chief Executive Officer or designee is authorized to execute said contract.

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

Operations Committee

Resolution No.:

Subject: Aviation Management Services

Department: Operations

Amount: \$132,191.68

Revised Amount: \$0

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to execute contract no. PA1702 for Aviation Management Services with GMSTEK LLC of Palmetto Bay, Florida, in an amount not to exceed \$132,191.68, for the five-year term of the contract with a start date of September 2025 and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- This replaces an existing contract and system that is nearing end of life.
- This contract is for Aviation Management Services (including hardware and software) and related maintenance support for Corporate Aviation.
- The aviation management software will support daily business transactions and processes for the Corporate Aviation facility and ensure accurate accounting of all services.

D/S/M/WBE INFORMATION:

- The annual goal for the M/WBE Program is 31%.
- In accordance with the Board's M/WBE Program, the M/WBE goal for this contract is 9%.
- GMSTEK LLC has committed to achieving 9% M/WBE participation utilizing The Evolvers Group, L.P.

ADDITIONAL INFORMATION:

- GMSTEK LLC of Palmetto Bay, Florida, submitted the responsive and responsible proposal on or before the due date of April 7, 2025.

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Lisa Gahm, Vice President - Operations

Ladonna Key, Assistant Vice President - Procurement and Materials Management

Tamela Burks Lee, Vice President - Business Diversity and Development

Abel Palacios, Vice President - Finance

Elaine Rodriguez, General Counsel - Legal

Christopher McLaughlin, Chief Executive Officer

Approved - 7/23/2025

Approved - 7/23/2025

Approved - 7/24/2025

Approved - 7/24/2025

Approved - 7/24/2025

New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

Operations Committee

Resolution No.:

Subject: Fuel Storage Tank Repair Services

Department: Environmental Affairs

Amount: \$160,370

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to execute contract no. PA1722, for Fuel Storage Tank Repair Services with Unified Services of Texas, LLC of Southlake, Texas, in an amount not to exceed \$160,370, for the five-year term of the contract with a start date of August 2025; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- This is a replacement for an existing contract that has been in place for five years.
- The Airport operates nine above-ground and thirteen underground gasoline and diesel storage tanks.
- This contract will provide all material, labor, and equipment necessary for on-site repairs and maintenance on an as-needed basis for these tanks, thereby minimizing the risk of potential soil and groundwater contamination leaks through timely maintenance and repairs.

D/S/M/WBE INFORMATION:

- The annual goal for the M/WBE Program is 31%.
- No M/WBE goal determined. (No Availability)

ADDITIONAL INFORMATION:

- United Services of Texas, LLC of Southlake, Texas, submitted the responsive and responsible bid on or before the due date of June 13, 2025.

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Sandra Lancaster, Assistant Vice President - Environmental Affairs
Ladonna Key, Assistant Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Diversity and Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 7/23/2025
Approved - 7/23/2025
Approved - 7/24/2025
Approved - 7/24/2025
Approved - 7/24/2025
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

Operations Committee

Resolution No.:

Subject: Transportation and Disposal of Aircraft Fire Fighting Foam

Department: Environmental Affairs

Amount: \$193,781.18

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to execute contract no. PA1842, for Transportation and Disposal of Aircraft Fire Fighting Foam, with EnviroServe, Inc. of Sandy, Utah, in an amount not to exceed \$193,781.18, for the one-year term of the contract, with a start date of August 2025; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- The FAA has historically required the use of AFFF (Aqueous Film Forming Foam) for firefighting activities.
- The existing fleet of Airport Rescue & Fire Fighting vehicles is being decommissioned, which will require the disposal of the AFFF aircraft fire-fighting foam.
- The Airport has purchased a new fleet of Air Rescue and Firefighting apparatus vehicles that will be equipped with the new fluorine-free firefighting foam.
- This contract will provide the transportation and disposal of DFW's inventory of AFFF Foam.

D/S/M/WBE INFORMATION:

- The annual goal for the M/WBE Program is 31%.
- No M/WBE goal determined. (Limited Availability)

ADDITIONAL INFORMATION:

- Five bids, including two from M/WBE firms, were received on or before the due date of June 27, 2025, with two non-responsive submissions.
- Bid tabulation attached.

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: PA1842 - Transportation and Disposal Services of Aircraft Fire Fighting Foam Bid Tab

Approvals

Sandra Lancaster, Assistant Vice President - Environmental Affairs
Ladonna Key, Assistant Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Diversity and Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 7/23/2025
Approved - 7/23/2025
Approved - 7/24/2025
Approved - 7/24/2025
Approved - 7/24/2025
New -

Contract No. PA1842
Transportation and Disposal of Aircraft Fire Fighting Foam
Bid Tabulation

Bidders	Bid Amounts
EnviroServe, Inc. Fort Worth, Texas	\$193,781.18
G.L. Morris Enterprises, Inc. dba Sunbelt Industrial Services ^{N1} Carrollton, Texas	\$348,364.50
Triumvirate Environmental Services LLC Davie, Florida	\$817,905.00
Note: 1. M/WBE certified through the North Central Texas Regional Certification Agency	

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

Operations Committee

Resolution No.:

Subject: SIB Broom Parts

Department: Energy, Transportation, and Asset Management

Amount: \$115,960

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to issue purchase order number DFW10104 for SIB Broom Parts with Eagle & Myslik, Inc., of Englewood, Colorado, in an amount not to exceed \$115,960, with a purchase date of August 2025; and that the Chief Executive Officer or designee is authorized to execute said purchase order

BACKGROUND:

- These parts will support 8 Oshkosh-branded front mount brooms.
- This purchase ensures uninterrupted operations during winter weather events.

D/S/M/WBE INFORMATION:

- The annual goal for the M/WBE Program is 31%.
- Not subject to a contract-specific goal. (Goods/Finished Products)

ADDITIONAL INFORMATION:

- This purchase will be made through Sourcwell contract no. 111522-TEA, which is available to local Government agencies and was approved by Resolution No. 2023-08-187, dated August 10, 2023.

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Robert Gray, Vice President - Energy, Transportation, and Asset Management	Approved - 7/23/2025
Ladonna Key, Assistant Vice President - Procurement and Materials Management	Approved - 7/23/2025
Tamela Burks Lee, Vice President - Business Diversity and Development	Approved - 7/24/2025
Abel Palacios, Vice President - Finance	Approved - 7/24/2025
Elaine Rodriguez, General Counsel - Legal	Approved - 7/24/2025
Christopher McLaughlin, Chief Executive Officer	New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

Operations Committee

Resolution No.:

Subject: Runway Temperature Monitoring Services

Department: Energy, Transportation, and Asset Management

Amount: \$217,000

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to execute contract no. PA1866, for Runway Temperature Monitoring Services with Lead Creek Technologies of Middletown, Missouri, in an amount not to exceed \$217,000, for the five-year term of the contract, with a start date of August 2025; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- The Runway Temperature Sensor system is a critical infrastructure control that provides runway temperature information during winter weather operations.
- The system is a proprietary system that has been in use at the Airport for over 7 years.
- The system also provides information to the Integrated Operation Center, to enhance reporting of weather temperature impacts to the runway pavement.
- The system currently consists of 7 remote processing units (RPU), 22 in pavement temperature sensors and one weather station.
- This action provides a new five-year contract with the current provider of the software.

D/S/M/WBE INFORMATION:

- The annual goal for the M/WBE Program is 31%.
- Not subject to a contract-specific goal. (Goods/Finished Product)

ADDITIONAL INFORMATION:

- This is a Sole Source contract.

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Robert Gray, Vice President - Energy, Transportation, and Asset Management
Ladonna Key, Assistant Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Diversity and Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 7/23/2025
Approved - 7/23/2025
Approved - 7/24/2025
Approved - 7/24/2025
Approved - 7/24/2025
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

Operations Committee

Resolution No.:

Subject: Assessment Report Writing Software

Department: Energy, Transportation, and Asset Management

Amount: \$120,000

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to execute contract no. PA1919, for Assessment Report Writing Software, with Quire, LLC of Doylestown, Pennsylvania, in amount not to exceed \$120,000, for the three-year term of the contract, with a start date of August 2025; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- This is a new contract for the use of specialized software to create engineering reports.
- This software allows structured data input in a precise order and format, ensuring consistent executive summaries for Airport leadership.
- It is now also used by external engineering subcontractors, providing standardized report outputs across all stakeholders.
- This action provides a new three-year contract with the current provider of the software.

D/S/M/WBE INFORMATION:

- The annual goal for the MWBE Program is 31%
- Not subject to a contract-specific goal. (Goods/Finished Products)

ADDITIONAL INFORMATION:

- This contract is a Sole Source.

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Robert Gray, Vice President - Energy, Transportation, and Asset Management
Ladonna Key, Assistant Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Diversity and Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 7/23/2025
Approved - 7/23/2025
Approved - 7/24/2025
Approved - 7/24/2025
Approved - 7/24/2025
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

Operations Committee

Resolution No.:

Subject: Self-Contained Refrigerant Storage Tank

Department: Energy, Transportation, and Asset Management

Amount: \$57,266.07

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to execute contract no. PA1865, for Self-Contained Refrigerant Storage Tank, with Reftec International Systems, LLC of Largo, Florida, in an amount not to exceed \$57,266.07 for the one-year term of the contract with a start date of August 2025; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- The existing refrigeration storage tank has reached the end of its useful life and requires immediate replacement.
- A self-contained refrigeration storage tank offers a safe, compliant, and efficient solution by integrating refrigeration, fluid storage, and safety systems into a single unit.
- It provides backup cooling, enhances system resiliency, supports peak load management, and is ideal for mission-critical or remote applications.
- This replacement ensures regulatory compliance, operational continuity, and improved energy performance.

D/S/M/WBE INFORMATION:

- The annual goal for the M/WBE Program is 31%.
- Not subject to a contract-specific goal. (Goods'/Finished Products)

ADDITIONAL INFORMATION:

- Three bids, none from M/WBE firms, were received on or before the due date of June 13, 2025.
- Bid tabulation attached.

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: PA1865 - Self-Contained Refrigerant Storage Tank Bid Tab

Approvals

Robert Gray, Vice President - Energy, Transportation, and Asset Management
Ladonna Key, Assistant Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Diversity and Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 7/23/2025
Approved - 7/23/2025
Approved - 7/24/2025
Approved - 7/24/2025
Approved - 7/24/2025
New -

Contract No. PA1865
Self-Contained Refrigerant Storage Tank
Bid Tabulation

Bidders	Bid Amounts
Reftec International Systems LLC Largo, Florida	\$57,266.07
Kijero LLC Morgan Hill, California	\$64,693.55
Technology International, Inc. Lake Mary, Florida	\$70,260

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

Operations Committee

Resolution No.:

Subject: MasFlight Flight Level Data

Department: Integrated Operations Center

Amount: \$597,595

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to execute contract no. PA1673, for MasFlight Flight Level Data, with Anuvu Operations LLC of Lombard, Illinois, in an amount not to exceed \$597,595 for the five-year term of the contract, with a start date of November 2025; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- Provides an analytical platform that collects, normalizes, links, and exposes big data with a focus on aviation.
- Key metrics provided by the solution include on-time performance, aircraft turn times, gate utilization to answer any operational question.
- Provides historical, current, and predictive reports, charts and analysis. Along with real-time updates and event tracking for instant decision-making.
- This action provides a new five-year contract with the current provider of the software.

D/S/M/WBE INFORMATION:

- The annual goal for the M/WBE Program is 31%
- Not subject to a contract-specific goal. (Goods/Finished Products)

ADDITIONAL INFORMATION:

- This is a Sole Source contract.

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Lance Bodine, Vice President - Integrated Operations Center
Ladonna Key, Assistant Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Diversity and Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 7/24/2025
Approved - 7/24/2025
Approved - 7/24/2025
Approved - 7/24/2025
Approved - 7/24/2025
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

Operations Committee

Resolution No.:

Subject: Modular & Non-Modular Furniture and Related Services

Department: Planning

Amount: \$3,700,000

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to execute two contracts for Modular & Non-Modular Furniture and Related Services: contract no. PA1835, with Wilson Bauhaus Interiors, LLC of Dallas, Texas, in an amount not to exceed \$2,775,000, and contract no. PA1915, with Texas Interior Resources, LLC dba Interior Resources Group of Dallas, Texas, in an amount not to exceed \$925,000, for the three-year term of the contracts, with start dates of August 2025, for a total estimated action amount of \$3,700,000; and that the Chief Executive or designee is authorized to execute said contracts

BACKGROUND:

- Award two contracts for Modular and Non-Modular Office Furniture and Related services in support of all Airport Departments.
- These replace existing contracts, which will provide modular furniture, moving, filing and storage, freestanding furniture, seating, and ergonomic desk fixtures.
- Contract-related services include furniture layout and space planning, furniture repair and refurbishment, and furniture relocation (including transportation, and temporary storage), if necessary.
- Furniture and related services will be ordered on an as-needed basis, and the Airport will have no obligation to purchase any quantity under these contracts.

D/S/M/WBE INFORMATION:

- The annual goal for the M/WBE Program is 31%.
- In accordance with the Board's M/WBE Program, the M/WBE goal for this contract is 20%.
- Wilson Bauhaus Interiors, LLC, a certified Woman Business Enterprise, has committed to achieving 100% through self-performance.
- Texas Interior Resources, LLC has committed to achieving 20% M/WBE participation utilizing TX Office Installation Services, Inc.

ADDITIONAL INFORMATION:

- Two bids, including one from a M/WBE firm, were received on or before the due date of June 30, 2025.
- Bid tabulation attached.

Fund	Project Number	External Funding Source
Various		

Attachments: PA1835 - Modular & Non-Modular Furniture & Services Bid Tab

Approvals

Dillon Pettyjohn, Vice President - Planning

Approved - 7/23/2025

Ladonna Key, Assistant Vice President - Procurement and Materials Management

Approved - 7/23/2025

Tamela Burks Lee, Vice President - Business Diversity and Development

Approved - 7/24/2025

Abel Palacios, Vice President - Finance

Approved - 7/24/2025

Elaine Rodriguez, General Counsel - Legal

Approved - 7/24/2025

Christopher McLaughlin, Chief Executive Officer

New -

Modular & Non-Modular Furniture and Related Services

Official Board Action - Action

Resolution No.:

Contract No. PA1835
Modular & Non-Modular Furniture and Related Services
Bid Tabulation

Bidders	Bid Amounts
Category: Free Standing	
TX Interior Resources, LLC dba Interior Resources Group Dallas, Texas	\$925,000
Category: Modular, Filing & Storage, Seating	
Wilson Bauhaus Interiors ^{N1} Dallas, Texas	\$2,775,000
Note: 1. M/WBE certified through the North Central Texas Regional Certification Agency	

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

Operations Committee

Resolution No.:

Subject: Terminal D Architectural Finishes and Carpet Replacement

Department: Design, Code and Construction

Amount: \$1,190,200

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to execute contract no. PA1544, for Terminal D Architectural Finishes and Carpet Replacement, with Fouche's Portfolio Creations, Inc., of Arlington, Texas, in an amount not to exceed \$1,190,200, for the 240-calendar day term of the contract, with a start date of August 2025; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- Much of the millwork cabinetry and carpet in Terminal D is original and is at end of life and needs to be replaced or refurbished.
- This contract will include replacement or refurbishment of cabinetry, countertops and associated plumbing fixtures in the Customs and Border Protection (CBP) areas on the first level Arrivals Hall as well as CBP areas on the second and third levels.
- This contract will also include replacement of carpet on the fourth level Federal Inspection Station (FIS) areas of Terminal D.

D/S/M/WBE INFORMATION:

- The annual goal for the M/WBE program is 31%
- In accordance with the Board's M/WBE Program, the M/WBE goal for this contract is 10%.
- Fouche's Portfolio Creations, Inc. has committed to achieving 40% M/WBE participation, including 30% self-performance and 10% subcontracting participation utilizing Arigold Electric & Construction, Inc.

ADDITIONAL INFORMATION:

- Eleven bids, including two from M/WBE firms, were received on or before the due date of June 3, 2025.
- Bid tabulation attached.

Fund	Project Number	External Funding Source
DFW Capital Acct	2717601	

Attachments: PA1544 - Terminal D Architectural Finishes and Carpet Replacement

Approvals

Tammy Huddleston, Vice President - Design, Code and Construction	Approved - 7/23/2025
Roland Duncan, Assistant Vice President - Procurement and Materials Management	Approved - 7/23/2025
Tamela Burks Lee, Vice President - Business Diversity and Development	Approved - 7/24/2025
Abel Palacios, Vice President - Finance	Approved - 7/24/2025
Elaine Rodriguez, General Counsel - Legal	Approved - 7/24/2025
Christopher McLaughlin, Chief Executive Officer	New -

Contract No. PA1544
Terminal D Architectural Finishes and Carpet Replacement
Bid Tabulation

Bidders	Bid Amounts
Fouche's Portfolio Creations, Inc. ^{N1} Arlington, Texas	\$1,190,200
James R. Thompson, Inc. Dallas, Texas	\$1,239,363
Holt Construction Corp. Pearl River, New York	\$1,421,661
F.H. Paschen, S.N. Nielson & Associates, LLC Irving, Texas	\$1,776,830
Skye Building Services LLC Farmers Branch, Texas	\$1,826,000
MYCON General Contractors, Inc. College Station, Texas	\$1,997,270
FS 360, LLC ^{N2} McKinney, Texas	\$2,048,800
JonesCo General Contractors, LLC Lewisville, Texas	\$2,113,258
Real Construction Group LLC Dallas, Texas	\$2,332,000
Premier Interior Development, Inc. Grapevine, Texas	\$2,381,632.98
Verius Property Group LLC dba VPG Construction Dallas, Texas	\$2,856,760
Note: <ol style="list-style-type: none"> 1. M/WBE certified through the North Central Texas Regional Certification Agency 2. M/WBE certified through the Dallas/Fort Worth Minority Supplier Development Council 	

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

Operations Committee

Resolution No.:

Subject: Terminal D Ramp Expansion Joints Remediation

Department: Design, Code and Construction

Amount: \$2,189,333

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to execute contract no. PA1646, for Terminal D Ramp Expansion Joints Remediation with Gilbert May, Inc. dba Phillips/May Corporation of Dallas, Texas, in an amount not to exceed \$1,989,333 for the 240-calendar day term of the contract, with a start date of August 2025, and execute change orders on an as-needed basis in the aggregate amount not to exceed \$200,000, for a total action amount of \$2,189,333; and that the Chief Executive Officer or designee is authorized to execute said contact.

BACKGROUND:

- Based on recent assessments, expansion joints in the Terminal D Ramp concrete need to be rehabilitated.
- This contract includes, but is not limited to, rehabilitating approximately 1,300 linear feet of expansion joints, replacing damaged bollards and guardrails, and concrete repair at various locations.

D/S/M/WBE INFORMATION:

- The annual goal for the M/WBE Program is 31%
- In accordance with the Board's M/WBE Program, the M/WBE goal for this contract is 35%
- Gilbert May, Inc. dba Phillips/May Corporation has committed to achieving 45.29% M/WBE participation, including 30% self-performance and 15.29% subcontracting participation utilizing Angel TWC, LLC.

ADDITIONAL INFORMATION:

- Three bids, including one from a M/WBE firm, were received on or before the due date of April 4, 2025, with one non-responsive submission.
- Bid tabulation attached.

Fund	Project Number	External Funding Source
Joint Capital Acct	2722701	

Attachments: PA1646 - Terminal D Ramp Expansion Joints Remediation

Approvals

Tammy Huddleston, Vice President - Design, Code and Construction
Roland Duncan, Assistant Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Diversity and Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 7/23/2025
Approved - 7/23/2025
Approved - 7/24/2025
Approved - 7/24/2025
Approved - 7/24/2025
New -

Contract No. PA1646
Terminal D Ramp Expansion Joints Remediation
Bid Tabulation

Bidders	Bid Amounts
Gilbert May, Inc. dba Phillips/May Corporation Dallas, Texas ^{N1}	\$1,989,333
Jerdon Enterprise, LP San Antonio, Texas	\$2,100,992
Note: 1. M/WBE certified through the North Central Texas Regional Certification Agency	

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

Operations Committee

Resolution No.:

Subject: Rental Car Center Master Renovation & BAS-HVAC Rehabilitation

Department: Design, Code and Construction

Amount: \$16,735,871

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to execute contract no. PA1831, for Rental Car Center Master Renovation & BAS-HVAC Rehabilitation with James R. Thompson, Inc., of Dallas, Texas, in an amount not to exceed \$15,235,871, for the 341 calendar-day term of the contract, with a start date of August 2025, and execute change orders to such contract on an as-needed basis, in the aggregate amount not to exceed \$1,500,000, for total action amount of \$16,735,871; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- The Rental Car Center (RCC) opened for operation in 2000. Most of the customer-facing areas, back-of-house support areas and major building systems are original to the facility. Based on a recent assessment, these areas and systems have reached the end of service life and need to be renovated or rehabilitated.
- This contract includes, but is not limited to, the following:
 - Renovation of architectural and electrical elements of the RCC Tenants customer-facing counter and queuing areas.
 - Architectural renovations of the RCC Tenants back-of-house support areas.
 - Replace six public entry/exit vestibules with new automatic sliding doors and air curtains.
 - Replace and/or rehabilitate major elements of the HVAC system.
 - Replace the Building Automation System.

D/S/M/WBE INFORMATION:

- The annual goal for the M/WBE Program is 31%.
- In accordance with the Board's M/WBE Program, the M/WBE goal for this contract is 16%.
- James R. Thompson, Inc. has committed to achieving 16% M/WBE participation utilizing Division 9 (7%) & ABL Communications, Inc. (9%).

ADDITIONAL INFORMATION:

- Three bids, none from M/WBE firms, were received on or before the due date of July 7, 2025.
- Bid tabulation attached

Fund	Project Number	External Funding Source
PFIC	Various	

Attachments: PA1831 - Rental Car Center Master Renovation & BAS-HVAC Rehabilitation Bid Tab

Approvals

Tammy Huddleston, Vice President - Design, Code and Construction	Approved - 7/23/2025
Roland Duncan, Assistant Vice President - Procurement and Materials Management	Approved - 7/23/2025
Tamela Burks Lee, Vice President - Business Diversity and Development	Approved - 7/24/2025
Abel Palacios, Vice President - Finance	Approved - 7/24/2025
Elaine Rodriguez, General Counsel - Legal	Approved - 7/24/2025
Christopher McLaughlin, Chief Executive Officer	New -

Rental Car Center Master Renovation & BAS-HVAC Rehabilitation

Official Board Action - Action

Resolution No.:

Contract No. PA1831
Rental Car Center Master Renovation & BAS-HVAC Rehabilitation
Bid Tabulation

Bidders	Bid Amounts
James R. Thompson, Inc. Dallas, Texas	\$15,235,871
Swinerton Builders Dallas, Texas	\$15,537,424
Fast-Trak Construction, Inc. Southlake, Texas	\$21,909,161

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

Operations Committee

Resolution No.:

Subject: Soil Slopes Remediation Phase III

Department: Design, Code and Construction

Amount: \$8,390,000

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to execute contract no. PA1765, for Soil Slopes Remediation Phase III with Urban Infraconstruction, LLC of Farmers Branch, Texas, in an amount not to exceed \$7,890,000, for the 390 calendar-day term of the contract, with a start date of August 2025, and execute change orders to such contract on an as-needed basis, in the aggregate amount not to exceed \$500,000, for a total action amount of \$8,390,000; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- Weakened soil embankments have been identified at different locations throughout the Airport that need remediation. Traffic guardrails and attenuators at numerous locations need to be replaced due to either damage or failure.
- This contract includes, but is not limited to, remediation of soil embankments at six different locations along International Parkway, two along Glade Road, and one at Founders Plaza. In addition to the remediation of the soil embankments, the contract also includes the replacement of traffic guardrails and attenuators at 35 different locations along International Parkway and the Service Road.

D/S/M/WBE INFORMATION:

- The annual goal for the M/WBE Program is 31%
- In accordance with the Board's M/WBE Program, the M/WBE goal for this contract is 30%.
- Urban Infraconstruction, LLC has committed to achieving 88.35% M/WBE participation, including 78.74% self-performance and 9.61% subcontracting participation utilizing Texas Environmental Management (1.67%) & C. Green Scaping, LP (7.94%).

ADDITIONAL INFORMATION:

- Three bids, including one from M/WBE firms, were received on or before the due date of June 25, 2025.
- Bid tabulation attached.

Fund	Project Number	External Funding Source
Joint Capital Acct	2687803	

Attachments: PA1765 - Soil Slopes Remediation - Phase III

Approvals

Tammy Huddleston, Vice President - Design, Code and Construction
Roland Duncan, Assistant Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Diversity and Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 7/23/2025
Approved - 7/23/2025
Approved - 7/24/2025
Approved - 7/24/2025
Approved - 7/24/2025
New -

**Contract No. PA1765
Soil Slopes Remediation – Phase III
Bid Tabulation**

Bidders	Bid Amounts
Urban Infraconstruction, LLC ^{N1} Farmers Branch, Texas	\$7,890,000
Archer Western Construction, LLC Irving, Texas	\$9,915,627
Ragle Inc. North Richland Hills, Texas	\$11,382,004.35
Note: 1. M/WBE certified through the North Central Texas Regional Certification Agency	

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

Operations Committee

Resolution No.:

Subject: Southwest End Around Taxiway - Package 1B and Airfield Support Facilities

Department: Design, Code and Construction

Amount: \$27,075,029.94

Revised Amount: \$249,200,378.69

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to increase contract no. PA1490, for Southwest End Around Taxiway - Package 1B and Airfield Support Facilities, with Reyes, TX, Inc., of Grand Prairie, Texas, in an amount not to exceed \$24,625,029.94, for a revised not to exceed contract amount of \$249,200,378.69, the current contract completion date of February 7, 2027, is not affected by this action; and increase the change order account in the aggregate amount not to exceed \$2,450,000, for a total action amount of \$27,075,029.94; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- Construction of the Southwest End Around Taxiway (SW-EAT) will provide both efficiencies and enhanced safety of the aircraft traffic flow on the west airfield.
- The SW-EAT Program was originally planned to be completed in three different construction packages. Package 1A, which was completed in 2024, and Package 1B, this contract, are primarily focused on extending Taxiways G/WS and E. Package 2, the final package, is focused on extending Taxiway C.
- During Package 2 design development, significant modifications to the originally anticipated design were identified, including eliminating a buried bridge structure for Taxiway C. These design modifications will enhance airfield safety and significantly simplify the construction, thereby substantially reducing the cost, complexity and duration to complete Package 2.
- This action will add Package 2 scope of work to this contract. Adding Package 2 to this contract will eliminate the need for a third construction contract and facilitate completion of the SW-EAT Program approximately one-year earlier than originally scheduled.

D/S/M/WBE INFORMATION:

- The annual goal for the DBE Program is 20%.
- In accordance with the Board's DBE Program, the DBE goal for this contract is 28%.
- Reyes TX, Inc. has committed to achieving 28% DBE participation and is currently achieving 16.78%.
- Reyes TX, Inc. has committed to achieving the original DBE commitment inclusive of this Board Action and BDDD is in receipt of their compliance plan.

ADDITIONAL INFORMATION:

- On November 14, 2024, by Resolution No. 2024-11-283, the Airport awarded contact no. PA1490, for Southwest End Around Taxiway - Package 1B and Airfield Support Facilities to Reyes TX, Inc., of Grand Prairie, Texas.

Fund	Project Number	External Funding Source
Joint Capital Acct	2658201	

Attachments: None

Approvals

Tammy Huddleston, Vice President - Design, Code and Construction
Roland Duncan, Assistant Vice President - Procurement and Materials Management

Approved - 7/23/2025
Approved - 7/23/2025

Southwest End Around Taxiway - Package 1B and Airfield Support Facilities

Official Board Action - Action

Resolution No.:

Tamela Burks Lee, Vice President - Business Diversity and Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 7/24/2025
Approved - 7/24/2025
Approved - 7/24/2025
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

Operations Committee

Resolution No.:

Subject: South Sludge Lagoon Rehabilitation

Department: Design, Code and Construction

Amount: \$3,966,300

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to execute contract no. PA1505, for South Sludge Lagoon Rehabilitation with Rebcon, LLC of Arlington, Texas, in an amount not to exceed \$3,966,300, for the 300 calendar-day term of the contract, with a start date of August 2025; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- The Airport's Storm Water Treatment Plant (SWTP), located near Trigg Lake in the southwest quadrant of the Airport, collects and treats the initial precipitation of a rain event, commonly referred to as first flush. After the first flush is treated, liquids are discharged into the sanitary sewer system, and solids are held in two lagoons until transported to approved landfills for disposal.
- To ensure continued functionality and regulatory compliance, elements of the SWTP need to be rehabilitated. This contract includes, but is not limited to, rehabilitating the South Sludge Lagoon and associated supporting infrastructure, and upgrades to the overall site to improve both access and drainage.

D/S/M/WBE INFORMATION:

- The annual goal for the M/WBE Program is 31%
- In accordance with the Board's M/WBE Program, the M/WBE goal for this contract is 18%.
- Rebcon, LLC has committed to achieving 18.39% M/WBE participation utilizing C. Greenscaping (3.16%), Earth Haulers (1.42%), Ted Alvarez Trucking (1.83%), and JR West Texas (11.98%).

ADDITIONAL INFORMATION:

- Rebcon, LLC of Arlington, Texas, not a M/WBE firm, submitted the responsive and responsible bid on or before the due date of May 14, 2025.

Fund	Project Number	External Funding Source
Joint Capital Acct	2720301	

Attachments: None

Approvals

Tammy Huddleston, Vice President - Design, Code and Construction
Roland Duncan, Assistant Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Diversity and Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 7/23/2025
Approved - 7/23/2025
Approved - 7/24/2025
Approved - 7/24/2025
Approved - 7/24/2025
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

Operations Committee

Resolution No.:

Subject: Southwest Hardstands

Department: Design, Code and Construction

Amount: \$72,000,000

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to execute contract no. PA1736, for Southwest Hardstands with Reyes TX, Inc., of Grand Prairie, Texas, in an amount not to exceed \$67,000,000, for the 330 calendar-day term of the contract, with a start date of August 2025; and execute change orders to such contract on an as-needed basis, in the aggregate amount not to exceed \$5,000,000, for a total action amount of \$72,000,000; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- There are currently 10 overnight aircraft hardstand positions at Terminal E which are located near six different Apron Entry Points (AEP) leading to the Terminal E ramp area.
- To enhance both safety and operational efficiency of the AEP's and Terminal E ramp, these overnight hardstand positions will be relocated.
- This contract will construct replacement overnight hardstand positions on the southwest side of the airfield, just south of Taxiway A. The contract includes, but is not limited to:
 - Construction of approximately 930,000 square feet of new concrete hardstand and associated infrastructure.
 - New deicing facilities and a new ground support equipment storage area, both in support of the new aircraft hardstand positions.
- To provide maximum flexibility, the new hardstand was designed to accommodate various combinations of aircraft types.

D/S/M/WBE INFORMATION:

- The annual goal for the M/WBE Program is 31%
- In accordance with the Board's M/WBE Program, the M/WBE goal for this contract is 35%
- Reyes, TX, Inc. has committed to achieving 65.14% M/WBE participation, including 49.88% self-performance and 15.26% subcontracting participation utilizing Cowtown Redi-Mix (11.08%), Texas Environmental Management (0.70%), Universal Fence Company (1.62%), and Straightline Saw & Seal (1.86%).

ADDITIONAL INFORMATION:

- Three bids, including one from a M/WBE firm, were received on or before the date of Jun 20, 2025.
- Bid tabulation attached

Fund	Project Number	External Funding Source
Joint Capital Acct	2709304	

Attachments: PA1736 - Southwest Hardstands Bid Tab

Approvals

Tammy Huddleston, Vice President - Design, Code and Construction
Roland Duncan, Assistant Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Diversity and Development
Abel Palacios, Vice President - Finance

Approved - 7/23/2025
Approved - 7/23/2025
Approved - 7/24/2025
Approved - 7/24/2025

Southwest Hardstands

Official Board Action - Action

Resolution No.:

**Contract No. PA1736
Southwest Hardstands
Bid Tabulation**

Bidders	Bid Amounts w/Alternates
Reyes TX, Inc. ^{N1} Grand Prairie, Texas	\$67,000,000
Flatiron Dragados Constructors, Inc. Irving, Texas	\$70,074,939.75
Austin Bridge & Road, LP Coppell, Texas	\$76,916,312.60
Note: 1. M/WBE certified through the North Central Texas Regional Certification Agency	

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

Operations Committee

Resolution No.:

Subject: Supply of Electric Power Reverse Auction

Department: Energy, Transportation, and Asset Management

Amount: \$290,000,000

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to authorize advanced execution of contract no. PA1901, for the Supply of Electric Power, with the lowest-priced, responsive company that submits its bid through an Airport-sponsored reverse auction procedure, for the initial three-year contract amount of \$170,000,000, and two, one-year options in the amount of \$120,000,000, for a total estimated contract amount of \$290,000,000, with a start date of December 2026; and that the Chief Executive Officer or designee is authorized to exercise options years at the Airport's discretion and execute said contract.

BACKGROUND:

- Replaces an existing contract that has been in place for three years.
- The Airport purchases renewable electricity for approximately 325 accounts on Airport property.
- The Airport's existing load information and rates project spend under this contract at \$170,000,000 over the three-year term of this contract.
- State procurement laws require advance authorization since the contract will need to be executed within four hours of the auction's conclusion.
- The Airport has contracted with Procurex, a reverse auction firm, to advise on the electric power procurement.

D/S/M/WBE INFORMATION:

- N/A

ADDITIONAL INFORMATION:

- This contract will be solicited in accordance with Local Government Code 252.021, which allows a contract to be awarded through the use of a reverse auction procedure. This procedure is structured to provide maximum flexibility and competition to respond to market conditions. Multiple auctions will be conducted based upon a number of different variables to arrive at the optimum offer for the Airport.
- The Airport is under no obligation to accept bids received during this auction process and reserves the right to reject all bids offered.

Fund	Project Number	External Funding Source
Various		

Attachments: None

Approvals

Robert Gray, Vice President - Energy, Transportation, and Asset Management
Ladonna Key, Assistant Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Diversity and Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 7/24/2025
Approved - 7/24/2025
Approved - 7/24/2025
Approved - 7/24/2025
Approved - 7/24/2025
New -

Supply of Electric Power Reverse Auction

Official Board Action - Action

Resolution No.:

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

Operations Committee

Resolution No.:

Subject: Irrigation Services

Department: Energy, Transportation, and Asset Management

Amount: \$2,042,194

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to execute contract no. PA1726, for Irrigation Services with Gold Landscape of Dallas, Texas, in an amount not to exceed \$2,042,194, for the three-year term of the contract with a start date of August 2025; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- This is a new contract to provide irrigation services and supplement work performed by Airport staff.
- The irrigation services contract ensures efficient maintenance, repair, and management of the Airport's irrigation systems to support water conservation, landscape health, and operational reliability.
- It provides expert service with predictable costs, helping to reduce water waste and prevent costly system failures.
- The contract also supports regulatory compliance and integrates with broader landscape and environmental programs, enhancing overall Airport appearance and sustainability.

D/S/M/WBE INFORMATION:

- The annual goal for the M/WBE Program is 31%.
- In accordance with the Board's M/WBE Program, the M/WBE goal for this contract is 6%.
- Gold Landscape has committed to achieving 6% M/WBE participation utilizing Lawn Patrol Service Inc.

ADDITIONAL INFORMATION:

- Four bids, including one from a M/WBE firm, were received on or before the due date of June 13, 2025, with one non-responsive submission.
- Bid tabulation attached.

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: PA1726 - Irrigation Services Bid Tab

Approvals

Robert Gray, Vice President - Energy, Transportation, and Asset Management
Ladonna Key, Assistant Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Diversity and Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 7/23/2025
Approved - 7/23/2025
Approved - 7/24/2025
Approved - 7/24/2025
Approved - 7/24/2025
New -

**Contract No. PA1726
Irrigation Services
Bid Tabulation**

Bidders	Bid Amounts w/Alternates
Gold Landscape, LLC Dallas, Texas	\$2,042,194
H Services LLC Dallas, Texas	\$2,225,158
JBa Land Management LLC ^{N1} Dallas, Texas	\$2,252,880
Note: 1. M/WBE certified through the Dallas Fort Worth Minority Supplier Development Council	

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

Operations Committee

Resolution No.:

Subject: Flooring Removal and Installation

Department: Energy, Transportation, and Asset Management

Amount: \$900,000

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to execute contract no. PA1861, for Flooring Removal and Installation with Gomez Floor Covering Inc., dba GFC Contracting of Dallas, Texas, in an amount not to exceed \$900,000, for the three-year term of the contract, with a start date of August 2025; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- Replaces an existing contract that been in place for one-year.
- The contract will enable Airport staff the flexibility to address the flooring needs in both Terminal and Non-Terminal Facilities.
- This contract covers the removal and installation of all types of flooring materials, including carpet, tile, and miscellaneous flooring materials and services.

D/S/M/WBE INFORMATION:

- The annual goal for the M/WBE Program is 31%.
- In accordance with the Board's M/WBE Program, the M/WBE goal for this contract is 15%.
- Gomez Floor Covering, Inc., a certified Minority and Woman Business Enterprise, has committed to achieving 100% through self-performance.

ADDITIONAL INFORMATION:

- This contract will be made through Tarrant County, Texas Purchasing Agreement contract no F2025099, which is available to local Government agencies as was approved by Resolution No. 2001-10-379, dated October 4, 2021.

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Robert Gray, Vice President - Energy, Transportation, and Asset Management
Ladonna Key, Assistant Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Diversity and Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 7/23/2025
Approved - 7/23/2025
Approved - 7/24/2025
Approved - 7/24/2025
Approved - 7/24/2025
New -

Finance, Audit, and IT Committee Meeting
Tuesday, August 5, 2025
12:45 PM

AGENDA

- | | | |
|---------------|----|---|
| | 1. | Approve Minutes of the Finance, Audit & IT Committee Meeting of June 3, 2025. |
| Abel Palacios | 2. | Financial Report |
| Aaron Munoz | 3. | Department of Audit Services Quarterly Audit Update. |

FINANCE, AUDIT, and IT COMMITTEE

Consent Items for Consideration

- | | | |
|----------------------|------|--|
| Naveen Bandla | F-1. | Approve to execute contract no. PA1929, for Economic Impact Study with Perryman Consultants, Inc. dba The Perryman Group of Waco, Texas, in an amount not to exceed \$114,500, for the three-month term of the contract with a start date of August 2025; and that the Chief Executive Officer or designee is authorized to execute said contract. |
| Elaine Rodriguez | F-2. | Approve to increase Legal Services contract no. 8005418 with Carrington, Coleman, Sloman & Blumenthal, LLP of Dallas, Texas, in an amount not to exceed \$100,000, for a revised not to exceed amount of \$446,500; and that the Chief Executive Officer or designee is authorized to execute said contract. |
| Elaine Rodriguez | F-3. | Approve to increase Legal Services contract no. PA1439 Baker & Hostettler, LLP of Dallas, Texas, in an amount not to exceed \$150,000, for a revised not to exceed amount of \$274,900; and that the Chief Executive Officer or designee is authorized to execute said contract. |
| Christopher Poinsett | F-4. | Approve to increase and extend contract no. PA1791, for Procurement Review Process, with North Highland, LLC of Austin, Texas, in an amount not to exceed \$400,000, for a revised not to exceed contract amount of \$817,250, with a revised contract completion date of September 13, 2026, and that the Chief Executive Office or designee is authorized to execute said contract. |
| Cyril Puthoff | F-5. | Approve to ratify contract no. 8004828, for Employee Retirement Plan Administration, with International City/County Management Association Retirement Corporation ("ICMA-RC") dba Mission Square, of Washington, DC, in an amount not to exceed \$24,794.49, and increase said contract in an amount not to exceed \$85,205.51, the contract completion date of December 31, 2025, is not affected by this action; and that the Chief Executive Office or designee is authorized to execute said contract. The total action amount is \$110,000. |
| Michael Youngs | F-6. | Approve to execute contract no. PA1899, for Gurobi Platform, with Insight Public Sector, Inc. of Chandler, Arizona, in an amount not to exceed \$243,000, for the three-year term of the contract, with a start date of August 2025; and that the Chief Executive Officer or designee is authorized to execute said contract. |
| Michael Youngs | F-7. | Approve to ratify increase to contract no. PA1366, for Conveyance and Baggage Handling System Monitoring with Mechanical Materials, LLC of Grapevine, Texas, in an amount not to exceed \$239,154.30, for a revised contract amount of \$1,023,705.51, with a revised contract completion date of |

September 30, 2025; and that the Chief Executive Officer or designee is authorized to execute said contract.

Action Items for Consideration

Naveen Bandla	F-8.	Approve to increase and extend contract no. PA1382, for Comprehensive Prebooked Parking, with KMP Associates dba AeroParker, of Austin, Texas, in an amount not to exceed \$650,000, for a revised not to exceed contract amount of \$2,487,000, with a revised contract completion date of August 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.
Russell Selkirk	F-9.	Approve the attached resolution, approving the form of the Preliminary Official Statement (POS) prepared in connection with the sale of the Dallas Fort Worth International Airport Joint Revenue Bonds issued under the 70th Supplemental Bond Ordinance and authorizes the Authorized Officers to take any necessary actions in connection with the sale of the Bonds.
Abel Palacios	F-10.	Fiscal Year 2026 Operating Revenue and Expense Fund Budget
Abel Palacios	F-11.	Schedule of Charges for Fiscal Year 2026
Ron Traw	F-12.	Approve the FY2026 Public Facility Improvement Corporation (PFIC) Budget
Elaine Rodriguez	F-13.	Approve that the Chief Executive Officer or designee be authorized to enter into a Settlement Agreement with M Kosh Construction, Inc. d/b/a MK Construction to settle the lawsuit styled M Kosh Construction, Inc. d/b/a MK Construction v. Dallas-Fort Worth International Airport Board.
Christopher Poinsett	F-14.	Approve authorization to exercise options for multi-year contracts more than \$10,000,000, for the first quarter of Fiscal Year 2026.
Candra Schatz	F-15.	Approve to execute contract no. PA1724, for Leave Administration Program, with Unum Life Insurance Company of America of Portland, Maine, for the initial three-year contract amount of \$1,835,426.16, and two, two-year options in the amount of \$2,596,026.77, for a total estimated contract amount of \$4,431,452.93, with a start date of August 2025; and that the Chief Executive Office or designee is authorized to exercise options years at the Airport's discretion and execute said contract.
Michael Youngs	F-16.	Approve to execute contract no. PA1850, for Fire Station Alerting System, with Honeywell International, Inc., of Charlotte, North Carolina, in an amount not to exceed \$579,588.12, for the five-year term of the contract, with a start date of August 2025; and that the Chief Executive Officer or designee is authorized to execute said contract.
Michael Youngs	F-17.	Approve to increase contract no. PA1379, Enterprise Infrastructure as a Service Agreement with Presidio Networked Solutions, of Irving, Texas, in an amount not to exceed \$2,600,000, for a revised not to exceed contract amount of \$9,100,000; and that the Chief Executive Officer or designee is authorized to execute said contract.
Michael Youngs	F-18.	Approve to execute contract no. PA1896, for xMUSE Transition with Collins Aerospace(Arinc), of Annapolis, Maryland, in an amount not to exceed \$4,909,247, for the five-year term of the contract, with a start date of September 2025; and that the Chief Executive Officer or designee is authorized to execute said contract.

Michael Youngs

F-19.

Approve to increase and extend contract no. 7007039, for Smart Reservation Refund Management System with AppOrchid, Inc. of San Ramon, California, in an amount not to exceed \$750,000, for a revised not to exceed contract amount of \$1,109,500, with a revised contract completion date of September 2030; and that the Chief Executive Officer or designee is authorized to execute said contract.

Discussion Items

No Action Required. Discussion Item Only - Report to the Airport Board Contract Deductive Change Orders on a quarterly basis.

No Action Required. Discussion Item Only - Report to the Airport Board solicitations received and rejected on a quarterly basis.

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

**Finance, Audit, and IT
Committee**

Resolution No.:

Subject: Economic Impact Study

Department: Aviation Strategy and Enterprise Analytics

Amount: \$114,500

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to execute contract no. PA1929, for Economic Impact Study with Perryman Consultants, Inc. dba The Perryman Group of Waco, Texas, in an amount not to exceed \$114,500, for the three-month term of the contract with a start date of August 2025; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- This action will provide research services and support to the Airport's Aviation Strategy and Enterprise Analytics and the Business Diversity and Development Department to conduct an Economic Impact Study of the Airport's impact on the local and regional economy.
- As part of the Airport's benchmarking efforts, this action will also support research on the economic and fiscal contributions of minority and women-owned businesses at the Airport to the regional economy.
- The Perryman Group has previously conducted impact studies for the Airport based on FY2014 and FY2019 data, and this study will be based on FY2024 data.
- This work will update the prior studies.

D/S/M/WBE INFORMATION:

- The annual goal for the M/WBE Program is 31%.
- No M/WBE goal determined. (Limited Availability)

ADDITIONAL INFORMATION:

- This contract is a Sole Source.

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Naveen Bandla, Vice President - Aviation Strategy and Enterprise Analytics
Ladonna Key, Assistant Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Diversity and Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 7/23/2025
Approved - 7/23/2025
Approved - 7/24/2025
Approved - 7/24/2025
Approved - 7/24/2025
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

**Finance, Audit, and IT
Committee**

Resolution No.:

Subject: Legal services with Carrington, Coleman, Sloman & Blumenthal, LLP

Department: Legal

Amount: \$100,000.00

Revised Amount: \$446,500.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to increase Legal Services contract no. 8005418 with Carrington, Coleman, Sloman & Blumenthal, LLP of Dallas, Texas, in an amount not to exceed \$100,000, for a revised not to exceed amount of \$446,500; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- The action would increase the Airport's contract for legal services in connection with the current and ongoing lawsuit against MK Construction.
- The Letter Agreement was signed on October 27, 2021, in connection with disputes and potential litigation with MK Construction.

D/S/M/WBE INFORMATION:

- The annual goal for the M/WBE Program is 31%.
- In accordance with the Board's M/WBE Program, no M/WBE goal was determined for this contract due to the limited availability of M/WBE firms with required expertise.

ADDITIONAL INFORMATION:

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Ladonna Key, Assistant Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Diversity and Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 7/23/2025
Approved - 7/24/2025
Approved - 7/24/2025
Approved - 7/24/2025
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

**Finance, Audit, and IT
Committee**

Resolution No.:

Subject: Legal Services Contract with Baker & Hostetler, LLP

Department: Legal

Amount: \$150,000.00

Revised Amount: \$274,900.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to increase Legal Services contract no. PA1439 Baker & Hostetler, LLP of Dallas, Texas, in an amount not to exceed \$150,000, for a revised not to exceed amount of \$274,900; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- The action would increase the Airport's contract for Legal Service in connection with the Association of Taxi Operators (ATO).
- The Letter Agreement was entered into between the Dallas Fort Worth International Airport and Baker Hostetler, LLP on December 9, 2024.

D/S/M/WBE INFORMATION:

- The annual goal for the M/WBE program is 31%.
- No M/WBE goal determined. (Original contract being under \$50,000.)

ADDITIONAL INFORMATION:

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Ladonna Key, Assistant Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Diversity and Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 7/23/2025
Approved - 7/24/2025
Approved - 7/24/2025
Approved - 7/24/2025
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

**Finance, Audit, and IT
Committee**

Resolution No.:

Subject: Procurement Review Process

Department: Procurement and Materials Management

Amount: \$400,000

Revised Amount: \$817,250

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to increase and extend contract no. PA1791, for Procurement Review Process, with North Highland, LLC of Austin, Texas, in an amount not to exceed \$400,000, for a revised not to exceed contract amount of \$817,250, with a revised contract completion date of September 13, 2026, and that the Chief Executive Office or designee is authorized to execute said contract.

BACKGROUND:

- North Highland is nearing completion of an 11-week performance review of DFW's Procurement and Business Diversity and Development BDD technologies and processes.
- Their report includes recommendations to improve processes and integrate multiple technology systems to streamline workflows and enable data sharing across the organization.
- The increase in this contract will provide funding for North Highland to help DFW develop the technical specifications and scope of work necessary for the digital transformation of the Airport's Procurement and BDD processes, including project management, change management, process improvement, and technology and data integration.
- Once the full scope for the digital transformation is complete, a new OBA will be brought to the Board to fund the effort.

D/S/M/WBE INFORMATION:

- The annual goal for the M/WBE Program is 31%.
- In accordance with the Board's M/WBE Program, the M/WBE goal for this contract is 17%.
- North Highland, LLC is committed to achieving 17.16% M/WBE participation on this contract.
- No payments have been made to date for this contract. Therefore, no M/WBE participation can be reported.

ADDITIONAL INFORMATION:

- On November 2, 2023, by Resolution No. 2023-11-292, the Airport awarded contract no. PA1187, Workday HCM Implementation Support to BGSF Profession, LLC of Plano, Texas.

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Ladonna Key, Assistant Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Diversity and Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 7/23/2025
Approved - 7/24/2025
Approved - 7/24/2025
Approved - 7/24/2025
New -

Procurement Review Process

Official Board Action - Consent

Resolution No.:

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

**Finance, Audit, and IT
Committee**

Resolution No.:

Subject: Employee Retirement Plan Administration

Department: Human Resources

Amount: \$110,000

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to ratify contract no. 8004828, for Employee Retirement Plan Administration, with International City/County Management Association Retirement Corporation ("ICMA-RC") dba Mission Square, of Washington, DC, in an amount not to exceed \$24,794.49, and increase said contract in an amount not to exceed \$85,205.51, the contract completion date of December 31, 2025, is not affected by this action; and that the Chief Executive Office or designee is authorized to execute said contract. The total action amount is \$110,000.

BACKGROUND:

- Initially, the Airport established an Allowance Account for excess revenues generated by a portion of the investment management fees in the 457b plan through MissionSquare. This account has been used since 2009 to pay the MissionSquare administrative fees.
- In 2021, the Airport transitioned to a cost structure that both lowered investment management fees and eliminated further growth in the Allowance Account. The account was large enough that DFW was able to pay fees for several years from these funds. The funds from this account were depleted this year, and the Airport needs the incremental funds to pay the quarterly administrative fees through the contract end date, December 25, 2025.
- Estimate for calendar year 2025 is \$100,000.

D/S/M/WBE INFORMATION:

- The annual goal for the historical SBE Program is 20%.
- Not subject to a contract-specific goal. (Solicitation Methods)

ADDITIONAL INFORMATION:

- The original contract was awarded to International City/County Management Association Retirement Corporation ("ICMA-RC") on March 11, 2014.

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Cyril Puthoff, Vice President - Human Resources
Ladonna Key, Assistant Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Diversity and Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 7/23/2025
Approved - 7/23/2025
Approved - 7/24/2025
Approved - 7/24/2025
Approved - 7/24/2025
New -

Employee Retirement Plan Administration

Official Board Action - Consent

Resolution No.:

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

**Finance, Audit, and IT
Committee**

Resolution No.:

Subject: Gurobi Platform

Department: Information Technology Services

Amount: \$243,000

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to execute contract no. PA1899, for Gurobi Platform, with Insight Public Sector, Inc. of Chandler, Arizona, in an amount not to exceed \$243,000, for the three-year term of the contract, with a start date of August 2025; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- Award a new contract for the Gurobi Optimization Platform.
- The tool will enable the DFW Dynamic Dispatch (D3) application to make resource scheduling and decisions by analyzing various factors like past work order data, work order locations, and resource skill sets.
- Supports Strategic Plan goal to reduce facility maintenance costs by optimizing resource allocation and prioritizing work orders.

D/S/M/WBE INFORMATION:

- The annual goal for the M/WBE Program is 31%
- Not subject to a contract-specific goal. (Goods/Finished Products)

ADDITIONAL INFORMATION:

- This contract will be made through Omnia Partners contract no. 23-6692-03, which is available to local Government agencies, approved by Resolution No. 2003-01-22, dated January 9, 2003.

Fund	Project Number	External Funding Source
Various		

Attachments: None

Approvals

Michael Youngs, Vice President - Information Technology Services
Ladonna Key, Assistant Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Diversity and Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 7/23/2025
Approved - 7/23/2025
Approved - 7/24/2025
Approved - 7/24/2025
Approved - 7/24/2025
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

**Finance, Audit, and IT
Committee**

Resolution No.:

Subject: Conveyance and Baggage Handling System Monitoring

Department: Information Technology Services

Amount: \$239,154.30

Revised Amount: \$1,023,705.51

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to ratify increase to contract no. PA1366, for Conveyance and Baggage Handling System Monitoring with Mechanical Materials, LLC of Grapevine, Texas, in an amount not to exceed \$239,154.30, for a revised contract amount of \$1,023,705.51, with a revised contract completion date of September 30, 2025; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- Additional funding and a contract extension are necessary to complete this pilot.
- The goal of the program is to proactively detect faults in key system components of Airport-owned conveyances.
- Prediction of equipment failures and proactive maintenance will significantly reduce unplanned failures and outages.
- Action allows us to extend proof-of-concept to develop the full implementation plan.
- The pilot will help establish the cost benefit of installing the system campus-wide.

D/S/M/WBE INFORMATION:

- The annual goal for the M/WBE Program is 31%
- Not subject to a contract-specific goal. (Goods/Finished Products)

ADDITIONAL INFORMATION:

- On June 6, 2024, by Resolution No, 2024-06-157, the Airport awarded contract no. PA1366, for Conveyance and Baggage Handling System Monitoring to Mechanical Materials, LLC of Grapevine, Texas,

Fund	Project Number	External Funding Source
DFW Capital Acct	2715901	

Attachments: None

Approvals

Michael Youngs, Vice President - Information Technology Services
Ladonna Key, Assistant Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Diversity and Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 7/23/2025
Approved - 7/23/2025
Approved - 7/24/2025
Approved - 7/24/2025
Approved - 7/24/2025
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

**Finance, Audit, and IT
Committee**

Resolution No.:

Subject: Comprehensive Prebooked Parking

Department: Aviation Strategy and Enterprise Analytics

Amount: \$650,000

Revised Amount: \$2,487,000

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to increase and extend contract no. PA1382, for Comprehensive Prebooked Parking, with KMP Associates dba AeroParker, of Austin, Texas, in an amount not to exceed \$650,000, for a revised not to exceed contract amount of \$2,487,000, with a revised contract completion date of August 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- Provides the traveling public using the Airport's parking facilities with a simple, customer-friendly system that will permit customers to easily book parking online at discounted prices.
- Provides Airport staff with the ability to leverage technology to maximize parking revenue and optimize the customer experience; and offer tailored online parking products and promotional prices that are better targeted to customers' needs, thereby enhancing their travel planning and parking experience.
- Provides Airport staff with new and improved ways of stimulating customer acquisition, incentivizing repeat business, catering to the needs of high value customers, and developing targeted pricing offers.

D/S/M/WBE INFORMATION:

- The annual goal for the M/WBE Program is 31%.
- In accordance with the Board's M/WBE Program, the M/WBE goal for this contract is 10%.
- AeroParker is committed to achieving 10% M/WBE participation on this contract utilizing PriceSenz, LLC and is currently achieving 12.08%.

ADDITIONAL INFORMATION:

- On April 6, 2023, by Resolution No. 2023-04-095, the Airport awarded contract no. PA1382 (8005515), to KMP Associates dba AeroParker of Austin, Texas.

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Naveen Bandla, Vice President - Aviation Strategy and Enterprise Analytics
Ladonna Key, Assistant Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Diversity and Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 7/23/2025
Approved - 7/23/2025
Approved - 7/24/2025
Approved - 7/24/2025
Approved - 7/24/2025
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

**Finance, Audit, and IT
Committee**

Resolution No.:

Subject: Approve the form of the Preliminary Official Statement for the 2025 Bond Issuances

Department: Treasury Management

Amount:

Revised Amount:

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve the attached resolution, approving the form of the Preliminary Official Statement (POS) prepared in connection with the sale of the Dallas Fort Worth International Airport Joint Revenue Bonds issued under the 70th Supplemental Bond Ordinance and authorizes the Authorized Officers to take any necessary actions in connection with the sale of the Bonds.

BACKGROUND:

- The bonds issued via this Preliminary Official Statement will provide long-term financing for approved capital projects and to refund outstanding commercial paper.
- On February 12 and February 25, 2025, respectively, the Cities of Dallas and Fort Worth approved the 70th Supplemental Bond ordinance authorizing bonds in an amount not to exceed \$3.0 billion.
- The POS will serve as the offering document for the Series 2025A and 2025B bonds.
- Both Series 2025A \$1.8 billion AMT bonds and Series 2025B \$300 million Tax-Exempt bonds will be priced on or about the week of September 8th.

D/S/M/WBE INFORMATION:

- Not applicable

ADDITIONAL INFORMATION:

Fund	Project Number	External Funding Source
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Attachments: Preliminary Official Statement 2025

Approvals

Russell Selkirk, Vice President - Treasury Management
Tamela Burks Lee, Vice President - Business Diversity and Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 7/23/2025
Approved - 7/24/2025
Approved - 7/24/2025
Approved - 7/24/2025
New -

PRELIMINARY OFFICIAL STATEMENT DATED AUGUST [27], 2025

NEW ISSUE—Book—Entry—Only

Ratings:
[KBRA]: ☐
[Moody's]: ☐
[S&P]: ☐

(See "RATINGS" herein)

In the opinion of Co-Bond Counsel, interest on the Series 2025A Bonds is excludable from gross income for federal income tax purposes under statutes, regulations, published rulings and court decisions existing on the date of initial delivery of the Series 2025A Bonds, except for any period during which a Series 2025A Bond is held by a person who is a "substantial user" of the facilities financed or refinanced with the proceeds of the Series 2025A Bonds or a "related person" to such a "substantial user," each within the meaning of section 147(a) of the Code and is an item of tax preference for purposes of the alternative minimum tax on individuals. See "TAX MATTERS – Series 2025A Bonds" for a discussion of the Opinion of Co-Bond Counsel, including the alternative minimum tax on certain corporations.

CITIES OF DALLAS AND FORT WORTH, TEXAS
\$[]
Dallas Fort Worth International Airport
Joint Revenue Refunding and Improvement Bonds
Series 2025A
(AMT)

Dated Date: September 1, 2025

Due: November 1, as shown on page ii

Interest Accrues: Date of Initial Delivery

The Dallas Fort Worth International Airport Joint Revenue Refunding and Improvement Bonds, Series 2025A (AMT) (the "Series 2025A Bonds") are being issued jointly by the Cities of Dallas and Fort Worth, Texas (collectively, the "Cities") for the purpose of (1) paying the costs of capital improvements at the Dallas Fort Worth International Airport (the "Airport"), (2) refunding certain outstanding Subordinate Lien Obligations in the form of commercial paper notes (the "Series 2025A Refunded Obligations") (see **SCHEDULE I – "SCHEDULE OF REFUNDED OBLIGATIONS"**), (3) providing for the funding of the Debt Service Reserve Requirement and (4) paying the costs associated with the issuance of the Series 2025A Bonds. The Series 2025A Bonds constitute "Additional Obligations" under the Master Bond Ordinance described herein and are limited obligations of the Cities payable solely from and secured by a pledge of Pledged Revenues and Pledged Funds (as defined in the Master Bond Ordinance) derived from the ownership and operation of the Airport. For a description of the security for the Series 2025A Bonds, see "**SECURITY FOR THE BONDS**" herein. Potential investors should carefully read the investment considerations described herein. See "**CERTAIN INVESTMENT CONSIDERATIONS**."

The Series 2025A Bonds are subject to redemption prior to maturity as described herein.

Interest will accrue on the Series 2025A Bonds from their date of initial delivery and will be payable November 1 and May 1 of each year commencing [November 1, 2025], until maturity or prior redemption. The Series 2025A Bonds are initially issuable only to Cede & Co., the nominee of The Depository Trust Company ("DTC") pursuant to the Book-Entry System described herein. Beneficial ownership may be acquired in denominations of \$5,000 or integral multiples thereof within a maturity. No physical delivery of Series 2025A Bonds will be made to the purchasers. Principal of and interest on the Series 2025A Bonds will be payable by U.S. Bank Trust Company, National Association, as the initial Paying Agent/Registrar, to DTC, which will make distribution of the amounts so paid to the beneficial owners thereof. See "**THE BONDS—Book-Entry System**" herein and **APPENDIX E – "DTC INFORMATION."**

The Series 2025A Bonds are being offered by the Cities concurrently with the Dallas Fort Worth International Airport Joint Revenue Refunding and Improvement Bonds, Series 2025B (Non-AMT) (the "Series 2025B Bonds" and, together with the Series 2025A Bonds, the "Bonds") under a common Official Statement. The Series 2025A Bonds and the Series 2025B Bonds are separate and distinct securities offerings being issued and sold independently except for being offered through the common Official Statement. While the Series 2025A Bonds and Series 2025B Bonds share certain common attributes, each issue is separate from the other and should be reviewed and analyzed independently, including the type of obligation being offered, its terms for payment, the rights of the holders, the federal, state or local tax consequences of the purchase, ownership or disposition of the Series 2025A Bonds and Series 2025B Bonds and other features.

See page ii for maturities, principal amounts, interest rates, yields and prices.

The Series 2025A Bonds are offered when, as, and if issued by the Cities and accepted by the underwriters listed below (collectively, the "Series 2025A Underwriters"), subject to prior sale, withdrawal or modification of the offer without notice, the approval of legality by the Attorney General of the State of Texas, and by McCall, Parkhurst & Horton L.L.P., Dallas, Texas and West & Associates, L.L.P., Dallas, Texas, Co-Bond Counsel, and certain other conditions. Certain matters will be passed upon for the Cities and the Airport by Bracewell LLP, Dallas, Texas and Hardwick Law Firm, LLC, Dallas, Texas, Co-Disclosure Counsel. Certain legal matters will be passed upon for the Series 2025A Underwriters by Kelly Hart & Hallman LLP, Fort Worth, Texas, and Escamilla & Poneck, LLP, San Antonio, Texas, Co-Underwriters' Counsel. It is expected that delivery of the Series 2025A Bonds in book-entry form will be made through the facilities of DTC in New York, New York, on or about [September 25], 2025.

BOFA SECURITIES
PNC CAPITAL MARKETS LLC
RBC CAPITAL MARKETS
RAMIREZ & CO., INC.

J.P. MORGAN
JEFFERIES
BAIRD
CABRERA CAPITAL MARKETS LLC

* Preliminary, subject to change.

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MATURITY SCHEDULE
\$[]*
Dallas Fort Worth International Airport
Joint Revenue Refunding and Improvement Bonds
Series 2025A
(AMT)

SERIAL BONDS

<u>Maturity</u> <u>(November 1)</u>	<u>Amount (\$)</u>	<u>Interest</u> <u>Rate (%)</u>	<u>Initial</u> <u>Yield (%)</u>	<u>Price (%)</u>	<u>CUSIP</u> ¹
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TERM BONDS

\$_____ Term Bond due November 1, 20__, Interest Rate __%, Price __%, CUSIP¹ _____

(Interest to accrue from Date of Initial Delivery)

* Preliminary, subject to change.

¹ CUSIP® is a registered trademark of the American Bankers Association. CUSIP data herein is provided by CUSIP Global Services (CGS), which is managed on behalf of the American Bankers Association by FactSet Research Systems Inc. This data is not intended to create a database and does not serve in any way as a substitute for the CGS database. CUSIP numbers have been assigned by an independent company not affiliated with the Cities and are included solely for the convenience of the registered owners of the Series 2025A Bonds. Neither the Cities nor the Underwriters are responsible for the selection or uses of these CUSIP numbers, and no representation is made as to their correctness on the applicable Series 2025A Bonds or as included herein. The CUSIP number for a specific maturity is subject to being changed after the issuance of the Series 2025A Bonds as a result of various subsequent actions including, but not limited to, a refunding in whole or in part or as a result of procurement of secondary market portfolio insurance or other similar enhancement by investors that is applicable to all or a portion of certain maturities of the Series 2025A Bonds.

PRELIMINARY OFFICIAL STATEMENT DATED AUGUST [27], 2025

NEW ISSUE—Book—Entry—Only

Ratings:
[KBRA]: []
[Moody's]: []
[S&P]: []
(See "RATINGS" herein)

In the opinion of Co-Bond Counsel, interest on the Series 2025B Bonds is excludable from gross income for federal income tax purposes under statutes, regulations, published rulings and court decisions existing on the date of initial delivery of the Series 2025B Bonds and is not a specific preference item for purposes of the alternative minimum tax. See "TAX MATTERS – Series 2025B Bonds" for a discussion of the Opinion of Co-Bond Counsel.

CITIES OF DALLAS AND FORT WORTH, TEXAS \$[] Dallas Fort Worth International Airport Joint Revenue Refunding and Improvement Bonds Series 2025B (Non-AMT)

Dated Date: September 1, 2025

Due: November 1, as shown on page iv

Interest Accrues: Date of Initial Delivery

The Dallas Fort Worth International Airport Joint Revenue Refunding and Improvement Bonds, Series 2025B (Non-AMT) (the "Series 2025B Bonds" and, together with the Series 2025A Bonds, the "Bonds") are being issued jointly by the Cities of Dallas and Fort Worth, Texas (collectively, the "Cities") for the purpose of (1) paying the costs of capital improvements at the Dallas Fort Worth International Airport (the "Airport"), (2) refunding certain outstanding Subordinate Lien Obligations in the form of commercial paper notes (the "Series 2025B Refunded Obligations" and, together with the Series 2025A Refunded Obligations, the "Refunded Obligations") (see **SCHEDULE I – "SCHEDULE OF REFUNDED OBLIGATIONS"**), (3) providing for the funding of the Debt Service Reserve Requirement and (4) paying the costs associated with the issuance of the Series 2025B Bonds. The Series 2025B Bonds constitute "Additional Obligations" under the Master Bond Ordinance described herein and are limited obligations of the Cities payable solely from and secured by a pledge of Pledged Revenues and Pledged Funds (as defined in the Master Bond Ordinance) derived from the ownership and operation of the Airport. For a description of the security for the Series 2025B Bonds, see **"SECURITY FOR THE BONDS"** herein. Potential investors should carefully read the investment considerations described herein. See **"CERTAIN INVESTMENT CONSIDERATIONS."**

The Series 2025B Bonds are subject to redemption prior to maturity as described herein.

Interest will accrue on the Series 2025B Bonds from their date of initial delivery and will be payable November 1 and May 1 of each year commencing [November 1, 2025], until maturity or prior redemption. The Series 2025B Bonds are initially issuable only to Cede & Co., the nominee of The Depository Trust Company ("DTC") pursuant to the Book-Entry System described herein. Beneficial ownership may be acquired in denominations of \$5,000 or integral multiples thereof within a maturity. No physical delivery of Series 2025B Bonds will be made to the purchasers. Principal of and interest on the Series 2025B Bonds will be payable by U.S. Bank Trust Company, National Association, as the initial Paying Agent/Registrar, to DTC, which will make distribution of the amounts so paid to the beneficial owners thereof. See **"THE BONDS—Book-Entry System"** herein and **APPENDIX E – "DTC INFORMATION."**

The Series 2025B Bonds are being offered by the Cities concurrently with the Dallas Fort Worth International Airport Joint Revenue Refunding and Improvement Bonds, Series 2025A (AMT) (the "Series 2025A Bonds" and, together with the Series 2025B Bonds, the "Bonds") under a common Official Statement. The Series 2025A Bonds and the Series 2025B Bonds are separate and distinct securities offerings being issued and sold independently except for being offered through the common Official Statement. While the Series 2025A Bonds and Series 2025B Bonds share certain common attributes, each issue is separate from the other and should be reviewed and analyzed independently, including the type of obligation being offered, its terms for payment, the rights of the holders, the federal, state or local tax consequences of the purchase, ownership or disposition of the Series 2025A Bonds and Series 2025B Bonds and other features.

See page iv for maturities, principal amounts, interest rates, yields and prices.

The Series 2025B Bonds are offered when, as, and if issued by the Cities and accepted by the underwriters listed below (collectively, the "Series 2025B Underwriters"), subject to prior sale, withdrawal or modification of the offer without notice, the approval of legality by the Attorney General of the State of Texas, and by McCall, Parkhurst & Horton L.L.P., Dallas, Texas and West & Associates, L.L.P., Dallas, Texas, Co-Bond Counsel, and certain other conditions. Certain matters will be passed upon for the Cities and the Airport by Bracewell LLP, Dallas, Texas and Hardwick Law Firm, LLC, Dallas, Texas, Co-Disclosure Counsel. Certain legal matters will be passed upon for the Series 2025B Underwriters by Kelly Hart & Hallman LLP, Fort Worth, Texas, and Escamilla & Poneck, LLP, San Antonio, Texas, Co-Underwriters' Counsel. It is expected that delivery of the Series 2025B Bonds in book-entry form will be made through the facilities of DTC in New York, New York, on or about [September 25], 2025.

RAYMOND JAMES
BLAYLOCK VAN, LLC

LOOP CAPITAL MARKETS
MESIROW

* Preliminary, subject to change.

[ror! Unknown document property name,IM-#10762279.3](#)

MATURITY SCHEDULE

\$[]*

**Dallas Fort Worth International Airport
Joint Revenue Refunding and Improvement Bonds
Series 2025B
(Non-AMT)**

SERIAL BONDS

<u>Maturity</u> <u>(November 1)</u>	<u>Amount (\$)</u>	<u>Interest</u> <u>Rate (%)</u>	<u>Initial</u> <u>Yield (%)</u>	<u>Price (%)</u>	<u>CUSIP²</u>
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TERM BONDS

\$_____ Term Bond due November 1, 20__, Interest Rate __%, Price __%, CUSIP¹ _____

(Interest to accrue from Date of Initial Delivery)

* Preliminary, subject to change.

² CUSIP® is a registered trademark of the American Bankers Association. CUSIP data herein is provided by CUSIP Global Services (CGS), which is managed on behalf of the American Bankers Association by FactSet Research Systems Inc. This data is not intended to create a database and does not serve in any way as a substitute for the CGS database. CUSIP numbers have been assigned by an independent company not affiliated with the Cities and are included solely for the convenience of the registered owners of the Series 2025B Bonds. Neither the Cities nor the Underwriters are responsible for the selection or uses of these CUSIP numbers, and no representation is made as to their correctness on the applicable Series 2025B Bonds or as included herein. The CUSIP number for a specific maturity is subject to being changed after the issuance of the Series 2025B Bonds as a result of various subsequent actions including, but not limited to, a refunding in whole or in part or as a result of procurement of secondary market portfolio insurance or other similar enhancement by investors that is applicable to all or a portion of certain maturities of the Series 2025B Bonds.

REGARDING THE USE OF THIS OFFICIAL STATEMENT

For purposes of compliance with Rule 15c2-12 (the “Rule”) of the Securities Exchange Act of 1934, as amended, this document constitutes an Official Statement of the Cities with respect to the Bonds that has been “deemed final” by the Airport on behalf of the Cities.

THE BONDS HAVE NOT BEEN REGISTERED UNDER THE SECURITIES ACT OF 1933, AS AMENDED, IN RELIANCE UPON EXEMPTIONS CONTAINED IN SUCH ACT. THE REGISTRATION OR QUALIFICATION OF THE BONDS IN ACCORDANCE WITH APPLICABLE PROVISIONS OF SECURITIES LAWS OF THE STATES IN WHICH THE BONDS HAVE BEEN REGISTERED OR QUALIFIED AND THE EXEMPTION FROM REGISTRATION OR QUALIFICATION IN OTHER STATES CANNOT BE REGARDED AS A RECOMMENDATION THEREOF. THE BONDS HAVE NOT BEEN RECOMMENDED BY ANY FEDERAL OR STATE SECURITIES COMMISSION OR REGULATORY AUTHORITY. FURTHERMORE, THE FOREGOING AUTHORITIES HAVE NOT CONFIRMED THE ACCURACY OR DETERMINED THE ADEQUACY OF THIS OFFICIAL STATEMENT. ANY REPRESENTATION TO THE CONTRARY MAY BE A CRIMINAL OFFENSE.

The information and expressions of opinion contained herein are subject to change without notice and neither the delivery of this Official Statement nor any sale made hereunder shall, under any circumstances, create any implication that there has been no change in the affairs of the Cities or the Airport or the other matters described herein since the date hereof. See “**CONTINUING DISCLOSURE**” for a description of the Cities’ undertaking to provide certain information on a continuing basis.

This Official Statement includes descriptions and summaries of certain events, matters and documents. Such descriptions and summaries do not purport to be complete, and all such descriptions, summaries and references thereto are qualified in their entirety by reference to this Official Statement in its entirety and to each such document, copies of which may be obtained from the Airport. Any statements made in this Official Statement or the appendices hereto involving matters of opinion or estimates, whether or not so expressly stated, are set forth as such and not as representations of fact, and no representation is made that any of such opinions or estimates will be realized.

Except as specifically noted herein, references contained in this Official Statement to the Airport’s website are for informational purposes, and neither the website nor the information contained on such website shall be deemed incorporated herein by reference. Neither the Airport nor the Cities are obligated to continue to provide information on the Airport’s website.

The Series 2025A Underwriters and the Series 2025B Underwriters (collectively, the “Underwriters”) have provided the following sentence for inclusion in this Official Statement: The Underwriters have reviewed the information in this Official Statement in accordance with, and as part of, their respective responsibilities to investors under the federal securities laws as applied to the facts and circumstances of this transaction, but the Underwriters do not guarantee the accuracy or completeness of such information.

This Official Statement is delivered in connection with the sale of securities referred to herein and may not be reproduced or used, in whole or in part, for any other purposes. This Official Statement does not constitute an offer to sell or the solicitation of an offer to buy nor shall there be any sale of the Bonds in any jurisdiction in which it is unlawful to make such offer, solicitation,

or sale. No dealer, salesperson, or other person has been authorized by the Cities or the Airport to give any information or to make any representation other than those contained herein, and, if given or made, such other information or representation must not be relied upon as having been authorized by the Cities, the Airport, the Underwriters, or any other person.

The prices and other terms respecting the offering and sale of the Bonds may be changed from time to time by the Underwriters after such Bonds are released for sale, and the Bonds may be offered and sold at prices other than the initial offering prices, including to dealers who may sell the Bonds into investment accounts.

None of the Cities, the Airport or the Underwriters makes any representation or warranty as to the accuracy, completeness, or adequacy of the information supplied by The Depository Trust Company for use in this Official Statement.

THIS OFFICIAL STATEMENT CONTAINS "FORWARD-LOOKING" STATEMENTS WITHIN THE MEANING OF SECTION 21E OF THE SECURITIES EXCHANGE ACT OF 1934, AS AMENDED. SUCH STATEMENTS MAY INVOLVE KNOWN AND UNKNOWN RISKS, UNCERTAINTIES AND OTHER FACTORS WHICH MAY CAUSE THE ACTUAL RESULTS, PERFORMANCE AND ACHIEVEMENTS TO BE DIFFERENT FROM FUTURE RESULTS, PERFORMANCE AND ACHIEVEMENTS EXPRESSED OR IMPLIED BY SUCH FORWARD-LOOKING STATEMENTS. INVESTORS ARE CAUTIONED THAT THE ACTUAL RESULTS COULD DIFFER MATERIALLY FROM THOSE SET FORTH IN THE FORWARD-LOOKING STATEMENTS.

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DALLAS FORT WORTH INTERNATIONAL AIRPORT
P.O. Drawer 619428
DFW Airport, Texas 75261-9428
(972) 973-8888

AIRPORT BOARD

DeMetris Sampson, Chair	APPOINTED BY:
Vernon Evans, Vice-Chair	Dallas
Ben Leal, Secretary	Fort Worth
Mayor Eric Johnson, City of Dallas	Dallas
Mayor Mattie Parker, City of Fort Worth	Dallas
Raanan Horowitz	Fort Worth
Joel Burns	Fort Worth
Vincent Hall	Dallas
Angela Hunt	Dallas
Mario Quintanilla	Dallas
Gloria M. Tarpley	Dallas
Mayor Wes Mays*	Coppell
*Non-voting member	

AIRPORT STAFF

Chris McLaughlin	Chief Executive Officer
Christopher A. Poinsette	Executive Vice President-Chief Financial Officer
Robert Horton	Interim Executive Vice President-Chief Operating Officer
Maruchy Cantu	Executive Vice President-Chief Administrative Officer
Kenneth Buchanan	Executive Vice President-Chief Revenue Officer
Paul Puopolo	Executive Vice President-Chief Technology, and Innovation Officer
Mohamed Charkas	Executive Vice President-Chief Development and Infrastructure Officer
Elaine Flud Rodriguez	General Counsel
Aaron Munoz	Director of Audit Services
Michael Youngs	Vice President-Information Technology Services
Abel Palacios	Vice President-Finance
Russell Selkirk	Vice President-Treasury Management
Donnell Harvey	Vice President-Aviation Real Estate
Vacant	Vice President-Procurement & Materials Management
Tamela Lee	Vice President-Business Diversity & Development
Cyril Puthoff	Vice President-Human Resources
Catrina Gilbert	Vice President-Risk Management
Heath Montgomery	Vice President-Communications & Marketing
Lisa Gahm	Vice President-Operations
Lance Bodine	Vice President-Integrated Operations Center
Sandra Lancaster	Interim Vice President-Environmental Affairs
Naveen Bandla	Vice President-Aviation Strategy and Enterprise Analytics
Sharon McCloskey	Vice President-Customer Experience
Zenola Campbell	Vice President-Concessions
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Milton De La Paz	Vice President-Airline Relations
John Brookby	Vice President-Commercial Development
Tammy Huddleston	Vice President-Design, Code & Construction
Dillon Pettyjohn	Vice President-Planning
Mitch Gray	Vice President-Energy, Transportation, and Asset Management
Bill Grozdanich	Vice President-Controls & Analytics

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Hilltop Securities, Inc.
Estrada Hinojosa

-X-

OFFICIAL STATEMENT

relating to

Cities of Dallas and Fort Worth, Texas

\$[]*

Dallas Fort Worth International Airport
Joint Revenue Refunding and Improvement Bonds
Series 2025A
(AMT)

and

\$[]*

Dallas Fort Worth International Airport
Joint Revenue Refunding and Improvement Bonds
Series 2025B
(Non-AMT)

INTRODUCTION

The purpose of this Official Statement, including the cover pages, Schedule, and the Appendices hereto, is to furnish information with respect to \$[]* aggregate principal amount of Dallas Fort Worth International Airport Joint Revenue Refunding and Improvement Bonds, Series 2025A (AMT) (the “Series 2025A Bonds”) and \$[]* aggregate principal amount of Dallas Fort Worth International Airport Joint Revenue Refunding and Improvement Bonds, Series 2025B (Non-AMT) (the “Series 2025B Bonds” and, together with the Series 2025A Bonds, the “Bonds”) being issued jointly by the Cities of Dallas and Fort Worth, Texas (collectively, the “Cities”). The Bonds are limited obligations of the Cities and are payable solely from and secured solely by a pledge of Pledged Revenues and Pledged Funds derived from the ownership and operation of the Dallas Fort Worth International Airport (“DFW” or “Airport”). The Bonds are “Additional Obligations” under the Master Bond Ordinance adopted by the Cities and effective as of September 22, 2010 (as amended, the “Master Bond Ordinance”). Capitalized terms used herein and not otherwise defined shall have the meanings assigned to them in the Master Bond Ordinance. See **APPENDIX C — “SUMMARY OF CERTAIN PROVISIONS OF THE MASTER BOND ORDINANCE”** for a summary of certain terms applicable to the Bonds.

As noted under “**SECURITY FOR THE BONDS**” herein, the Master Bond Ordinance allows for the issuance of Additional Obligations on a parity with the Bonds and the other Outstanding Obligations and any Parity Credit Agreement Obligations, subject to meeting certain tests under the Master Bond Ordinance. The Master Bond Ordinance also allows for the issuance of Subordinate Lien Obligations, Special Revenue Bonds, and Special Facility Bonds.

Prospective purchasers of the Bonds should carefully review “CERTAIN INVESTMENT CONSIDERATIONS.” The Airport’s ability to generate Pledged Revenues in

* Preliminary, subject to change.

an amount sufficient to pay debt service on the Bonds depends upon sufficient levels of aviation activity and passenger traffic at the Airport.

On December 5, 2024, the Board (as defined below) approved a Seventieth Supplemental Concurrent Bond Ordinance authorizing the issuance of up to \$3,000,000,000 in Additional Obligations. The Seventieth Supplemental Concurrent Bond Ordinance was adopted by the Cities effective February 25, 2025, and the authorization to issue Additional Obligations will expire one year from the effective date.

Upon the issuance of the Series 2025A Bonds and the Series 2025B Bonds, \$[_____] in aggregate principal amount of Obligations will be Outstanding pursuant to the Master Bond Ordinance. In addition to the Obligations, the Airport has certain Subordinate Lien Obligations that are from time to time outstanding. See **“OUTSTANDING OBLIGATIONS AND OTHER AIRPORT RELATED DEBT – Subordinate Lien Obligations.”**

The Series 2025A Bonds are being offered by the Cities concurrently with the Series 2025B Bonds under a common Official Statement. The Series 2025A Bonds and the Series 2025B Bonds are separate and distinct securities offerings being issued and sold independently except for being offered through the common Official Statement, and, while the Series 2025A Bonds and Series 2025B Bonds share certain common attributes, each issue is separate from the other and should be reviewed and analyzed independently, including the type of obligation being offered, its terms for payment, the rights of the holders, the federal, state or local tax consequences of the purchase, ownership or disposition of the Series 2025A Bonds and Series 2025B Bonds and other features.

PURPOSE AND PLAN OF FINANCING

The Series 2025A Bonds are being issued under the provisions of the Master Bond Ordinance, as supplemented and amended by the Seventieth Supplemental Concurrent Bond Ordinance and one or more Officer's Pricing Certificates authorized therein (together, the "Seventieth Supplement") for the purpose of (1) paying the costs of capital improvements at the Airport, (2) refunding certain outstanding Subordinate Lien Obligations in the form of commercial paper notes (the "Series 2025A Refunded Obligations") (see **SCHEDULE I – “SCHEDULE OF REFUNDED OBLIGATIONS”**), (3) providing for the funding for the Debt Service Reserve Requirement and (4) paying the costs associated with the issuance of the Series 2025A Bonds.

The Series 2025B Bonds are being issued under the provisions of the Master Bond Ordinance, as supplemented and amended by the Seventieth Supplement for the purpose of (1) paying the costs of capital improvements at the Airport, (2) refunding certain outstanding Subordinate Lien Obligations in the form of commercial paper notes (the "Series 2025B Refunded Obligations" and, together with the Series 2025A Refunded Obligations, the "Refunded Obligations") (see **SCHEDULE I – “SCHEDULE OF REFUNDED OBLIGATIONS”**), (3) providing for the funding for the Debt Service Reserve Requirement and (4) paying the costs associated with the issuance of the Series 2025B Bonds.

[The Cities will deposit to the note payment fund (the "Note Payment Fund") an amount sufficient to pay principal and interest coming due on the Refunded Obligations. By the deposit of the Bond proceeds and other funds with the Issuing and Paying Agent to the Note Payment Fund, if any, the Cities will have defeased the Refunded Obligations in accordance with laws of the State of Texas (the "State"). As a result of such defeasance, the Refunded Obligations will be outstanding only for the purpose of receiving payments from funds on deposit in the Note Payment Fund and held for such purpose by the Issuing and Paying Agent, and such Refunded Obligations will not be deemed as being outstanding under the Master Bond Ordinance.]

SOURCES AND USES OF FUNDS

The following table sets forth the estimated application of the proceeds of the Series 2025A Bonds, the Series 2025B Bonds and available Airport funds, if any:

Sources of Funds*

	<u>The Series 2025A Bonds</u>	<u>Series 2025B Bonds</u>	<u>Total</u>
Principal Amount	\$	\$	\$
[Net] Premium			
[Airport Contribution]			
TOTAL	\$	\$	\$

Uses of Funds*

Deposit to Project Fund	\$	\$	\$
Deposit to [Note Payment Fund]			
Deposit to Debt Service Reserve Fund			
Underwriters' Discount			
Costs of Issuance			
TOTAL	\$	\$	\$

THE BONDS

Series 2025A Bonds

Interest Payments. The Series 2025A Bonds will accrue interest from their date of initial delivery, which interest shall be payable on November 1 and May 1 of each year, commencing [November 1, 2025], until maturity or prior redemption. Interest will be calculated on the basis of a 360-day year consisting of twelve 30-day months.

Optional Redemption. The Cities reserve the right, at their option, to redeem Series 2025A Bonds maturing on and after November 1, 20__, on November 1, 20__ and any day thereafter, at par plus accrued interest to the date of redemption, without premium.

If less than all of the Series 2025A Bonds are to be redeemed, the Airport on behalf of the Cities shall determine the maturity or maturities and the amounts thereof to be redeemed and shall direct the Paying Agent/Registrar to call by lot the Series 2025A Bonds, or portions thereof, within such maturity or maturities and in such principal amounts for redemption.

Mandatory Redemption. The following Series 2025A Bonds (the "Series 2025A Term Bonds") are subject to mandatory redemption prior to maturity at a price of par plus accrued interest to the redemption date as follows:

* Preliminary, subject to change.

\$	% Series 2025A Term Bond due November 1, 20
<u>Redemption Date</u>	<u>Principal Amount</u>

*

* stated maturity

The principal amount of a Series 2025A Term Bond required to be redeemed on any redemption date pursuant to the mandatory sinking fund redemption provisions shall be reduced, at the option of the Airport on behalf of the Cities, by the principal amount of any Series 2025A Term Bond having the same maturity which, at least 45 days prior to the mandatory sinking fund redemption date (i) shall have been acquired by the Airport on behalf of the Cities at a price not exceeding the principal amount of such Series 2025A Term Bond plus accrued interest to the date of purchase thereof, and delivered to the Paying Agent/Registrar for cancellation, or (ii) shall have been redeemed pursuant to the optional redemption provisions hereof and not previously credited to a mandatory sinking fund redemption.

Series 2025B Bonds

Interest Payments. The Series 2025B Bonds will accrue interest from their date of initial delivery, which interest shall be payable on November 1 and May 1 of each year, commencing [November 1, 2025], until maturity or prior redemption. Interest will be calculated on the basis of a 360-day year consisting of twelve 30-day months.

Optional Redemption. The Cities reserve the right, at their option, to redeem Series 2025B Bonds maturing on and after November 1, 20__, on November 1, 20__ and any day thereafter, at par plus accrued interest to the date of redemption, without premium.

If less than all of the Series 2025B Bonds are to be redeemed, the Airport on behalf of the Cities shall determine the maturity or maturities and the amounts thereof to be redeemed and shall direct the Paying Agent/Registrar to call by lot the Series 2025B Bonds, or portions thereof, within such maturity or maturities and in such principal amounts for redemption.

Mandatory Redemption. The following Series 2025B Bonds (the "Series 2025B Term Bonds") are subject to mandatory redemption prior to maturity at a price of par plus accrued interest to the redemption date as follows:

\$	% Series 2025B Term Bond due November 1, 20
<u>Redemption Date</u>	<u>Principal Amount</u>

*

* stated maturity

The principal amount of a Series 2025B Term Bond required to be redeemed on any redemption date pursuant to the mandatory sinking fund redemption provisions shall be reduced, at the option of the Airport on behalf of the Cities, by the principal amount of any Series 2025B Term Bond having the same maturity which, at least 45 days prior to the mandatory sinking fund redemption date (i) shall have been acquired by the Airport on behalf of the Cities at a price not

exceeding the principal amount of such Series 2025B Term Bond plus accrued interest to the date of purchase thereof, and delivered to the Paying Agent/Registrar for cancellation, or (ii) shall have been redeemed pursuant to the optional redemption provisions hereof and not previously credited to a mandatory sinking fund redemption.

Notice of Redemption

Not less than 30 days prior to any redemption date for the Bonds, the Airport shall cause a notice of redemption to be sent by United States mail, first class, postage prepaid, to each Holder of a Bond to be redeemed, or by such other means as is acceptable to such Holder at the address of the registered owner appearing on the registration books of the Paying Agent/Registrar at the time such notice of redemption is mailed, which will be Cede & Co. as long as the Book-Entry System is in effect. Interest on such Bonds will cease to accrue from and after the redemption date.

With respect to any optional redemption of Bonds, unless certain prerequisites to such redemption required by the Master Bond Ordinance or the Seventieth Supplement have been met and moneys sufficient to pay the principal of and premium, if any, and interest on the Bonds to be redeemed shall have been received by the Paying Agent prior to the giving of such notice of redemption, such notice shall state that said redemption may, at the option of the Airport, be conditional upon the satisfaction of such prerequisites and any other conditions set forth in such notice and receipt of such moneys by the Paying Agent on or prior to the date fixed for such redemption. If a conditional notice of redemption is given and such prerequisites to the redemption and sufficient moneys are not received, such notice shall be of no force and effect, the Airport shall not redeem such Bonds and the Paying Agent shall provide notice, in the manner in which the notice of redemption was given, to the effect that the Bonds have not been redeemed.

Book-Entry System

The Depository Trust Company ("DTC"), New York, New York, will act as securities depository for the Bonds. The Bonds will be issued as fully registered securities registered in the name of Cede & Co. (DTC's partnership nominee). One fully registered certificate will be issued for each maturity of the Bonds in the aggregate principal amount of such maturity and will be deposited with DTC. For additional information with respect to DTC see **APPENDIX E – "DTC INFORMATION."**

In reading this Official Statement, it should be understood that while the Bonds are in the Book-Entry System, references in other sections of this Official Statement to registered owners should be read to include the person for whom the Participant acquires an interest in the Bonds, but (i) all rights of ownership must be exercised through DTC and the Book-Entry System, and (ii) except as described above, notices that are to be given to registered owners under the Master Bond Ordinance will be given only to DTC.

Paying Agent/Registrar

U.S. Bank Trust Company, National Association is the initial Paying Agent/Registrar. In the Master Bond Ordinance, the Cities retain the right to replace the Paying Agent/Registrar. The Cities covenant to maintain and provide a Paying Agent/Registrar at all times while the Bonds are outstanding, and any successor Paying Agent/Registrar shall be a commercial bank and a trust company, organized under applicable laws, or other entity duly qualified and legally authorized to serve as and perform the duties and services of Paying Agent/Registrar for the Bonds. Upon any change in the Paying Agent/Registrar for the Bonds, the Cities agree to promptly cause a written notice thereof to be sent to each registered owner of the Bonds by the United States mail, first

class, postage prepaid, which notice shall also give the address of the replacement Paying Agent/Registrar.

Record Date for Interest Payment

The record date ("Record Date") for the interest payable on any interest payment date shall be the 15th day of the preceding month. In the event of non-payment of interest on the Bonds on a scheduled payment date, and for 30 days thereafter, a new record date for such interest payment for such maturity or maturities (a "Special Record Date") will be established by the Paying Agent/Registrar, if and when funds for the payment of such interest have been received from the Airport. Notice of the Special Record Date and of the scheduled payment date of the past due interest (the "Special Payment Date" which shall be 15 days after the Special Record Date) shall be sent at least five business days prior to the Special Record Date by first class United States mail, postage prepaid, to the address of each registered owner of a Bond appearing on the books of the Paying Agent/Registrar at the close of business on the last business day next preceding the date of mailing of such notice.

Transfer, Exchange and Registration

The Bonds may be transferred and exchanged on the registration books of the Paying Agent/Registrar only upon presentation and surrender thereof to the Paying Agent/Registrar, and such transfer or exchange shall be without expense or service charge to the Holder, except for any tax or other governmental charges required to be paid with respect to such registration, exchange and transfer. A Bond may be assigned by the execution of an assignment form on the Bond or by other instrument of transfer and assignment acceptable to the Paying Agent/Registrar. A new Bond or Bonds of the same maturity will be delivered by the Paying Agent/Registrar, in lieu of the Bond being transferred or exchanged, at the office of the Paying Agent/Registrar, or sent by first class United States mail, postage prepaid, to the new registered Holder or such Holder's designee. To the extent possible, new Bonds issued in an exchange or transfer of Bonds will be delivered to the registered Holder or assignee of the Holder in not more than three business days after the receipt of the Bonds to be transferred or exchanged (and subsequently canceled), and the written instrument of transfer or request for exchange duly executed by the Holder or such Holder's duly authorized agent, in form satisfactory to the Paying Agent/Registrar. New Bonds registered and delivered in an exchange or transfer shall be in any integral multiple of \$5,000 for any one maturity and for a like aggregate principal amount of the same series as the Bond or Bonds surrendered for exchange or transfer. None of the Cities, the Airport, or the Paying Agent/Registrar is required to issue, transfer, or exchange any Bond called for redemption, in whole or in part, where such redemption is scheduled to occur within 45 calendar days after the transfer or exchange date; provided, however, such limitation is not applicable to an exchange by the Holder of the uncalled principal of a Bond.

SECURITY FOR THE BONDS

Authority

The Cities, pursuant to a certain Contract and Agreement (the “Contract and Agreement”), dated and effective as of April 15, 1968, authorized and directed the Dallas Fort Worth International Airport Board (the “Board”), acting on behalf of the Cities, to proceed with the development of the Airport. Pursuant to the Contract and Agreement, the Cities adopted the 1968 Ordinance (the “1968 Ordinance”) authorizing the issuance of joint revenue bonds for financing of the Airport (“Joint Revenue Bonds”). The 1968 Ordinance was amended by the Thirtieth Supplement which became effective as of February 23, 2000. The 1968 Ordinance and the Thirtieth Supplement were amended and restated by the Master Bond Ordinance effective as of September 22, 2010.

The Bonds are being issued pursuant to the Seventieth Supplement as Additional Obligations under the Master Bond Ordinance. The Seventieth Supplement, effective February 25, 2025, authorized the issuance, pursuant to certain parameters set forth therein, of up to \$3,000,000,000 in principal amount of Additional Obligations, including the Bonds. The Seventieth Supplement provides for the designation of an “Authorized Officer” to approve the specific terms of the Additional Obligations within the parameters set forth therein and provides that the Additional Obligations may be issued in multiple series within one year of the effective date of the Seventieth Supplement. The Bonds will be issued under provisions of Applicable Law, including Chapter 22 of the Transportation Code, as amended, Chapters 1207 and 1371 of the Texas Government Code, as amended, the provisions of the Master Bond Ordinance, and the Seventieth Supplement.

Pledge

The Bonds are payable solely from and secured by an irrevocable first lien on and pledge of Pledged Revenues and Pledged Funds on parity with all Parity Credit Agreement Obligations and other Obligations issued or to be issued under the Master Bond Ordinance.

Pledged Revenues include as Gross Revenues the revenues received by the Airport from the rentals, fees and charges collected from the Signatory Airlines (as defined herein) and other airlines and from other non-airline sources. See the subcaption “**—Airline Agreements**” below. For the definitions of Pledged Revenues, Pledged Funds, Parity Credit Agreement Obligations, Obligations, Gross Revenues and Special Revenues see **APPENDIX C — “SUMMARY OF CERTAIN PROVISIONS OF THE MASTER BOND ORDINANCE - Selected Definitions.”**

Funds and Flow of Funds

Funds. The Master Bond Ordinance provides for five funds (the “Funds”), each a part of the Joint Airport Fund originally created pursuant to the 1968 Ordinance. Each of these Funds is governed by the terms of the Master Bond Ordinance:

- (i) the Debt Service Fund;
- (ii) the Debt Service Reserve Fund;
- (iii) the Capital Improvements Fund;
- (iv) the Operating Revenue and Expense Fund; and
- (v) the Construction Fund.

The Debt Service Fund and the Debt Service Reserve Fund are special trust funds, to be held by the Airport for the benefit of the Holders of Obligations, the Credit Providers holding Parity Credit Agreement Obligations, and Persons to whom Administrative Expenses are owed, due and payable. All funds and accounts created or confirmed in the Master Bond Ordinance and in any Additional Supplemental Ordinance, and the books and records of account with respect thereto, will be kept and maintained in such manner as will record on a regular basis all deposits therein and the source thereof, withdrawals therefrom and the purposes therefor, and the earnings realized with respect thereto. All moneys on deposit in the special funds described under this caption on the date of delivery of any of the Obligations will be held therein and thereafter will be maintained, supplemented, invested, and applied as directed in the Master Bond Ordinance and in Additional Supplemental Ordinances, as applicable.

Flow of Funds. All Gross Revenues, when and as received by the Airport, will be promptly deposited to the credit of the Operating Revenue and Expense Fund.

Unless made more frequent by an Additional Supplemental Ordinance, the Airport will transfer, only to the extent required, all amounts on deposit in the Operating Revenue and Expense Fund monthly on or before the last Business Day of each month to the following Funds and in the following order of priority:

- (i) **First**, to the Debt Service Fund, an amount equal to the lesser of (A) all funds available for transfer, or (B) an amount equal to the Accrued Aggregate Debt Service for such monthly period, subject to the provisions under the subcaption “**Adjustments in Transfer Requirements**”;
- (ii) **Second**, if and to the extent required by an Additional Supplemental Ordinance pursuant to which Obligations are issued and/or related Parity Credit Agreements are authorized, to a special account or accounts, such amount as is necessary to pay any Administrative Expenses that are due and payable during the succeeding month;
- (iii) **Third**, to the Debt Service Reserve Fund, the lesser of (A) all funds available for transfer, or (B) subject to the alternative funding methods permitted under the Master Bond Ordinance and described herein, up to the amount required to cause the amount on deposit therein to be equal to the lesser of (y) the Debt Service Reserve Requirement, or (z) the amount then required to be on deposit therein, plus any amounts required to restore or replenish any deficiencies in the Debt Service Reserve Fund so that

the amounts required by the Master Bond Ordinance are on deposit therein when, as, and in the amounts therein required;

(iv) **Fourth**, to any other fund or account required by any Additional Supplemental Ordinance authorizing Obligations and/or Parity Credit Agreement Obligations, the amounts required to be deposited therein; and

(v) **Fifth**, to a special account or fund, if any, created by the Cities in an Additional Supplemental Ordinance, for the purpose of paying the principal and redemption price of, the interest on, and reserves for Subordinate Lien Obligations, and paying Credit Agreement Obligations that are declared to be on parity therewith.

Unless otherwise directed by an Additional Supplemental Ordinance, during each month, subject to the requirements as described above under this subcaption, the Airport is authorized to expend or set aside any money on deposit in the Operating Revenue and Expense Fund for the following purposes, in the following order of priority:

(i) **First**, expending such money for the purpose of paying the Operation and Maintenance Expenses of the Airport in accordance with the current annual budget of the Airport; and

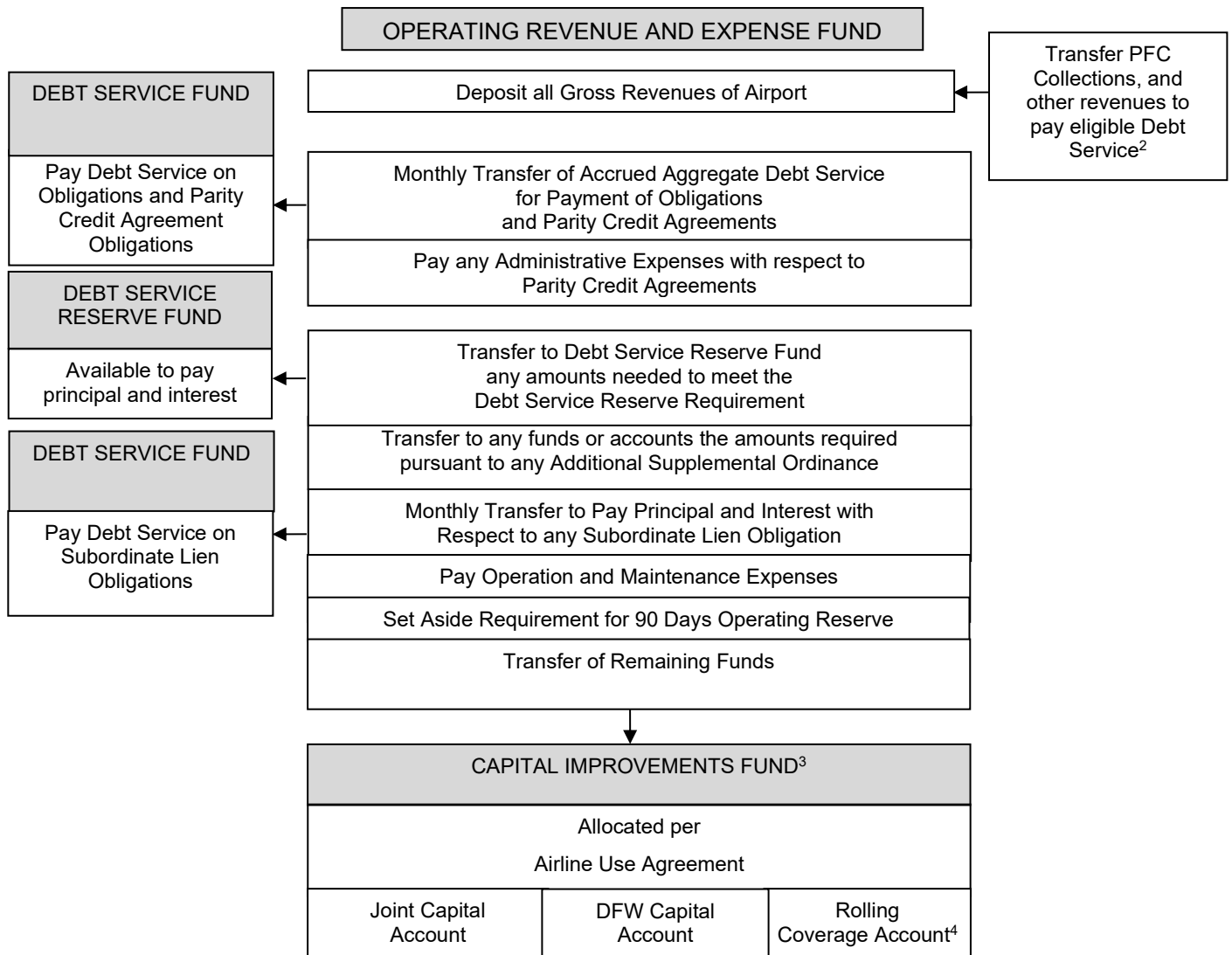
(ii) **Second**, setting aside into a separate account an amount sufficient to pay Operation and Maintenance Expenses for the ensuing period of ninety (90) days, as estimated by an Authorized Officer.

Gross Revenues remaining unexpended at the close of business on the last day of each FY, after expending or setting aside the money required for the purposes set forth in the above paragraphs of this subcaption, will be deposited to the credit of the Capital Improvements Fund for use, deposit and application as described under the subcaption “**Capital Improvements Fund**”; provided, however, an Authorized Officer may, at such time, elect to keep all or a portion of such unexpended funds in the Operating Revenue and Expense Fund.

Notwithstanding the deposits to the Capital Improvements Fund described immediately above, an Authorized Officer may transfer amounts in the Operating Expense and Revenue Fund to the Capital Improvements Fund at any time and from time to time to the extent it can be certified by an Authorized Officer that: (A) the rate covenants described in the second and third paragraphs under the caption “**SECURITY FOR THE BONDS—Rate Covenant**” have been met to date and (B) there is no information available that the Airport will not satisfy such rate covenants for the remainder of the FY.

Notwithstanding the other provisions of this subcaption, Gross Revenues received from or through the United States of America, the State, or other sources, the use of which is limited, will be used as Gross Revenues in compliance with any requirements placed on the use of such funds.

FLOW OF FUNDS¹



¹ This diagram is merely a summary of, and is qualified in all respects by reference to, the provisions contained in the Master Bond Ordinance. See **APPENDIX C – “SUMMARY OF CERTAIN PROVISIONS OF THE MASTER BOND ORDINANCE–Funds and Flow of Funds.”**

² Although not included as part of Gross Revenues, Passenger Facility Charges and certain payments made by the Public Facility Improvement Corporation (“PFIC”) pursuant to agreements made with the Airport to pay debt service on certain previously issued Obligations are currently committed to pay debt service on the Airport’s Obligations. In addition, unencumbered PFIC funds are available to pay debt service on Airport Obligations. Upon deposit to the Operating Revenue and Expense Fund such amounts become a part of the Pledged Funds. See **“OPERATIONAL INFORMATION – Passenger Facility Charges”** and **“NON-AIRLINE BUSINESS UNITS INFORMATION-Rental Cars”** and **“-Public Facility Improvement Corporation.”**

³ See **APPENDIX C – “SUMMARY OF CERTAIN PROVISIONS OF MASTER BOND ORDINANCE–Particular Covenants–Transfers of Airport and Facilities.”** Currently such revenues are deposited to the DFW Capital Account.

⁴ The Rolling Coverage Account must equal 25% of aggregate debt service each year. See **“RATE SETTING – Airline Use Agreement Rate Model – Rolling Coverage Account.”**

Adjustments in Transfer Requirements. The Accrued Aggregate Debt Service required to be transferred to the Debt Service Fund as described in clause (i) under the subcaption **“SECURITY FOR THE BONDS—Funds and Flow of Funds—Flow of Funds”** for the respective monthly period will be reduced by an amount equal to the total of any moneys already on deposit in the Debt Service Fund and in any account created therein, or on deposit in another Pledged Fund, if any, that is created in an Additional Supplemental Ordinance, and after taking into account investment earnings actually realized and on deposit therein (inclusive of accrued interest and amortization of original issue discount or premium), excess deposits made on account of Variable Rate Obligations and the assumed interest rates thereof and money deposited therein from the proceeds of Obligations as capitalized interest or otherwise. It is provided, however, that the amounts required to be transferred will never be reduced to an amount below the amount necessary to pay all amounts then due and owing on the Obligations and Parity Credit Agreement Obligations when due and payable.

Other than termination payments, in the event the counterparty to a Swap Agreement becomes obligated to make payments to the Airport, such amounts will be deposited to the Debt Service Fund. Currently, the Airport has no swaps outstanding.

The Airport may at any time increase the amounts of any transfers required under the subcaption **“SECURITY FOR THE BONDS—Funds and Flow of Funds—Flow of Funds”** from funds on deposit in the Operating Revenue and Expense Fund, or from any other lawfully available moneys, so long as such transfers do not reduce the amounts required to be transferred to any particular fund or account under such subcaption.

Debt Service Fund. The Airport will pay, out of the Debt Service Fund, to the respective Paying Agents for any of the Obligations from time to time Outstanding, or directly to a Credit Provider holding a Parity Credit Agreement Obligation, as applicable (i) on the date specified in the Outstanding Ordinances and in any Additional Supplemental Ordinances or Credit Agreements pursuant to which Parity Credit Agreement Obligations are created, but in no event later than each Interest Payment Date, the amount (as determined by each Paying Agent or other party designated in each applicable Outstanding Ordinance and Additional Supplemental Ordinance) required for the payment of interest on the Obligations or Parity Credit Agreement Obligations due on such Interest Payment Date, and (ii) on the date specified in the Outstanding Ordinances and Additional Supplemental Ordinances or Credit Agreements pursuant to which Parity Credit Agreement Obligations are created, but in no event later than the redemption date, the amount required for the payment of accrued interest on Obligations or Parity Credit Agreement Obligations to be redeemed or paid unless the payment of such accrued interest is otherwise provided for. Such amounts described in clause (ii) above and paid to Paying Agents will be held and applied by the Paying Agents solely to pay the amounts due and owing on the Obligations with respect to which such transfers were made and upon demand for such payment by a proper Holder.

The Airport will pay, out of the Debt Service Fund, to the respective Paying Agents, on the dates specified in the Outstanding Ordinances and each Additional Supplemental Ordinance, but in no event later than each Principal Payment Date for any of the Obligations from time to time Outstanding or Parity Credit Agreement Obligations coming due, the amount (as determined by each Paying Agent or other party designated in each applicable Additional Supplemental Ordinance) required for the payment of any Principal Installments and any Redemption Price that are due on Obligations, and similar amounts that are due and payable on Parity Credit Agreement Obligations on such Principal Payment Date and such amounts paid to Paying Agents or Credit Providers shall be held and applied by the Paying Agents or Credit Providers as directed in each Outstanding Ordinance and in each Additional Supplemental Ordinance.

The amount accumulated in the Debt Service Fund for each Sinking Fund Installment may, and if so directed and authorized by an Additional Supplemental Ordinance shall, be applied prior to a day preceding the due date of such Sinking Fund Installment, as fixed in the Additional Supplemental Ordinance, to:

(i) the purchase of Obligations of the series and maturity for which such Sinking Fund Installment was established, at prices (including any brokerage and other charges) not exceeding the Redemption Price payable from Sinking Fund Installments for such Obligations when such Obligations are redeemable by application of said installments plus unpaid interest accrued to the date of purchase, such purchases to be made in such manner as is specified in the Additional Supplemental Ordinance, or

(ii) the redemption of Obligations pursuant to the provisions of the applicable Additional Supplemental Ordinance authorizing such Obligations, if then redeemable by their terms, at a price not exceeding the Redemption Price.

If a stated Interest Payment Date or a Principal Payment Date, or a date fixed for redemption of Obligations or Parity Credit Agreement Obligations, is not a Business Day, then the Interest Payment Date, Principal Payment Date or redemption date will be deemed to be the next succeeding Business Day and no interest will accrue between the stated day and the applicable succeeding Business Day.

Capital Improvements Fund. Moneys transferred to the Capital Improvements Fund will be:

(i) used for any purpose permitted by Applicable Law related to the Airport.

(ii) notwithstanding the provision described in (i) immediately above, moneys on deposit in the Capital Improvements Fund shall be used to prevent a default in the payment of any Obligations or Parity Credit Agreement Obligations.

Current Disposition of Capital Improvements Fund Amounts. The Airport has entered into agreements with certain airlines called “Signatory Airlines,” regarding use, operation, and charges of the Airport. These agreements are collectively referred to herein as “Use Agreements” (see **“SECURITY FOR THE BONDS – Airline Agreements”**). The Use Agreements provide for the creation of three accounts within the Capital Improvements Fund: DFW Capital Account, Joint Capital Account and Rolling Coverage Account. Funds in the DFW Capital Account may be used for any lawful purpose related to the Airport to fund costs of projects. The DFW Capital Account is funded with amounts deposited in the Capital Improvements Fund from the Net Revenues of the DFW Cost Center (“DFWCC”) and the Concessions Cost Center (“CCC”), which consists of non-airline business units, plus interest income earned on the DFW Capital Account, amounts representing reimbursable PFCs (as defined herein), grants and insurance proceeds and amounts deposited thereto from the issuance of debt. (see **“RATE SETTING – Airline Use Agreement Rate Model”** and **“SECURITY FOR BONDS – Airline Agreements”**).

The Joint Capital Account is funded primarily with: proceeds from the sale of natural gas and interest in real property, subject to the limitations set forth in the Master Bond Ordinance (see **APPENDIX C — “SUMMARY OF CERTAIN PROVISIONS OF MASTER BOND ORDINANCE—Particular Covenants—Transfers of Airport and Facilities”**); interest income earned from the Joint Capital Account; amounts representing reimbursable PFCs, grants and insurance proceeds; and amounts deposited thereto from the issuance of debt. Funds in the Joint Capital Account may be used for any lawful purpose that is approved by a majority-in-interest of the Signatory Airlines

(“Majority-in-Interest” or “MII”) and the Airport. The Signatory Airlines have pre-approved spending from this Account for certain purposes as part of the Use Agreements.

The Rolling Coverage Account was initially funded from existing funds. At the beginning of each FY, the Airport is required to transfer the amounts in the Rolling Coverage Account to the Operating Revenue and Expense Fund as Gross Revenues to be included in the calculation of its rate covenants. Each FY, the Airport will determine the amount to be deposited to the Rolling Coverage Account, plus any incremental coverage collected during the FY.

Restoration of Deficiencies. Should the Debt Service Fund or the Debt Service Reserve Fund, or any other fund or account of any of the types described under the subcaption **“SECURITY FOR THE BONDS—Funds and Flow of Funds—Flow of Funds,”** contain less than the amount required to be on deposit therein, then such deficiency will be restored from Pledged Revenues over a period not longer than sixty (60) months, and further transfers to the Capital Improvements Fund as described in the next to last paragraph of the subcaption **“SECURITY FOR THE BONDS—Funds and Flow of Funds—Flow of Funds”** will be suspended until such deficiency has been restored.

Reserves Established for Outstanding Obligations

The Master Bond Ordinance provides for the establishment of a Debt Service Reserve Fund for Obligations in the amount of the Debt Service Reserve Requirement. The amount of the Debt Service Reserve Requirement to be deposited and maintained in the Debt Service Reserve Fund on account of the Outstanding Obligations is an amount equal to the average annual Debt Service on and with respect to the Outstanding Obligations from time to time. The amount of the Debt Service Reserve Requirement to be deposited, accumulated, and maintained, or alternatively funded on account of the Bonds and Outstanding Obligations, including any Additional Obligations, will be established and funded, or funding will be provided therefor, in accordance with the provisions of Additional Supplemental Ordinances authorizing their issuance, but will be in an amount that is not less than the average annual Debt Service that will be required to be paid on or with respect to all Outstanding Obligations from time to time, except that no increase in the Debt Service Reserve Requirement is required on account of any series of Interim Obligations that are secured, guaranteed, or insured by a Credit Provider. Under the Master Bond Ordinance, the Debt Service Reserve Requirement may be satisfied in whole or in part by one or more Credit Agreements.

The current Debt Service Reserve Requirement is \$445,584,596 and it is fully funded. Upon the issuance of the Series 2025A Bonds and the Series 2025B Bonds, the Debt Service Reserve Requirement will be \$[]* and it will be fully funded.

For a complete discussion of the Debt Service Reserve Fund and the Debt Service Reserve Requirement, see **APPENDIX C — “SUMMARY OF CERTAIN PROVISIONS OF THE MASTER BOND ORDINANCE—Funds and Flow of Funds—Debt Service Reserve Fund.”**

Rate Covenant

In the Master Bond Ordinance the Cities have covenanted that the Airport will fix and place into effect, directly or through leases, contracts or agreements with users of the Airport, a schedule of rentals, rates, fees and charges for the use, operation and occupancy of the Airport premises and Facilities and related services (collectively, the “Airport Rates”) which is reasonably estimated

* Preliminary, subject to change.

to produce the amounts set forth in the following two paragraphs (the “Rate Covenant”). From time to time and as often as it appears necessary, the Authorized Officers will make recommendations to the Airport as to the revision of the Airport Rates. Upon receiving such recommendations, the Airport will revise, insofar as it may legally do so, the Airport Rates for the use, operation and occupancy of the Airport, its Facilities, and related services in order to continually fulfill the requirements set forth in the Master Bond Ordinance. This Rate Covenant is not to be construed to require adjustment or revision in long-term agreements which by their terms are not subject to adjustment or revision.

The schedule of rentals, rates, fees and charges required above shall be at least sufficient to produce in each FY Gross Revenues [taking into account transfers as shown on page 10] sufficient to pay (i) the Operation and Maintenance Expenses, plus (ii) 1.25 times the amount of Accrued Aggregate Debt Service, as adjusted by taking into consideration certain investment earnings accruing during each FY, respectively, plus (iii) an amount equal to the amounts required to pay any other obligations payable from Gross Revenues of the Airport, including Subordinate Lien Obligations, but excluding Special Revenue Bonds and Special Facility Bonds, and plus (iv) any additional amounts required by the terms of an Additional Supplemental Ordinance.

Additionally, such schedule shall be at least sufficient to produce in each FY Current Gross Revenues sufficient to pay the amounts provided in clauses (i), (iii) and (iv) of the paragraph immediately above, plus 1.00 times the amount of Accrued Aggregate Debt Service accruing during each FY, respectively.

The Airport will cause all rentals, fees, rates and charges pertaining to the Airport to be collected when and as due, will prescribe and enforce rules and regulations for the payment thereof and for the consequences of nonpayment for the rental, use, operation and occupancy of and services by the Airport, and will provide methods of collection and penalties to the end that the Gross Revenues and the Current Gross Revenues will be adequate to meet these respective requirements.

A significant portion of Gross Revenues is generated from payments from airlines using the Airport. For a discussion of the current agreements with the Signatory Airlines, see **“SECURITY FOR THE BONDS – Airline Agreements.”** See also **“CERTAIN INVESTMENT CONSIDERATIONS.”**

Additional Obligations

The Cities reserve the right to issue additional debt securities for the purpose of improving, constructing, replacing, or otherwise extending the Airport, or for the purpose of refunding or refinancing any debt or obligation of or relating to the Airport permitted by Applicable Law. The Master Bond Ordinance provides that the Cities may issue several categories of Airport-related debt: Additional Obligations; Subordinate Lien Obligations; Special Revenue Bonds; and Special Facility Bonds. In addition, the Cities may enter into various Credit Agreements, including Parity Credit Agreement Obligations, to provide credit support for any series of Obligations or Subordinate Lien Obligations. See **“OUTSTANDING OBLIGATIONS AND OTHER AIRPORT RELATED DEBT”** for a discussion of the currently outstanding amounts of Airport-related debt.

Of these types of debt and debt-related securities, only Additional Obligations and Parity Credit Agreement Obligations would be on parity with the Bonds with respect to the pledge of Pledged Revenues and Pledged Funds. The Cities may not issue Additional Obligations unless the Airport delivers the following certifications and orders:

(1) an Authorized Officer's certification that all conditions relating to the issuance of the Additional Obligations contained in the Master Bond Ordinance and any Additional Supplemental Ordinances have been satisfied;

(2) an Authorized Officer's certification that no Event of Default has occurred and is then continuing under the Master Bond Ordinance or under any Additional Supplemental Ordinances that will not be cured by the issuance of the Additional Obligations;

(3) an Authorized Officer's written order directing that the Additional Obligations be authenticated, if they are required to be authenticated under the terms of the Additional Supplemental Ordinance; and

(4) an Authorized Officer's certification that the Cities have received at least one of the following:

(i) an Airport Consultant's written report or Certificate of an Authorized Officer projecting Gross Revenues and Operation and Maintenance Expenses and indicating that (A) the estimated Net Revenues for each of the three consecutive FYs, beginning with the first FY in which Debt Service on the Additional Obligations is due, are equal to at least 125% of the Debt Service that will be due for each of the three consecutive FYs and (B) the schedule of rentals, rates, fees and charges then in effect meets the requirements of certain provisions of the Master Bond Ordinance's Rate Covenant; or

(ii) a Certificate of the Airport's Chief Financial Officer showing that (A) for either the Airport's most recent complete FY, or for any twelve consecutive months out of the most recent eighteen months, the Net Revenues were equal to at least 125% of the maximum Debt Service scheduled to be paid during the then-current or any future FY, taking into consideration the proposed Additional Obligations and (B) the schedule of rentals, rates, fees and charges then in effect meets the requirements of certain provisions of the Master Bond Ordinance's Rate Covenant.

Set forth above is a summary description of the certificates and orders the Airport must deliver in order for the Cities to issue Additional Obligations. For a more complete description, see **APPENDIX C — "SUMMARY OF CERTAIN PROVISIONS OF THE MASTER BOND ORDINANCE—Additional Indebtedness."**

Under the Master Bond Ordinance, the Cities may not issue any debt, other than Additional Obligations and Parity Credit Obligations, on parity with the Bonds and the other Outstanding Obligations. Subordinate Lien Obligations are payable from a pledge of Gross Revenues that is subordinate to the pledge of Gross Revenues supporting payment of the Outstanding Obligations. Such debt may also be secured by a pledge of Special Revenues as provided in the documents authorizing their issuance. Special Revenue Bonds are payable in whole or in part from a pledge of Special Revenue, and payments made pursuant to Net Rent Leases secure the payment of Special Facility Bonds. For a more complete description of Subordinate Lien Obligations, Special Revenue Bonds and Special Facility Bonds, and the security for each of them, see **"OUTSTANDING OBLIGATIONS AND OTHER AIRPORT RELATED DEBT."**

Airline Agreements

In 2023, the Airport and the airlines utilizing the Airport reached a new ten-year Use and Lease Agreement including pre-approved capital investments. A Use and Lease Agreement is entered into with each airline and such agreements are hereinafter collectively referred to as the

“Use Agreements.” The Use Agreements signed by each Signatory Airline are substantially similar. The Airport has Use Agreements with 30 passenger airlines and 14 freight airlines.

The following is a summary of certain provisions of the Use Agreements. The summary does not purport to be complete or to follow the exact language of the Use Agreements and is subject in all respects to the detailed provisions of the Use Agreements, copies of which are available for inspection at the Airport’s offices. The capitalization of any word or phrase which is not defined herein, or not conventionally capitalized, indicates such word or phrase as defined in the Use Agreements.

Term and Extensions. The Use Agreements have an initial ten-year term that began on October 1, 2023 and expires on September 30, 2033. In the second quarter of FY 2025, DFW and the airlines developed a new approach to Terminal F that increased the footprint to add a headhouse, parking garage, new roadways, and increased the total number of gates from 15 to 31. This also increased the Terminal F budget from \$1.6 billion to \$4.0 billion (uninflated). See **CAPITAL IMPROVEMENT PROGRAM, Capital Improvement Program (CIP) Expenditures**. As part of this revised plan, the Airlines formally approved the increase to the project budget and the Airport offered all Signatory Airlines the option to extend the term of their Use Agreement for an additional ten-year period from October 1, 2033 through September 30, 2043. To exercise this option, a Signatory Airline will be required to execute a form Extension Amendment. This option may be exercised at any time prior to September 30, 2033. As of August 1, 2025, American Airlines and Korean Airlines have exercised their options.

Use of Airport. Under the Use Agreements, each Signatory Airline has the right to use the Airport for any lawful, reasonable, and appropriate activity in connection with such airline’s business of transportation by aircraft. Such use includes, among other things, terminal structures, aircraft parking ramps, runways, and taxiways.

General Commitment. Under the Use Agreements, in consideration of its use, occupancy and operation of the Airport, each Signatory Airline agrees to pay rentals, fees and charges based on the methodology described in “**RATE SETTING - Airline Use Agreement Rate Model**.”

Adjustments to Rates and Charges. Under the Use Agreements, if during any FY, the Airport anticipates that collected revenues from the Airfield Cost Center and the Terminal Cost Center will be insufficient by an amount at least equal to 3% of that projected for the associated cost center, then the Airport may, without Signatory Airlines approval, increase rates or fees during such FY in an amount sufficient to recover the shortfall by the end of such FY. The Use Agreements specifically provide the Airport the ability to adjust rates, fees, and charges, including without limitation landing fees, terminal rentals, or other fees, from time to time, in order to meet the requirements of the Master Bond Ordinance, including, without limitation, debt service reserve fund adjustments, the Rate Covenant, and the flow of funds requirements under the Master Bond Ordinance.

New Capital Projects. The Use Agreements establish procedures regarding airline approval of new capital projects. Before commencing certain projects that are to be funded from the Joint Capital Account or from the proceeds of Obligations, except for certain pre-approved projects and subject to certain exceptions, the Airport must obtain the approval of a Majority-In-Interest of the Signatory Airlines. Projects funded solely from the DFW Capital Account or the PFIC will not be repaid by the Signatory Airlines through airline rates and charges and do not require Majority-In-Interest approval. See “**CAPITAL IMPROVEMENT PROGRAM – Capital Improvement Program (CIP) Expenditures**.”

Assignment by Airline. A Signatory Airline may not make an assignment of or sublease under its Use Agreement without the written consent of the Airport, which consent will not be unreasonably withheld; provided, however, that so long as the Signatory Airline's obligations under its Use Agreement are assumed by the assignee, such agreement may be assigned without such consent to any successor in interest of the Signatory Airline with or into which the Signatory Airline may merge or consolidate, or which may succeed to the assets of the Signatory Airline or a major portion of its assets related to its air transport system.

Events of Default and Remedies. The Use Agreements set forth certain occurrences or events which constitute events of default thereunder and remedies on default. See "**CERTAIN INVESTMENT CONSIDERATIONS - Effect of Bankruptcy on Use Agreement.**"

Enforceability; Bondholders' Remedies

The Master Bond Ordinance provides that if the Cities default in the payment of principal of or interest on any Outstanding Obligations, including the Bonds, or the performance of any duty or covenant provided by law or in the Master Bond Ordinance, owners of such Outstanding Obligations, including the Bonds, may pursue all legal remedies afforded by the Constitution and the laws of the State to compel the Cities to remedy such default and to prevent further default or defaults.

The Master Bond Ordinance neither appoints nor makes any provision for the appointment of a trustee to protect the rights of owners of the Bonds. Furthermore, the Master Bond Ordinance does not provide for acceleration of maturity of the Bonds or for foreclosure on Pledged Revenues or possession of Pledged Revenues by a trustee or agent for owners of the Bonds or for operation of the Airport by an independent third party in the event of default.

No lien has been placed on any of the physical properties comprising the Airport to secure the payment of or interest on the Bonds. Moreover, in the event of default, the owners of the Bonds have no right or claim under the laws of the State against the Airport or any property of the Cities other than their right to receive payment from Pledged Revenues and Pledged Funds maintained pursuant to the Master Bond Ordinance. Owners of the Bonds have no right to demand payment of principal of or interest or premium, if any, on the Bonds from any funds raised or to be raised by taxation or from any funds of the Cities except those specifically pledged by the Master Bond Ordinance. Further, unless sovereign immunity is expressly waived by the Texas Legislature or it is determined that the provision of airport services is a proprietary rather than a governmental function of the Cities, local governmental immunity would be available as a defense against suits for money damages against the Cities or the Airport in connection with the Bonds. The Cities will not waive sovereign immunity against suit in connection with the issuance of the Bonds. Accordingly, the only practical remedy in the event of a default may be a mandamus proceeding to compel the Cities to increase rates and charges reasonably required for the use and service of the Airport or perform its other obligations under the Master Bond Ordinance, including the deposit of the Pledged Revenues into the special Funds provided in the Master Bond Ordinance and the application of such Pledged Revenues and such Pledged Funds in the manner required in the Master Bond Ordinance. Such remedy may need to be enforced on a periodic basis because maturity of the Bonds is not subject to acceleration. In addition, the Cities' ability to comply with the Rate Covenant will be limited by contractual and competitive supply and demand constraints. See **APPENDIX C — "SUMMARY OF CERTAIN PROVISIONS OF THE MASTER BOND ORDINANCE—Particular Covenants—Rates, Charges and Free Use of Land."**

The enforcement of a claim for payment of principal or interest on the Bonds and the Cities' other obligations with respect to the Bonds are subject to the applicable provisions of the federal bankruptcy laws and to any other similar laws affecting the rights of creditors of political subdivisions generally. The Cities may seek relief from their creditors under Chapter 9 of the U.S. Bankruptcy Code ("Chapter 9"); however, Chapter 9 recognizes a security interest in a specifically pledged source of revenues, such as the Pledged Revenues. Chapter 9 also includes an automatic stay provision that would prohibit, without Bankruptcy Court approval, the pursuit of any other legal action by creditors or bondholders against an entity that seeks protection under Chapter 9. Therefore, should either City avail itself of Chapter 9 protection from creditors, the ability to enforce any other remedies available to the registered owners, may be subject to the approval of the Bankruptcy Court (which could require that the action be heard in Bankruptcy Court instead of other federal or state court); and the U.S. Bankruptcy Code provides for broad discretionary powers of a Bankruptcy Court in administering any proceeding brought before it.

RATE SETTING

Controlling Documents and Budgetary and Rate Setting Processes

The Cities entered into the Contract and Agreement in 1968 for the purpose of developing and operating the Airport as a joint venture. In addition to the Contract and Agreement, the Airport is governed by several other key documents, including the Master Bond Ordinance and the Use Agreements (collectively, the "Controlling Documents"). The Controlling Documents establish the framework for much of DFW's budgeting, rate setting and financial reporting processes. See **"SECURITY FOR THE BONDS — Airline Agreements."**

Each FY, management prepares an annual budget of projected expenditures for the Operating Revenue and Expense Fund. This budget includes the Airport's projected operating expenses, plus an amount equal to at least 1.25 times the amount of Accrued Aggregate Debt Service accruing during such FY, plus any incremental amount required to maintain a 90-day operating reserve.

The budget also includes airline and tenant revenues (primarily landing fees and terminal rents), non-airline revenues (e.g., parking and concessions) and non-operating revenues (e.g., interest income and PFCs). Under the Use Agreements, the revenues and expenses are allocated among four cost centers: Airfield Cost Center, Terminal Cost Center, DFWCC and the CCC. Management uses this information to prepare an annual Schedule of Charges which is the basis for charging the airlines, tenants, and other airport users for Airport services.

The annual budget is prepared by management, reviewed with the Signatory Airlines, and approved by the Board and the Cities by September 30th of each FY. Management has the authority to adjust individual line items within the budget provided the total budget is not exceeded.

For additional financial information regarding the Airport refer to www.dfairport.com/investors. Information provided by the Airport on its website is not a part of the Cities' continuing disclosure obligations under its continuing disclosure agreement relating to the Bonds ("Continuing Disclosure Agreement"). This reference to the Airport's website is for informational purposes only, and neither the website nor the information contained on such website shall be deemed incorporated herein by reference. Neither the Airport nor the Cities are obligated to continue to provide information on the Airport's website.

Airline Use Agreement Rate Model

The Use Agreements are a hybrid business model, whereby the Signatory Airlines pay landing fees and terminal rentals based on the net cost to DFW to provide for the use, operation and occupancy of the Airport premises and Facilities and related services, and DFW retains a portion of the Net Revenues from non-airline businesses in the DFWCC and the CCC. Below are summaries of the rate models under the Use Agreements.

Airline Cost Centers. The Airline Cost Centers (consisting of the Airfield Cost Center and the Terminal Cost Center) are cost recovery residual cost centers in nature, such that the amount

charged to the airlines equals the net cost to DFW to provide such facilities and related services, after certain adjustments. Landing fees and terminal rental rates are based on the net cost to operate, maintain and finance the airfield and terminals, respectively. DFW charges the direct operating and maintenance costs for the airfield and terminals, plus allocated Department of Public Safety (“DPS”) costs and indirect operating costs, plus debt service net of PFCs to each cost center; then DFW subtracts ancillary revenues generated in these cost centers; and credits or charges certain transfers and/or adjustments (see **“RATE SETTING – Airline Use Agreement Rate Model – Use Agreements – Revenue Sharing Thresholds and Adjustments”** and **“True-Up Adjustments”** below). The budgeted landing fee rate is determined by dividing the net cost of the Airfield Cost Center by projected landed weights. The budgeted average terminal rental rate is determined by dividing the net cost of the Terminal Cost Center by leasable square footage. The Airport charges an equalized terminal rental rate for all five terminals. Once the first phase of the new Terminal F is operational, the Airport will charge an equalized terminal rental rate for all six terminals.

Concessions Cost Center (CCC). Terminal concessions revenues paid to the Airport along with the associated direct expenses, allocated DPS costs and indirect costs for terminal concessions are included in the CCC. A portion of the Net Revenues derived from this cost center are transferred to Terminal Cost Center to reduce terminal rentals with the remainder, if any, transferred to the DFW Capital Account (see **“RATE SETTING – Airline Use Agreement Rate Model – Use Agreements – Revenue Sharing Thresholds and Adjustments”** below and **“SECURITY FOR BONDS – Airline Agreements”**). For financial reporting purposes and as shown in Table 3, the CCC is combined with the DFWCC.

DFW Cost Center (DFWCC). The DFWCC includes all revenues from the parking, rental car, commercial development business units, as well as other miscellaneous cost recovery business units (e.g., employee transportation and DPS services), interest income, direct expenses, allocable DPS costs, indirect expenses, and debt service net of PFCs for the non-airline business units, except for terminal concessions. The DFWCC also pays for the costs associated with the Skylink people mover system. A portion of the Net Revenues from this cost center may be transferred to Airfield Cost Center under certain circumstances to reduce landing fees with the remainder, if any, transferred to the DFW Capital Account (see **“RATE SETTING – Airline Use Agreement Rate Model – Use Agreements – Revenue Sharing Thresholds and Adjustments”** below and **“SECURITY FOR BONDS – Airline Agreements”**).

Joint Capital Account (JCA). Funds in the JCA generally require DFW and Signatory Airline approval before money can be spent. The JCA is funded from the proceeds from natural gas royalties and the sale of land, plus interest income on the JCA. Supplemental funding for projects paid from the JCA may come from grants and/or the issuance of debt.

Rolling Coverage Account. The Rolling Coverage Account must equal 25% of aggregate debt service each FY. If new debt is issued during a FY or if the Rolling Coverage Account balance

is otherwise reduced, rates under the Use Agreements are established to generate the incremental coverage amount that is required to fund 25% of the new debt service. Each FY, the Rolling Coverage Account is transferred into the Operating Revenue and Expense Fund as a source of revenue and then transferred back into the Rolling Coverage Account as excess revenue at the end of the FY.

DFW Capital Account. This is DFW's discretionary account and is funded primarily from Net Revenues from the DFWCC and CCC (after Revenue Sharing Threshold Adjustments) plus interest income from the DFW Capital Account. Supplemental funding for projects paid from the

DFW Capital Account may come from grants, insurance proceeds and/or the issuance of debt. Funds in this account may be used for any legal purpose without airline approval.

Revenue Sharing Thresholds and Adjustments– Initial Ten-Year Term. During the initial ten-year term, the Use Agreements establish a Lower Threshold Amount and an Upper Threshold Amount (collectively, the “Threshold Amounts”), which are increased annually by 3.5% or the Consumer Price Index, whichever is higher. The base Lower Threshold Amount is \$59.0 million and the base Upper Threshold Amount is \$88.4 million for the FY 2025 budget. **The benefit of the Lower Revenue Sharing Threshold Adjustment to DFW and investors is that it helps assure that DFW will collect sufficient revenues to pay debt service and transfer an amount equal to the Lower Threshold Amount to the DFW Capital Account each FY to replace assets on a timely basis.**

If the total Net Revenues from the CCC and DFWCC are budgeted to be less than the Lower Threshold Amount, a Lower Revenue Sharing Threshold Adjustment will be budgeted to be transferred from the Terminal Cost Center to the CCC and/or from the Airfield Cost Center to the DFWCC, as determined by DFW during the FY in which the deficit occurs.

If the total Net Revenues from the CCC and DFWCC is budgeted to be greater than the Upper Threshold Amount, then the Airport will transfer funds based on the following rules:

First - 75% of the excess is budgeted to be transferred to the Terminal Cost Center from the CCC as an Upper Revenue Sharing Threshold Adjustment, provided there are sufficient CCC Net Revenues to make this transfer. In the event there are insufficient Net Revenues in the CCC, then the shortfall is budgeted to be transferred from DFWCC to the Airfield Cost Center. However, if this calculation results in the airlines getting a higher share of the transfer than the amount to the DFWCC, then a second test is necessary.

Second - If the FY over FY percent growth of DFWCC gross revenues minus the percent growth in CPI **is greater than** the percent growth of enplanements, then the revenue sharing amounts are recalculated so that DFW and the airlines each receive a 50% share. If the FY over FY percent growth of DFWCC gross revenues minus the percent growth in CPI **is less than** the percent growth of enplanements, then the first calculation is used.

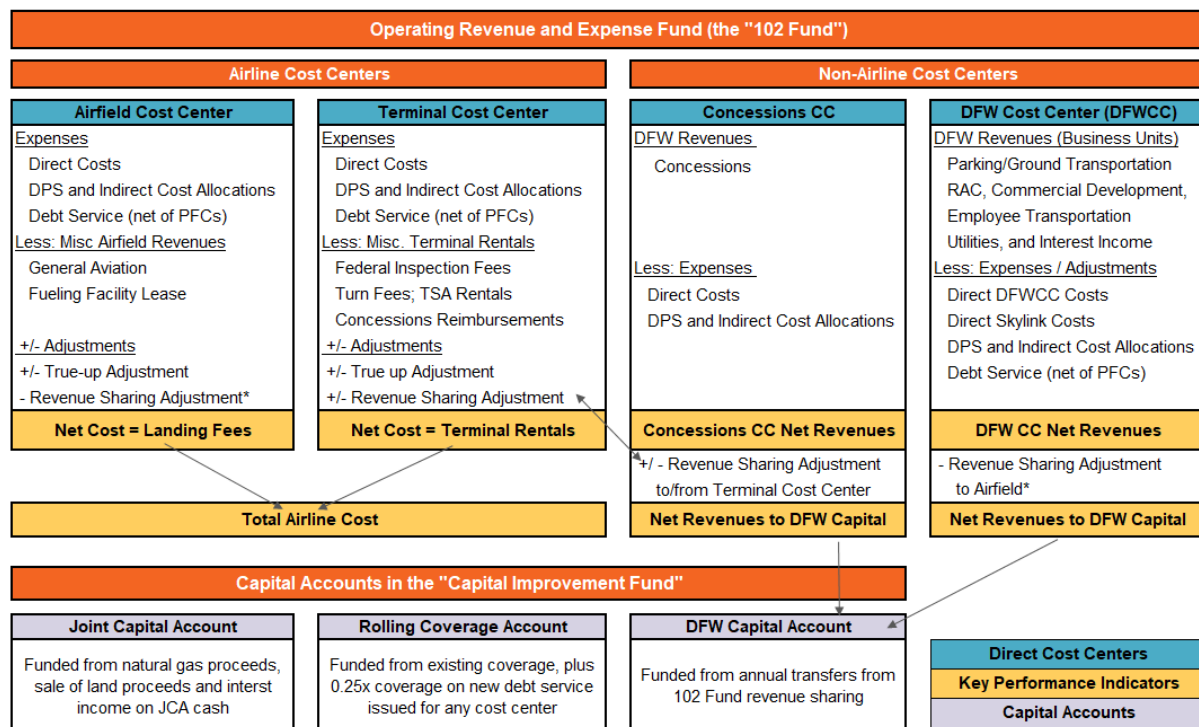
The remaining Net Revenues in the CCC and DFWCC, equal to the Upper Threshold Amount plus the remaining 25%, are budgeted to be transferred to the DFW Capital Account.

Revenue Sharing Thresholds and Adjustments – Extension Term. During the extension term (October 1, 2033 through September 30, 2043), the Upper Threshold is eliminated and the total Net Revenues are split by budgeting and transferring 55% for the benefit of the Airlines to the Terminal Cost Center and/or to the Airfield Cost Center, and transferring 45% for the benefit of the Airport to the DFW Capital Account. However, if in any FY the Airport's share of the total Net Revenues is less than the Lower Threshold Amount, then a Lower Revenue Sharing

Threshold Adjustment will be budgeted to be transferred from the Terminal Cost Center to the CCC and/or from the Airfield Cost Center to the DFWCC, as determined by DFW during the FY in which the deficit occurs.

True-Up Adjustments. At the end of each FY, DFW performs a reconciliation or true-up, such that revenues collected equal the actual net cost to operate and maintain the airfield and terminals. The differences become True-Up Adjustments. The Airfield Cost Center True-Up Adjustment is applied to the landing fee rate (as either an increase or decrease) no later than April 1 of the following FY. The Terminal Cost Center True-Up Adjustment is handled as a payment to, or a receipt from, the Signatory Airlines leasing space in the Terminals. The payment or invoice to the Signatory Airlines is required to be made no later than within 30 days of the issuance of the external audit.

The following chart is a summary of the Use Agreement rate model.



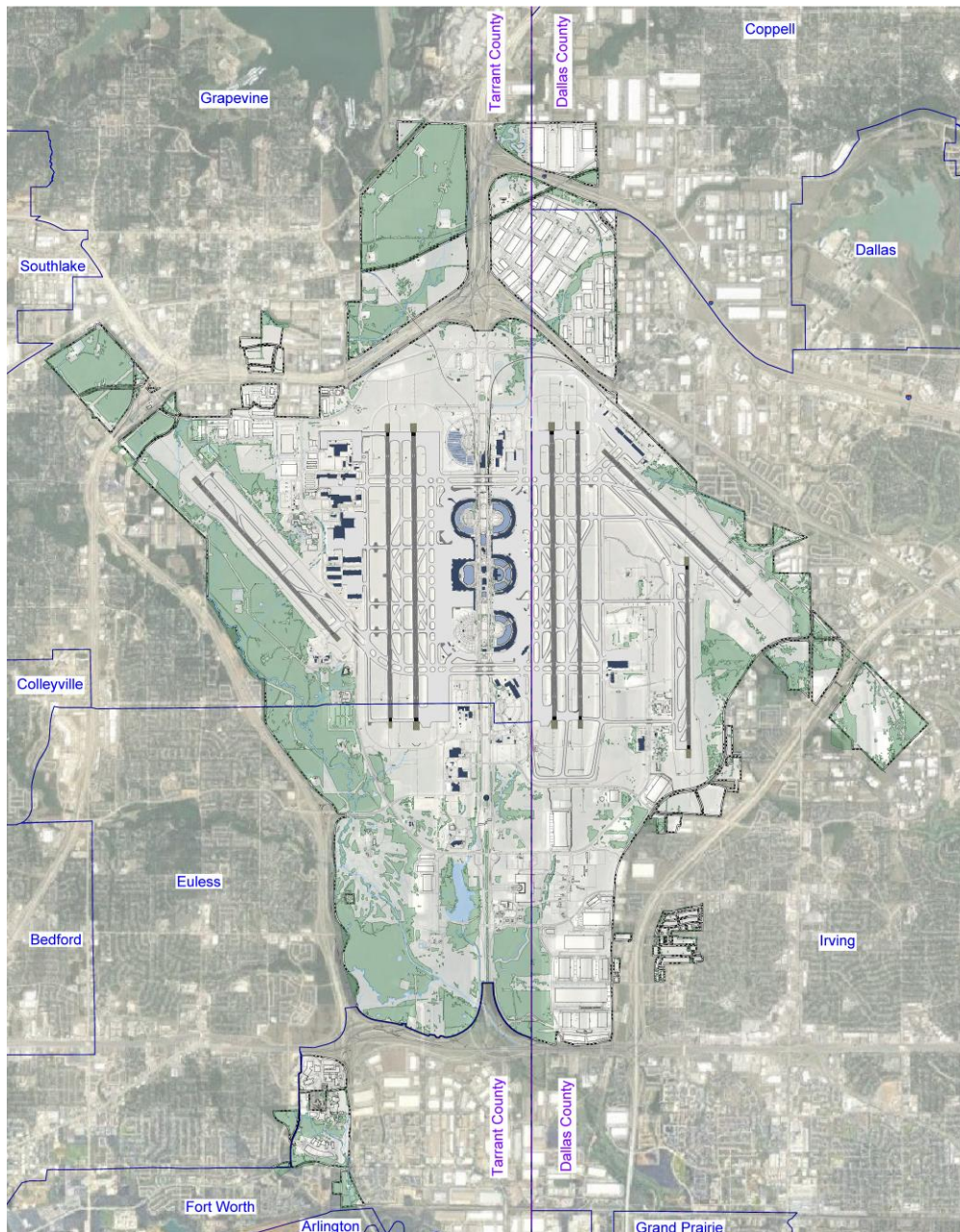
* Revenue sharing to the Airfield Cost Center only occurs if CCC Net Revenues are not sufficient to meet the revenue sharing formula in Section 5.7(c)(i) of the Use Agreements.

See **"SECURITY FOR THE BONDS – Airline Agreements."**

THE AIRPORT

General

The Airport is the principal air carrier facility serving the North Central region of the State and the Dallas Fort Worth metropolitan area, also referred to as the Metroplex. The Airport is located within a four-hour flight time of approximately 98% of the U.S. population. The primary Airport service region (the “Airport Service Region”) includes the 9,500-square mile, 12-county Dallas Fort Worth Consolidated Metropolitan Statistical Area. Although owned by the Cities of Dallas and Fort Worth, the Airport sits within the city limits of Coppell, Fort Worth, Grapevine, Euless and Irving, and within Dallas and Tarrant Counties. See **APPENDIX A – “INFORMATION PERTAINING TO DFW”** for a summary of economic statistics about the DFW region.



Airfield. The Airport is one of the highest capacity airports in the world with seven runways: two diagonal runways and five north/south parallel runways. Four of the Airport's parallel runways are 13,400 feet in length. The Airport has the capacity to land, park and gate the Airbus A380, currently the largest passenger airliner in the world. The Airport's designated hourly capacity arrival/departure flow is approximately 170 aircraft operations per hour under reduced instrument flight conditions and approximately 226 to 264 aircraft operations per hour under optimum visual flight conditions, a condition that prevails approximately 94% of the time.

Terminals. The Airport currently has five terminals (A, B, C, D, and E) totaling 6.3 million square feet of building space, including approximately 163 active aircraft boarding gates and 15 security checkpoints, with Transportation Security Administration (TSA) expedited screening for domestic passengers at eight of the checkpoints. Collectively, the airlines averaged approximately 6.1 turns per active gate per day in FY 2024. The Airport anticipates the completion of the new Terminal C Pier in the third quarter of FY 2026, which will add four new gates at Terminal C. See **"CAPITAL IMPROVEMENT PROGRAM – Capital Improvement Program (CIP) Expenditures – Terminal F – Phase 1 Program."**

American Airlines ("American," "American Airlines" or "AA") operates domestic service in Terminals A, B, C, D, and E. All of American's international arrivals that require U.S. Customs and Border Protection and U.S. Immigrations and Customs Enforcement clearance are in Terminal D. Their international departures are primarily in Terminal D, with some operated from Terminals A and C. American Eagle (American's regional carrier) operates domestic service in Terminals B, D and E, with international service in Terminals B and D. All domestic flights for other airlines operate from Terminal E (with a few seasonal flights in Terminal D). The international arrivals and most international departures for other airlines operate from the Airport's International Terminal D, with several international departures in Terminal E.

Approximately 93% of all terminal gates are preferential leased gates or permit gates. The remaining terminal gates are common use gates. The airlines pay a per-turn fee for the common use gates.

The Airport is responsible for custodial services in all five terminals, and facilities maintenance in Terminals B, D and E. American is responsible for facilities maintenance in Terminals A, C, and the Terminal E Satellite. American also handles maintenance for the baggage system in Terminals A, C and D, American's leased boarding bridges in Terminals A, C and D and six boarding bridges in Terminal B. DFW and American are engaged in renegotiating their terminal maintenance agreement and, as a result, they currently anticipate that certain of the foregoing maintenance responsibilities will shift between the parties at agreed upon dates during FY 2026. The costs associated with the Airport's custodial and maintenance services of these facilities are included in the Airport's operating budget. The costs of maintenance activities completed directly by American Airlines are not included in the Airport's operating budget or financial statements.

Transit System. The Airport operates an elevated transit system ("Skylink") between its five terminals. Skylink is used to transport passengers and employees on the secure side of the terminal. The Airport operates 16 of its 24 fully automated cars on Skylink during normal operations. Skylink cars circle the five terminals in two directions with an average time between terminals of 2 minutes. There are two Skylink stations in each terminal. The average customer ride is estimated to be approximately 5 minutes.

The Airport also uses buses to transport passengers and employees between terminals, parking lots and the consolidated rental car facility.

The Airport has two train stations located in the Central Terminal Area that provide connections to the region's mass transit systems. The first rail station is adjacent to Terminal B and is operated by Trinity Metro's TEXRail which provides commuter rail service to the Fort Worth Central Business District with intervening stops. The second rail station is adjacent to Terminal A and is operated by Dallas Area Rapid Transit. It provides light rail service to the Dallas Central Business District with intervening stops. Trinity Metro also operates a bus shuttle service from the Airport to the nearest Trinity Rail Express station south of the Airport.

Integrated Operations Center. The Integrated Operations Center (IOC) serves as a single point of contact to centralize communications for the Airport's passengers, guests, tenants, employees, and contractors. This includes the 9-1-1 call management of police, fire and emergency medical response teams and 3-1-1 non-emergency services. The IOC also incorporates the emergency operations center into its function. This facility brings together staff and operating functions from across the Airport into an environment where decisions are made using integrated processes and enabling technologies.

Aircraft Fueling System/Fuel Farm Consortium. Signatory Airlines that are members of the fuel consortium entered into a limited liability company known as the Dallas-Fort Worth Fuel Company, LLC to provide aircraft fuel on the Airport grounds and manage the fuel farm. The fuel farm sits on 35 acres of land, has a holding capacity of approximately 28.4 million U.S. gallons and provides single-point refueling at all terminal apron gate areas. The fuel farm is managed and operated by a third party for the consortium. The Airport does not receive a fueling fee from consortium members but does receive ground rent. The fuel farm agreement between the Airport and the Dallas Fort Worth Fuel Company, LLC is a twenty-year agreement, effective October 1, 2014, and expiring September 30, 2034.

Airport Board of Directors

Under the terms of the Contract and Agreement, the Board provides oversight of the Airport on behalf of the Cities. The Board oversees and provides strategic direction to management to plan, acquire, establish, develop, construct, maintain, equip, operate, lease, regulate and police the Airport and is charged with the responsibility of exercising on behalf of the Cities, the powers of each with respect thereto.

The Board consists of 11 members, 7 from the City of Dallas and 4 from the City of Fort Worth. Both the Mayor of Dallas and the Mayor of Fort Worth sit on the Board. The remaining Board members are appointed by the respective City Councils of the Cities. In addition, the Board has one non-voting member who is selected by the Cities of Coppell, Euless, Grapevine and Irving, Texas, respectively, on a rotating basis. Board members serve without compensation.

Airport Management

The operations of the Airport are administered by a Chief Executive Officer. There are currently 6 Executive Vice Presidents and 23 Vice President positions. The General Counsel and Internal Audit Director report directly to the Board. The FY 2026 Budget includes 2,435 full-time positions.

Chris McLaughlin (Chief Executive Officer). Mr. McLaughlin was appointed as the Chief Executive Officer of DFW in May 2025. Mr. McLaughlin has decades of leadership experience in both the public and private sectors. He served as DFW's Executive Vice President of Operations since 2021, managing the Airport's largest division. Before joining DFW, he served as Executive Vice President and Chief Operating Officer of Denver International Airport. Prior to his career in airport management, Mr. McLaughlin directed the TSA's Office of Security Operations, where he

played a key role in establishing the TSA PreCheck program. He began his aviation career with Air Wisconsin Airlines and Frontier Airlines. Mr. McLaughlin graduated with honors from Connecticut College, earning a Bachelor of Arts degree in economics and Spanish. He currently serves on the boards of the United Way of Tarrant County and Marlee's Smile.

Christopher A. Poinette (Executive Vice President-Chief Financial Officer). Mr. Poinette was appointed Executive Vice President-Chief Financial Officer for the Airport in September 2003. In this position, Mr. Poinette is responsible for the business and financial planning, budgeting, accounting, treasury functions, procurement, aviation real estate and airline relations. Mr. Poinette has over 45 years of financial experience in the private and public sectors. Before coming to the Airport, Mr. Poinette was the Chief Financial Officer of NextJet Technologies, Inc., a start-up transportation management and logistics software company. Prior to that, Mr. Poinette served as the Chief Financial Officer for the Dallas Area Rapid Transit. Mr. Poinette is a graduate of the University of Notre Dame and has been a Certified Public Accountant in Texas since 1981.

Kenneth Buchanan (Executive Vice President-Customer Experience and Revenue Management). Mr. Buchanan was appointed Executive Vice President-Revenue Management in August 2005 and is responsible for the Airport's strategic direction to maximize non-aviation revenues and increase customer satisfaction. He oversees and directs the Airport's concession, customer service, and parking business units. During his career Mr. Buchanan has acquired more than 30 years of industry experience in revenue management, sales, merchandising technology, sales planning, and marketing. Prior to joining the Airport, he served as the Director of Strategic Initiatives and Sales Planning for Coors, Inc. He has also held executive level positions at Kmart Corp., Pepsi, Information Resources, Inc., and Kroger Corp. Mr. Buchanan attended Memphis State University, earning a B.A. in Business, and earned an MBA from Jackson State University. He has also completed the Airport Management Professional Accreditation Programmer (AMPAP) and received the AIP designation through Joint ACI-ICAO.

Robert Horton (Interim Executive Vice President-Operations). Dr. Horton was appointed Interim Executive Vice President of Operations for the Airport in June 2025. In this position, Dr. Horton provides the vision, strategy, direction, and execution that drives business objectives regarding the physical operation of the Airport, including public safety, airside operations, sustainability, environmental compliance, and integrated operations. Dr. Horton joined the Airport in 2014 as its Vice President, Environmental Affairs & Sustainability. Dr. Horton has a PhD in Interdisciplinary Ecology, Masters of Engineering and B.S. in Agricultural & Biological Engineering from the University of Florida.

Maruchy Cantu (Executive Vice President-Administration). Ms. Cantu was appointed Executive Vice President in December 2021. In this capacity, she provides vision, strategy, and direction for the execution of all people related administrative policies and programs, development of small, minority and women owned businesses, diversity and affirmative action programs, internal and external communications, community engagement, marketing, and risk management. She has more than 25 years of related experience across multiple industries. She has held leadership and executive level roles for companies including Northrop Grumman, Grainger, PepsiCo/Frito Lay, and Reece USA. Ms. Cantu holds a Bachelor of Business Administration from the University of North Texas and a Master of Business Administration from Dallas Baptist University.

Paul Puopolo (Executive Vice President-Innovation). Mr. Puopolo was appointed Executive Vice President-Innovation for the Airport in August 2018. In this position, Mr. Puopolo is responsible for leading DFW's Innovation function to identify, assess and drive the collaborative development of new solutions and business models to create new growth and competitive

advantage. Mr. Puopolo is also responsible for information technology systems and data analytics. Mr. Puopolo is an experienced “intrapreneur” with multi-industry innovation, emerging technology, and a direct-to-consumer background. Throughout his career he has built and led corporate innovation teams within large, complex organizations. Before coming to the Airport, he served as the VP Innovation at MetLife Inc., VP of Business Innovation and Development at Highmark Inc., and Director of Consumer Innovation at Humana Inc. Mr. Puopolo served as an active-duty officer and pilot in the U.S. Navy, is a graduate of Villanova University and the Naval Postgraduate School.

Mohamed Charkas (Executive Vice President-Infrastructure and Development). Mr. Charkas is responsible for the conceptual and functional planning of Airport facilities, Airport Master Plan development, the annual Capital Improvement Program, and DFW’s infrastructure planning efforts. Mr. Charkas brings more than 25 years of industry experience, including more than 12 years in aviation project development. Before joining DFW in 2018, Mr. Charkas was a director at HNTB leading aviation projects that included DFW’s Terminal D expansion, DPS Headquarters and the Integrated Operations Center. Mr. Charkas holds a Bachelor of Science in Electrical Engineering. He has earned numerous certifications, including Professional Project Management Certification, LEED Green Associate certification and Associated Value Engineering Specialist certification.

Elaine Flud Rodriguez (General Counsel). Ms. Rodriguez was appointed as an Executive Assistant City Attorney for the City of Dallas and General Counsel for the Airport in August 2011. In this position, Ms. Rodriguez directs and manages all legal functions for the Airport, including management of outside legal counsel. Prior to joining the Airport, Ms. Rodriguez served as Senior Vice President, General Counsel and Secretary of two NASDAQ-listed companies, EF Johnson Technologies, Inc., and CellStar Corporation. Prior to joining CellStar, she was General Counsel and Secretary of Zoecon Corporation, a wholly owned subsidiary of Sandoz Ltd. Earlier in her career, she was engaged in the private practice of law with Atlas & Hall and Akin, Gump, Strauss, Hauer & Feld. Ms. Rodriguez earned her bachelor’s degree at Loyola University New Orleans and her Juris Doctor from Tulane University School of Law. She is licensed to practice law in the states of Texas and Louisiana.

FINANCIAL AND OPERATIONAL INFORMATION

The following tables highlight key DFW financial and operating information for the five-year period FY 2020 through FY 2024, and the six months ending March 31, 2024 and 2025. The COVID-19 pandemic significantly impacted DFW’s financial and operational results in FY 2020 and FY 2021. The information in the following tables is unaudited. Some schedules may not correspond or tie due to rounding of numbers and some amounts may vary from prior official statements due to reclassifications. All amounts are in whole numbers unless stated in the title of the table or on a particular row. Financial and operational results were negatively impacted by the COVID-19 pandemic and FY 2024 results reflect the terms of the new Use Agreement.

Average Landing Fees and Terminal Rental Rates

Table 1 shows actual and budgeted average landing fee rates and actual and budgeted average terminal rental rates for the past five FYs. Average rates are shown because the Airport periodically makes rate adjustments during the year. The average rates also include the year end True-Up Adjustments.

Table 1
Average Signatory Landing Fee and Terminal Rental Rates
(Unaudited)

	Fiscal Year Ended, September 30				
	2024	2023	2022	2021	2020
Average Landing Fee Rates*					
Final Rates at the True-up	\$ 2.86	\$ 0.98	\$ 1.60	\$ 2.02	\$ 2.35
Budgeted	\$ 3.41	\$ 1.88	\$ 2.23	\$ 2.23	\$ 2.23
Average Terminal Rental Rates					
Final Rates at the True-up	\$309.70	\$311.79	\$301.05	\$305.82	\$302.20
Budgeted	\$332.67	\$380.94	\$306.85	\$306.85	\$306.85

Source: DFW Airport Finance Department.

*Per 1,000 pounds.

DFW utilized Federal Relief Proceeds in FY 2020, FY 2021, FY 2022, and FY 2023 to offset the negative impact of COVID-19 on airline rates.

Airline Cost and Passenger Airline Cost Per Enplanement ("CPE")

Airline cost measures the total payments by the passenger carriers primarily for landing fees and terminal rentals and by the cargo carriers primarily for landing fees. CPE measures the passenger airline payments (only) divided by the number of enplanements. The Airport's goal is to maintain a CPE that is competitive with other major large hub airports.

Table 2 shows actual airline cost and actual CPE on a final rate after the FY end true-up and on a budgeted rate basis for the past five FYs.

Table 2
Airline Cost and Passenger Airline Cost Per Enplanement (CPE)
(Unaudited)

	Fiscal Year Ended, September 30				
	2024	2023	2022	2021	2020
Airline Cost (millions)					
Final Rates at the True-up	\$ 580.3	\$ 463.9	\$ 446.6	\$ 440.9	\$ 443.1
Budgeted	\$ 613.3	\$ 595.4	\$ 469.5	\$ 469.2	\$ 501.5
Cost per Enplanement					
Final Rates at the True-up	\$ 13.15	\$ 11.56	\$ 12.19	\$ 15.63	\$ 18.29
Budgeted	\$ 14.68	\$ 14.99	\$ 13.70	\$ 17.28	\$ 12.96

Source: DFW Airport Finance Department.

DFW utilized Federal Relief Proceeds in FY 2020, FY 2021, FY 2022, and FY 2023 to offset the negative impact of COVID-19 on airline rates and charges and on total airline cost.

DFW Cost Center Net Revenues

Table 3 provides a financial summary of the revenues and expenses of the DFWCC for the past five FYs and the six months ended March 31, 2025 and 2024. DFW utilized Federal Relief Proceeds in FY 2020 and FY 2021 to keep DFWCC Net Revenues near the FY 2020 Budget.

Table 3
DFW Cost Center Net Revenues
(Unaudited, in Millions)

	Six Months Ended		Fiscal Year Ended, September 30				
	Mar-25	Mar-24	2024	2023	2022	2021	2020
Revenues							
Parking and Ground Transportation	\$ 121.9	\$ 106.8	\$ 242.7	\$ 216.8	\$ 189.6	\$ 112.6	\$ 100.6
Concessions	62.7	61.8	129.9	116.0	100.0	66.7	62.0
Rental Car	23.9	22.1	50.0	45.5	41.2	31.8	23.7
Commercial Development	41.5	38.4	78.0	73.6	65.7	60.1	54.3
Other Revenues	32.8	30.5	62.5	55.6	38.7	30.8	41.6
Federal Relief Proceeds ⁽¹⁾	-	-	-	-	-	96.5	107.6
Total Revenues	<u>282.8</u>	<u>259.6</u>	<u>563.1</u>	<u>507.5</u>	<u>435.2</u>	<u>398.5</u>	<u>389.8</u>
DFW Cost Center Expenditures							
Operating Expenses	(85.2)	(81.7)	(183.3)	(167.7)	(146.2)	(129.8)	(129.2)
Debt Service, net of PFCs	<u>(30.1)</u>	<u>(31.4)</u>	<u>(72.9)</u>	<u>(55.0)</u>	<u>(50.7)</u>	<u>(60.2)</u>	<u>(70.6)</u>
Total Expenditures	<u>(115.3)</u>	<u>(113.1)</u>	<u>(256.2)</u>	<u>(222.7)</u>	<u>(196.9)</u>	<u>(190.0)</u>	<u>(199.8)</u>
Gross Margin - DFW Cost Center	167.6	146.5	306.9	284.8	238.3	208.5	190.0
Less Transfers and Skylink							
DFW Terminal Contribution	-	-	-	(4.2)	(2.8)	(2.9)	(2.8)
Skylink Costs	<u>(29.0)</u>	<u>(27.9)</u>	<u>(35.1)</u>	<u>(33.0)</u>	<u>(32.7)</u>	<u>(26.9)</u>	<u>(23.2)</u>
Net Revenues from DFW Cost Center	<u>\$ 138.6</u>	<u>\$ 118.6</u>	<u>\$ 271.8</u>	<u>\$ 247.6</u>	<u>\$ 202.8</u>	<u>\$ 178.7</u>	<u>\$ 164.0</u>
Threshold adjustments ⁽²⁾	-	-	140.6	126.0	97.3	81.0	70.5
Net to DFW Capital Account	<u>n/a</u>	<u>n/a</u>	<u>\$ 131.2</u>	<u>\$ 121.6</u>	<u>\$ 105.5</u>	<u>\$ 97.7</u>	<u>\$ 93.5</u>

Source: Dallas Fort Worth International Airport, Rates, Fees and Charges.

⁽¹⁾ Total Federal Relief Proceeds revenues received are classified as non-operating revenue for GAAP.

⁽²⁾ Threshold adjustments are only done at the end of the FY and are not applicable to the six-month stub periods.

Aircraft Operations

For calendar year 2024, Airports Council International (“ACI”) ranked the Airport third globally for the total number of aircraft operations. Table 4 sets forth the total annual aircraft operations at the Airport for the past five FYs and the six months ended March 31, 2025 and 2024.

Table 4
Aircraft Operations
(Unaudited, in thousands)

	Six Months Ended				Fiscal Year Ended, September 30									
	Mar-25		Mar-24		2024		2023		2022		2021		2020	
	Ops	%	Ops	%	Ops	%	Ops	%	Ops	%	Ops	%	Ops	%
Domestic Passenger	307	84%	294	84%	620	84%	567	84%	554	84%	524	84%	470	84%
International Passenger	39	11%	38	11%	77	11%	71	10%	67	10%	51	8%	44	8%
Total Passenger	346	95%	332	95%	697	95%	638	94%	621	94%	575	92%	514	92%
Cargo Aircraft	11	3%	11	3%	22	3%	25	4%	27	4%	28	5%	29	5%
General Aviation Aircraft	7	2%	7	2%	13	2%	13	2%	15	2%	18	3%	14	3%
Total Annual Operations	364		349		732		676		663		621		557	

Source: DFW Airport Finance Department and Aviation Analytics Department.
“Ops” represents the number of takeoffs and landings at the Airport.

DFW is American Airlines’ largest hub. In FY 2024, AA flew [80]% of DFW’s total flight operations (including cargo and general aviation) and [83]% of total passenger airline operations.

Air Service, Destinations and Frequencies

As of March 31, 2025, DFW had non-stop passenger service to 191 domestic destinations and 73 international destinations (including seasonal service) for a total of 264 destinations, the highest number of total destinations for major U.S. airports. DFW added two new domestic and five new international destinations over the past year, including service to Venice, Italy; Quebec, Canada; Taipei, Taiwan; Puerto Escondido and Mexico City (AIFA), Mexico. DFW currently ranks first in the United States for the total number of non-stop destinations served. See **APPENDIX A – “INFORMATION PERTAINING TO DFW”** for a list of domestic destinations and top ten airports

Table 5 summarizes the major markets served from the Airport by departing flights and departing seats as of March 31, 2025. Note: “AA” is American Airlines and American Eagle, “DL” is Delta Air Lines, “UA” is United Airlines, and “QR” is Qatar Airways.

Table 5
Passenger Service Market as of March 31, 2025
(Unaudited)

Domestic Markets

Monthly Frequencies				Monthly Seats			
Rank	Market	Total Market	Largest Market Carrier	Rank	Market	Total Market	Largest Market Carrier
1	IAH	607	AA	1	LAX	111,364	AA
2	LAX	590	AA	2	ATL	101,048	DL
3	LGA	559	AA	3	LAS	97,971	AA
4	ORD	553	AA	4	ORD	95,407	AA
5	ATL	549	DL	5	DEN	91,855	AA
6	DEN	526	AA	6	LGA	86,735	AA
7	LAS	509	AA	7	PHX	83,541	AA
8	SEA	437	AA	8	IAH	79,837	AA
9	PHX	434	AA	9	MIA	78,855	AA
10	MIA	409	AA	10	MCO	78,309	AA
11	MCO	406	AA	11	SEA	77,936	AA
12	AUS	402	AA	12	CLT	67,736	AA
13	SAT	384	AA	13	SFO	61,814	AA
14	CLT	352	AA	14	AUS	61,202	AA
15	SFO	342	AA	15	SAT	60,730	AA
16	BOS	340	AA	16	PHL	58,909	AA
17	SLC	333	AA	17	BOS	55,313	AA
18	DTW	322	AA	18	DTW	54,901	AA
19	EWR	301	UA	19	SLC	54,602	AA
20	BNA	300	AA	20	SAN	54,386	AA

International Markets

Monthly Frequencies				Monthly Seats			
Rank	Market	Total Market	Largest Market Carrier	Rank	Market	Total Market	Largest Market Carrier
1	CUN	282	AA	1	CUN	53,321	AA
2	MTY	198	AA	2	LHR	46,371	AA
3	MEX	192	AA	3	MEX	32,603	AA
4	YYZ	143	AA	4	GDL	24,329	AA
5	LHR	143	AA	5	SJD	23,909	AA
6	GDL	132	AA	6	MTY	22,728	AA
7	SJD	128	AA	7	YYZ	19,933	AA
8	PVR	98	AA	8	DOH	19,182	QR
9	BJX	95	AA	9	PVR	17,386	AA
10	QRO	90	AA	10	ICN	16,810	AA

Source: DFW Aviation Strategy and Enterprise Analytics.

Enplaned Passengers

For calendar year 2024, the ACI report ranks the Airport third globally and second domestically for number of passengers. See **APPENDIX A – “INFORMATION PERTAINING TO DFW”** for a list of top ten airports.

American Airlines (including American Eagle) is the Airport’s largest carrier with 82% of total passengers for FY 2024. The average load factor for all flights departing and arriving at the Airport was approximately 85% in FY 2023 and FY 2024.

Table 6 sets forth enplanements categorized by domestic and international service; originating, destination and connecting; and by carrier for the past five FYs and the six months ended March 31, 2025 and 2024. DFW has recovered and grown all passenger segments and geographic regions of the world since the pandemic except for Asia Pacific (due primarily to reductions in flights to China).

Table 6
Total Domestic and International Enplanements Statistics
(Unaudited, in Millions)

Passengers	Six Months Ended				Fiscal Year Ended, September 30									
	Mar-25		Mar-24		2024		2023		2022		2021		2020	
	Pass	%	Pass	%	Pass	%	Pass	%	Pass	%	Pass	%	Pass	%
<u>Domestic/International</u>														
Domestic	17.8	86	17.6	86	37.3	86	34.3	86	31.6	88	25.1	91	21.3	90
International	3.0	14	2.9	14	6.1	14	5.5	14	4.5	12	2.5	9	2.4	10
Total Enplanements	<u>20.8</u>	<u>100</u>	<u>20.5</u>	<u>100</u>	<u>43.4</u>	<u>100</u>	<u>39.8</u>	<u>100</u>	<u>36.1</u>	<u>100</u>	<u>27.6</u>	<u>100</u>	<u>23.7</u>	<u>100</u>
<u>O&D/Connecting</u>														
Origination (O)	4.3	21	4.2	20	9.5	22	8.9	22	7.7	21	5.2	19	4.8	20
Destination (D)	3.6	17	3.5	17	7.4	17	6.9	18	6.0	17	4.1	15	3.9	17
O&D subtotal	7.9	38	7.7	37	16.9	39	15.8	40	13.7	38	9.3	34	8.7	37
Connecting	12.9	62	12.8	63	26.5	61	24.1	60	22.4	62	18.3	66	15.0	63
Total Enplanements	<u>20.8</u>	<u>100</u>	<u>20.5</u>	<u>100</u>	<u>43.4</u>	<u>100</u>	<u>39.8</u>	<u>100</u>	<u>36.1</u>	<u>100</u>	<u>27.6</u>	<u>100</u>	<u>23.7</u>	<u>100</u>
<u>By Airline</u>														
American	13.9	67	14.1	69	29.4	68	27.8	70	24.7	68	17.9	65	15.8	67
American Eagle (Envoy Air)*	3.2	15	2.8	14	6.2	14	5.2	13	5.9	16	6.3	23	4.8	20
Delta	0.7	3	0.7	3	1.5	3	1.3	3	1.3	4	0.8	3	0.8	3
United	0.6	3	0.6	3	1.2	3	1.2	3	0.9	3	0.5	2	0.6	3
Spirit Airlines	0.7	4	0.8	4	1.7	4	1.6	4	1.3	4	1.0	4	0.9	4
Emirates	0.1	0	0.1	0	0.1	0	0.1	0	0.1	0	0.2	1	0.0	0
Qantas Airways	0.1	0	0.0	0	0.1	0	0.1	0	0.0	0	-	0	0.0	0
Qatar Airways	0.1	1	0.1	1	0.2	1	0.2	1	0.2	0	0.1	0	0.1	0
Sun Country Airlines	0.0	0	0.0	0	0.1	0	0.1	0	0.1	0	0.1	0	0.0	0
Other	1.4	7	1.3	6	2.9	7	2.2	6	1.6	5	0.7	2	0.7	3
Total Enplanements	<u>20.8</u>	<u>100</u>	<u>20.5</u>	<u>100</u>	<u>43.4</u>	<u>100</u>	<u>39.8</u>	<u>100</u>	<u>36.1</u>	<u>100</u>	<u>27.6</u>	<u>100</u>	<u>23.7</u>	<u>100</u>

Source: DFW Finance Department, based on flight activity reports provided by airlines.

*American Eagle" includes Envoy Air and other subsidiaries of American Eagle.

Table 7 shows monthly enplanements (based on departure flights) for the past five FYs and through March 31, 2025.

Table 7
Total Domestic and International Enplanements
(Unaudited, in thousands)

	<u>2025</u>	<u>2024</u>	<u>2023</u>	<u>2022</u>	<u>2021</u>	<u>2020</u>
October	3,852	3,635	3,305	2,964	1,905	3,185
November	3,489	3,438	3,040	2,922	1,701	3,007
December	3,706	3,483	3,172	3,014	1,774	3,219
January	3,155	3,116	2,833	2,374	1,517	2,871
February	2,995	3,148	2,753	2,141	1,261	2,770
March	3,636	3,636	3,282	2,981	2,244	1,649
April		3,474	3,217	3,045	2,369	242
May		3,808	3,567	3,357	2,737	676
June		4,074	3,796	3,453	3,192	1,115
July		4,193	3,858	3,473	3,427	1,625
August		3,833	3,579	3,198	2,831	1,620
September		<u>3,533</u>	<u>3,353</u>	<u>3,145</u>	<u>2,688</u>	<u>1,693</u>
Total	<u>20,833</u>	<u>43,371</u>	<u>39,755</u>	<u>36,067</u>	<u>27,646</u>	<u>23,671</u>
Increase (Decrease) over Prior Period	1.8%	9.1%	10.2%	30.5%	16.8%	(35.4%)

Source: DFW Finance Department, based on flight activity reports provided by airlines.
(Increase in 2025 is for the first six months of FY 2025 vs. the first six months of FY 2024).

Landed Weights

Table 8 highlights total landed weights by carrier type and airline and also includes cargo tonnage for each of the past five FYs and the six months ended March 31, 2025 and 2024. American Airlines (including American Eagle) was the Airport's largest carrier representing approximately 75% of total landed weights (including cargo carriers and integrators) and 82% of total passenger airline landed weights for the FY ended September 30, 2024.

Table 8
Landed Weights and Cargo Tonnage
(Unaudited, in billions of pounds)

	Six Months Ended				Fiscal Year Ended, September 30									
	Mar-25		Mar-24		2024		2023		2022		2021		2020	
	Wgt.	%	Wgt.	%	Weight.	%	Weight.	%	Weight.	%	Weight.	%	Weight.	%
<u>By Carrier Type</u>														
Domestic Passenger	20.2	78	19.7	79	41.1	79	38.3	79	31.8	70	34.5	86	30.6	84
International Passenger	3.6	14	3.5	14	7.3	14	6.1	13	8.9	20	1.0	3	1.1	3
Cargo/Integrator	2.0	8	1.8	7	3.7	7	4.1	8	4.4	10	4.5	11	4.6	13
Total Landed Weights	25.8	100	25.0	100	52.1	100	48.5	100	45.1	100	40.0	100	36.3	100
<u>By Major Airline</u>														
American	15.3	59	15.4	62	31.6	61	29.9	62	26.9	60	22.6	56	20.7	57
American Eagle (Envoy Air)	3.9	15	3.5	14	7.5	14	6.4	13	7.0	15	8.2	20	6.6	18
UPS	1.0	4	0.7	3	1.4	3	1.9	4	2.1	5	2.1	5	2.1	6
Delta	0.8	3	0.8	3	1.7	3	1.5	3	1.5	3	1.3	3	1.1	3
Frontier	0.7	3	0.6	2	1.5	3	0.9	2	0.6	1	0.3	1	0.1	0
Spirit Airlines	0.7	3	0.8	3	1.6	3	1.5	3	1.2	3	1.0	3	0.9	3
Federal Express	0.2	1	0.3	1	0.6	1	0.6	1	0.7	2	0.8	2	0.7	2
United	0.7	3	0.6	3	1.3	3	1.3	3	0.1	0	0.7	2	0.8	2
Alaska Airlines	0.2	1	0.2	1	0.4	1	0.3	1	0.3	1	0.2	1	0.2	0
British Airways	0.1	1	0.1	1	0.3	1	0.3	1	0.3	1	0.2	0	0.2	0
Qatar Airways	0.2	1	0.2	1	0.4	1	0.4	1	0.3	1	0.2	1	0.2	0
Korean Air Lines	0.1	0	0.1	0	0.1	0	0.1	0	0.1	0	0.1	0	0.1	0
Lufthansa German Airlines	0.1	0	0.1	0	0.1	0	0.1	0	0.1	0	0.0	0	0.1	0
Emirates	0.1	0	0.1	0	0.2	0	0.2	0	0.2	0	0.1	0	0.1	0
Japan Airlines	0.1	0	0.1	0	0.2	0	0.2	0	0.2	1	0.2	0	0.1	0
Etihad Airways	0.0	0	0.0	0	0.0	0	0.0	0	0.0	0	0.0	0	0.0	0
Qantas	0.1	0	0.1	0	0.2	0	0.2	0	0.1	0	0.0	0	0.1	0
Sun Country Airlines	0.0	0	0.0	0	0.1	0	0.1	0	0.0	0	0.1	0	0.1	0
Other	1.5	6	1.3	6	2.9	6	2.6	5	3.3	7	1.9	5	2.2	6
Total Landed Weights	25.8	100	25.0	100	52.1	100	48.5	100	45.1	100	40.0	100	36.3	100

Source: DFW Finance Department, based on flight activity reports provided by airlines.
"American Eagle" includes Envoy Air and other subsidiaries of American Eagle.

Passenger Facility Charges (PFCs)

Under the Aviation Safety and Capacity Act of 1990 (the “PFC Act”), as modified by the Wendell H. Ford Aviation Investment and Reform Act for the 21st Century (“AIR 21”), as amended, the FAA may authorize a public agency to impose a Passenger Facility Charge (“PFC”) of \$1.00, \$2.00, \$3.00, \$4.00 or \$4.50 on each passenger enplaned at any commercial service airport controlled by the public agency, subject to certain limitations. PFCs are available to airports to finance certain projects that (i) preserve or enhance capacity, safety or security of the national air transportation system, (ii) reduce noise resulting from an airport or (iii) furnish opportunities for enhanced competition among air carriers. PFC applications are approved by the FAA for specific projects. An airport may only impose the designated PFC until it collects the authorized total amount of that application. Interest earnings on collections are included in the application total. Under certain circumstances, the FAA grants approval to commence collection of PFCs (“impose only” approval) before approval to spend PFCs on approved projects (“use” approval) is granted. Approval to both collect and spend PFCs is referred to as an “impose and use” approval. PFCs may be spent to pay eligible debt service only on approved PFC projects and the terms of the PFC approval do not permit the use of PFC revenue to pay debt service on any new or outstanding bonds issued to finance projects other than approved PFC projects.

The Airport began collecting PFC revenues in June 1994. PFC collections, at the approved \$4.50 level, and interest for the past four FYs (October 1 – September 30) and through March 31, 2025, on a cash basis are shown below.

Table 9
PFC Collections and Interest on Cash Basis

<u>Fiscal Year</u>	<u>PFC Revenues (Millions)</u>
2020 *	101
2021	110
2022	141
2023	156
2024	168
2025**	80

Source: FAA SOAR Database, Treasury Department Records.

* 2020 value restated on cash basis.

** Through March 31, 2025.

Effective July 1, 2011, PFC Application 11-10-C-00-DFW authorized the impose and use of \$4,165,097,984 of which \$1,695,539,204 has been collected as of March 31, 2025, for the purpose of paying debt service on 14 approved PFC projects. The Airport expects such collections could continue until approximately 2035 although the Airport may modify this timeframe as restructuring occurs with PFC eligible debt from time to time. PFCs remitted to the Airport by the airlines are deposited into a separate fund and, to the extent funds are available, are transferred monthly to the Operating Revenue and Expense Fund in an amount sufficient to pay eligible debt service. Although not included as a part of Gross Revenues, pursuant to the PFC Application and the Use Agreements with the Signatory Airlines, PFC revenues may be used only for the purpose of paying eligible debt service on approved PFC projects, and upon deposit to the Operating Revenue and Expense Fund, such amounts become a part of the Pledged Funds. Failure to collect PFC revenues in an amount sufficient to pay eligible debt service on the PFC approved projects may lead to increases in other costs at the Airport, such as landing fees and terminal

rents. DFW currently plans to prepare and submit to the FAA a new PFC application in FY 2025 to pay a portion of the construction costs and future debt service associated with Terminal F. See **“CERTAIN INVESTMENT CONSIDERATIONS—Passenger Facilities Charges.”**

NON-AIRLINE BUSINESS UNIT INFORMATION

Set forth below is a summary of the Airport’s most significant revenue producing non-airline business units and the Public Facility Improvement Corporation. The amounts provided herein are unaudited.

Parking and Ground Transportation

The Airport manages its own parking operations and access to the Airport is restricted, with parking control plazas at each entry/exit. Parking is the largest source of non-airline operating revenue at the Airport. As of September 30, 2024, the Airport had a total of approximately [32,700] public parking spaces.

Parking fees are charged based on the length of stay and parking product. The Airport offers terminal, infield, express, remote and valet parking products. The Airport outsources on-airport valet to a third party that pays DFW 35% of gross revenues. DFW also collects fees from passenger pick-up and drop-off (“Drop-Off/Meeter-Greeter”), people who use International Parkway to drive through the Airport without using the Airport (“Pass-Through”), and ten off-airport parking providers that pay DFW 12% of gross revenues.

DFW collects fees from ground transportation companies including the Transportation Network Companies (“TNCs”) such as Uber and Lyft and other providers including taxis, limos, and shared rides. TNCs and other ground transportation providers pay a minimum \$[6] access fee per trip to the Airport for each passenger drop-off and pick-up, while taxis, limos and shared ride providers pay various access fees ranging from \$2.19 for courtesy vehicles to \$6.36 for buses per trip.

Table 10 highlights key financial and operational information for the parking business unit for the past five FYs and the six months ended March 31, 2025 and 2024.

Table 10
Summary of Key Parking Financial and Operational Information
(Unaudited)

	Six Months Ended		Fiscal Year Ended, September 30				
	Mar-25	Mar-24	2024	2023	2022	2021	2020
Parking Revenues (millions)							
Terminal/Infield	\$ 72.9	\$ 63.5	\$ 145.0	\$ 129.9	\$ 122.1	\$ 73.3	\$ 55.4
Express/Remote	13.2	11.0	28.0	23.5	17.0	8.5	11.4
Drop Off/Meeter-Greeter	10.4	9.7	20.8	19.7	18.3	13.7	11.1
Pass-Through	1.9	1.3	3.2	2.3	2.1	2.0	2.3
Valet (on Airport)	4.4	3.5	8.1	7.3	5.9	3.1	3.8
Other Providers (off Airport)	1.8	1.8	4.0	3.8	3.0	1.8	1.6
Other, net	(0.1)	0.3	0.4	0.9	0.6	-	0.3
Total Parking Revenues	\$ 104.5	\$ 91.0	\$ 209.4	\$ 187.5	\$ 169.1	\$ 102.5	\$ 86.1
Ground Transportation (GT) Revenues							
TNCs	20.3	17.8	39.0	33.4	24.0	12.4	15.3
Other GT	1.1	1.3	2.7	3.2	2.9	1.7	2.3
Total GT Revenues	\$ 21.5	\$ 19.1	\$ 41.7	\$ 36.6	\$ 26.9	\$ 14.2	\$ 17.6
Total Parking and GT Revenues	\$ 126.0	\$ 110.1	\$ 251.1	\$ 224.1	\$ 196.0	\$ 116.6	\$ 103.7
Total Prepaid Parking Revenues	\$ 20.8	\$ 17.0	\$ 33.8	\$ 25.5	\$ 30.3	\$ 19.2	\$ 11.7
% of Total Parking Revenues	20%	19%	16%	14%	18%	19%	14%
Parking Transactions (millions)							
Terminal/Infield	1.04	1.05	2.49	2.34	2.26	1.44	1.23
Express/Remote	0.20	0.22	0.49	0.45	0.33	0.21	0.26
Drop Off/Meeter-Greeter	4.72	4.49	9.35	8.92	8.40	6.34	4.92
Pass-Through	0.24	0.24	0.48	0.42	0.37	0.35	0.44
Sub total	6.20	6.00	12.81	12.13	11.36	8.34	6.85
TNCs	3.38	2.96	6.49	5.57	4.44	2.47	3.06
Other Ground Transportation	0.35	0.38	0.80	0.80	0.74	0.43	0.56
Total	9.93	9.34	20.09	18.50	16.54	11.24	10.47
Average Length of Stay (Days)							
Terminal	2.33	2.44	2.04	2.23	2.38	2.65	2.22
Express	4.44	4.42	4.45	4.51	4.54	4.34	3.96
Remote ⁽¹⁾	4.66	4.67	4.80	4.36	4.79	2.21	4.09
Weighted Average	2.69	2.80	2.45	2.60	2.66	2.86	2.53
Parking Revenue per Originating Passenger	\$ 11.16	\$ 10.09	\$ 11.05	\$ 10.54	\$ 10.91	\$ 9.01	\$ 8.09

Source: DFW Finance and Yield Management Departments.

⁽¹⁾ Remote lots were closed in April 2021 due to COVID-19.

DFW closed its north express uncovered lot, south express lot, and north and south remote lots in April 2020 due to COVID. The Airport reopened the north express uncovered and south express lots in May 2021, the south remote lot in May 2022, and the north remote lot in March 2024.

Concessions

DFW has contracts with concessionaires for both terminal and non-terminal locations. Terminal concessions contracts primarily consist of food and beverage, retail, duty free, advertising, and customer service/amenities. Concessions agreements generally are for a term of 5 to 10 years and include a minimum annual guarantee and percentage rent (i.e., a rental charge based on the revenues of the tenant). Non-terminal concessions primarily include food and beverage and gas station locations.

Table 11 highlights key terminal concessions financial and operational data for the past five FYs and the six months ended March 31, 2025 and 2024.

Table 11
Summary of Key Terminal and Non-Terminal Concessions
Financial and Operational Information
(Unaudited)

	Six Months Ended		Fiscal Year Ended, September 30				
	Mar-25	Mar-24	2024	2023	2022	2021	2020
Number of concessions locations	223	236	232	228	223	222	244
Leased sq. ft. as of September 30 (000s)	344	349	350	348	343	333	316
In-Terminal Concessions Sales (millions):							
Food and beverage	\$ 197.4	\$ 189.2	\$ 407.4	\$ 364.5	\$ 302.3	\$ 211.0	\$ 180.2
Retail and duty free	73.6	74.0	157.1	145.5	122.2	82.5	76.1
Other In Terminal	46.3	50.9	83.4	72.2	57.7	32.0	33.0
Total concessions sales	<u>\$ 317.3</u>	<u>\$ 314.1</u>	<u>\$ 647.9</u>	<u>\$ 582.2</u>	<u>\$ 482.2</u>	<u>\$ 325.5</u>	<u>\$ 289.3</u>
Concessions sales/enplanement	<u>\$ 15.2</u>	<u>\$ 15.4</u>	<u>\$ 14.9</u>	<u>\$ 14.6</u>	<u>\$ 13.4</u>	<u>\$ 11.8</u>	<u>\$ 12.2</u>
Concession sales per sq. ft.	<u>\$ 1,845</u>	<u>\$ 1,800</u>	<u>\$ 1,849</u>	<u>\$ 1,672</u>	<u>\$ 1,406</u>	<u>\$ 978</u>	<u>\$ 916</u>
In-Terminal Concessions Revenues Earned (millions) ⁽¹⁾							
Food and beverage	\$ 29.5	\$ 28.3	\$ 61.4	\$ 54.1	\$ 45.3	\$ 31.0	\$ 25.7
Retail and duty free	12.0	11.8	26.0	23.1	19.7	12.9	12.1
Other In Terminal	19.0	19.5	40.0	36.4	32.6	20.9	22.2
Income-Terminal Subtotal	<u>\$ 60.5</u>	<u>\$ 59.6</u>	<u>\$ 127.4</u>	<u>\$ 113.6</u>	<u>\$ 97.6</u>	<u>\$ 64.8</u>	<u>\$ 60.0</u>
Concessions income/enplanement	<u>\$ 2.9</u>	<u>\$ 2.9</u>	<u>\$ 2.9</u>	<u>\$ 2.9</u>	<u>\$ 2.7</u>	<u>\$ 2.2</u>	<u>\$ 2.5</u>
Concessions income per sq. ft.	<u>\$ 352</u>	<u>\$ 341</u>	<u>\$ 363</u>	<u>\$ 326</u>	<u>\$ 284</u>	<u>\$ 195</u>	<u>\$ 190</u>
Concessions - Not In Terminal ⁽²⁾	7.1	6.9	12.6	11.5	9.1	6.9	7.2
Total Concessions gross billings by DFW	<u>\$ 67.6</u>	<u>\$ 66.5</u>	<u>\$ 140.0</u>	<u>\$ 125.1</u>	<u>\$ 106.7</u>	<u>\$ 71.7</u>	<u>\$ 67.2</u>
Adjustments to Revenue for GASB #87 ⁽¹⁾							
Lease revenue	n/a	n/a	52.8	57.9	55.4	n/a	n/a
Lease exclusions	n/a	n/a	(54.1)	(57.1)	(46.9)	n/a	n/a
ARPA credit	n/a	n/a	-	(9.8)	(20.8)	n/a	n/a
Total Concessions Revenue per GASB #87	n/a	n/a	<u>\$ 138.7</u>	<u>\$ 116.1</u>	<u>\$ 94.4</u>	n/a	n/a

Source: DFW Finance and Concessions Departments, from concessionaire online reporting.

(1) Beginning in FY 2022, GASB 87 changed reporting requirements for revenues earned under lease arrangements. This table reflects the actual revenues billed and earned in these periods. A reconciliation to GASB 87 revenues is shown at the bottom of the table. Only recorded at year end.

(2) Non-passenger/non-terminal income. Includes reimbursable services. Not included in ratios. Concession sales and revenue to DFW were impacted by COVID-19 in FY 2020 and FY 2021 but recovered by FY 2022.

Rental Cars

The consolidated rental car facility (“RAC”) located at the Airport covers approximately 200 acres and includes a common rental building with individual counters and back-office space for each rental car company, a parking garage for ready and return car spaces, a bus maintenance facility, maintenance bays, remote service sites and fueling systems. There are six rental car companies with twelve brands operating from the RAC, with a total inventory of approximately 25,000 cars. As of September 30, 2024, the largest three rental car companies are Hertz, Avis and Vanguard. There are no major off-airport rental car companies operating at the Airport.

DFW also allows peer-to-peer car sharing services at the Airport. Beginning in July 2024, these services pay DFW 10% of gross revenues (which is DFWCC revenue) and a \$24 “access fee” per transaction (which is a PFIC revenue).

Under the terms of the Concession and Lease Agreement that was in effect prior to March 2025, the Airport collected ground rent and percentage rent from the rental car companies. RAC customers also paid Customer Facility Charges (“CFCs”) and Customer Transportation Charges (“CTCs”) based on the number of transaction days which revenues were recorded in the PFIC. In March 2025, the RAC Tenants entered into a new lease agreement under the terms of which the rental car companies now pay rent and percentage concession fees. The CFCs and CTCs were eliminated, and the rental car companies now pay a per diem concession fee of \$7.50 per transaction day, which is recorded in the PFIC. See **“NON-AIRLINE BUSINESS UNITS INFORMATION – Public Facility Improvement Corporation – Rental Car Facility.”**

Table 12 highlights key terminal rental car financial and operational data for the past five FYs and the six months ended March 31, 2025 and 2024.

Table 12
Summary of Key Rental Car Financial and Operational Information
(Unaudited)

	Six Months Ended		Fiscal Year Ended, September 30				
	Mar-25	Mar-24	2024	2023	2022 ⁽¹⁾	2021	2020
Transaction days (thousands)	3,035	2,824	5,961	5,492	4,650	3,495	3,454
Rental car sales (millions)	\$ 204.6	\$ 189.0	\$ 411.4	\$ 382.7	\$ 349.5	\$ 257.1	\$ 177.3
Proceeds to DFW (millions)	\$ 23.9	\$ 22.1	\$ 49.8	\$ 45.4	\$ 41.2	\$ 31.7	\$ 23.7
Proceeds/destination passenger	\$ 3.3	\$ 3.2	\$ 3.4	\$ 3.3	\$ 3.4	\$ 3.9	\$ 3.0
Adjustments to Revenue for GASB #87 ⁽¹⁾	n/a	n/a	\$ 49.8	\$ 45.4	\$ 41.2	n/a	n/a
Lease revenue	n/a	n/a	6.2	6.2	6.1	n/a	n/a
Lease exclusion	n/a	n/a	(6.4)	(6.3)	(6.1)	n/a	n/a
RAC revenue per GASB #87	n/a	n/a	<u>\$ 49.6</u>	<u>\$ 45.3</u>	<u>\$ 41.2</u>	n/a	n/a

Source: DFW Finance and Concessions Departments, from rental car companies' self-reporting.

⁽¹⁾ Beginning in FY 2022, GASB 87 changed reporting requirements for revenues earned under lease arrangements. This table reflects the actual revenues billed and earned in these periods. A reconciliation to GASB 87 revenues is shown at the bottom of the table. Only recorded at year end.

Total sales and proceeds to DFW decreased in FY 2020 due to COVID-19. By FY 2021, the rental car companies had reduced their fleets and increased average daily rates which increased sales and revenue proceeds to DFW. This trend continued into FY 2022 and FY 2023. By FY 2024, average rates began to moderate and inventories returned to pre-pandemic levels.

Commercial Development

The Airport has a total landmass of approximately 17,183 acres and has a Board-approved commercial development land use plan focused primarily on development that has airport synergy such as logistics and warehousing. As of March 31, 2025, DFW has 2,722 revenue-producing commercial development acres with approximately an additional 2,508 gross acres available for future development.

Commercial development revenues are primarily generated from ground leases, foreign trade zone tariffs, non-terminal facility rents, and property and surface use fees. Multi-year lease agreements are negotiated with tenants on a square foot or acre basis. Some leases such as the Hyatt Regency Hotel and Bear Creek Golf Course also include percentage rent. The Airport also has a 2,400-acre Foreign Trade Zone permitting companies with facilities thereon to avoid or defer payment of custom duties.

Table 13 highlights key commercial development financial and operational information for the past five FYs and the six months ended March 31, 2025 and 2024. The largest three Airport tenants from a revenue perspective are: American Airlines (13.9%), Prologis (4.8%) and Hyatt Regency (4.7%).

Table 13
Summary of Key Commercial Development Financial and Operational Information
(Unaudited)

	<u>Six Months Ended</u>		<u>Fiscal Year Ended, September 30</u>				
	<u>Mar-25</u>	<u>Mar-24</u>	<u>2024</u>	<u>2023</u>	<u>2022</u>	<u>2021</u>	<u>2020</u>
Ground Lease Billings (millions)	\$ 53.7	\$ 52.7	\$ 106.6	\$ 87.9	\$ 69.3	\$ 58.6	\$ 56.0
Acres Leased* (end of period)	2,722	2,619	2,722	2,584	2,438	2,323	2,105
Average Billable Rate per Acre (thousands)	\$ 39.5	\$ 40.3	\$ 39.1	\$ 34.0	\$ 28.4	\$ 25.2	\$ 26.6
Adjustments to Revenue for GASB #87 ⁽¹⁾	n/a	n/a	\$ 106.6	\$ 87.9	\$ 69.3	n/a	n/a
Lease revenue	n/a	n/a	51.6	54.3	53.0	n/a	n/a
Lease exclusions	n/a	n/a	(74.3)	(57.9)	(42.7)	n/a	n/a
Ground Lease Revenues per GASB #87	n/a	n/a	<u>\$ 83.9</u>	<u>\$ 84.3</u>	<u>\$ 79.6</u>	n/a	n/a

Source: DFW Finance and Commercial Development Departments.

* Acres leased represents leased acreage that is revenue generating as of the end of the reported period.

⁽¹⁾ Beginning in FY 2022, GASB 87 changed reporting requirements for revenues earned under lease arrangements.

This table reflects the actual revenues billed and earned in these periods. A reconciliation to GASB 87 revenues is shown at the bottom of the table. Only recorded at year end.

Natural Gas

On October 6, 2006, the Board signed a lease agreement (the "Lease Agreement") with Chesapeake Energy Company to begin natural gas exploration and extraction at the Airport. Total SA purchased the natural gas drilling rights from Chesapeake in 2016. Those assets are now managed by Total Energies Exploration and Production Barnett USA LLC ("TEEP Barnett"). The Lease Agreement requires TEEP Barnett to pay a royalty fee of 25% of gross natural gas revenues.

Bonuses and royalty payments are not classified as Gross Revenues of the Airport under the Master Bond Ordinance. They are treated as proceeds from the sale of Airport property and are deposited into the Joint Capital Account within the Capital Improvements Fund per the terms of the Use Agreements. TEEP Barnett also pays surface use and other fees to the Airport on an ongoing basis to manage the extraction and transportation of natural gas on and through the

Airport. Such surface use and other fees, when earned, are classified as Gross Revenues of the Airport.

Table 14 highlights key natural gas financial and operational information for the past five FYs and the six months ended March 31, 2025 and 2024. Natural gas revenues have declined over time primarily due to low market prices for natural gas and declining production at existing wells, except in FY 2022 there was an increase in gas prices and an increase in production due to well rehabilitations, resulting in an increase in royalties. TEEP has announced plans for 21 well rehabilitations beginning in the first quarter of FY 2026. The Airport is uncertain when or if new wells will be drilled in the future.

Table 14
Summary of Key Natural Gas Financial and Operational Information
(Unaudited)

	Six Months Ended		Fiscal Year Ended, September 30				
	Mar-25	Mar-24	2024	2023	2022	2021	2020
Revenues (millions)							
Royalties **	\$ 1.2	\$ 1.5	\$ 2.8	\$ 3.8	\$ 6.4	\$ 1.7	\$ 1.1
Surface use and other revenues	0.0	0.0	0.0	0.0	0.0	0.3	0.0
Total Natural Gas Revenues	<u>\$ 1.2</u>	<u>\$ 1.6</u>	<u>\$ 2.8</u>	<u>\$ 3.8</u>	<u>\$ 6.4</u>	<u>\$ 2.0</u>	<u>\$ 1.1</u>
Average price paid to DFW ⁽¹⁾	<u>\$ 2.3</u>	<u>\$ 1.8</u>	<u>\$ 1.7</u>	<u>\$ 3.4</u>	<u>\$ 5.0</u>	<u>\$ 2.5</u>	<u>\$ 1.5</u>
Operational Information							
Wells in production	74	70	64	64	56	56	53
Production (MMcf)	2.0	3.1	4.5	4.5	4.1	2.0	2.4

Source: DFW Finance and Commercial Development Departments, production data from TEEP Barnett.

** DFW Royalties share is 25% of the natural gas output.

⁽¹⁾ Price is net of transportation costs.

Public Facility Improvement Corporation

The Public Facility Improvement Corporation ("PFIC") was created in 2001 for the purpose of financing, planning, constructing, equipping, owning, renovating, repairing, improving, maintaining and/or operating one or more facilities within the boundaries of the Airport. The PFIC is managed by PFIC's board of directors (the "PFIC Board"), which is comprised of DFW's Chief Executive Officer, the Chief Financial Officer and up to two other Executive Vice Presidents as appointed by the DFW Board. PFIC projects must be approved by the PFIC Board, the DFW Board, and the Cities.

The revenues and expenditures of PFIC projects are separate from the DFWCC and the Airport's Operating Revenue and Expense Fund, and therefore, not shared with the airlines. PFIC revenues are not defined as Gross Revenues of the Airport under the Master Bond Ordinance; however, PFIC net revenues and unrestricted cash are available to pay debt service on Obligations, if necessary.

The PFIC has seven approved projects. Four are in operation and revenue producing (Grand Hyatt Hotel, RAC, Hyatt Place Hotel and Campus West). The 19th Street Cargo project has been placed on hold. The PFIC Board has also approved construction of a Hyatt House Hotel to begin in early FY 2026. The seventh approved project is DFW debt service. Each of these projects are described further below.

Management may request the Cities to approve additional projects for the PFIC in the future. **Any excess funds generated from any of the PFIC projects may be used for improvements to that project, granted to the Airport for its use (including for the payment of debt service on Obligations), and/or for other projects approved by the Cities.**

Grand Hyatt Hotel. The Grand Hyatt Hotel is a 298-room hotel located in Terminal D that opened in FY 2005. The hotel is owned by the Airport and leased to the PFIC which is responsible for hotel management. The PFIC has signed an agreement with Hyatt Corporation, a subsidiary of Hyatt Hotels Corporation (“Hyatt”), to provide the day-to-day management of hotel operations. The agreement has an initial five-year term that was recently extended from June 30, 2025, to June 30, 2030, with Hyatt exercising the first five-year option. The agreement has an additional five-year extension options and one two-year extension option remaining. The PFIC also makes monthly contributions to a furniture, fixtures and equipment account and a capital account for the continual renewal and improvement of the hotel. The hotel will undergo a \$34 million renovation over a six-month period from July through December of 2025, which includes a full renovation of all guest rooms, meeting rooms, and all public spaces, including the lobby and restaurant.

The PFIC issued approximately \$70 million Public Facility Improvement Corporation Airport Hotel Revenue Bonds, Series 2001 to construct the Grand Hyatt Hotel. In 2012, the Series 2001 Bonds were refunded by the Dallas Fort Worth International Airport Joint Revenue Improvement and Refunding Bonds, Series 2012C Bonds. In consideration for the Cities issuing the Series 2012C Bonds, the PFIC entered into a financing agreement whereby the PFIC deposits an amount sufficient to pay that portion of the debt service and coverage requirement attributable to the refunding of the Series 2001 Bonds. Amounts transferred to the Airport to pay for debt service and coverage, once received by the Airport and deposited to the Operating Revenue and Expense Fund become part of the Pledged Funds of the Airport. The Series 2012C Bonds were refunded by the Series 2021B Bonds and are planned to be fully paid off on November 1, 2030.

Rental Car Facility (RAC). In 1998 and 1999, DFW’s Facility Improvement Corporation (“FIC”) issued approximately \$160 million of taxable bonds (the “FIC Bonds”) to construct the RAC. The FIC Bonds were secured by the collection of a CFCs by the rental car companies. The FIC Bonds were defeased with the proceeds of the Dallas Fort Worth International Airport Joint Revenue Refunding Bonds, Series 2011A (the “Series 2011A Bonds”). In consideration for the Cities issuing the Series 2011A Bonds, the FIC entered into a financing agreement whereby the FIC will deposit an amount sufficient to pay that portion of the debt service and coverage attributable to the Series 2011A Bonds. During FY 2012 the Cities authorized the assignment of the FIC’s assets, obligations and responsibilities, with respect to the RAC, to the PFIC. This included the collection of the CFC and a CTC that were most recently set at \$4.00 and \$2.50 per transaction day, respectively. The Series 2011A Bonds were retired November 1, 2021.

As discussed above, in March of 2025, the RAC Tenants entered into a new lease agreement. Under this agreement, CFCs and CTCs were eliminated. Per diem concession fees are set at \$7.50 per transaction day. These fees are subject to adjustment at the Board’s sole discretion.

Hyatt Place Hotel. In early 2016, DFW opened a 136-room select service Hyatt Place Hotel in the Southgate Development area near the RAC and DFW’s headquarters. The hotel was constructed with PFIC cash. The hotel is owned by the Airport and leased to the PFIC which operates the hotel on behalf of the Airport. The PFIC entered into a fixed-fee management agreement with Select Hotels Group, L.L.C. (“Select Hotels”), a subsidiary of Hyatt, to operate the hotel for the PFIC. The agreement expires on February 26, 2031. All hotel revenues are remitted to the PFIC which then reimburses the Hyatt for all operating expenses of the hotel. The

PFIC also makes monthly contributions to a furniture, fixtures and equipment account and a capital account for the continual renewal and improvement of the hotel.

Hyatt House Hotel. In FY 2018, DFW received approvals from the Cities to construct and operate a 130-room Hyatt House Hotel, which will be located adjacent to the Hyatt Place Hotel. This hotel will be managed by Select Hotels under a fixed fee arrangement. This project was designed and then put on hold due to COVID-19 in 2020, which will resume construction in FY 2026, with revenue operations planned for FY 2028. See “**CAPITAL IMPROVEMENT PROGRAM – PFIC Capital Improvement Program and Funding Sources.**”

Campus West. In December 2018, the Cities approved the Campus West lease assignment and designation as an authorized PFIC project. In consideration of PFIC assuming the obligations under the lease with the Airport, and releasing Verizon of such obligations going forward, Verizon paid \$40 million to the PFIC. The PFIC will make future lease payments to the Airport in the amount of \$2.9 million per year. The 77-acre corporate campus includes six buildings totaling over 600,000 square feet, approximately 450,000 of which are currently subleased to Thryv, which will continue to make annual rental payments of \$5.8 million to the PFIC under a 7-year lease which expires December 31, 2025. PFIC agreed to a rent credit of \$11 million towards major repair of the facility that was performed by the tenant. Thryv has informed the PFIC that it will not renew its lease after it expires December 31, 2025. The property has 28 acres of airside land for potential development opportunities, which may be leased in the future. The PFIC is exploring options for other tenants or developers.

DFW Debt Service. In October 2019, the Cities approved DFW Debt Service as an “approved project.” This approval permits PFIC’s net revenues and its cash and investments to be used to pay debt service on Obligations in the unlikely event that it is necessary.

19th Street Cargo Buildings 1 and 2. The Cities approved the 19th Street Cargo Buildings 1 and 2 in April 2022 as a new PFIC project. The project has been placed on hold for re-evaluation. See “**CAPITAL IMPROVEMENT PROGRAM – PFIC Capital Improvement Program and Funding Sources.**”

Table 15 highlights the revenues, expenses, net revenues and debt service for each PFIC business unit in operation for the past five FYs and the six months ended March 31, 2025 and 2024. The RAC CFC debt was retired November 1, 2021. See **Table 20 – Debt Service Coverage**. As of March 31, 2025, the PFIC had unrestricted available cash and investments of approximately \$264 million and restricted cash and investments of approximately \$35 million.

Table 15
PFIC Revenues, Expenses, Debt Service and Coverage
(Unaudited in thousands, except coverage ratios)

	Six Months Ended		Fiscal Year Ended, September 30				
	Mar-25	Mar-24	2024	2023	2022	2021	2020
Revenues							
Hotels	\$ 27,495	\$ 27,082	\$ 54,936	\$ 52,449	\$ 40,788	\$ 18,346	\$ 26,015
Campus West ⁽¹⁾	3,015	2,927	5,907	5,654	6,315	6,173	5,978
Per Diem (Daily Fee) ⁽³⁾	19,338	18,152	38,673	34,918	30,258	22,721	22,426
Federal Relief Proceeds	-	-	-	-	6,263	15,200	-
Investment Income	6,569	6,850	14,335	9,501	1,217	227	2,500
Total Revenues	56,417	55,011	113,851	102,522	84,841	62,667	56,919
Expenses							
Hotels	16,352	16,277	32,939	30,106	23,858	14,722	18,130
Campus West	1,701	1,737	3,360	3,087	3,527	3,244	2,954
Bussing Expenses - RAC	8,053	7,962	15,726	14,263	12,494	9,915	10,210
Total Expenses	26,106	25,976	52,025	47,456	39,877	27,881	31,294
Available for Debt Service	30,311	29,035	61,826	55,066	44,964	34,786	25,625
Debt service - Grand Hyatt	2,589	2,606	5,115	5,108	4,949	5,311	5,139
Debt service - RAC	-	-	-	-	1,189	14,272	14,275
Total Debt	2,589	2,606	5,115	5,108	6,138	19,583	19,414
Total PFIC Net Revenues	27,722	26,429	56,711	49,958	38,826	15,203	6,211
Coverage Ratio ⁽²⁾	11.71	11.14	12.09	10.78	7.33	1.78	1.32

(1) Includes rent credit.

(2) Coverage ratio calculation includes Federal Relief Proceeds, rent credit from Campus West and investment income.

(3) In March 2025, a new agreement was executed between DFW and rental tenants replacing the CFC and CTC with a per diem charge.

The PFIC revenues, expenses, net revenues, and coverage ratios decreased in FY 2020 and FY 2021 as a result of COVID-19, and then recovered in FY 2022, FY 2023, FY 2024 and the six months ended March 31, 2025.

CASH AND INVESTMENTS

Unrestricted and Restricted Cash and Investment Balances

The Airport's Master Bond Ordinance and other agreements require the Airport to reserve certain funds for designated purposes. These funds are classified as restricted. The remaining cash and investments are available for any legal purpose (including repayment of debt) and are classified as unrestricted. Table 16 reflects restricted and unrestricted cash balances by primary source and the number of days of unrestricted cash available to pay operating expenses, including PFIC operating expenses, for each of the past five FYs and for the six months ended March 31, 2025 and 2024.

[Table 16]
Cash and Investment Balances
(Unaudited, in Millions)

	Six Months Ended		Fiscal Year Ended, September 30				
	Mar-25	Mar-24	2024	2023	2022	2021	2020
Unrestricted Cash and Investments							
Operating revenue and expense fund	\$ 469	\$393	\$ 331	\$ 292	\$ 410	\$ 357	\$ 295
Capital improvement fund	625	617	755	667	476	416	429
PFIC	264	258	264	241	195	166	179
Total unrestricted cash/investments	1,358	1,268	1,350	1,200	1,081	939	903
Restricted Cash and Investments							
Passenger facility charges	61	40	52	36	25	18	15
Bond/construction funds	441	611	871	960	1,087	33	191
Debt Service Fund	225	230	371	316	319	306	296
Debt Service Reserve Fund	443	385	443	385	363	304	305
PFIC	32	25	28	23	19	22	22
Commercial Paper, other Financing	3	10	68	20	6	146	-
Other	6	7	5	10	6	5	3
Total restricted cash/investments	1,211	1,308	1,838	1,750	1,825	834	832
Total DFW cash/investments	2,569	2,576	3,188	2,950	2,906	1,773	1,735
Operating Expenses (Operating fund and PFIC)	\$ 365	\$ 336	\$ 756	\$ 696	\$ 613	\$ 512	\$ 538
Days Cash on Hand ⁽²⁾	679	689	652	629	644	670	613 ⁽¹⁾

Source: DFW Airport Finance Department records.

⁽¹⁾ 632 days of Operating expenses when excluding donated materials and other non-cash accounting entries.

⁽²⁾ Calculated as Total Unrestricted Cash/Daily Operating Expenses.

Unrestricted Cash. The cash and investments (collectively called “cash” in this subsection) in the Operating Revenue and Expense Fund includes a 90-day operating reserve, plus the positive cash flow from operations and balance sheet management. Cash in the Capital Improvements Fund (“CIF”) consists of the Joint Capital Account, Rolling Coverage Account and the DFW Capital Account. The cash in these funds is classified as unrestricted because it is available to be used for any lawful purpose. Unrestricted cash in the PFIC is available for any legal purpose including debt service on Obligations.

Restricted Cash. Restricted cash includes the PFC Fund, Bond/Construction Fund, Debt Service and Debt Service Reserve Funds, and certain PFIC hotel facilities, furniture, and equipment replacement accounts. PFCs are restricted to the stated use per the terms of the respective PFC application. See “**OPERATIONAL INFORMATION – Passenger Facility Charges.**” Bond/Construction Funds are reserved for projects listed in the respective bond documents. Debt Service and Debt Service Reserve Funds are restricted to the repayment and/or security of outstanding debt (see “**SECURITY FOR THE BONDS-Funds and Flow of Funds**”).

Current Airport debt policy provides that at no time shall the amount of variable rate debt ("VRD") backed by self-liquidity, including Series I Notes (as defined herein), exceed 65% of total unrestricted cash (the "VRD Limit"). As of March 31, 2025, the VRD Limit is \$861 million. The Airport has access to Series I Notes that can be issued in an amount of up to \$750 million. The Airport also has access to Series II Notes (as defined herein) that can be issued in an amount of up to \$600 million. See "**OUTSTANDING OBLIGATIONS AND OTHER AIRPORT RELATED DEBT – Subordinate Lien Obligations.**"

Investment of Funds

Authorized Investments. Available Airport funds are invested as authorized by the Texas Public Funds Investment Act, as amended, and in accordance with investment policies approved by the Airport. Under Texas law, the Airport is required to invest its funds under written investment policies that primarily emphasize safety of principal and liquidity; that address investment diversification, yield, maturity, and the quality and capability of investment management; and that include a list of authorized investments for Airport funds, the maximum allowable stated maturity of any individual investment, the maximum average dollar weighted maturity allowed for pooled fund groups, methods to monitor the market price of investments, a requirement for settlement of securities purchased on a delivery versus payment basis, procedures to monitor securities rating changes, and the liquidation of investments that fall below the minimum rating required.

The Airport utilizes a self-directed security investment program and has adopted an investment policy (the "Investment Policy") which was most recently updated effective February 3, 2025. The Investment Policy emphasizes "safety of principal" and establishes the Airport's Finance and Audit Committee as the oversight committee relating to the investment of the Airport's funds. A copy of the current Investment Policy is available at <http://www.dfwairport.com/investors>. This reference to the Airport's website is for informational purposes only, and neither the website nor the information contained on the website shall be deemed incorporated herein by reference. Neither the Airport nor the Cities are obligated to continue to provide information on the Airport's website.

The Airport is authorized to invest in (1) obligations of the United States or its agencies and instrumentalities; (2) direct obligations of the State or its agencies and instrumentalities; (3) other obligations, the principal and interest of which are unconditionally guaranteed or insured by or backed by the full faith and credit of, the State or the United States or their respective agencies and instrumentalities; including obligations that are fully guaranteed or insured by the Federal Deposit Insurance Corporation or by the explicit full faith and credit of the United States; (4) municipal obligations by a nationally recognized investment rating firm not less than A or its equivalent; (5) certificates of deposit and share certificates; (6) fully collateralized repurchase agreements that meet the requirements of the Public Funds Investment Act; (7) bankers' acceptances; (8) commercial paper that is issued in the United States; (9) no-load mutual funds and money market mutual funds; (10) guaranteed investment contracts ("GICs"); and (11) public funds investment pools.

The Airport may also contract with an investment management firm registered under the Investment Advisers Act of 1940 (15 U.S.C. Section 80b-1 et seq.) or with the State Securities Board to provide for the investment and management of its public funds or other funds under its control for a term up to two years.

Current Investments. As of March 31, 2025, the Airport's funds were invested in the following categories of investments:

[Table 17]
Investments

<u>Type of Investment</u>	<u>Percentage of Portfolio</u>	<u>Book Value (\$ in millions)</u>	<u>Market Value (\$ in Millions)</u>
Cash and Cash Equivalents	38%	\$ 976.45	\$ 976.45
U.S. Treasuries	4%	99.8	99.8
Commercial Paper	52%	1,346.18	1,337.58
Municipals	3%	74.23	74.26
Accrued Investment Earnings	3%	86.09	85.39
		11.96	11.96
Total	100%	\$ 2,594.68	\$ 2,585.43

Source: DFW Treasury Department Records.

As of March 31, 2025, approximately 64% of the Airport's investment portfolio will mature within twelve months and the market value of the investment portfolio was approximately 99% of its book value. The Master Bond Ordinance does not require market valuations for required fund investments, except for those held in the Debt Service Reserve Fund. No funds of the Airport are invested in derivative securities or leveraged investments.

OUTSTANDING OBLIGATIONS AND OTHER AIRPORT RELATED DEBT

Outstanding Obligations

Upon the issuance of the Series 2025A Bonds and the Series 2025B Bonds, \$[]* in aggregate principal amount of Obligations will be Outstanding. See "Table 18 – Schedule of Outstanding Obligations" and "Table 19 – Outstanding Obligations Debt Service Requirements." Any additional Obligations and Parity Credit Agreement Obligations issued in the future would be on parity with the Outstanding Obligations. There are no currently outstanding Parity Credit Agreement Obligations.

* Preliminary, subject to change.

Table 18
Schedule of Outstanding Obligations

Series	Original Principal Amount	Principal Amount Outstanding	Due	Final Maturity*
2013C	242,000,000	56,600,000	-	2045
2019A	1,167,060,000	1,030,815,000	38,195,000	2045
2020A	391,755,000	350,040,000	14,110,000	2035
2020B	459,520,000	397,725,000	20,610,000	2045
2020C	1,193,985,000	1,176,775,000	42,795,000	2050
2021A	206,350,000	201,175,000	5,435,000	2046
2021B	299,305,000	247,050,000	31,945,000	2045
2021C	706,230,000	664,345,000	15,700,000	2046
2022A	1,188,105,000	1,188,105,000	-	2051
2022B	553,760,000	542,635,000	4,050,000	2050
2023A	215,275,000	206,305,000	8,970,000	2047
2023B	691,305,000	668,000,000	41,920,000	2047
2023C	241,270,000	222,030,000	4,125,000	2033
2024	723,555,000	723,555,000	-	2049
	8,279,475,000	7,675,155,000	227,855,000	

* Bonds may be subject to serial maturities, mandatory sinking fund redemption and/or optional redemption features. Final maturities occur November 1 of year specified.
Source: DFW Treasury Department Records.

Subordinate Lien Obligations

The Cities previously authorized the issuance of up to \$750,000,000 of Subordinate Lien Joint Revenue Commercial Paper Notes, Series I (Taxable) (the "Series I Notes") in September 2019 pursuant to the Fifty-Sixth Supplemental Concurrent Bond Ordinance (the "Fifty-Sixth Supplement"). The Series I Notes are not currently supported by a credit or external liquidity facility or line or letter of credit. The Airport may enter into a CP Credit Agreement (as defined in the Fifty-Sixth Supplement) to provide the Airport with liquidity with respect to any future Series I Notes that the Airport may issue. The Cities have previously issued Series I Notes; [however, all currently outstanding Series I Notes will be refunded with the proceeds of the Series 2025A Bonds/Series 2025B Bonds/Bonds]. See **"CASH AND INVESTMENTS – Unrestricted and Restricted Cash and Investment Balances – Restricted Cash."**

The Cities also previously authorized the issuance of up to \$600,000,000 of Subordinate Lien Joint Revenue Commercial Paper Notes, Tax-Exempt Series II (Non-AMT) (the "Series II Notes") in February 2024 pursuant to the Sixty-Seventh Supplemental Concurrent Bond Ordinance (the "Sixty-Seventh Supplement"). The Series II Notes are not currently supported by a credit or external liquidity facility or line or letter of credit. The Airport may enter into a CP Credit Agreement (as defined in the Sixty-Seventh Supplement) to provide the Airport with liquidity with respect to any future Series II Notes that the Airport may issue. The maturities of the Series II Notes are subject to optional and automatic extension. The Cities have previously issued Series II Notes; [however, as of August 27, 2025, no Series II Notes were outstanding][however, all

currently outstanding Series II Notes will be refunded with the proceeds of the Series 2025A Bonds/Series 2025B Bonds/Bonds]. See **“CASH AND INVESTMENTS – Unrestricted and Restricted Cash and Investment Balances – Restricted Cash.”**

In June 2021, the Cities authorized \$225,000,000 of Subordinate Lien Joint Revenue Bond, Taxable Series 2021 (the “Series 2021 Bond”), pursuant to the Sixty-Second Supplemental Concurrent Bond Ordinance (the “Sixty-Second Supplement”). On August 3, 2023, the Cities refunded the outstanding Series 2021 Bond in the principal amount of \$215,000,000 with the proceeds of the Joint Revenue Refunding Bonds, Taxable Series 2023A (the “Series 2023A Bonds”) and the Series 2021 Bond is no longer outstanding. The primary intended purpose of the Series 2021 Bond was to provide interim funding for two buildings constructed for and occupied by American Airlines. The ongoing cost of the debt service on the Series 2023A Bonds plus a premium is paid by AA to the Airport through a monthly lease payment.

The Airport reserves the right to issue additional Subordinate Lien Obligations in additional forms. Subordinate Lien Obligations are payable from and secured by a pledge of Gross Revenues that is subordinate to the pledge securing the Bonds and the other Outstanding Obligations. For a description of Subordinate Lien Obligations, see **APPENDIX C - “SUMMARY OF CERTAIN PROVISIONS OF THE MASTER BOND ORDINANCE - Additional Indebtedness - Subordinate Lien Obligations.”**

Special Revenue Bonds

No Special Revenue Bonds are currently outstanding. In the event that the Cities issue Special Revenue Bonds in the future, such Special Revenue Bonds will be payable from and secured by a pledge of Special Revenues to support payment of such Special Revenue Bonds. Unless any portion of such Special Revenues are included as part of Gross Revenues under the provisions of an Additional Supplemental Indenture, none of such Special Revenues would be Gross Revenues and would not secure the Bonds. For a description of Special Revenue Bonds, see **APPENDIX C — “SUMMARY OF CERTAIN PROVISIONS OF THE MASTER BOND ORDINANCE - Additional Indebtedness - Special Revenue Bonds.”**

Special Facility Bonds

No Special Facility Bonds are currently outstanding. In the event the Cities issue Special Facility Bonds in the future, each series of Special Facility Bonds will be payable solely from the rentals received in respect of each Special Facility pursuant to a Net Rent Lease. Any such Special Facility rentals would not be Gross Revenues and would not secure the Bonds. For a description of Special Facility Bonds: See **APPENDIX C — “SUMMARY OF CERTAIN PROVISIONS OF THE MASTER BOND ORDINANCE - Additional Indebtedness - Special Facility Bonds.”**

OUTSTANDING OBLIGATIONS DEBT SERVICE REQUIREMENTS

Table 19 sets forth the debt service requirements for all Outstanding Obligations, including the Series 2025A Bonds and the Series 2025B Bonds.

Table 19
Joint Revenue Debt Service Requirements⁽¹⁾
(Unaudited)

[to come]

⁽¹⁾ May not add due to rounding. Preliminary, subject to change.

Debt Service Coverages

The Airport's Master Bond Ordinance requires that the Airport establish rentals, rates, fees and charges which are reasonably estimated to achieve, among other requirements, the two debt service coverage ratios defined below. The Airport has added an additional coverage calculation for informational purposes that includes net cash flows from sources that are not Gross Revenues. The computation of these ratios is summarized in Table 20. See "**SECURITY FOR THE BONDS—Rate Covenant.**"

Gross Revenues – The Master Bond Ordinance requires that the Airport set rates at levels sufficient to produce Gross Revenues to pay the Operation and Maintenance Expenses plus 1.25 times Accrued Aggregate Debt Service. This calculation includes the Rolling Coverage amount which is a Gross Revenue of the Airport. Gross Revenues also include the transfers from the PFIC for debt service on the Grand Hyatt, the RAC, and from American Airlines for debt service on their two leased facilities that were financed by the Airport. In FY 2023 and prior years, Gross Revenues included transfers from the DFW Capital Account to pay debt service on the Terminal E parking garage and DFW's headquarters building. Such transfers from the DFW Capital Account are no longer necessary with the new Use Agreements.

Current Gross Revenues – The Master Bond Ordinance requires that the Airport set rates at levels sufficient to produce Current Gross Revenues to pay Operation and Maintenance Expenses plus 1.0 times Accrued Aggregate Debt Service. Current Gross Revenues differ from Gross Revenues in that they exclude transfers from the Capital Improvements Fund such as Rolling Coverage and transfers from the DFW Capital Account.

All Sources – This coverage ratio adds net revenue that are outside of the airline rate base, but are included in DFW's GAAP financial statements, to the Current Gross Revenues calculation. The net revenues include items such as PFIC Net Revenues, proceeds from natural gas royalties, land sales (if applicable), investment income from the DFW Capital Account and the Joint Capital Account, and other miscellaneous revenues. This ratio is most reflective of DFW's projected ability to repay annual debt service because it includes all net revenue sources available for such purpose.

[Table 20]
Debt Service Coverage
(Unaudited, in Millions)

	Fiscal Year Ended September 30				
	2024	2023	2022	2021	2020
1.25x Coverage Calculation - Gross Revenues					
Operating Revenues					
Airfield cost center	\$ 191.8	\$ 188.2	\$ 184.5	\$ 174.9	\$ 167.5
Terminal cost center	570.8	446.3	398.2	376.8	378.4
DFW cost center	422.5	377.4	335.1	218.3	208.9
Total Operating Revenues	\$ 1,185.1	\$ 1,011.8	\$ 917.8	\$ 770.0	\$ 754.8
Non-operating Revenues ⁽¹⁾	151.9	148.7	134.2	106.7	101.5
Federal Relief Proceeds	-	100.0	65.7	138.3	144.1
Rolling Coverage	138.0	131.8	118.4	115.2	119.6
Transfers from DFW Capital Account ⁽²⁾	-	12.4	12.0	12.2	12.2
Transfers from PFIC and AA for debt service	28.1	7.4	2.7	19.7	19.6
Total Gross Revenues	\$ 1,503.1	\$ 1,412.3	\$ 1,250.8	\$ 1,162.0	\$ 1,151.8
Less Operating Expenses	(674.3)	(619.4)	(548.6)	(492.0)	(464.9)
Gross Revenues available for debt service	\$ 828.7	\$ 792.9	\$ 702.2	\$ 670.0	\$ 686.9
Debt Service	\$ 552.3	\$ 524.2	\$ 475.0	\$ 461.3	\$ 479.0
Coverage ratio - Gross Revenues	1.50	1.51	1.48	1.45	1.43
1.0x Coverage Calculation - Current Gross Revenues					
Gross Revenues available for debt service	\$ 828.7	\$ 792.9	\$ 702.2	\$ 670.0	\$ 686.9
Less Rolling Coverage	\$ (138.0)	\$ (131.8)	\$ (118.4)	\$ (115.2)	\$ (119.6)
Transfers from DFW Capital Account ⁽²⁾	-	(12.4)	(12.0)	(12.2)	(12.2)
Current Gross Revenues available for debt service	\$ 690.7	\$ 648.6	\$ 571.8	\$ 542.6	\$ 555.1
Debt Service	\$ 552.3	\$ 524.2	\$ 475.0	\$ 461.3	\$ 479.0
Coverage ratio - Current Gross Revenues	1.25	1.24	1.20	1.18	1.16
Coverage Calculation - All Revenues Sources					
Current Gross Revenues available for debt service	\$ 690.8	\$ 648.7	\$ 571.8	\$ 542.6	\$ 555.1
Natural Gas Royalties, Investment Income, Other	48.2	26.2	12.6	6.0	12.7
PFIC	43.1	45.5	38.8	9.5	4.0
All Current Revenues available for debt service	\$ 782.1	\$ 720.4	\$ 623.2	\$ 558.1	\$ 571.8
Debt Service	\$ 552.3	\$ 524.2	\$ 475.0	\$ 461.3	\$ 479.0
1.0x Coverage ratio - All Current Revenues	1.42	1.37	1.31	1.21	1.19
1.25x Coverage ratio - All Current Revenues plus Capital Transfers and Rolling Coverage	1.67	1.65	1.59	1.49	1.47

⁽¹⁾ Non-operating revenues include PFC revenues from the current year plus amounts transferred from the PFIC to pay eligible debt service.

⁽²⁾ Transfers from DFW Capital Account ended at commencement of the ten-year term of the Use Agreements effective October 1, 2023.

Coverage ratios have improved over the past few years due to increased revenues available for debt service, which have increased faster than debt service after the impact of COVID-19 in FY 2020 and FY 2021. See **"RATE SETTING – Airline Use Agreement Rate Model."**

CAPITAL IMPROVEMENT PROGRAM

Capital Improvement Program (CIP) Expenditures

Total CIP expenditures, excluding the PFIC (See **PFIC Capital Program** below), are currently programmed to be approximately \$11.3 billion for the period March 1, 2025 to September 30, 2030 as shown in the table below. This CIP includes the “Infrastructure Capital Program” projects and “Other Capital” projects that includes commercial development, vehicles, technology, and other projects primarily funded by the DFW Capital Account.

The Infrastructure Capital Program (ICP) includes expansion projects such as the Central Terminal Area (CTA) Expansion Program, Terminal F , and the southwest end around taxiway, in addition to a substantial number of other projects required to replace and improve DFW's airfield, terminals, buildings, bridges, roads and utilities when necessary. DFW uses assessment-based studies prepared by licensed engineers to help Airport staff prioritize and schedule when assets need to be replaced. DFW updates these assessments on a regular basis, and as a result, planned ICP expenditures will vary over time based on required replacement dates. The current ICP is projected at \$10.35 billion for the period March 1, 2025 through September 30, 2030 as shown in the table below. The capital expenditures in the table below for the CTA Expansion Program and Terminal F reflect the period from FY 2025 to FY 2030 and are not the full project budgets.

Capital Improvement Program (CIP)
(For the period March 1, 2025 through September 30, 2030, in Millions)

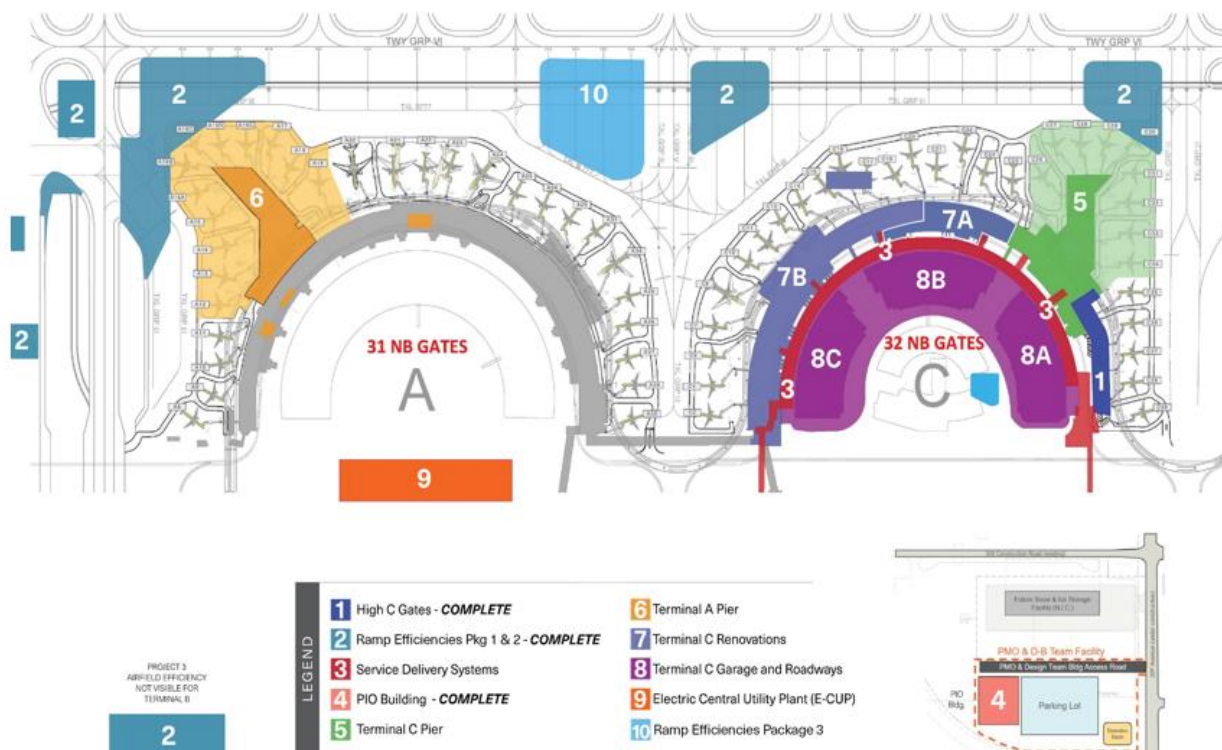
CIP Category	FY25*	FY26	FY27	FY28	FY29	FY30	Total FY25-30
Infrastructure Capital Program (ICP)							
CTA Expansion	\$318	\$571	\$337	\$261	\$136	\$188	\$1,810
Terminal F	573	1,339	885	720	261	234	\$4,012
Other ICP	439	1,097	1,087	1,011	527	368	4,529
Total ICP	1,330	3,007	2,310	1,992	924	789	10,351
Other Capital	238	245	178	103	94	100	958
Totals	\$1,568	\$3,252	\$2,488	\$2,095	\$1,018	\$889	\$11,309

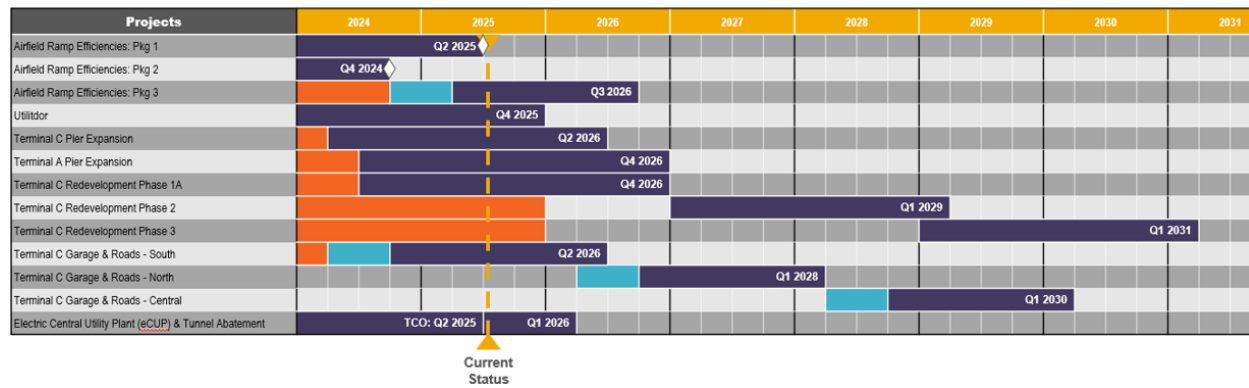
*For period March 1 to September 30, 2025 only

Of the \$10.35 billion of ICP projects planned to be spent for the period March 1, 2025 through September 30, FY 2030, the airlines have approved \$7.7 billion (74%), including pre-approvals for the CTA Expansion Program and Terminal F, which also include allowable pre-approved inflation adjustments.

Central Terminal Area (CTA) Expansion Program (Total Budget: \$[2.98] billion) – This program includes 9 incremental gates in Terminals A and C on two new double-loaded piers, a tear-down and reconstruction of concourse level of Terminal C, reconstruction of the south Terminal C parking garage, the rehabilitation of center and north parking facilities, a new utilities corridor, and airfield ramp improvements. The renovations will include increased gate lounges and passenger flow space to enhance the customer experience. DFW will use modular construction to replace concourse sections of the terminal while the current terminal is demolished. The program will be opened in phases with beneficial occupancy scheduled for the C pier in May 2026, for the A Pier in October 2026, and phase 2 of the CTA Expansion Program

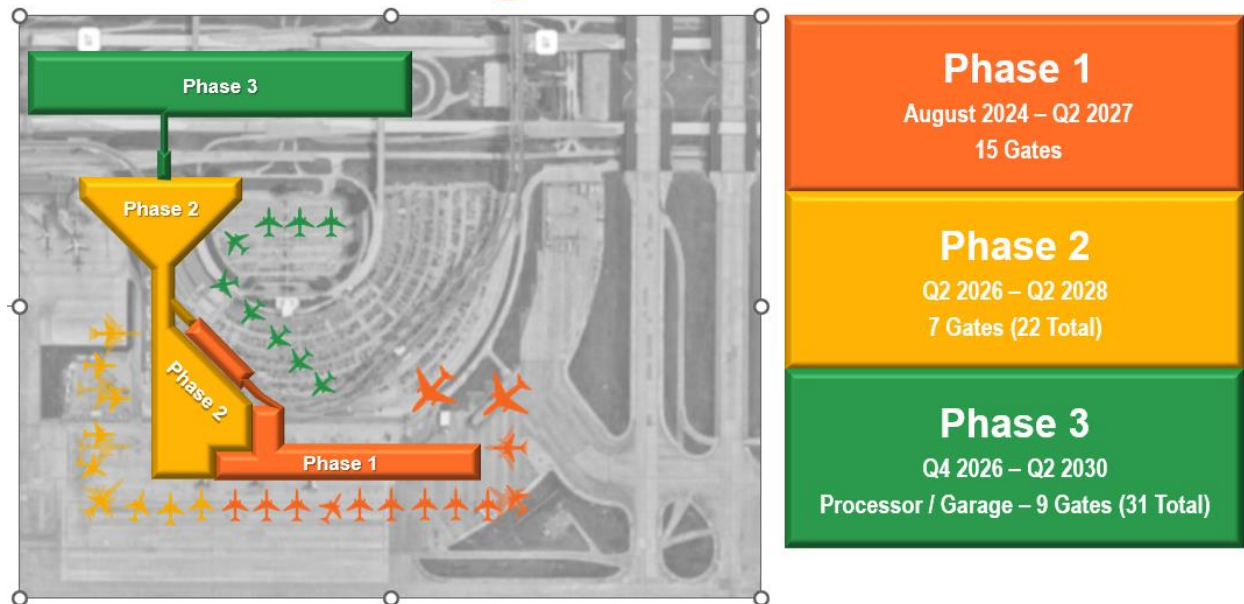
main terminal renovation in July 2028. Beneficial occupancy of the final phase 3 is planned for April 2030. The current total budget is \$2.98 billion. DFW has currently contracted for 68% of the total program budget and plans for 98% of the program to be bid out by the end of CY 2026. Budget exposure remains for the inflationary impacts of future contracts not yet bid. This program was pre-approved by the Signatory Airlines for a total budget of \$2.72 billion plus allowances for inflationary impacts. The current budget is within the inflationary allowances established in the Use Agreement. The final phase is scheduled to be completed in 2031.





Terminal F Program (Total Budget: \$4.02 billion) – During FY25, DFW and the Airlines agreed to increase the scope of Terminal F from 15 gates to 31 gates. The new program will support international flying with an additional Federal Inspection Services (FIS) Facility, and will include passenger and baggage processing, security screening, baggage claim, arrival and drop-off curbs, and a terminal passenger parking garage. Passengers will be able to access the terminal directly as well as via Skylink or the airside connection to Terminal D. The project will include utilities and a new Skylink station. The Terminal F Program will use a progressive, phased construction approach, with the initial phase anticipated to be completed in 2027 and Phase 3 in 2030. American will lease all 31 gates of the new Terminal F.

The program budget was increased from \$1.7 billion to \$4.02 billion in uninflated dollars to accommodate the larger scope. The MII approving this project provided approvals for inflation adjustments. Accordingly, DFW will adjust this program budget in the future as contracts are let, so budget exposure exists. DFW currently has contracted for approximately \$1.4 billion or 36% of the new program budget.



Southwest End Around Taxiway Program (Total Budget: \$370 million) – This program will construct a new end around taxiway on the southwest side of the Airport to complement the end around taxiways on the northeast and southeast ends of the airfield. End arounds enhance the safety of the airfield and support the optimization of aircraft operations, safety, and throughput. To date, the Airport has received \$180M in grant funding for this program. DFW continues to work with the FAA and the Department of Transportation on other grant opportunities. The final phase of this program is not included in this program budget.

Runway 18L/36R Rehabilitation (Total Budget: \$275M) – This project is necessary to rehabilitate Runway 18L/36R and other adjacent infrastructure to restore its condition with a projected design life of approximately 30 years. This includes structural replacement of concrete as well as upgrading the electrical systems and drainage. DFW has received Signatory Airline approval for planning and design of this program and will submit a request to the airlines for approval to fund construction in early FY 2026. No grants have yet been requested for this program, but DFW plans to submit for grants in the future.

International Parkway Modernization Program (Total Budget: \$255 million) – This program includes the construction of three new bridges with right exit lanes on International Parkway into Terminals A, B, and C and the demolition of the aging bridges that exit from the left and “flyover” International Parkway to these terminals. The program budget also includes replacement of existing end of life high mast light poles along International Parkway, as well as replacing an aging bridge that traverses International Parkway in the north. The project is 100% under contract and includes an early completion incentive clause if completed by May 2026. Substantial completion is currently scheduled for October 2026. The Signatory Airlines have approved the portion of the program that required their approval with the remainder being exempt from such approval.

Fire Station Consolidation (Total Budget: \$137 million) – This program includes the consolidation of four fire stations into two stations, the demolition of the old stations, and the construction of a fumigation building. The current program budget of \$137 million is based on the award of a design build construction contract with substantial completion scheduled for February 2026. This project has been approved by the Signatory Airlines. DFW has received \$75 million of FAA grants for this project.

Access Control Door Replacement (Total Budget: \$168 million) – This program includes the replacement of the access control system for approximately 1,153 doors throughout DFW's five terminals and many other facilities. This program includes purchasing the technology and the design and construction for the installation of the system on each of these doors. The current program budget is based on the award of a design build construction contract. The program is allowable under the safety and security exemption in the Use Agreements and did not require Signatory Airline approval. This program is expected to take approximately four years to complete.

Timing of Contract Awards

The following table highlights the percent of major capital project budgets that are currently under contract and the estimated percent that will be under contract at the end of FY26 and FY27 for the major capital projects/programs shown in the table below. DFW currently has 52% of its major projects/ programs under contract with an estimated at 84% and 96% by the end of CY 2026 and CY 2027, respectively.

<u>Percent Complete of Capital Projects/Programs over \$100 Million</u> (Dollars in Millions)							
Project/Program Name	<u>Percent Under Contract</u>			Total Budget	<u>Amount Under Contract</u>		
	Current	End of CY26	End of CY27		Current	End of CY26	End of CY27
Terminal F Program	36%	67%	92%	\$4,020	\$1,450	\$2,686	\$3,698
CTA Expansion Program	68%	100%	100%	2,977	2,029	2,977	2,977
SW End Around Taxiway	78%	100%	100%	370	288	370	370
Runway 18L/36R Rehabilitation	5%	100%	100%	275	13	275	275
International Pkwy Modernization	100%	100%	100%	255	255	255	255
Access Control Doors Replacement	52%	100%	100%	168	87	168	168
Fire Station Consolidation	100%	100%	100%	137	137	137	137
Total				\$8,202	\$4,259	\$6,868	\$7,880
Estimated Percent of All Projects Under Contract				n/a	52%	84%	96%

Capital Improvement Program (CIP) Funding Sources

DFW currently plans to fund the CIP with cash, grants, and the issuance of Additional Obligations (debt). The following table shows the projected funding sources for the period March 1, 2025 to September 30, 2030. Capital Improvement Program - Funding Sources

(March 1, 2025 through September 30, 2030 in Millions)

Sources of Funds	FY25*	FY26	FY27	FY28	FY29	FY30	Total
Financing Requirement	\$1,340	\$3,015	\$2,273	\$1,885	\$812	\$677	\$10,002
Grants	90	90	56	52	42	42	373
Cash	138	147	158	158	164	169	934
Total Sources of Funds	\$1,568	\$3,252	\$2,488	\$2,095	\$1,018	\$889	\$11,309

*For period March 1 to September 30, 2025 only

Grant Funding Sources

DFW receives traditional FAA entitlement and discretionary funding under the FAA's Airport Improvement Program (AIP) each fiscal year and has a signed Letter of Intent (LOI) from the FAA which provides a minimum of \$180 million of AIP funds to DFW through FY 2024. LOIs can be amended from time to time by the Airport and FAA. DFW works closely with the FAA to maximize discretionary funding for Airport projects.

On November 15, 2021, the President signed the Infrastructure Investment and Jobs Act (later referred to as the Bipartisan Infrastructure Law, or "BIL") into law. The BIL provides DFW approximately \$64 million of additional entitlement funds each year from FY 2022 to FY 2026 for a total of approximately \$320 million. Project eligibility is based on existing PFC eligibility criteria. The BIL also includes approximately \$2.75 billion of funds for large hubs, that will be competitively awarded over the five-year period with specific eligibility requirements. DFW has multiple eligible projects in its CIP and intends to apply for and aggressively pursue these grants. In addition, the BIL includes \$27.4 billion for competitive funding for rebuilding Texas' state roads and bridges. DFW's CIP includes projects eligible under this provision. No assurances can be given that the Airport will be awarded any of the competitive grants.

DFW also receives grants from the Department of Justice and three Texas programs: State Homeland Security Program, Texas Commission of Environmental Quality and Texas Emissions Reduction Plan. DFW is actively seeking other options for grant funding from other programs. See "**FEDERAL AND STATE GRANTS.**"

DFW assesses its grant strategy on a regular basis considering the status of each project and its eligibility under different grant programs. DFW currently forecasts approximately \$373 million of grant funds for the period March 1, 2025 through September 30, 2030. This consists of approximately \$131 million of FAA discretionary and entitlement funds, \$124 million of BIL supplemental entitlement and discretionary funds, \$38 million of BIL competitive grants, \$56 million of TSA funds, and \$37 million of other Federal and State grants.

PFIC Capital Improvement Program and Funding Sources

The following table highlights the expected capital spend for the PFIC from 2025 through FY 2030. See "**Public Facility Improvement Corporation**" for a list of approved projects.

PFIC Capital Improvement Program
(FY 2025 to FY 2030, in Millions)

Category	FY25	FY26	FY27	FY28	FY29	FY30	Total FY25 -30
Hotels	23	34	30	6	4	4	101
Rental Car Center	15	53	10	16	11	11	116
Other	1	0	0	0	0	0	1
Total Sources of Funds	\$39	\$87	\$40	\$22	\$15	\$15	\$218

Hotels – The hotel capital plan includes a planned \$34 million renovation of the Grand Hyatt in FY 2025 and FY 2026 and the design and construction of a new Hyatt House hotel (\$48 million) in FY 2026 and FY 2027. The remaining uses of cash are for furniture, fixture, and equipment (FF&E) replacements.

Rental Car Center (RAC) – The RAC capital plan includes renovations of RAC buildings and equipment and replacement of vehicles.

PFIC Capital Improvement Program - Funding Sources
(FY 2025 – FY 2030, in Millions)

Sources of Funds	FY25	FY26	FY27	FY28	FY29	FY30	Total FY25 -30
FF&E Funds	15	3	3	3	4	4	32
Cash	24	84	37	19	11	11	186
Total Sources of Funds	\$39	\$87	\$40	\$22	\$15	\$15	\$218

Changes and Potential Future Capital Programs

The Airport is continuously assessing its fixed assets (the ICP assessment process) to determine when assets need to be replaced over a 10- to 15-year period. The primary goal of the ICP process is the timely replacement of assets balancing the potential of increased maintenance costs with the need for capital re-investment. As part of this process, the need for replacement can move forward or back in time. Accordingly, some capital projects included in this ICP could be deferred while others, either in or not currently planned in the ICP, could be advanced. With the exception of the CTA and Terminal F programs discussed above, DFW normally budgets for cost escalation in the Capital Improvement Program, recent unprecedented cost escalation on construction bids could impact future planned project costs. If program costs increase, the incremental cost would be required to be approved by the Signatory Airlines in most cases, and if approved, DFW would finance the incremental cost by issuing Additional Obligations. See **“FORWARD-LOOKING FINANCIAL AND OPERATING INFORMATION”** for a sensitivity analysis of the impact of potential cost increases. Also see **“FORWARD-LOOKING STATEMENTS.”**

The Airport also continuously assesses its ability to accommodate future growth, including gates, parking spaces, roads, airfield capacity, etc. As the Airport determines future needs for expansion it develops plans, options, and cost estimates. These plans are then shared with the airlines to determine if the airlines agree with the growth needs and are willing to fund the cost of the projects. The potential costs of such future projects are not included in the CIP until the Airport determines that it plans to move forward with the project, and it expects that the airlines will approve the project’s cost and schedule.

FORWARD-LOOKING FINANCIAL AND OPERATING INFORMATION

The purpose of this section is to provide forward-looking financial and operating information with respect to passengers, aircraft operations, landed weights, and financial statistics for the period beginning with the FY 2026 Budget and the forecasts for FYs 2027 through 2030.

The forward-looking information in this section is based on estimates and projections made by DFW management based on the Use Agreements’ business model that became effective on October 1, 2023 (FY 2024). See **“AIRLINE AGREEMENTS.”** Inevitably, some assumptions used to develop these forecasts will not be realized and unanticipated events and circumstances may occur. Therefore, actual results will vary from these forecasts and the variations could be material.

The following table highlights the passengers, operations, landed weight, expenses, revenue, debt service and airline rates for the FY 2026 budget, DFW's forecasts for FYs 2027 through 2030. DFW forecasts total passengers to exceed 100 million in FY 2029. The projected growth in passengers over the period of FY27-FY30 is enabled by the construction of Terminal F and the addition of nine gates in Terminals A and C through 2030.

Forward-Looking Statistics

	Budget	Forecast			
	FY26	FY27	FY28	FY29	FY30
Selected Operating Information					
Passengers (Millions)	87.4	90.6	97	101	105
Operations (Thousands)	730.0	752.6	808.9	836.2	868.4
Passenger Landed Weights (Billions)	49.9	51.9	56.0	57.9	60.2
Selected Financial Information (Millions)					
Operating Expenses	756.9	798.5	867.9	914.4	946.4
Debt Service	513.4	705.6	878.5	1,034.0	1,102.6
Total Expenditures	1,270.3	1,504.1	1,746.3	1,948.3	2,049.0
DFW CC Revenues	623.7	670.3	705.9	743.0	775.7
DFW CC Net Revenues	304.4	307.6	307.7	313.8	323.1
Allocation of DFWCC Net Revenues					
Used for Airline Rate Reduction	151.8	159.3	156.9	158.9	163.2
Transferred to DFW Capital Account	151.8	148.3	150.8	154.9	159.9
PFIC Net Revenues	52.9	55.6	70.0	73.6	77.0
Total Revenues Available for Debt Service	837.0	1,054.0	1,241.9	1,408.2	1,489.7
Airline Cost (Millions)	756.4	917.8	1,120.6	1,285.8	1,358.9
Cost per Enplaned Passenger (Dollars)	16.99	20.26	23.11	25.46	25.88
Landing Fee rate (Dollars)	3.54	4.21	5.16	5.53	5.60
Terminal Rental rate (Dollars)	419.20	465.01	511.03	533.29	563.61
Debt Outstanding (Billions)	9.4	12.4	14.5	16.0	16.4
Debt Service	684.9	905.4	1,090.8	1,252.9	1,329.4
1.0 Coverage Ratio	1.22	1.16	1.14	1.12	1.12
1.0 Coverage Ratio and PFIC	1.30	1.23	1.21	1.19	1.18

RETIREMENT PLANS

Retirement Plans-Defined Benefit Plan

The Airport has two fiduciary defined-benefit pension plans covering approximately one third of all active Airport employees: the Employees of Dallas Fort Worth International Airport Retirement Plan ("Employee Plan") and the Department of Public Safety Retirement Plan (the "DPS Plan" and together with the Employee Plan, the "Retirement Plans"). Both Retirement Plans are single-employer public employee retirement system plans in which the assets are held in an investment trust. Employees vest after five years of service and are eligible for early retirement at ages 55-61 and full retirement benefits at age 62 and older. Pension benefits increase by a cost-of-living adjustment, with a maximum adjustment of 3%, each January 1.

Employee Plan. All regular employees hired prior to January 1, 2010, other than DPS officers, are covered by the Employee Plan. Benefits vest after five years of service. Airport employees who retire are entitled to an annual retirement benefit, payable monthly for life in an amount equal to a percentage of final average monthly compensation times credited service plus an annual cost-of-living adjustment (as defined by the Employee Plan). The Employee Plan also provides early retirement, death, and disability benefits.

As of January 1, 2010, the Employee Plan was closed to new employees. New employees are hired under a 401(a) plan.

DPS Plan. The DPS Plan was established effective October 1, 1999, when the assets and liabilities accrued by public safety officers eligible for the DPS Plan prior to October 1, 1999, were transferred from the Employee Plan to the DPS Plan in compliance with the requirements of IRS Code Section 414(1). DPS officers contribute 7% of their salary to the Plan. The public safety officers who retired or terminated employment prior to October 1, 1999, were not eligible for the DPS Plan and will continue to receive their benefits, if any, from the Employee Plan.

The DPS Plan permits early retirement at ages 55 to 61, or upon satisfaction of the "Rule of 80." The "Rule of 80" is the attainment of age 50 and the completion of the number of years of benefit service that when added to the participant's age equals the sum of 80. All Public Safety Officers employed by the Airport are permitted early retirement upon the satisfaction of the "25 Year Rule." The "25 Year Rule" is the attainment of 25 years of service within the Public Safety department.

Benefits. Pension benefits are provided in the form of a qualified joint and survivor annuity; however, an employee may request optional forms of pension benefit payments upon written request to the Plan Administrator. Other forms of payment of accumulated plan benefits include lump-sum distribution upon retirement or termination, when eligible, income leveling, or equal monthly payments for a specified time period.

Funding. The Airport determines each Retirement Plans' funding policy. Historically, the Airport has contributed an amount equal to the actuarially determined pension benefit cost for the year. In some years, however, the Airport funds additional contributions to help retire the unfunded liability sooner. The Airport funded an additional \$2.9 million in FY 2018 and \$2.7 million in FY 2019 and \$10 million in FY 2021 over the actuarially determined pension benefit cost to the defined benefit plans. The incremental contribution in FY 2021 was made to partially offset the impact of the early retirement package on the unfunded actuarial liability of the Employee Plan. In FY 2024, the Airport provided \$6 million in additional contributions.

Actuarial Assumptions, Contributions. On March 3, 2022, the Board approved several modifications of its actuarial assumptions. The Board lowered the assumptions for inflation from 2.75% to 2.50%, for the cost-of-living adjustment for retirees from 2.75% to 2.5%, and the investment return assumption from 7.25% to 7.0%, in addition to several other minor changes. The net impact of these actions was to increase the Annual Required Contribution approximately \$1.5 million (4.6%) and to slightly increase the unfunded liability.

Both pension plans provide that employees with five or more years of service are entitled to annual pension benefits, beginning at normal retirement age of 62, equal to a certain percentage of their final average monthly compensation for each year of credited service, less a certain percentage of anticipated primary insurance benefits. The final average monthly compensation is determined by utilizing the average monthly rate of compensation of the last 36 completed months immediately prior to the date of service termination.

Employer contributions are generally made annually and recognized as additions in the period in which employee services are performed. Employee contributions are required for the DPS Plan, but not permitted for the Employee Plan.

The actuarially determined contribution requirements for the Retirement Plans are computed through an actuarial valuation performed as of January 1 each year. The annual actuarial valuation is performed to determine the adequacy of current contribution rates, to describe the current financial condition of the Plans and to analyze changes in the Plans' condition.

A copy of the "Actuarial Valuation Report for the Year Beginning January 1, 2022" for each Plan is available on the Airport's website at <http://www.dfwwairport.com/investors>. Information provided by the Airport on its website is not a part of the Cities' continuing disclosure obligations under its Continuing Disclosure Agreement relating to the Bonds. This reference to the Airport's website is for informational purposes only, and neither the website nor the information contained on such website shall be deemed incorporated herein by reference. Neither the Airport nor the Cities are obligated to continue to provide information on the Airport's website.

Defined Contribution Plans

All regular employees hired after January 1, 2010, are enrolled in a defined contribution plan. DFW has agreed to match employee contributions up to 7%. Employees are required to contribute 1%-3% of their pay based on years of employment. Employees are eligible to contribute more, up to IRS limits. Employees hired on or after January 1, 2024 will experience cliff vesting at 100% after 3 years. Employees hired before January 1, 2024 will continue with graded vesting of 20% per year until 100% vested on January 1, 2027, when all funds become 100% vested.

Additional Retirement Contributions

All regular employees hired after January 1, 2010 are eligible to receive additional contributions up to 7% of their eligible earnings based on a combination of age and years of service, up to the annual IRS limits. These contributions are made in January each year for the previous calendar year. Employees must be on the active employment rolls of the Board on December 31 of the program year to be eligible for a January contribution. Contributions made under the Additional Retirement Contribution Plan will be made in the 401(a) plan and follow the vesting schedule of the Defined Contribution Plan.

Other Post-Employment Benefits

In addition to pension benefits, the Airport provides certain other post-employment benefits for retired employees (“OPEB”). Specifically, the Airport allows qualified retired employees to participate in the Airport’s health insurance plans and provides a premium subsidy for those employees. These benefits apply only to retired employees ages 65 or younger who meet certain eligibility criteria, and provide a maximum premium benefit per employee of \$400 per month. The OPEB plan is administered by the Airport’s Executive Vice President of Administration and the Vice President of Human Resources. The assets are managed by the Airport’s Retirement Committee. All assets are held in a Section 115 Trust.

A copy of the “DFW Airport Retiree Health Care Plan - Actuarial Valuation Report as of January 1, 2023” is available on the Airport’s website <http://www.dfwairport.com/investors>. Information provided by the Airport on its website is not a part of the Cities’ continuing disclosure obligations under its Continuing Disclosure Agreement relating to the Bonds. This reference to the Airport’s website is for informational purposes only, and neither the website nor the information contained on such website shall be deemed incorporated herein by reference. Neither the Airport nor the Cities are obligated to continue to provide information on the Airport’s website.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE (ESG)

The Airport has focused on environmental, social and governance practices for many years as part of its enterprise risk management approach to business; and ESG principles are embedded into the organization’s culture. The Airport’s Strategic Plan identifies sustainability; diversity, equity, and inclusion; innovation; and digital transformation as the four key “approaches” to achieve business success. DFW’s sustainability initiatives align with all 17 of the United Nations Sustainable Development Goals (SDG) while DFW’s Sustainability Plan focuses on climate action, energy performance, water and biodiversity, the circular economy, health and wellness, and equity. DFW published its first ESG report in 2017 for FY 2016.

DFW’s FY 2024 ESG report, a five-year summary of the key ESG metrics and disclosures, and the Airport’s most recent Strategic Plan can be found on the Airport’s Investors website. *The disclosures and metrics in DFW’s FY 2024 ESG Report were developed to be consistent with ACI-NA’s ESG reporting framework for North American airports, published in April 2024.* The references to the Airport’s and ACI’s websites in this section are for informational purposes only, and neither the websites nor the information contained on the websites shall be deemed incorporated herein by reference. Neither the Airport nor the Cities are obligated to continue to provide information on the Airport’s website.

RISK MANAGEMENT AND INSURANCE

The Master Bond Ordinance requires the Airport to maintain insurance in amounts and against such losses or damages as are customarily insured by the owners of similar properties. **See APPENDIX C — “SUMMARY OF CERTAIN PROVISIONS OF THE MASTER BOND ORDINANCE-Particular Covenants-Casualty Insurance.”** The Airport annually determines the type, amount and extent of coverage following consultation with an Independent Insurance Consultant or the Risk Manager.

In accordance with this covenant, the Airport, with the assistance of an insurance brokerage firm, conducted a review of the Airport’s Property Insurance Program. The review concluded that the Airport’s total property assets are valued at approximately \$9.05 billion. The Airport has procured an “all risks” property policy with American Home Assurance Company of

New York, NY (AIG), an A.M. Best A+ rated carrier. The policy protects the Airport from any fortuitous loss, including business interruption, with a coverage limit of liability and time element losses of \$2 billion per occurrence with a deductible of \$250,000 (all other perils), \$10,000,000 (wind and hail). The Airport conducted a survey and has determined that the amount and scope of the Airport's insurance is comparable to that acquired by similar sized public entities and/or airports.

The Airport carries a full line of insurance coverages, including cyber, environmental, liability, commercial, workers' compensation, and errors and omissions. A full list with coverages is included in the Airport's Financial Statement which has been incorporated herein. See **APPENDIX D — "ANNUAL FINANCIAL REPORT."**

THE AIRLINES

Certain of the airlines (or their respective parent corporations) are subject to the information reporting requirements of the Securities Exchange Act of 1934 and in accordance therewith file reports and other information (collectively, the "SEC Reports") with the Securities and Exchange Commission (the "SEC"). Only companies with securities listed on a national securities exchange or registered under § 12(g) of the Exchange Act, or companies which are required to file with the SEC under § 15(d) of the Exchange Act, are required to file with the SEC pursuant to the information reporting requirements and will have information on file. Certain information, including financial information, as of particular dates, concerning each such Airline (or their respective parent corporations) is included in the SEC Reports. The SEC Reports can be inspected in the Public Reference Room of the SEC at Room 1580, 100 F Street, N.E., Washington, D.C. 20549, and at the SEC's regional office at 500 West Madison Street, Suite 1400, Chicago, IL 60661 and copies of such SEC Reports can be obtained from the Public Reference Section of the SEC at 100 F Street, N.E., Washington, D.C. 20549 at prescribed rates. The SEC maintains a web site at www.sec.gov. In addition, each domestic airline is required to file periodic reports of financial and operating statistics with the United States Department of Transportation ("DOT"). Such reports can be inspected at the following location: DOT Dockets Office, Research and Innovative Technology Administration, Bureau of Transportation Statistics, 1200 New Jersey Avenue, S.E., Room W12-140, Washington, DC 20590, and copies of such reports can be obtained from DOT at prescribed rates. In addition, further information regarding American Airlines, the predominant carrier servicing the Airport, may be found at its web site: www.aa.com. Foreign flag airlines also provide certain information concerning their operations and financial affairs, which may be obtained from the respective airline.

Any significant financial or operational difficulties incurred by American Airlines, or the elimination or reduction of the Airport's status as a connecting hub for American Airlines, could have a material adverse effect on the Airport. Financial or operational difficulties by any of the other airlines may also, whether directly or indirectly, have an adverse impact on Gross Revenues or Airport operations, the effect of which may be material. For an examination of the airlines' present situation and the relative presence of each airline at the Airport, see the sources outlined in "**THE AIRLINES**" above.

FEDERAL REGULATIONS REGARDING RATES AND CHARGES DISPUTES

In August 1994, the President of the United States signed into law the FAA Authorization Act of 1994 (the "1994 Act") which continues the pre-existing federal requirement that airline rates and charges set by airports be "reasonable" and mandates an expedited administrative process by which the Secretary of Transportation (the "Secretary") shall review rates and charges complaints, 49 U.S.C. § 47129. Under 49 U.S.C. § 47129, an affected air carrier may file a written

complaint requesting a determination of the Secretary as to reasonableness within 60 days after such carrier receives written notice of the establishment or increase of such fee. During the pendency of the review, the airlines must pay the disputed portion of the fee to the airport under protest, subject to refund to the extent such fees are found to be unreasonable by the Secretary. The airport must obtain a letter of credit, surety bond or other suitable credit facility equal to the amount in dispute unless the airport and the complaining carriers agree otherwise. In January 1995, pursuant to the 1994 Act, the DOT issued a rule which was amended effective December 16, 1996 (the "Final Rule"), outlining the rules of practice for filing complaints and adjudicating complaint matters involving federally assisted airports. This Final Rule is broader in application and covers matters other than just rates and charges complaints. The initial rule was accompanied by a policy statement setting forth the standards DOT would apply to resolving airport fee disputes under 49 U.S.C. § 47129. The initial policy statement was supplemented in September of 1995 and replaced on June 14, 1996, by the "Policy Regarding Airport Rates and Charges." In an August 1, 1997, decision, the U.S. Court of Appeals for the District of Columbia Circuit invalidated that part of the policy that required airports to value their airfield assets at historical costs in calculating airfield use fees. Until DOT promulgates a new policy regarding airfield rates and charges, the guiding principle for determining the validity of rates and charges for use of airfield assets is the requirement of federal law that such charges be "reasonable."

FEDERAL AND STATE GRANTS

The purpose of this section is to provide an overview of the types of grants that are available to DFW and some of the limitations. See **"CAPITAL PROGRAM IMPROVEMENTS – Grant Funding Sources"** for further discussion on the amounts of grants assumed over the next five years.

The Airport and Airway Improvement Act of 1982 created the Airport Improvement Grant Program ("AIGP"), which is administered by the FAA and funded by the Airport and Airway Trust Fund. This fund is financed by federal aviation user taxes. Funds are appropriated on a regional basis. Grants for approved eligible projects are available to airport operators in the form of "entitlement" funds and "discretionary" funds. Entitlement funds, which are distributed first, are apportioned annually based upon a formula using the number of enplaned passengers and cargo landing weights. The amount of entitlement funds computed for each airport is reduced if a Passenger Facility Charge is levied. The amount remaining after the distribution of entitlement funds are considered discretionary funds and are available to fund approved projects at the discretion of the regional FAA office, based upon a regional priority system. Discretionary Funds may, upon approval by the FAA, be granted under a Letter of Intent (LOI), which promises, based on a schedule of annual payments, future discretionary funding. FAA AIGP expenditures are subject to Congressional appropriation and no assurance can be given that the FAA will receive spending authority. In addition, the AIGP could be affected by government shutdown or sequestration described below. No assurances can be given that federal grants in aid will actually continue or be received in the amounts or at the times contemplated by the Airport.

On November 15, 2021, the President signed the Infrastructure Investment and Jobs Act into law that provides additional funding for airports through several new programs.

During the pandemic, the federal government passed three pieces of legislation for relief from COVID-19. There is no guarantee that the federal government will do so again in the event of another pandemic or other similar major event.

Federal funding received by the Airport and aviation operations at the Airport could also be adversely affected by the implementation of across-the-board spending cuts, known as

sequestration, a budgetary feature first introduced in the Budget Control Act of 2011. Sequestration could adversely affect FAA and TSA budgets and operations and the availability of certain federal grant funds typically received annually by the Airport, which may cause the FAA or TSA to implement furloughs for its employees and freeze hiring, and may result in flight delays and cancellations. In addition, uncertainties in the current political and legal climate in the U.S. could impact the conditions under which federal grant funds would be made available to U.S. airports. The Airport is closely monitoring Executive Orders, court rulings, proposed regulatory changes and agency guidance, and intends to continue to comply with applicable law.

DFW also receives grants from other governmental entities. The State Homeland Security Program provides grants for projects that support state and local efforts to prevent terrorism and targeted violence and to prepare for the threats and hazards that pose the greatest risk to the security of Texas citizens. The Department of Justice provides grants to reimburse up to 50% of the cost of body armor vests purchased for law enforcement officers. The Texas Commission of Environmental Quality provides grants for Electric Vehicle Charging Stations and associated infrastructure. The Texas Emissions Reduction Plan provides grants that assist local governments to reduce emissions from polluting vehicles and equipment.

CERTAIN INVESTMENT CONSIDERATIONS

General

The principal of and interest on the Bonds is payable pursuant to the Master Bond Ordinance solely from the Pledged Revenues and Pledged Funds. The ability to pay debt service on the Bonds will depend on the receipt of sufficient Gross Revenues.

The Airport's ability to generate Gross Revenues depends primarily upon sufficient levels of aviation activity and passenger traffic at the Airport. The achievement of passenger traffic will depend partly on the profitability of the airline industry, including their ability to access capital and the ability of individual airlines to provide sufficient capacity to meet demand. A weak economy, war, pandemics, geophysical event, and the threat of terrorist activity can reduce demand. A reduction in passenger traffic would result in a reduction in PFCs and passenger related non-airline revenues such as concessions, parking and rental car revenues. A decrease in aviation activity at the Airport would likely result in an increase in landing fees and terminal rentals to pay for the Airport's cost of providing these services as required by the Use Agreements. As landing fees and terminal rentals rise, airlines could elect to discontinue service at the Airport. A continued reduction in the number of airlines operating at the Airport could have an adverse impact on the Airport's competitiveness.

In considering the matters set forth in this Official Statement, prospective purchasers should carefully review all investment considerations set forth throughout this Official Statement and should specifically consider certain risks associated with the Bonds. There follows a discussion of some, but not necessarily all, of the possible considerations and risks which should be carefully evaluated by prospective purchasers of the Bonds prior to purchasing any Bonds. The Bonds may not be suitable investments for all persons. Prospective purchasers should evaluate the risks and merits of an investment in the Bonds and should confer with their own legal, tax and financial advisors before considering a purchase of the Bonds.

Public Health Risks

Public health concerns affect air travel from time to time, including the Airport. For example, the spread of COVID-19 caused the World Health Organization to declare the outbreak a global pandemic. See "**FINANCIAL AND OPERATIONAL INFORMATION.**"

American Airlines' Dominance at Airport

American Airlines is the dominant carrier operating at the Airport, which serves as a primary hub in American Airlines' global route system. [For the FY 2023, American Airlines, together with its affiliate, American Eagle, accounted for approximately 83% of passenger enplanements at the Airport, and approximately 75%] of total landed weights at the Airport. See **Table 6 — Total Domestic and International Enplanements Statistics**. [Update for FY 2024]

Any significant financial or operational difficulties incurred by American Airlines, or the elimination or reduction in the Airport's status as a connecting hub for American Airlines, could have a material adverse effect on the Gross Revenues of the Airport. See "**CERTAIN INVESTMENT CONSIDERATIONS — General**." In the event American Airlines discontinues or reduces its operations at the Airport, American Airlines' current level of activity may not be replaced by other carriers resulting in higher airline fees to use the Airport's facilities. For an examination of American Airlines' present situation, see the sources outlined in "**THE AIRLINES**" above.

Competition

General. The Cities of Dallas and Fort Worth each own and operate other airports (the "Other Airports") that provide various aviation and air carrier services in the Dallas-Fort Worth metropolitan area. Such Other Airports consist of Dallas Love Field Airport ("Love Field"), Fort Worth Alliance Airport ("Alliance"), Meacham International Airport ("Meacham"), Fort Worth Spinks Airport and Dallas Executive Airport (formerly known as Redbird Airport). The revenues of the Other Airports are not pledged to the payment of or as security for any bonds of any type that are issued in relation to the Airport. In addition, general aviation, business and charter operations are conducted at Addison Airport, owned by the Town of Addison. No commercial passenger air service is currently provided at Fort Worth Alliance Airport, Meacham International Airport, Fort Worth Spinks Airport, Dallas Executive Airport or the Addison Airport.

The Airport also competes with other large airports across the United States to serve as a hub in the routing system for major airlines and as an international gateway for international travel. Some of the factors that impact the Airport's ability to compete with regional, national and international airports are geographic location, airport infrastructure and metropolitan population.

There can be no assurance that the Airport will continue to successfully compete with other airports for air passenger service and passenger market share. A significant loss of passengers and/or flights at the Airport could have a material adverse effect on Airport operations. See "**CERTAIN INVESTMENT CONSIDERATIONS — General**."

Love Field Airport. Scheduled non-stop passenger service is currently provided at Love Field, located approximately five miles from downtown Dallas. Love Field is also the base for private, general and corporate aviation activities and aircraft repair and finish-out facilities.

Love Field has one terminal building with one 7,700-foot runway and one 8,800-foot runway. Pursuant to the Wright Amendment Reform Act of 2006 (the "WARA"), Love Field is restricted to 20 gates, of which 18 gates are leased by Southwest Airlines and two gates are leased by Alaska Airlines and shared with Delta Air Lines. The WARA also restricted Southwest Airlines' operations at DFW until 2025, when the airline may operate from the Airport without surrendering gates at Love Field. In calendar year 2024, Love Field had 246,682 aircraft operations and hosted 16.3 million total passengers.

Alliance Airport. Alliance is part of a 26,000-acre master planned mixed use development located within Tarrant and Denton Counties, Texas. Alliance consists of 9,600 acres and offers multi-modal transportation access. Elements of this port include BNSF Railway's international rail hub, Federal Express' southwest regional sort hub, a UPS ground hub, an Amazon regional air hub, and a Foreign Trade Zone. Alliance has two 11,000-foot parallel runways. Alliance is not certified to provide air carrier passenger service.

Meacham International Airport. Meacham, a Fort Worth owned and operated general aviation airport, is certified for passenger service and available for charters. Meacham has one 7,500-foot runway, one 4,000-foot runway and one 3,700-foot runway. No commercial air carriers operate out of Meacham at this time.

McKinney National Airport. The City of McKinney recently started construction of a new commercial passenger terminal at its McKinney National Airport, which has served as a general aviation airport for 40 years for private and corporate planes, flight training and other uses. The City plans for the terminal to be completed by the end of 2026.

Passenger Facility Charges

Application. While the Outstanding Obligations, including the Bonds, are not secured by or payable from PFC Revenues, PFC Revenues are required, pursuant to PFC Application 10 and the Use Agreements, to be used to pay debt service on the Outstanding Obligations to the extent that there are sufficient eligible Outstanding Obligations. The new PFC application for Terminal F will, once approved by the FAA, allow certain PFCs to be used for either pay-as-you-go capital or debt service related to Terminal F. A decrease in the collection of PFC revenues would result in a potentially significant increase in airline cost. See "**OPERATIONAL INFORMATION — Passenger Facility Charges**" and "**CERTAIN INVESTMENT CONSIDERATIONS — General.**"

Sufficiency. The amount of PFC revenues collected in any given year will vary depending on the actual number of passengers enplaned at the Airport. If the number of enplaned passengers at the Airport falls below certain estimates, the actual PFC revenues will fall short of certain projections (unless the dollar amount of PFCs increases). For a discussion of the possible impact of a decrease in enplaned passengers see "**CERTAIN INVESTMENT CONSIDERATIONS — General.**" There can be no assurance as to what passenger traffic and revenues of the Airport will be in the future.

Availability. The authority to impose and use PFCs is subject to the terms and conditions of the PFC Act, AIR-21 and the related regulations and statutes. Failure to comply with the requirements of applicable law, such as the failure to use PFCs strictly for the approved PFC eligible projects, may cause the FAA to terminate or reduce the Airport's authority to impose and collect PFCs. In addition, notwithstanding FAA regulations requiring airlines that collect PFCs to account for PFC collections separately and indicating that those PFC collections are to be regarded as funds held in trust by the collecting airline for the beneficial interest of the public agency imposing the PFC, in the event of a bankruptcy proceeding involving a collecting airline, though it has not been the case at the Airport in connection with prior airline bankruptcies, there is the possibility that a bankruptcy court could hold that the PFCs in the airline's custody are not to be treated as trust funds and that the Airport is not entitled to any priority over other creditors of the collecting airline as to such funds. Airport management believes that any uncollected PFCs held by current bankrupt airlines operating at the Airport are not material to the continued operation of the Airport. Also, there is no assurance that the PFC Act or any other relevant legislation or regulation will not be repealed or amended as to adversely affect the Airport's ability

to collect PFCs or to apply them to pay for the prior capital development program and other projects. The occurrence of any of these events could have an adverse impact on the timely payment of principal of or interest on the Bonds, as noted above. See “**CERTAIN INVESTMENT CONSIDERATIONS—General.**”

Airline Industry

General. Key factors that affect airline traffic at the Airport and the financial condition of the airlines, and, therefore, the amount of Gross Revenues available for payment of the Bonds, include: local, regional, national and international economic and political conditions; environmental factors; international hostilities; world health concerns; aviation security concerns; airline service and routes; airline airfares and competition; airline industry economics, including labor relations, pilot or other critical staff shortages, and costs; availability and price of aviation fuel (including the ability of airlines to hedge fuel costs); regional, national and international environmental regulations; airline consolidation and mergers; capacity of the national air traffic control and airport systems; capacity of the Airport and competition from other airports for connecting traffic; and business travel substitutes, including teleconferencing, videoconferencing and web-casting.

The airline industry is highly cyclical and is characterized by intense competition, high operating and capital costs and varying demand. Passenger and cargo volumes are highly sensitive to general and localized economic trends, and passenger traffic varies substantially with seasonal travel patterns. The profitability of the airline industry can fluctuate dramatically from quarter to quarter and from year to year, even in the absence of catastrophic events such as the terrorist attacks of September 11, 2001, the economic recession of 2008 and 2009, pandemics like COVID-19 and/or operational issues that have grounded types of aircraft such as the 737 Max or potential issues with new technology, such as the rollout of 5G wireless service. Other business decisions by airlines, such as the reduction or elimination of service to unprofitable markets, increasing the use of smaller, regional jets, and changing hubbing strategies, have also affected air traffic at the Airport and could have a more pronounced effect in the future.

The following are just a few of the factors affecting the airline industry including regional and national economic conditions, costs of aviation fuel, international conflicts and threats of terrorism, and structural changes in the travel market.

Economic Conditions. Historically, the financial performance of the air transportation industry has correlated with the state of the national and global economies. Unfavorable conditions in these economies have resulted, and may result in the future, in decreased passenger demand for air travel, a reduction in cargo flights and other adverse impacts on the air transportation industry.

Availability and Cost of Aviation Fuel. Airline earnings are significantly affected by changes in the price of aviation fuel. According to the Air Transport Association, fuel, along with labor costs, is one of the largest cost components of airline operations and continues to be an important and uncertain determinate of an air carrier’s operating economics. There has been no shortage of aviation fuel since the “fuel crisis” of 1974, but any increase in fuel prices causes an increase in airline operating costs. Fuel prices continue to be susceptible to, among other factors, political unrest in various parts of the world (particularly in the oil-producing nations in the Middle East and North Africa), Organization of Petroleum Exporting Countries policies, the rapid growth of economies such as China and India, the levels of inventory carried by industries, the amounts of reserves maintained by governments, disruptions to production and refining facilities, international hostilities and weather.

International Conflict and the Threat of Terrorism. The increased threat of terrorism has had, and may continue to have, a negative impact on air travel. The Airport cannot predict the likelihood of future incidents similar to the terrorist attacks of September 11, 2001, the likelihood of future air transportation disruptions or the impact on the Airport or the airlines operating at the Airport from such incidents or disruptions.

Structural Changes in the Travel Market. Many factors have combined to alter consumer travel patterns. The threat of terrorism against the United States remains high. As a result, the federal government has mandated various security measures that have resulted in new security taxes and fees and longer passenger processing and wait times at airports. Both add to the costs of air travel and make air travel less attractive to consumers relative to ground transportation, especially to short-haul destinations. This has made pricing and marketing even more competitive in the U.S. airline industry. Finally, smaller corporate travel budgets, combined with the higher time costs of travel, have made business customers more amenable to communications substitutes such as tele- and video-conferencing.

Uncertainties of the Airline Industry. The Airport's ability to derive Gross Revenues from its operation of the Airport depends on many factors, many of which are not subject to the Airport's control. Revenues may be affected by the ability of the Signatory Airlines, individually and collectively, to meet their respective obligations under the Use Agreements.

The financial strength and stability of airlines serving the Airport are key determinants of future airline traffic. In addition, individual airline decisions regarding level of service, particularly hubbing activity, at the Airport will affect total enplanements. No assurance can be given as to the levels of aviation activity that will be achieved by the Airport. There is no assurance that the Airport, despite a demonstrated level of airline service and operations, will continue to maintain such levels in the future.

The continued presence of the airlines serving the Airport, and the levels at which that service will be provided, are a function of a variety of factors. Future airline traffic of the Airport will be affected by, among other things, the growth or decline in the population and the economy of the Airport Service Region and by national and international economic conditions, acts of war and terrorism, federal regulatory actions, airline service, air fare levels and the operation of the air traffic control system. See "THE AIRLINES."

Effect of Bankruptcy on Use Agreements

When a Signatory Airline seeks protection under the bankruptcy laws, such airline or its bankruptcy trustee must determine whether to assume or reject its agreements with the Airport (1) with regard to non-residential real property leases (including the Use Agreements) by the earlier of (i) 120 days after the date of the order for relief (unless extended by the court for an additional 90 days for cause), or (ii) entry of the order confirming a plan, or (2) prior to the confirmation of a plan of reorganization with respect to any other agreement. In the event of assumption, the airline would be required to cure any defaults and to provide adequate assurance of future performance under the applicable Use Agreement or other agreements. Rejection of a Use Agreement or other agreement or executory contract would give rise to an unsecured claim of the Airport for damages, the amount of which in the case of a Use Agreement or other real property lease agreement is limited by the Bankruptcy Code generally to the amounts unpaid prior to bankruptcy plus the greater of (a) one year of rent or (b) 15% of the total remaining lease payments, not to exceed three years. However, the amount ultimately received in the event of a rejection of a Use Agreement or other agreement could be considerably less than the maximum amounts allowed under the Bankruptcy Code. Except for costs allocated to such airline for usage

and rental of the terminal, concourse and ramps, amounts unpaid as a result of a rejection of a Use Agreement or other agreement in connection with an airline in bankruptcy, such as airfield costs and costs associated with the baggage claim area, would be passed on to the remaining Signatory Airlines under their respective Use Agreements, although there can be no assurance that such remaining airlines would be financially able to absorb the additional cost. Additionally, during the pendency of a bankruptcy proceeding, a debtor airline may not, absent a court order, make any payments to the Airport on account of goods and fees.

Cyber Security

The Airport requires the secure processing and storage of sensitive information relating to the Airport's customers, employees, business partners and others. However, like any enterprise operating in today's digital environment, the Airport is subject to threats to the security of its networks and data, including threats potentially involving criminal hackers, hacktivists, state-sponsored actors, employee malfeasance, and human or technological error. These threats continue to increase as the frequency, intensity and sophistication of attempted attacks and intrusions increase around the world. The Airport has been the target of cyber security attacks in the past and it is expected that it will continue to be in the future.

Furthermore, in response to these threats there has been heightened legislative and regulatory focus on data privacy and cyber security. This regulatory environment is increasingly challenging and may present material obligations and risks to the Airport's business, including significantly expanded compliance burdens, costs and enforcement risks. In addition, many of the Airport's commercial partners, including credit card companies, have imposed data security standards that the Airport must meet. In particular, the Airport is required by the Payment Card Industry Security Standards Council, founded by the credit card companies, to comply with their highest level of data security standards. While the Airport continues its efforts to meet these standards, new and revised standards may be imposed that may be difficult for the Airport to meet and could increase the Airport's costs.

A significant cyber security incident could result in a range of potentially material negative consequences for the Airport, including unauthorized access to, disclosure, modification, misuse, loss or destruction of systems or data; theft of sensitive, regulated or confidential data, such as personal identifying information; the loss of functionality of critical systems through ransomware, denial of service or other attacks; and business delays, service or system disruptions, damage to equipment and injury to persons or property. The methods used to obtain unauthorized access, disable or degrade service or sabotage systems are constantly evolving and may be difficult to anticipate or to detect for long periods of time. The constantly changing nature of the threats means that the Airport may not be able to prevent all data security breaches or misuse of data. Similarly, the Airport depends on the ability of its key commercial partners, including airlines and technology vendors, to conduct their businesses in a manner that complies with applicable security standards and assures their ability to perform on a timely basis.

In addition, the costs of operation and the consequences of defending against, preparing for, responding to and remediating an incident of cyber security breach may be substantial. As cyber security threats become more frequent, intense and sophisticated, costs of proactive defense measures may increase. Further, the Airport could be exposed to litigation, regulatory enforcement and other legal action as a result of an incident, carrying the potential for damages, fines, sanctions or other penalties, as well as injunctive relief requiring costly compliance measures. A cyber security incident could also impact the Airport's brand, harm its reputation and adversely impact the relationship with the Airport's customers, airlines, government partners, and employees. Failure to appropriately address these issues could also give rise to potentially

material legal risks and liabilities. The airlines serving the Airport and other Airport tenants, as well as the FAA and TSA, also face cyber security threats that could affect their operations and finances.

Conflict and Terrorism

Acts of terrorism or fear of such attacks, including elevated national threat warnings, wars or other military conflicts, may depress air travel, particularly on international routes, and cause declines in passengers and increases in costs. The attacks of September 11, 2001 on the United States and continuing terrorist threats, attacks and attempted attacks materially impacted and continue to impact air travel. Travel behavior may be affected by anxieties about the safety of flying and by the inconveniences and delays associated with more stringent security screening procedures, both of which may give rise to the avoidance of air travel generally and the switching from air to surface travel modes. Events such as the war in Ukraine may also have an adverse impact on air travel.

Increased security procedures introduced at airports since the attacks of September 11, 2001, and any other such measures that may be introduced in the future generate higher operating costs. The Aviation and Transportation Security Act mandated improved airport perimeter access security, enhanced security screening of passengers, baggage, cargo, mail, employees and vendors, enhanced training and qualifications of security screening personnel, and enhanced background checks. The Airport has at times found it necessary or desirable to make significant expenditures to comply with security-related requirements while seeking to reduce their impact on the Airport's customers, such as expenditures for automated security screening lines. In addition, the Airport cannot forecast what new security requirements may be imposed in the future, or their impact on the Airport's customers and business.

Technological Innovations in Ground Transportation

One significant source of non-airline revenues is generated from ground transportation activity, including use of on-airport parking facilities; trip fees paid by taxi, limousine and TNCs; shared rides; and rental car transactions by Airport passengers. While passenger levels are increasing, the relative market share of these sources of revenue continually ebbs and flows between parking at the airport, parking off airport, and traditional taxis and limousines to TNCs (see Table 10 comparing parking and total ground transportation revenue). The Airport charges different fees and makes different profits from each product. There can be no assurance that passengers will not choose to utilize TNCs instead of parking or using rental cars in the future, which could result in a reduction in ground transportation revenues.

In addition to TNCs, new technologies (such as autonomous vehicles, connected vehicles or urban aerial ridesharing with VTOL (vertical takeoff and landing) aircraft) and innovative business strategies in established markets such as commercial ground transportation and car rental may continue to occur and may result in further changes in Airport passengers' choice of ground transportation mode. While the Airport makes every effort to anticipate demand shifts, there may be times when the Airport's expectations differ from actual outcomes. In such event, revenue from one or more ground transportation modes may be lower than expected. The Airport cannot predict with certainty what impact these innovations in ground transportation will have over time on revenues from parking, other ground transportation services or rental cars. The Airport also cannot predict with certainty whether or to what extent it will collect non-airline revenues in connection with such new technologies or innovative business strategies.

Unmanned Aerial Vehicles

With the proliferation of inexpensive, commercially available, unmanned aerial vehicles (“UAVs”), or drones, the threat that unauthorized and unsafe UAV operations near airports could adversely affect the safety or security of U.S. airports and arriving or departing aircraft has increased significantly in recent years. Recent incursions of airport airspace by UAVs have disrupted airport operations by causing flights to be halted or diverted. London’s Gatwick Airport was closed for 27 hours, impacting some 140,000 passengers and causing roughly 1,000 flights to be delayed or canceled between December 19 and 21, 2018 due to drone incursions. An unauthorized UAV incursion at the Airport could result in the temporary delay or cancellation of flights to or from the Airport as well as harm the Airport’s brand, reputation and its relationships with the Airport’s customers, airlines and government partners. Although UAVs are regulated by the FAA and federal law prohibits the Airport from disrupting UAV operations or undertaking counter UAV measures, the Airport is working closely with the FAA to develop measures to prevent unauthorized UAV activity from adversely affecting the Airport. There can be no assurance, however, that in the future, unauthorized UAV activity will not adversely affect Airport operations.

Industry Workforce Shortages

Pilot shortage has been an industry-wide issue, especially for smaller regional airlines. There are several causes for the pilot shortage that have affected all airlines. Congress changed duty time rules in 2010 to mitigate pilot fatigue, which required airlines to increase pilot staff. Beginning in 2013, first officers flying for commercial airlines were required to have at least 1,500 hours of flight time, instead of the 250 hours previously required. Other factors include an aging pilot workforce and fewer new pilots coming from the military. As a result of the COVID-19 pandemic, many airlines offered buyouts, early retirement, and severance packages to reduce staffing costs to mitigate the effects of reduced passenger traffic. As passenger demand recovers, major air carriers need additional pilots and have hired pilots away from regional airlines. As a result, small regional airlines have experienced difficulties in hiring qualified new pilots, despite increased incentives, resulting in reduced service to some smaller U.S. markets.

In addition to the pilot shortage, over the next decade there could be a shortage of qualified mechanics to maintain the airlines’ fleet of planes. This potential shortage is a result of an aging pool of mechanics, a large portion of which are expected to retire in the next decade, and relatively fewer new mechanics entering the labor market. A shortage of mechanics could raise the cost of maintenance, require airlines to maintain more spare planes and/or result in increased flight cancellations and delays.

General labor shortages, including pilots, mechanics and air traffic controllers, have been impacting, and may continue to impact, the airline industry and the Airport. Several major airlines have announced reduced schedules and have cancelled flights as a result of reported labor shortages and staffing challenges. Labor shortages have been attributed to growing travel demand after thousands of workers in the airline industry opted for buyouts, early retirement packages or otherwise terminated their employment during the COVID-19 pandemic. Staffing challenges as a result of COVID-19 infections and quarantines have had short-term impacts on an airline’s ability to operate scheduled flights.

Regulations and Restrictions Affecting the Airport

The operations of the Airport are affected by a variety of contractual, statutory and regulatory restrictions and limitations including, without limitation, the provisions of the Use Agreements, the federal acts authorizing the imposition, collection and use of PFCs and extensive federal state and local legislation and regulations applicable to airports in the United States. The

Airport also has been required to implement enhanced security measures mandated by the FAA, DHS and Airport management.

It is not possible to predict whether future restrictions or limitations on Airport operations will be imposed, whether future legislation or regulations will affect anticipated federal funding or PFC collections for capital projects for the Airport, whether additional requirements will be funded by the federal government or require funding by the Cities or the Airport, or whether such restrictions or legislation or regulations would adversely affect Gross Revenues or limit the airport's ability to fund capital projects with the issuance of additional indebtedness.

Shifting political priorities, due to the changes in presidential administrations or agency leadership, could adversely affect the availability, amount or timing of federal funding. The current presidential administration has undertaken multiple actions to drastically reduce federal spending and to assess the consistency of all federal programs and expenditures with the administration's policies and numerous executive orders. Legal challenges to the President's authority to control various federal funds are ongoing. There is no guarantee that the President's policies will not result in a reduction or elimination of various federal programs, contracts, grants, loans or other awards.

Future Capital Projects and Indebtedness

As described under "**CAPITAL IMPROVEMENT PROGRAM – Capital Improvement Program (CIP) Expenditures**," there are numerous Airport capital projects planned or underway including the Central Terminal Expansion and the numerous projects within the Infrastructure Capital Program. The costs of such projects are subject to increased costs, potentially due to inflation and/or materials or labor shortages, which could be significant. The Airport may also undertake additional capital projects that are not summarized in this Official Statement. The Airport expects that if these projects are added to the long-term capital plan it will require the issuance of additional indebtedness. There can be no assurance that additional indebtedness will be available or that the cost of such additional indebtedness will not result in higher costs to the Airport and airlines under the Use Agreement.

Limitations on Remedies

The Bonds are not subject to acceleration under any circumstances or for any reason, including without limitation on the occurrence or continuance of an Event of Default. Upon the occurrence or continuation of an Event of Default, a Bondholder would only be entitled to principal and interest payments on the Bonds as they come due. Under certain circumstances, Holders of the Bonds may not be able to pursue certain remedies or enforce covenants contained in the Master Bond Ordinance. See "**SECURITY FOR THE BONDS — Enforceability; Bondholders Remedies**."

Alternative Financing Options

From time to time, Airport management evaluates various alternative financing options and possible long-term lease agreements relating to its assets and various business operations. Airport management is not actively pursuing any such transactions.

LITIGATION

There is no litigation, regulatory action or other claim or proceeding pending or, to the knowledge of the Airport or the Cities, threatened, which would have a material, adverse impact on the Airport, the Board, or the Bonds.

RATINGS

Kroll Bond Rating Agency, Inc. ("KBRA"), S&P Global Ratings ("S&P") and Moody's Investors Service, Inc. ("Moody's"), have assigned their municipal bond ratings of "AA," "AA-" and "A1," respectively, on the Bonds. Fitch Ratings, Inc. maintains an "A+" rating on certain Outstanding Obligations of the Airport.

None of the Cities, the Airport or the Underwriters makes any representation as to the meanings of such ratings. An explanation of the significance of each rating may be obtained from the rating agencies at their respective addresses as follows: KBRA by writing to Kroll Bond Rating Agency, Inc., 805 Third Avenue, 29th Floor, New York, New York 10022; Moody's by writing to Moody's Investor Services Inc., 7 World Trade Center, 250 Greenwich St, New York, New York 10007 and S&P by writing to S&P Global Ratings, 55 Water Street, New York, New York 10022. The ratings are not recommendations to buy, sell or hold the Bonds. There is no assurance that such ratings will be maintained for any period of time or that such ratings will not be withdrawn or revised downward by one or more of such rating agencies if, in their judgment, circumstances so warrant. Such actions, if taken, could have an adverse effect on the market price of the Bonds. The Cities and the Airport have undertaken no responsibility to ensure the maintenance of the ratings or to oppose any revisions or withdrawals.

TAX MATTERS

Series 2025A Bonds Opinion.

On the date of initial delivery of the Series 2025A Bonds, McCall, Parkhurst & Horton L.L.P. and West & Associates, L.L.P., Co-Bond Counsel to the Cities and the Airport, will render its opinion that, in accordance with statutes, regulations, published rulings and court decisions existing on the date thereof ("Existing Law"), (1) interest on the Series 2025A Bonds is excludable from gross income for federal income tax purposes under section 103 of the Internal Revenue Code of 1986, as amended (the "Code"), except for any period during which a Series 2025A Bond is held by a person who is a "substantial user" of the facilities financed or refinanced with the proceeds of the Series 2025A Bonds or a "related person" to such a "substantial user," each within the meaning of section 147(a) of the Code and (2) is an item of tax preference for purposes of the alternative minimum tax on individuals. Except as stated above, Co-Bond Counsel to the Cities and the Airport will express no opinion as to any other federal, state or local tax consequences of the purchase, ownership or disposition of the Series 2025A Bonds. See APPENDIX B — "FORM OF OPINIONS OF CO-BOND COUNSEL."

Series 2025B Bonds Opinion.

On the date of initial delivery of the Series 2025B Bonds, McCall, Parkhurst & Horton L.L.P. and West & Associates, L.L.P., Co-Bond Counsel to the Cities and the Airport, will render its opinion that, in accordance with Existing Law, (1) interest on the Series 2025B Bonds for federal income tax purposes will be excludable from the "gross income" of the holders thereof and (2) the Series 2025B Bonds will not be treated as "specified private activity bonds" the interest on which would be included as an alternative minimum tax preference item under section 57(a)(5) of the Code. Except as stated above, Co-Bond Counsel to the Cities and the Airport will express no opinion as to any other federal, state or local tax consequences of the purchase, ownership or disposition of the Series 2025B Bonds. See APPENDIX B — "FORM OF OPINIONS OF CO-BOND COUNSEL."

In rendering its opinions, Co-Bond Counsel to the Cities and the Airport will rely upon (a) the Cities' federal tax certificate and (b) covenants of the Cities with respect to arbitrage, the

application of the proceeds to be received from the issuance and sale of the Series 2025A Bonds and the Series 2025B Bonds, respectively, and certain other matters. In addition, Co-Bond Counsel will rely on representations by the Co-Financial Advisors (as defined herein) and the Underwriters with respect to matters solely within their knowledge, which Co-Bond Counsel have not independently verified. Failure of the Cities to comply with these representations or covenants, or the inaccuracy or incompleteness of the foregoing representations, could cause the interest on the Series 2025A Bonds and the Series 2025B Bonds, respectively, to become includable in gross income retroactively to the date of issuance of such Bonds.

The Code and the regulations promulgated thereunder contain a number of requirements that must be satisfied subsequent to the issuance of the Bonds in order for interest on the Bonds to be, and to remain, excludable from gross income for federal income tax purposes. Failure to comply with such requirements may cause interest on the Bonds to be included in gross income retroactively to the date of issuance of the Bonds. The opinion of Co-Bond Counsel to the Cities and the Airport is conditioned on compliance by the Cities with the covenants and the requirements described in the preceding paragraph, and Co-Bond Counsel to the Cities and the Airport has not been retained to monitor compliance with these requirements subsequent to the issuance of the Bonds.

Co-Bond Counsel's opinion represents its legal judgment based upon its review of Existing Law and the reliance on the aforementioned information, representations and covenants. Co-Bond Counsel's opinion is not a guarantee of a result. The Existing Law is subject to change by the Congress and to subsequent judicial and administrative interpretation by the courts and the Department of the Treasury. There can be no assurance that such Existing Law or the interpretation thereof will not be changed in a manner which would adversely affect the tax treatment of the purchase, ownership or disposition of the Bonds.

A ruling was not sought from the Internal Revenue Service by the Cities with respect to the Bonds or the facilities financed or refinanced with the proceeds of the Bonds. Co-Bond Counsel's opinion represents its legal judgment based upon its review of Existing Law and the representations of the Cities and the Airport that it deems relevant to render such opinion and is not a guarantee of a result. No assurances can be given as to whether the Internal Revenue Service will commence an audit of the Bonds, or as to whether the Internal Revenue Service would agree with the opinion of Co-Bond Counsel. If an audit is commenced, under current procedures the Internal Revenue Service is likely to treat the Cities as the taxpayer and the Bondholders may have no right to participate in such procedure. No additional interest will be paid upon any determination of taxability.

Federal Income Tax Accounting Treatment of Original Issue Discount.

The initial public offering price to be paid for one or more maturities of the Bonds may be less than the principal amount thereof or one or more periods for the payment of interest on the Bonds may not be equal to the accrual period or be in excess of one year (the "Original Issue Discount Bonds"). In such event, the difference between (i) the "stated redemption price at maturity" of each Original Issue Discount Bond, and (ii) the initial offering price to the public of such Original Issue Discount Bond would constitute original issue discount. The "stated redemption price at maturity" means the sum of all payments to be made on the Bonds less the amount of all periodic interest payments. Periodic interest payments are payments which are made during equal accrual periods (or during any unequal period if it is the initial or final period) and which are made during accrual periods which do not exceed one year.

Under Existing Law, any owner who has purchased such Original Issue Discount Bond in the initial public offering is entitled to exclude from gross income (as defined in section 61 of the Code) an amount of income with respect to such Original Issue Discount Bond equal to that portion of the amount of such original issue discount allocable to the accrual period. For a discussion of certain collateral federal tax consequences, see discussion set forth below.

In the event of the redemption, sale or other taxable disposition of such Original Issue Discount Bond prior to stated maturity, however, the amount realized by such owner in excess of the basis of such Original Issue Discount Bond in the hands of such owner (adjusted upward by the portion of the original issue discount allocable to the period for which such Original Issue Discount Bond was held by such initial owner) is includable in gross income.

Under Existing Law, the original issue discount on each Original Issue Discount Bond is accrued daily to the stated maturity thereof (in amounts calculated as described below for each six-month period ending on the date before the semiannual anniversary dates of the date of the Bonds and ratably within each such six-month period) and the accrued amount is added to an initial owner's basis for such Original Issue Discount Bond for purposes of determining the amount of gain or loss recognized by such owner upon the redemption, sale or other disposition thereof. The amount to be added to basis for each accrual period is equal to (a) the sum of the issue price and the amount of original issue discount accrued in prior periods multiplied by the yield to stated maturity (determined on the basis of compounding at the close of each accrual period and properly adjusted for the length of the accrual period) less (b) the amounts payable as current interest during such accrual period on such Original Issue Discount Bond.

The federal income tax consequences of the purchase, ownership, redemption, sale or other disposition of Original Issue Discount Bonds which are not purchased in the initial offering at the initial offering price may be determined according to rules which differ from those described above. All owners of Original Issue Discount Bonds should consult their own tax advisors with respect to the determination for federal, state and local income tax purposes of the treatment of interest accrued upon redemption, sale or other disposition of such Original Issue Discount Bonds and with respect to the federal, state, local and foreign tax consequences of the purchase, ownership, redemption, sale or other disposition of such Original Issue Discount Bonds.

Collateral Federal Income Tax Consequences.

The following discussion is a summary of certain collateral federal income tax consequences resulting from the purchase, ownership or disposition of the Bonds. This discussion is based on Existing Law, which is subject to change or modification, retroactively.

The following discussion is applicable to investors, other than those who are subject to special provisions of the Code, such as financial institutions, property and casualty insurance companies, life insurance companies, individual recipients of Social Security or Railroad Retirement benefits, individuals allowed an earned income credit, certain S corporations with Subchapter C earnings and profits, foreign corporations subject to the branch profits tax, taxpayers qualifying for the health insurance premium assistance credit, and taxpayers who may be deemed to have incurred or continued indebtedness to purchase tax-exempt obligations.

THE DISCUSSION CONTAINED HEREIN MAY NOT BE EXHAUSTIVE. INVESTORS, INCLUDING THOSE WHO ARE SUBJECT TO SPECIAL PROVISIONS OF THE CODE, SHOULD CONSULT THEIR OWN TAX ADVISORS AS TO THE TAX TREATMENT WHICH MAY BE ANTICIPATED TO RESULT FROM THE PURCHASE, OWNERSHIP AND DISPOSITION OF TAX-EXEMPT OBLIGATIONS BEFORE DETERMINING WHETHER TO PURCHASE THE SERIES 2025A BONDS.

Interest on the Bonds may be includable in certain corporations' "adjusted financial statement income" determined under section 56A of the Code to calculate the alternative minimum tax imposed by section 55 of the Code.

Under section 6012 of the Code, holders of tax-exempt obligations, such as the Series 2025A Bonds, may be required to disclose interest received or accrued during each taxable year on their returns of federal income taxation.

Section 1276 of the Code provides for ordinary income tax treatment of gain recognized upon the disposition of a tax-exempt obligation, such as the Bonds, if such obligation was acquired at a "market discount" and if the fixed maturity of such obligation is equal to, or exceeds, one year from the date of issue. Such treatment applies to "market discount Bonds" to the extent such gain does not exceed the accrued market discount of such Bonds; although for this purpose, a de minimis amount of market discount is ignored. A "market discount bond" is one which is acquired by the holder at a purchase price which is less than the stated redemption price at maturity or, in the case of a bond issued at an original issue discount, the "revised issue price" (i.e., the issue price plus accrued original issue discount). The "accrued market discount" is the amount which bears the same ratio to the market discount as the number of days during which the holder holds the obligation bears to the number of days between the acquisition date and the final maturity date.

State, Local and Foreign Taxes.

Investors should consult their own tax advisors concerning the tax implications of the purchase, ownership or disposition of the Bonds under applicable state or local laws. Foreign investors should also consult their own tax advisors regarding the tax consequences unique to investors who are not United States persons.

Information Reporting and Backup Withholding.

Subject to certain exceptions, information reports describing interest income, including original issue discount, with respect to the Bonds will be sent to each registered holder and to the Internal Revenue Service. Payments of interest and principal may be subject to backup withholding under section 3406 of the Code if a recipient of the payments fails to furnish to the payor such owner's social security number or other taxpayer identification number ("TIN"), furnishes an incorrect TIN, or otherwise fails to establish an exemption from the backup withholding tax. Any amounts so withheld would be allowed as a credit against the recipient's federal income tax. Special rules apply to partnerships, estates and trusts, and in certain circumstances, and in respect of foreign investors, certifications as to foreign status and other matters may be required to be provided by partners and beneficiaries thereof.

Future and Proposed Legislation.

Tax legislation, administrative actions taken by tax authorities, or court decisions, whether at the Federal or state level, may adversely affect the tax-exempt status of interest on the Bonds under Federal or state law and could affect the market price or marketability of the Bonds. Any such proposal could limit the value of certain deductions and exclusions, including the exclusion for tax-exempt interest. The likelihood of any such proposal being enacted cannot be predicted. Prospective purchasers of the Bonds should consult their own tax advisors regarding the foregoing matters.

FINANCIAL STATEMENTS

The Airport's Financial Report, including the Independent Auditor's Report of Plante & Moran, PLLC, Management's Discussion and Analysis and Basic Financial Statements for the FY ended September 30, 2024 (the "Financial Report") has been filed with the Municipal Securities Rulemaking Board ("MSRB") and is available from the MSRB's Electronic Municipal Market Access system (commonly known as "EMMA" by navigating to the following link to EMMA <https://emma.msrb.org/P21909562-P21460116-P21908839.pdf>). The Financial Report is incorporated herein by reference as stated under the caption "**ANNUAL FINANCIAL REPORT**" in **APPENDIX D** hereto.

Plante & Moran, PLLC has not performed any procedures on the Airport's Financial Statements since the date of its Independent Auditor's Report and has not performed any procedures on any other financial information of the Airport, including without limitation any of the information contained in this Official Statement, and has not been asked to consent to the inclusion of its Report, or otherwise be associated with this Official Statement.

INVESTOR PRESENTATION

[Section may be deleted pending receipt and review of the Investor Presentation]

The investor presentation relating to the Bonds (the "Investor Presentation") has been filed with the MSRB on the MSRB's EMMA website and is incorporated herein by reference. The Investor Presentation may also be accessed on DFW's website by accessing the following link:

[If applicable, link to come]

THE FOREGOING LINK IS NOT INCLUDED TO INCORPORATE BY REFERENCE, EITHER EXPRESSLY OR BY IMPLICATION, INTO THIS OFFICIAL STATEMENT ANY OTHER INFORMATION OR MATERIALS ON DFW'S WEBSITE. THE INFORMATION CONTAINED AT SUCH LINK'S LOCATION IS DATED AS OF THE DATE OF THE INVESTOR PRESENTATION, AND THERE CAN BE NO ASSURANCE THAT SUCH INFORMATION WILL BE UPDATED IN THE FUTURE. DFW, ITS CO-FINANCIAL ADVISORS, AND THE UNDERWRITERS DISCLAIM ANY RESPONSIBILITY TO UPDATE SUCH INFORMATION UNLESS REQUIRED BY LAW. DFW, ITS CO-FINANCIAL ADVISORS, AND THE UNDERWRITERS DISCLAIM ANY RESPONSIBILITY AS TO THE ACCURACY OR COMPLETENESS OF THE CONTENT OF ANY MATERIAL CONTAINED ON ANY LINK TO OR CONTENT OR MATERIAL ON OTHER INTERNET SITES OR HYPERLINKS/URL REFERENCES ACCESSED THROUGH DFW'S WEBSITE.

LEGAL COUNSEL

All legal matters incident to the validity and enforceability of the Bonds, including their authorization, issuance and sale by the Cities, are subject to the approval of McCall, Parkhurst & Horton L.L.P., Dallas, Texas, and West & Associates, L.L.P., Dallas, Texas, Co-Bond Counsel. The delivery of the Bonds is subject to the delivery by Co-Bond Counsel of their opinion substantially to the effect set forth in the form attached hereto as **APPENDIX B**. In their capacity as Co-Bond Counsel, such firms have reviewed the information describing the Bonds in the Official Statement to verify that such description conforms to the provisions of the Master Bond Ordinance. The legal fees to be paid to Co-Bond Counsel and Co-Disclosure Counsel for services rendered in connection with the issuance of the Bonds are contingent on the sale and delivery of the Bonds. Certain legal matters will be passed upon the Cities and the Airport by Bracewell LLP, Dallas, Texas and Hardwick Law Firm, LLC, Dallas, Texas, Co-Disclosure Counsel. Certain legal matters will be passed upon for the Underwriters by Kelly Hart & Hallman LLP, Fort Worth, Texas, and Escamilla & Poneck, LLP, San Antonio, Texas, Co-Counsel for the Underwriters. The legal

fees to be paid to such Co-Counsel for services rendered to the Underwriters in connection with their purchase of the Bonds are contingent on the issuance, sale and delivery of the Bonds.

CO-FINANCIAL ADVISORS

Estrada Hinojosa, operating under TRB Capital Markets, LLC, a wholly-owned subsidiary of Texas Regional Bank, using the assumed name of “Estrada Hinojosa,” and Hilltop Securities Inc. (collectively, the “Co-Financial Advisors”) have acted as Co-Financial Advisors to the Airport in connection with the issuance and sale of the Bonds. A portion of their fee for such services is contingent upon the sale and issuance of the Bonds. The Co-Financial Advisors also serve in other capacities with the Airport. All fees and other remuneration received in such other capacities are separate and distinct from the fees associated with this Bond issue and are not contingent upon the sale and issuance of the Bonds. The Co-Financial Advisors have not independently verified information in this Official Statement for accuracy or completeness (except for the information concerning the Co-Financial Advisors). Investors should not draw any conclusions as to the suitability of the Bonds from, or base any investment decisions upon, the fact that the Co-Financial Advisors have advised the Airport with respect to the Bonds.

UNDERWRITING

BofA Securities Inc., as left lead book-runner of the Series 2025A Bonds, on behalf of the firms listed on the cover page of the Official Statement for the Series 2025A Bonds (collectively, the “Series 2025A Underwriters”) has agreed, subject to certain conditions, to purchase the Series 2025A Bonds from the Cities at an aggregate underwriter’s discount of \$[_____] from the initial offering price of the Series 2025A Bonds. The Series 2025A Underwriters will be obligated to purchase all of the Series 2025A Bonds if any Series 2025A Bonds are purchased. The Series 2025A Bonds to be offered to the public may be offered and sold to certain dealers (including the Series 2025A Underwriters and other dealers depositing Series 2025A Bonds into investment trusts) at prices lower than the public offering prices of such Series 2025A Bonds and such public offering prices may be changed, from time to time, by the Series 2025A Underwriters.

Raymond James & Associates, Inc., as left lead book-runner of the Series 2025B Bonds, on behalf of the firms listed on the cover page of the Official Statement for for the Series 2025B Bonds (collectively, the “Series 2025B Underwriters” and, together with the Series 2025A Underwriters, the “Underwriters”) has agreed, subject to certain conditions, to purchase the Series 2025B Bonds from the Cities at an aggregate underwriter’s discount of \$[_____] from the initial offering price of the Series 2025B Bonds. The Series 2025B Underwriters will be obligated to purchase all of the Series 2025B Bonds if any Series 2025B Bonds are purchased. The Series 2025B Bonds to be offered to the public may be offered and sold to certain dealers (including the Series 2025B Underwriters and other dealers depositing Series 2025B Bonds into investment trusts) at prices lower than the public offering prices of such Series 2025B Bonds and such public offering prices may be changed, from time to time, by the Series 2025B Underwriters.

The Underwriters and their respective affiliates are full service financial institutions engaged in various activities, which may include securities trading, commercial and investment banking, financial advisory, investment management, principal investment, hedging, financing and brokerage activities. Certain of the Underwriters and their respective affiliates have, from time to time, performed, and may in the future perform, various investment banking services for the Airport or the Cities for which they received or will receive customary fees and expenses.

In the ordinary course of their various business activities, the Underwriters and their respective affiliates may make or hold a broad array of investments and actively trade debt and equity securities (or related derivative securities) and financial instruments (which may include

bank loans and/or credit default swaps) for their own account and for the accounts of their customers and may at any time hold long and short positions in such securities and instruments. Such investment and securities activities may involve securities and instruments of the Airport or the Cities.

BofA Securities, Inc., as left lead book-runner of the Senior 2025A Bonds, has entered into a distribution agreement with its affiliate Merrill Lynch, Pierce, Fenner & Smith Incorporated (“MLPF&S”). As part of this arrangement, BofA Securities, Inc. may distribute securities to MLPF&S, which may in turn distribute such securities to investors through the financial advisor network of MLPF&S. As part of this arrangement, BofA Securities, Inc. may compensate MLPF&S as a dealer for their selling efforts with respect to the Series 2025A Bonds.

PNC Capital Markets LLC (“PNCCM”), one of the Underwriters of the Series 2025A Bonds, may offer to sell to its affiliate, PNC Investments, LLC (“PNCI”), securities in PNCCM’s inventory for resale to PNCI’s customers, including securities such as the Series 2025A Bonds. Additionally, PNCCM and PNC Bank, National Association are both wholly-owned subsidiaries of PNC Financial Services Group, Inc. PNCCM is not a bank, and is a distinct legal entity from PNC Bank, National Association. PNC Bank, National Association may from time to time have other banking and financial relationships with the Cities.

[Underwriters’ distribution language to come]

REGISTRATION AND QUALIFICATION OF THE BONDS FOR SALE

The sale of the Bonds has not been registered under the Federal Securities Act of 1933, as amended, in reliance upon the exemption provided thereunder by Section 3(a)(2); and the Bonds have not been qualified under the Securities Act of Texas in reliance upon various exemptions contained therein; nor have the Bonds been qualified under the securities acts of any other jurisdiction. The Airport assumes no responsibility for qualification of the Bonds under the securities laws of any jurisdiction in which the Bonds may be sold, assigned, pledged, hypothecated or otherwise transferred. This disclaimer of responsibility for qualification for sale or other disposition of the Bonds shall not be construed as an interpretation of any kind with regard to the availability of any exemption from securities registration provisions.

CONTINUING DISCLOSURE

The Cities have made the following agreement for the benefit of the holders and beneficial owners of the Bonds. The Cities are required to observe the agreement for so long as each remains obligated to advance funds to pay the Bonds. Under the agreement, the Board operates as the Cities’ designated agent with respect to the undertakings. The Cities will be obligated to provide certain updated financial information and operating data annually, and timely notice of certain specified events, to the Municipal Securities Rulemaking Board (“MSRB”).

Annual Reports

The Board, on behalf of the Cities, will provide certain updated financial information and operating data to the MSRB annually. The information to be updated includes all quantitative financial information and operating data with respect to the Board, as of the end of such FY or for such FY period, of the general type included in the main text of the Official Statement within the numbered tables only and in **APPENDIX D**. The Board will update and provide this information as of the end of such FY or for the twelve-month period then ended within six months after the end of each FY ending in or after 2025.

Under the Use Agreements, the Signatory Airlines are contractually obligated to make payments only if and to the extent of the use of the Airport by such Signatory Airlines during any FY. Consequently, the Signatory Airlines are not “obligated persons” under the Rule (defined below), and no undertaking is being made by the Board or any other party with respect to providing continuing disclosure as to any individual airline. For information relating to any individual airline, see “**THE AIRLINES**” and “**AIRLINE AGREEMENTS**.”

The Cities, or the Board on behalf of the Cities, may provide updated information in full text or may incorporate by reference certain other publicly available documents, as permitted by the Securities Exchange Act of 1934, as amended, Rule 15c2-12 (the “Rule”). The updated information will include audited financial statements of the Board, if the Board commissions an audit and it is completed by the required time. If audited financial statements are not provided by that time, the Board will provide unaudited financial statements and audited financial statements of the Board when and if they become available. Any such financial statements of the Board will be prepared in accordance with the accounting principles described in **APPENDIX D** or such other accounting principles as the Board may be required to employ from time to time pursuant to state law or regulation.

The Board’s current FY is October 1 to September 30. Accordingly, it must provide updated information by March 31 in each year, unless the Board changes its FY. If the Board changes its FY, it will notify the MSRB of the change.

Disclosure Event Notices

The Cities, or the Board on behalf of the Cities, shall notify the MSRB, in a timely manner not in excess of ten (10) business days after the occurrence of the event, of any of the following events with respect to the Bonds: (1) principal and interest payment delinquencies; (2) non-payment related defaults, if material; (3) unscheduled draws on debt service reserves reflecting financial difficulties; (4) unscheduled draws on credit enhancements reflecting financial difficulties; (5) substitution of credit or liquidity providers, or their failure to perform; (6) adverse tax opinions, the issuance by the Internal Revenue Service of proposed or final determinations of taxability, Notices of Proposed Issue (IRS Form 5701-TEB) or other material notices or determinations with respect to the tax status of the Bonds, or other material events affecting the tax status of the Bonds; (7) modifications to rights of holders of the Bonds, if material; (8) bond calls, if material, and tender offers; (9) defeasances; (10) release, substitution, or sale of property securing repayment of the Bonds, if material; (11) rating changes; (12) bankruptcy, insolvency, receivership or similar event of the Cities; (13) the consummation of a merger, consolidation, or acquisition involving the Cities or the sale of all or substantially all of the assets of the Cities, other than in the ordinary course of business, the entry into a definitive agreement to undertake such an action or the termination of a definitive agreement relating to any such actions, other than pursuant to its terms, if material; (14) appointment of a successor or additional Paying Agent/Registrar or change in the name of the Paying Agent/Registrar, if material; (15) incurrence of a Financial Obligation of the Cities, if material, or agreement to covenants, events of default, remedies, priority rights, or other similar terms of a Financial Obligation of the Cities, any of which affect security holders, if material; and (16) default, event of acceleration, termination event, modification of terms, or other similar events under the terms of a Financial Obligation of the Cities, any of which reflect financial difficulties. In addition, the Cities, or the Board on behalf of the Cities, will provide timely notice of any failure by the Cities to provide annual financial information in accordance with the agreement described above under “— Annual Reports.”

For these purposes, (A) any event described in the immediately preceding clause (12) is considered to occur when any of the following occur: the appointment of a receiver, fiscal agent,

or similar officer for the Cities in a proceeding under the United States Bankruptcy Code or in any other proceeding under state or federal law in which a court or governmental authority has assumed jurisdiction over substantially all of the assets or business of the Cities, or if such jurisdiction has been assumed by leaving the existing governing body and officials or officers in possession but subject to the supervision and orders of a court or governmental authority, or the entry of an order confirming a plan of reorganization, arrangement, or liquidation by a court or governmental authority having supervision or jurisdiction over substantially all of the assets of business of the Cities, and (B) the Cities intend the words used in clauses (15) and (16) in the immediately preceding paragraph and in the definition of Financial Obligation to have the meanings ascribed to them in SEC Release No. 34-83885 dated August 20, 2018.

Availability of Information from the MSRB

The Cities and the Board have agreed to provide the foregoing information only as described above. Investors will be able to access continuing disclosure information filed with the MSRB free of charge at www.emma.msrb.org.

Limitations and Amendments

The Cities and the Board have agreed to update information and to provide notices of certain specified events only as described above. Neither the Cities nor the Board has agreed to provide other information that may be relevant or material to a complete presentation of its financial results of operations, condition, or prospects or agreed to update any information that is provided, except as described above. Neither the Cities nor the Board makes any representation or warranty concerning such information or concerning its usefulness to a decision to invest in or sell Bonds at any future date. The Cities and the Board disclaim any contractual or tort liability for damages resulting in whole or in part from any breach of the continuing disclosure agreement or from any statement made pursuant to the agreement, although holders of the Bonds may seek a writ of mandamus to compel the Cities to comply with the agreement.

The Board, on behalf of the Cities, may amend the continuing disclosure agreement to adapt to changed circumstances that arise from a change in legal requirements, a change in law, or a change in the identity, nature, status, or type of operations of the Airport, if the agreement, as amended, would have permitted an underwriter to purchase or sell the Bonds in the offering described herein in compliance with the Rule and either the holders of a majority in aggregate principal amount of the outstanding Bonds consent or any person unaffiliated with the Cities (such as nationally recognized bond counsel) determines that the amendment will not materially impair the interests of the beneficial owners of the Bonds. If the Board, on behalf of the Cities, amends the agreement, the Board must include with the next financial information and operating data provided in accordance with the agreement described above under “Annual Reports” an explanation, in narrative form, of the reasons for the amendment and of the impact of any change in the type of information and data provided.

Compliance with Prior Undertakings

During the last five years, the Board has complied in all material respects with all continuing disclosure agreements with respect to Outstanding Obligations. However, during the last five years, each of the Cities had instances of non-compliance with each of their continuing disclosure undertakings with respect to non-Airport-related debt. For additional information, see (i) “CONTINUING DISCLOSURE – Compliance with Prior Undertakings” in the official statement relating to the City of Dallas, Texas Combination Tax and Revenue Certificates of Obligation, Series 2025A; and (ii) “CONTINUING DISCLOSURE OF INFORMATION – Compliance with Prior Undertakings” in the official statement relating to the City of Fort Worth, Texas Special Tax

Revenue Bonds (Convention Center Venue Project), Series 2025. The foregoing subsections are incorporated herein by reference. The aforementioned official statements are filed with the MSRB and can be found on the MSRB's EMMA website.

Miscellaneous

In order to provide certain continuing disclosure with respect to the Bonds in accordance with the Rule, the Board has entered into a Disclosure Dissemination Agent Agreement ("Disclosure Dissemination Agreement") for the benefit of the Holders of the Bonds with Digital Assurance Certification, L.L.C. ("DAC"), under which the Board has designated DAC as Disclosure Dissemination Agent.

The Disclosure Dissemination Agent has only the duties specifically set forth in the Disclosure Dissemination Agreement. The Disclosure Dissemination Agent's obligation to deliver the information at the times and with the contents described in the Disclosure Dissemination Agreement is limited to the extent the Board has provided such information to the Disclosure Dissemination Agent as required by the Disclosure Dissemination Agreement. The Disclosure Dissemination Agent has no duty with respect to the content of any disclosures or notice made pursuant to the terms of the Disclosure Dissemination Agreement. The Disclosure Dissemination Agent has no duty or obligation to review or verify any information in the Annual Report, Audited Financial Statements, notice of event or voluntary report, or any other information, disclosures or notices provided to it by the Board and shall not be deemed to be acting in any fiduciary capacity for the Board, the Holders of the Bonds or any other party. The Disclosure Dissemination Agent has no responsibility for the Board's failure to report to the Disclosure Dissemination Agent a notice event or a duty to determine the materiality thereof. The Disclosure Dissemination Agent shall have no duty to determine or liability for failing to determine whether the Board has complied with the Disclosure Dissemination Agreement. The Disclosure Dissemination Agent may conclusively rely upon certifications of the Board at all times.

FORWARD-LOOKING STATEMENTS

The statements contained in this Official Statement, and in any other information provided by the Cities or the Board, that are not purely historical, are forward-looking statements, including statements regarding the Cities or the Board's expectations, hopes, intentions or strategies regarding the future. Readers should not place undue reliance on forward-looking statements. All forward-looking statements included in this Official Statement are based on information available to the Cities and the Board on the date hereof, and the Cities and the Board assume no obligation to update any such forward-looking statements. It is important to note that the Board's actual results could differ materially from those in such forward-looking statements.

The forward-looking statements herein are necessarily based on various assumptions and estimates and are inherently subject to various risks and uncertainties, including risks and uncertainties relating to the possible invalidity of the underlying assumptions and estimates and possible changes or developments in social, economic, business, industry, market, legal and regulatory circumstances and conditions and actions taken or omitted to be taken by third parties, including customers, suppliers, business partners and competitors, and legislative, judicial and other governmental authorities and officials. Assumptions related to the foregoing involve judgments with respect to, among other things, future economic, competitive, and market conditions and future business decisions, all of which are difficult or impossible to predict accurately and many of which are beyond the control of the Cities and the Board. Any of such assumptions could be inaccurate and, therefore, there can be no assurance that the forward-looking statements included in this Official Statement will prove to be accurate.

MISCELLANEOUS

The financial data and other information contained herein have been obtained from the Board's records, audited financial statements and other sources which are believed to be reliable. There is no guarantee that any of the assumptions or estimates contained herein will be realized. All of the summaries of the statutes, documents and resolutions contained in this Official Statement are made subject to all of the provisions of such statutes, documents and resolutions. These summaries do not purport to be complete statements of such provisions and reference is made to such documents for further information. Reference is made to original documents in all respects.

Additional financial information and operating data relating to the Airport is available from the MSRB and is hereby incorporated by reference.

The preparation of this Official Statement and its distribution and use by the Underwriters have been authorized by the Board on behalf of and at the direction of the Cities for use in connection with the offering and sale of the Bonds.

SCHEDULE I*

SCHEDULE OF REFUNDED OBLIGATIONS

[To be confirmed/updated by series]

Cities of Dallas and Fort Worth, Texas
Dallas Fort Worth International Airport
Subordinate Lien Joint Revenue
Commercial Paper Notes, Series I (Taxable)

<u>Maturity</u>	<u>Principal Amount</u>	<u>Interest Rate</u>	<u>Redemption Date</u>
Various	\$[]	Various	N/A

Cities of Dallas and Fort Worth, Texas
Dallas Fort Worth International Airport
Subordinate Lien Joint Revenue
Commercial Paper Notes, Tax-Exempt Series II (Non-AMT)

<u>Maturity</u>	<u>Principal Amount</u>	<u>Interest Rate</u>	<u>Redemption Date</u>
Various	\$[]	Various	N/A

* Preliminary, subject to change.

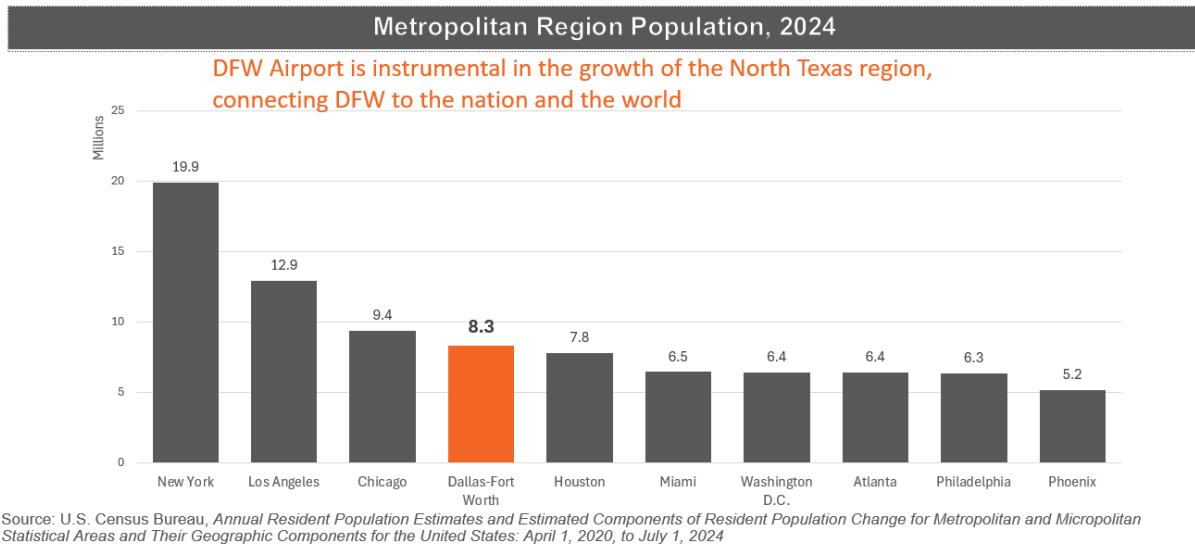
SCHEDULE I

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APPENDIX A

INFORMATION PERTAINING TO DFW

Set forth on the following pages is certain information obtained by the Board from the public sources identified below. The Board makes no representation as to the accuracy or completeness of such information. With respect to certain of the information more current information may be available from the sources identified below, as well as from other sources. The Board has not undertaken any obligation to update such information. Reference to such documents is provided for informational purposes only and shall not be deemed incorporated herein by reference.



DFW

Rank	Country	Real GDP 2024 (U.S. \$ Trillions)	5-Yr CAGR (2019-2024)
1	United States	\$29.19	6.3%
2	China	\$18.36	5.1%
3	Germany	\$4.68	3.4%
4	Japan	\$4.00	-4.8%
5	India	\$3.83	6.4%
6	United Kingdom	\$3.62	4.9%
7	France	\$3.18	3.1%
	Texas	\$2.71	7.8%
8	Italy	\$2.34	3.1%
9	Canada	\$2.19	4.7%
10	Brazil	\$2.16	2.9%
11	Russia	\$2.10	4.4%
12	South Korea	\$1.90	1.6%
13	Mexico	\$1.86	7.3%
14	Australia	\$1.81	5.5%
15	Spain	\$1.71	4.2%

Rank	Country	Real GDP 2024 (U.S. \$ Trillions)	5-Yr CAGR (2019-2024)
15	Spain	\$1.71	4.2%
16	Indonesia	\$1.40	4.5%
17	Turkey	\$1.31	11.5%
18	Netherlands	\$1.23	5.8%
19	Saudi Arabia	\$1.13	6.2%
20	Switzerland	\$0.94	5.5%
21	Poland	\$0.90	8.7%
	Dallas Fort Worth	\$0.81	8.1%
22	Taiwan	\$0.79	5.3%
23	Belgium	\$0.67	4.5%
24	Argentina	\$0.61	6.5%
25	Sweden	\$0.61	2.8%
26	Ireland	\$0.57	6.8%
27	Israel	\$0.55	6.4%
28	UAE	\$0.54	5.2%
29	Austria	\$0.53	3.5%

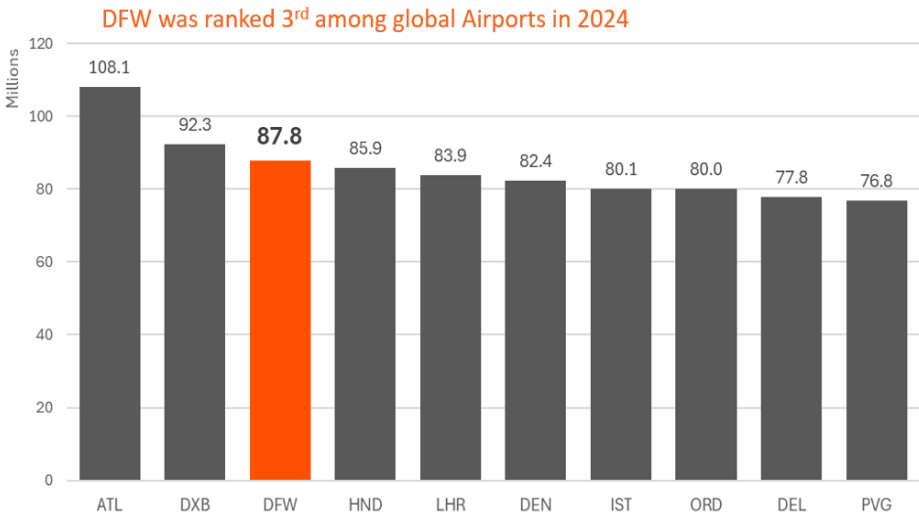
Sources: Oxford Economics Global Cities 2019-2024 Nominal GDP output. CAGR represents the compounded annual growth rate

DFW

ADDITIONAL PASSENGER AND DESTINATION INFORMATION

Below is a summary of the top ten global airports for passengers for calendar year 2024 from ACI and a summary of the top ten top U.S. airports for destinations as of March 31, 2025 per Diio Mi Schedules. DFW’s domestic and international destinations are also included below.

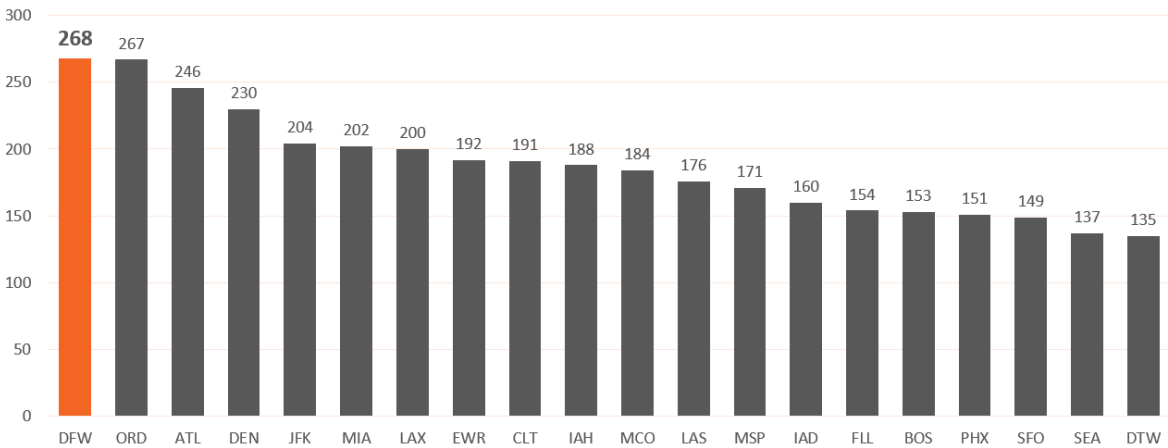
ACI World Ranking—Top 10 Airports in 2024 (Total Passengers)



Source: <https://aci.aero/2025/04/14/the-busiest-airports-in-the-world-defy-global-uncertainty-and-hold-top-rankings/>



Destinations For Major US Airports

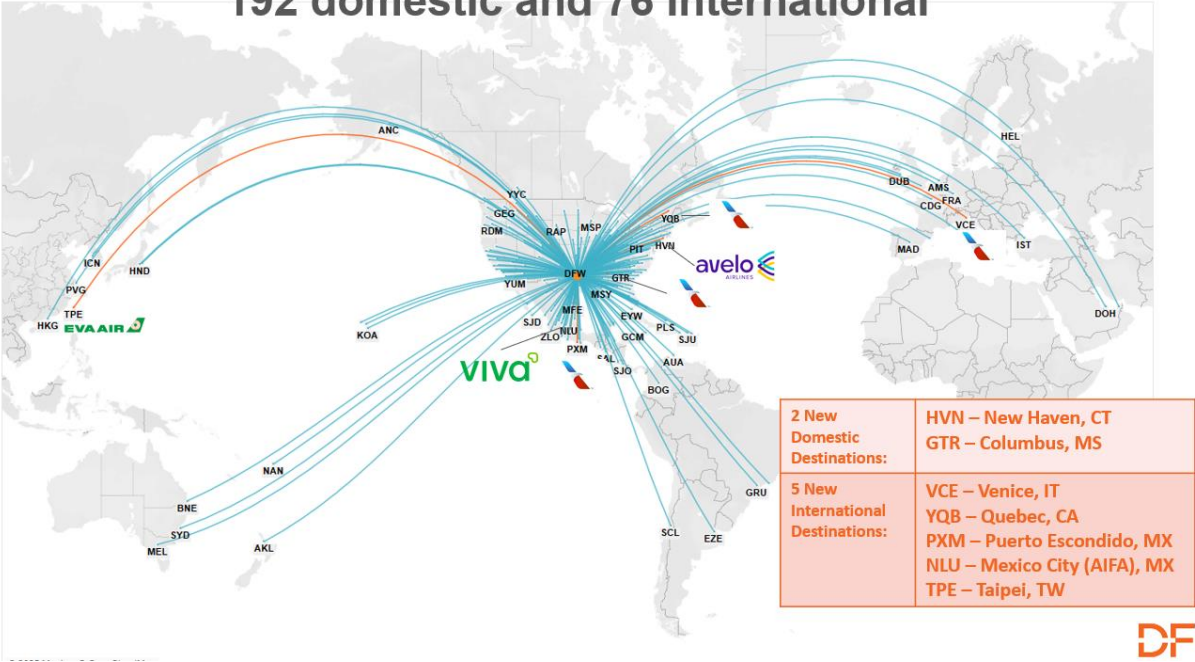


Source: Diio Mi Schedules YE June 2025 as of June 30, 2025, DFW internal reports



DFW serves 268 non-stop destinations

192 domestic and 76 international



DFW

APPENDIX B
FORM OF OPINION OF CO-BOND COUNSEL

B-1

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APPENDIX C

SUMMARY OF CERTAIN PROVISIONS OF THE MASTER BOND ORDINANCE

The following constitutes a summary of certain portions of the Master Bond Ordinance as it has been supplemented and amended from time-to-time by Additional Supplemental Ordinances of the Cities. Certain terms have been modified to reflect the current status of the Obligations. This summary is qualified by reference to other provisions of the Master Bond Ordinance and the Additional Supplemental Ordinances referred to elsewhere in this Official Statement, and all summaries pertaining to the Master Bond Ordinance and the Additional Supplemental Ordinances in this Official Statement are, separately and in whole, qualified by reference to the exact terms of the Master Bond Ordinance and the Additional Supplemental Ordinances, copies of which may be obtained from the Board.

Selected Definitions

Accrued Aggregate Debt Service means, for any Debt Service Accrual Period, or other period stated in the Master Bond Ordinance, an amount equal to the sum of the Debt Service with respect to all Outstanding Obligations and Parity Credit Agreement Obligations accruing during that Debt Service Accrual Period.

Accrued Aggregate Interest means that portion of Accrued Aggregate Debt Service applicable to interest on Obligations and Parity Credit Agreement Obligations and accruing during a Debt Service Accrual Period and transferred to the Debt Service Fund pursuant to the Master Bond Ordinance. Such term includes amounts payable to the counterparty under a Swap Agreement to the extent such amounts exceed the applicable amount of interest on the Obligations, but does not include termination fees or other similar charges with respect to Parity Credit Agreement Obligations.

Accrued Aggregate Principal means that portion of Accrued Aggregate Debt Service applicable to Principal Installments of Obligations and principal amounts owed under Parity Credit Agreement Obligations accruing during a Debt Service Accrual Period and transferred to the Debt Service Fund as described in clause (i) under the caption “**SUMMARY OF CERTAIN PROVISIONS OF THE MASTER BOND ORDINANCE—Funds and Flow of Funds—Flow of Funds.**”

Acts mean, collectively, chapters 1201, 1207, 1371, and 1503, Government Code, as amended, and chapter 22, Transportation Code, as amended.

Additional Obligations means one or more series of bonds, notes, commercial paper obligations, or other evidences of indebtedness permitted by Applicable Law and issued by the Cities on a parity as to the Pledged Revenues and Pledged Funds with the Outstanding Obligations.

Additional Supplemental Ordinance means any ordinance jointly passed subsequent to the passage of the Master Bond Ordinance by the Cities that supplements the Controlling Ordinances or the Outstanding Ordinances for the purpose of (i) authorizing and providing the terms and provisions of the Additional Obligations and Parity Credit Agreement Obligations, (ii) authorizing and providing the terms and provisions of Subordinate Lien Obligations, and Credit Agreement Obligations related thereto and on a parity therewith if so stated therein, or (iii) for any

of the other purposes permitted under the caption “**SUMMARY OF CERTAIN PROVISIONS OF THE MASTER BOND ORDINANCE—Amendments.**”

Administrative Expenses means, to the extent specified in an Additional Supplemental Ordinance, the fees, expenses, and indemnification liabilities payable to the Paying Agent, the Credit Providers, and others, of which the Board has or is given actual notice at least thirty (30) days prior to the due date thereof. Said term does not include Credit Agreement Obligations.

Aggregate Debt Service means, for any period and as of any date of calculation, the sum of the interest and Principal Installments payable with respect to Obligations and the principal amount of and interest on any Parity Credit Agreement Obligations payable, in each case, during such period. The calculation of Principal Installments accruing will be determined as provided in paragraph (2) of the definition of Debt Service below, except that the period for the calculation will be substituted for the Debt Service Accrual Period.

Aircraft means airplanes, helicopters, and every other contrivance now or hereafter used for the navigation of, or flight in, air or space.

Airport means the legal entity, the Dallas Fort Worth Airport Board, and the international airport, presently known as the “Dallas Fort Worth International Airport” and originally described in the 1968 Ordinance as the “Dallas—Fort Worth Regional Airport,” that is owned and operated by the Cities acting jointly under the Contract and Agreement in accordance with Applicable Law, and the term includes all land, structures, and facilities thereof or related thereto of whatever character and wherever situated, and all future improvements, extensions, and equipment appertaining thereto and belonging to the Cities for use in connection therewith, and such term also includes any other airport or airports, the revenues of which are, by official action of the Cities, made a part of Gross Revenues, but excluding all Special Facilities while the Special Facility Bonds secured thereby are outstanding, and, to the extent, but only to the extent, stated in an Additional Supplemental Ordinance, excluding such Facilities as are financed with the proceeds of Special Revenue Bonds while the Special Revenue Bonds secured thereby are outstanding.

Airport Consultant means a professional person, firm or corporation having a wide and favorable reputation for skill and experience in the field of planning and determining the feasibility of airports and related facilities and undertakings.

Applicable Law means the Acts, and all other laws or statutes, rules or regulations, and any amendments thereto, of the State or of the United States by which the Cities, the Board, and their powers, securities (including the Obligations), operations and procedures are, or may be, governed or from which such powers may be derived.

Architect means a registered licensed professional architect working as a regular employee of the Board, or working for any firm or joint venture of such architects that has been retained by the Board, having a favorable reputation for skill and experience in the fields of architecture and planning who is entitled to practice and practicing as such under the laws of the State of Texas.

Authorized Officer means the Chief Executive Officer, Executive Vice President/Chief Financial Officer, or the Vice President of Treasury Management and any and all successor positions or titles.

Board or Airport Board means the operating Board of Directors of the Airport whose powers and duties were continued, expanded and further defined by the Contract and Agreement.

Business Day means any day other than a Saturday, Sunday or legal holiday or other day on which banking institutions in the Cities or in the city where the Designated Payment/Transfer Office of the Paying Agent/Registrar is located are generally authorized or obligated by law or executive order to close.

Certificate means a document signed by an Authorized Officer, either attesting to or acknowledging the circumstances, representations or other matters therein stated or set forth or setting forth matters to be determined pursuant to the Master Bond Ordinance or an Additional Supplemental Ordinance.

Cities mean collectively the municipal corporations and political bodies known as the City of Dallas, in the County of Dallas and State of Texas, and the City of Fort Worth, in the County of Tarrant and State of Texas, and such term will also be deemed to include and refer to, in all appropriate ways, any successor political body, authority or subdivision if the Airport is ever transferred thereto.

City Council or City Councils mean in each instance the governing body as from time to time constituted of Dallas or Fort Worth or the plural thereof means and refers to the governing bodies of both said Cities.

Code means the Internal Revenue Code of 1986, the regulations and published rulings promulgated or published thereto and the provisions of any applicable section of a successor federal income tax law.

Contract and Agreement means that certain agreement entitled "Contract and Agreement," entered into actually on April 23, 1968, but effective as of April 15, 1968, by and between Dallas and Fort Worth, which by its terms continues, expands, and further defines the powers and duties of the Board, creates the Joint Airport Fund and provides for the construction and operation of the Airport.

Controlling Ordinances means the 1968 Ordinance and the Thirtieth Supplemental Concurrent Bond Ordinance passed by the Cities on February 23, 2000 and February 22, 2000, respectively, and effective February 23, 2000.

Construction Fund means the Fund by that name created as a part of the Joint Airport Fund in the Contract and Agreement.

Costs of the Airport means (i) expenses and costs for labor, payments to contractors, builders, and materialmen in connection with preparing, constructing, otherwise acquiring, equipping, replacing, extending, improving, and/or restoring any part of the Airport; (ii) the costs of machinery, furnishings, and equipment used in connection therewith; (iii) the cost of indemnity and fidelity bonds, if any, to secure the deposits of any moneys in any fund or account of the Cities or the Board relating to the Airport; any costs or expenses relating to litigation of any nature or kind that relates to the Airport; (iv) expenses and costs necessary or incidental to a determination of the feasibility or practicability of constructing or installing any facilities related to the Airport, including the fees and expenses of engineers, architects, and other professionals or consultants; (v) financing costs, including the fees and expenses of financial advisors, attorneys, and other professionals and consultants, the costs, fees, and charges of Credit Providers relating

to the execution and delivery of Credit Agreements pertaining to any matters that relate to Obligations, any other fees and expenses related to the issuance and delivery of Obligations, and interest on Obligations that is to be capitalized from the proceeds of Obligations; (vi) expenses of administration properly chargeable to the construction of improvements to the Airport or equipping the same, including legal fees and expenses, costs of audits, and costs necessary to place the same into operation or service; (vii) any costs and expenses related to the acquisition of land to comprise a part of the Airport; and (viii) any proper expense incurred for any of the foregoing purposes.

Credit Agreement means any agreement of the Cities permitted by Applicable Law that is entered into with a Credit Provider for the purpose of enhancing or supporting the creditworthiness of all or a part of a series of Obligations or Subordinate Lien Obligations, and/or to assure the Cities' financial ability to honor rights of tender of any of such obligations and to hold, sell, market or remarket any of such obligations thus tendered according to the specific terms and features of a series of such obligations as contained and defined in an Additional Supplemental Ordinance, and/or to make deposits to the Debt Service Reserve Fund or other applicable fund in lieu of cash deposits thereto, such as, for example only, municipal bond insurance policies, standby bond purchase agreements, Swap Agreements, revolving credit agreements, hedge agreements, and letters or lines of credit issued or provided by, and notes, surety bonds, reimbursement, purchase and other similar agreements with, banks, insurance companies or other commercial and financial institutions or by and with governmental agencies, entities or departments.

Credit Agreement Obligations means any liability of the Cities to pay any amount of principal, interest, or other payment on any debt or liability created under a Credit Agreement in favor of a Credit Provider that is declared by the terms of an Additional Supplemental Ordinance either (i) to be a Parity Credit Agreement Obligation, or (ii) to be on a parity with Subordinate Lien Obligations.

Credit Provider means each party identified and named in an Additional Supplemental Ordinance that provides credit or liquidity support for, or insurance insuring the payment of, any amounts due or owing on Obligations, on Subordinate Lien Obligations, or on other financial undertakings in a Credit Agreement, including a counterparty to the Cities under a Swap Agreement.

Current Gross Revenues means Gross Revenues less any amounts transferred to the Operating Revenue and Expense Fund as described in the last paragraph under the caption "**SUMMARY OF CERTAIN PROVISIONS OF THE MASTER BOND ORDINANCE—Funds and Flow of Funds—Debt Service Reserve Fund**" or in clause (a) under the caption "**SUMMARY OF CERTAIN PROVISIONS OF THE MASTER BOND ORDINANCE—Funds and Flow of Funds—Capital Improvements Fund**" or retained as described under the second to last paragraph under "**SUMMARY OF CERTAIN PROVISIONS OF THE MASTER BOND ORDINANCE—Funds and Flow of Funds—Flow of Funds.**"

Dallas means the City of Dallas, Texas.

Debt Service means for each Debt Service Accrual Period with respect to a series of Obligations, and related Parity Credit Agreement Obligations, an amount equal to the sum of:

(1) interest accruing on each series of Outstanding Obligations, including as to Interim Obligations and to each series of Variable Interest Rate Obligations, if any, the amount estimated

by an Authorized Officer that will accrue during the Debt Service Accrual Period based on the applicable Standard Assumptions, and excluding interest funded or projected by an Authorized Officer to be funded from the proceeds of Additional Obligations; and

(2) that portion of the next maturing Principal Installment for each series of Outstanding Obligations which will accrue during the Debt Service Accrual Period, other than a Principal Installment of or with respect to Interim Obligations that are to be paid either with the proceeds of other Obligations or with funds provided by a Credit Provider, and other than amounts scheduled to be paid by a counterparty to a Swap Agreement that is not in default. For the purpose of determining the amount of the next maturing Principal Installment that will accrue during the Debt Service Accrual Period, the Board and the Paying Agent will assume that the Principal Installment accrues daily in equal amounts from the next preceding Principal Installment due date. If there is no preceding Principal Installment due date with respect to the series of Obligations, the Principal Installments with respect to that series will not begin to accrue until the later of (A) the date which is one year preceding the first Principal Installment due date of that series, or (B) the date of issuance of that series. The Board and the Paying Agent will further assume that no Obligations of the series will cease to be Outstanding except by reason of the payment, through defeasance or otherwise, of each Principal Installment on the due date thereof; and

(3) all amounts due and payable on Parity Credit Agreement Obligations during the Debt Service Accrual Period, including interest amounts payable by the Cities or the Board under a Swap Agreement during the Debt Service Accrual Period above the amount of interest accruing on a series of Obligations during such period, so long as the counterparty to that Swap Agreement is not in default.

Debt Service Requirements will be calculated on the assumption that no Obligations Outstanding at the date of calculation will cease to be Outstanding except by reason of the payment of the Principal Installments or Sinking Fund Installments thereon when due, except as provided in the Master Bond Ordinance for Interim Obligations. Such Debt Service requirements will not include termination fees or other similar charges with respect to Parity Credit Agreement Obligations.

Debt Service Accrual Period means the period commencing, as applicable, on the date of issuance of a series or issue of Obligations or the execution of Parity Credit Agreements or on the day following the most recent Interest Payment Date or Principal Payment Date, and ending on, but including, the last day of the calendar month prior to the next succeeding Interest Payment Date or Principal Payment Date thereafter; provided, however, with respect to provision for the final payment of any one or more of the Obligations or Parity Credit Agreement Obligations, such accrual period with respect to such Obligations or Parity Credit Agreement Obligations may be shortened to a period sufficient to provide for the payment of such Obligations or Parity Credit Agreement Obligations in full when due. The Board may adjust the Debt Service Accrual Period from time to time, by the terms of Additional Supplemental Ordinances or otherwise, in order to assure that all Obligations and Parity Credit Agreement Obligations are paid in full when due.

Debt Service Fund means the fund designated and created as the "Interest and Sinking Fund" in the Contract and Agreement, and confirmed and renamed in the Thirtieth Supplement.

Debt Service Reserve Fund means the fund designated and created as the "Reserve Fund" in the Contract and Agreement, and confirmed and renamed in the Thirtieth Supplement.

Debt Service Reserve Requirement means the total amount required to be on deposit in the Debt Service Reserve Fund as described in clause (b) under the caption “**SUMMARY OF CERTAIN PROVISIONS OF THE MASTER BOND ORDINANCE—Funds and Flow of Funds—Debt Service Reserve Fund**” and/or for which alternative funding is provided as described in clause (c) under the caption “**SUMMARY OF CERTAIN PROVISIONS OF THE MASTER BOND ORDINANCE—Funds and Flow of Funds—Debt Service Reserve Fund.**”

Depository Bank means the lawful depository bank of the Board at which the Joint Revenue Fund is to be held pursuant to the Contract and Agreement.

Event of Default means the occurrence of any of the events or circumstances described under the caption “**SUMMARY OF CERTAIN PROVISIONS OF THE MASTER BOND ORDINANCE—Events of Default—Description.**”

Facilities means any facilities, buildings or equipment comprising a part of or used in connection with the Airport.

FY means the twelve month period commencing on the 1st day of October of any year and ending at midnight on September 30 of the next succeeding year.

Fort Worth means the City of Fort Worth, Texas.

Gross Revenues means all income and revenues derived directly or indirectly by the Board from the operation or ownership of the Airport or any part thereof, whether resulting from improvements, extensions, enlargements, repairs, or betterments to the Airport, additional Facilities, or otherwise, and expressly including (i) all revenues received by the Board or any municipal corporation or entity succeeding to the revenues of the Cities from the Airport, (ii) all rentals, tolls, rates or other charges for the use of the Airport or any Facilities or for the entry upon any part thereof or for any service rendered by the Board or the Cities in the operation thereof, (iii) any funds transferred to the Operating Revenue and Expense Fund as described in the last paragraph under the caption “**SUMMARY OF CERTAIN PROVISIONS OF THE MASTER BOND ORDINANCE—Funds and Flow of Funds—Debt Service Reserve Fund**” or in clause (a) under the caption “**SUMMARY OF CERTAIN PROVISIONS OF THE MASTER BOND ORDINANCE—Funds and Flow of Funds—Capital Improvements Fund,**” (iv) the rentals payable under Ground Leases, (v) any funds retained in the Operating and Expense Fund as described under the second to last paragraph under “**SUMMARY OF CERTAIN PROVISIONS OF THE MASTER BOND ORDINANCE—Funds and Flow of Funds**” and (vi) any net amounts owing to the Cities or the Board under a Swap Agreement, but expressly excluding the following:

(A) rentals or other amounts derived from Net Rent Leases to the extent and for so long as they are pledged as security for Special Facility Bonds and reserves therefor;

(B) any moneys received as grants or gifts from the United States of America, the State of Texas, or other sources, the use of which is limited by the grantor or donor to the construction or acquisition of capital improvements, additions or extensions to the Airport, except to the extent any such moneys are received as payments for the use of the Airport;

(C) all Special Revenues and/or unrestricted federal subsidies, except for such portion thereof as may be included as a part of “Gross Revenues” under the provisions of an Additional Supplemental Ordinance;

(D) the proceeds of any Additional Obligations or Credit Agreements, and the interest or other investment income realized from the investment of the proceeds of Obligations, and all other investment income not required to be deposited to the Operating Revenue and Expense Fund;

(E) the proceeds of insurance other than from insurance policies insuring against the loss of use or business interruption at the Airport;

(F) the money on deposit in the Capital Improvements Fund except for such amounts as are transferred to the Operating Revenue and Expense Fund as described in the last paragraph under the caption “**SUMMARY OF CERTAIN PROVISIONS OF THE MASTER BOND ORDINANCE—Funds and Flow of Funds—Debt Service Reserve Fund**” or in clause (a) under the caption “**SUMMARY OF CERTAIN PROVISIONS OF THE MASTER BOND ORDINANCE—Funds and Flow of Funds—Capital Improvements Fund**”;

(G) moneys received by the Cities pursuant to interlocal agreements entered into among the Cities and municipalities having jurisdiction within the boundaries of the Airport under which such municipalities and the Cities agree to share in certain tax receipts and other revenues lawfully imposed and collected by such municipalities resulting from the continued development of Airport-owned property within such municipalities; and

(H) any and all money deposited to, or required to be deposited to, a Rebate Fund relating to a Tax-Exempt Obligation.

Ground Lease means the lease of Airport lands required to be executed in connection with the construction of Special Facilities.

Holder means the registered owner of an Obligation according to an Obligation Register.

Independent Insurance Consultant means a firm of independent professional consultants knowledgeable in the ownership and operation of publicly-owned properties, including airports, and having a favorable reputation for skill and experience in the field of insurance consultation.

Interest Payment Date means the date or dates upon which interest on the Bonds is scheduled to be paid until the applicable Stated Maturity Date or Mandatory Redemption Date, as determined in the Officer’s Pricing Certificate.

Interim Obligations mean Obligations (i) for or with respect to which no Principal Installments are required to be made other than on the Stated Maturity Date thereof, which date shall be no later than five (5) years from the date of their delivery to their initial purchasers, and (ii) which are authorized by an Additional Supplemental Ordinance which declares the Cities’ intent, at the time of issuance, to refund or refinance all or a part of the same prior to or on such Stated Maturity Date, including commercial paper, notes, and similar Obligations.

Investment Securities mean any and all of the investments permitted by Applicable Law for the investment of the public funds of the Board, provided that such investments are at the time made included in and authorized by the official investment policy of the Airport as approved by the Board from time to time and are not prohibited by an Additional Supplemental Ordinance.

Joint Airport Fund means the master fund by that name created by the Cities for the purpose of accurately and adequately recording and accounting for the ownership, operations and properties contributed and committed by the Cities to the joint venture evidenced by the Contract and Agreement, all as described and provided in the Contract and Agreement.

Market Value means the fair market value of Investment Securities calculated as set forth in the Master Bond Ordinance.

Master Bond Ordinance means the Master Bond Ordinance adopted by the Cities and effective as of September 22, 2010.

Maximum Interest Rate means, with respect to any particular Variable Interest Rate Obligations or Parity Credit Agreement Obligations bearing a Variable Interest Rate, a numerical or other statement of the rate of interest, which is set forth in the Additional Supplemental Ordinance authorizing such Obligations, or in a related Credit Agreement with respect to Parity Credit Agreement Obligations, in each case being the maximum rate of interest such Obligations or Parity Credit Agreement Obligations may bear at a single time or over the period during which they are Outstanding or unpaid, but in no event exceeding the maximum amount or rate of interest permitted by Applicable Law.

Minimum Interest Rate means, with respect to any particular Variable Interest Rate Obligations, or Parity Credit Agreement Obligations, bearing a Variable Interest Rate, a numerical rate of interest which may (but need not) be set forth in the Additional Supplemental Ordinance authorizing such Obligations that is the minimum rate of interest such Obligations will at any time bear.

Net Rent Lease means a lease of Airport property or Facilities entered into by the Board pursuant to which the lessee agrees to pay to the Board a rental during the term thereof in an amount at least equal to the principal, interest and any special reserve requirements contained in the ordinance authorizing the Special Facility Bonds (as herein defined) to which such lease relates, as contemplated by Section 3.8(A) of the Master Bond Ordinance, and to pay, in addition to such rental, all operation and maintenance expenses applicable to the Special Facilities to be constructed with said bonds, including, without limitation, any insurance premiums applicable to such Special Facilities (as may be required by said lease); any and all ad valorem or other property taxes lawfully levied or assessed against the leasehold interest of the lessee in and to such Special Facilities and to the Airport land upon which the same are to be situated pursuant to the Ground Lease executed in connection therewith (such leasehold interest, irrespective of the term thereof, as distinguished from the remainder or other interest of the Cities therein, being for such purposes the property of such lessee and not the property of the Cities); any and all lawful excise or other types of taxes imposed on or in respect of such properties; and the expenses of upkeep thereof of every kind and character including the repair or ordinary restoration thereof.

Net Revenues mean the amount remaining after deducting Operation and Maintenance Expenses from Gross Revenues.

Newspaper means newspapers printed in the English language, published at least once each calendar week and of general circulation within the Cities.

1968 Ordinance means the "1968 Regional Airport Concurrent Bond Ordinance," passed by the City Councils, respectively, on November 11, 1968, and November 12, 1968, as amended

and supplemented by the other Outstanding Ordinances, such ordinance having authorized the initial bonds issued by the Cities for the purpose of financing the Airport and establishing the terms and provisions of and the security for additional bonds to be issued for the purposes of the Airport.

Obligation Register means, as to each series of Obligations, the register or registers maintained pursuant to the Master Bond Ordinance.

Obligations mean the Outstanding Obligations and the Additional Obligations.

Operating Revenue and Expense Fund means the Fund by that name established as a part of the Joint Airport Fund in the Contract and Agreement and referred to in the Master Bond Ordinance.

Operation and Maintenance Expenses means all reasonable and necessary current expenses of the Board (paid or accrued) of operating, maintaining, and repairing the Airport. Without limiting the generality of the foregoing, such term shall include insurance premiums, refunds/payments to be made to airlines pursuant to agreements between the Board and such airlines, the reasonable charges of any Paying Agent and any other depository bank appertaining to the Airport, contractual services, professional services required by the Master Bond Ordinance or by the Board, salaries and administrative expenses, labor and the cost of materials and supplies used for current operation; but shall not include the costs of improvements, extensions, enlargements or betterments, which according to standard accounting principles are chargeable as capital replacements or improvements.

Outstanding when used with reference to Obligations, including Obligations acquired by a Credit Provider with the proceeds of a Credit Agreement, means, as of any date, Obligations theretofore or thereupon being authenticated and delivered under the Outstanding Ordinances or an Additional Supplemental Ordinance, except:

(i) Obligations which have been fully paid at or prior to their maturity or on or prior to a redemption date;

(ii) Obligations (or portions thereof) for the payment of which moneys equal to the principal amount or Redemption Price thereof, as the case may be, with interest to the date of maturity or redemption, will be held by a Paying Agent or a trustee in cash in trust, as required by the Master Bond Ordinances, and set aside for payment at maturity or redemption on a redemption date and for which notice of redemption has been given or provision has been made therefor;

(iii) Obligations in lieu of or in substitution for which other Obligations have been authenticated and delivered pursuant to an Additional Supplemental Ordinance; and

(iv) Obligations for which payment has been provided by defeasance as described under the caption "**SUMMARY OF CERTAIN PROVISIONS OF THE MASTER BOND ORDINANCE—Discharge of Ordinance—Discharge by Defeasance.**"

Outstanding Obligations mean the Dallas Fort Worth International Airport Joint Revenue Improvement Bonds, Series 2013C (AMT); the Dallas Fort Worth International Airport Joint Revenue Refunding Bonds, Taxable Series 2019A; the Dallas Fort Worth International Airport Joint Revenue Refunding Bonds, Series 2020A (Non-AMT); the Dallas Fort Worth International Airport Joint Revenue Refunding Bonds, Series 2020B (Non-AMT); the Dallas Fort Worth

International Airport Joint Revenue Refunding Bonds, Taxable Series 2020C; the Dallas Fort Worth International Airport Joint Revenue Refunding Bonds, Series 2021A (Non-AMT); the Dallas Fort Worth International Airport Joint Revenue Refunding Bonds, Series 2021B (Non-AMT); the Dallas Fort Worth International Airport Joint Revenue Refunding Bonds, Taxable Series 2021C; the Dallas Fort Worth International Airport Joint Revenue Improvement Bonds, Taxable Series 2022A; the Dallas Fort Worth International Airport Joint Revenue Refunding Bonds, Series 2022B (Non-AMT); the Dallas Fort Worth International Airport Joint Revenue Refunding Bonds, Taxable Series 2023A; the Dallas Fort Worth International Airport Joint Revenue Refunding and Improvement Bonds, Series 2023B (Non-AMT); the Dallas Fort Worth International Airport Joint Revenue Refunding Bonds, Series 2023C (AMT); and the Dallas Fort Worth International Airport Joint Revenue and Refunding Bonds, Series 2024 (Non-AMT).

Outstanding Ordinances means the Master Bond Ordinance and the following ordinances adopted and approved by each of the Cities, to-wit:

- (i) the Forty-Ninth Supplemental Concurrent Bond Ordinance, effective February 27, 2013;
- (ii) the Fifty-Fourth Supplemental Concurrent Bond Ordinance, effective May 22, 2019;
- (iii) the Fifty-Seventh Supplemental Concurrent Bond Ordinance, effective April 8, 2020;
- (iv) the Sixtieth Supplemental Concurrent Bond Ordinance, effective May 18, 2021;
- (v) the Sixty-Third Supplemental Concurrent Bond Ordinance, effective April 13, 2022;
- (vi) the Sixty-Fifth Supplemental Concurrent Bond Ordinance, effective April 25, 2023;
- (vii) the Sixty-Eighth Supplemental Concurrent Bond Ordinance, effective February 14, 2024;
- (viii) the Seventieth Supplemental Concurrent Bond Ordinance, effective February 25, 2025; and
- (ix) the Seventy-First Supplemental Concurrent Bond Ordinance, effective February 25, 2025.

Parity Credit Agreement Obligation means a Credit Agreement Obligation that is declared by an Additional Supplemental Ordinance to be payable from and secured by a lien on Pledged Revenues and Pledged Funds on a parity with the Outstanding Obligations.

Paying Agent means any paying agent for a series or issue of Obligations appointed pursuant to the Master Bond Ordinance and its successor or successors.

Person means any individual, corporation, partnership, joint venture, association, joint-stock company, trust, unincorporated organization or government or any agency or political subdivision thereof.

Pledged Funds mean, collectively, (i) amounts on deposit in the Debt Service Fund, (ii) amounts on deposit in the Debt Service Reserve Fund, (iii) any amounts that are due and owing, and any amounts that are paid, under a Credit Agreement executed in lieu of making cash deposits to the Debt Service Reserve Fund, (iv) any Investment Securities or other investments or earnings belonging to either of the funds identified in clauses (i) and (ii), above, and (v) any additional funds, accounts, revenues, or other moneys or funds of the Cities which hereafter may be, by an Additional Supplemental Ordinance, expressly and specifically pledged to the payment of all, but not less than all, of the Outstanding Obligations. The foregoing notwithstanding, the term “Pledged Funds” does not include, unless specifically provided in an Additional Supplemental Ordinance, any amounts deposited to or investments or earnings belonging to a Rebate Fund to the extent necessary to make a payment to the United States of America in accordance with Section 148 of the Code.

Pledged Revenues mean collectively (i) Gross Revenues, and (ii) such other money, income, revenues or other property as may be specifically included in such term in an Additional Supplemental Ordinance.

Principal Installment means, with respect to Obligations or Parity Credit Agreement Obligations, any amounts, other than interest payments, including any Sinking Fund Installments, which are stated to be due or required to be made on or with respect to an Obligation or Parity Credit Agreement Obligation, which, when made, would reduce the amount of the Obligation or series of Obligations that remain Outstanding or would retire and pay the same in full, and which are not otherwise paid from other funds of the Airport or from the proceeds of other obligations of the Airport, including Obligations.

Principal Payment Date(s) means the date or dates upon which Principal Installments are due as specified in an Outstanding Ordinance or an Additional Supplemental Ordinance, to and including the Stated Maturity Date of an Obligation.

Project means any addition, improvement, expansion or extension to the Airport to be financed with all or a portion of the proceeds of Obligations, as determined by the Board.

Prior Obligations means the Obligations, which are no longer Outstanding, that were issued prior to the approval of the Master Bond Ordinance by the Cities.

Rebate Fund means any fund established by an Outstanding Ordinance or an Additional Supplemental Ordinance in connection with the issuance of any Obligation that is a Tax-Exempt Obligation, to ensure compliance with the provisions of Section 148 of the Code, including, in particular, Section 148(f) of the Code. For purposes of the foregoing and of the Master Bond Ordinance and the Outstanding Ordinances, the Board and the Cities are permitted to rely on a firm of certified public accountants, Bond Counsel or other persons who specialize in the exemption from federal income taxation of interest payable on Tax-Exempt Obligations, and the Cities may include in Additional Supplemental Ordinances covenants relating to Tax-Exempt Obligations, to a Rebate Fund, and to the use and application of money on deposit in the funds created or confirmed in the Master Bond Ordinance or in the funds or accounts created in an Additional Supplemental Ordinance.

Redbird Airport means the airport presently belonging to Dallas and formerly bearing the name “Redbird Airport,” now known as the Dallas Executive Airport.

Redemption Price means, with respect to any Obligation, the principal amount thereof plus the applicable premium, if any, payable upon redemption thereof pursuant to the terms of such Obligation or its authorizing Outstanding Ordinance or Additional Supplemental Ordinance.

Registrar means any registrar for Obligations appointed pursuant to the Master Bond Ordinance (which may include the Paying Agent and its successors or assigns).

Risk Manager means the insurance risk manager of the Airport in the control and employ of the Board, or such other officer or employee of the Board having the responsibility to acquire and maintain insurance on the Board's behalf.

Sinking Fund Installment means, with respect to any series of Obligations, the portion of the Accrued Aggregate Debt Service required by an Additional Supplemental Ordinance to be deposited to the Debt Service Fund in all events on a future date to be held on deposit or applied, in either case, for the mandatory redemption or retirement, in whole or in part, of any Outstanding Obligations of said series having a stated maturity after said future date. Said future date is deemed to be the date when such Sinking Fund Installment is due and payable.

Special Facilities means hangars, aircraft overhaul, maintenance and repair shops, storage facilities, garages and other buildings, structures, Facilities and appurtenances being a part of or related to the Airport and financed wholly or in part with the proceeds of Special Facility Bonds.

Special Facility Bonds means bonds payable solely from all or a portion of the rentals received from any one or more Net Rent Leases appertaining to Special Facilities.

Special Revenues means any one or all (i) taxes or special charges, other than tolls and charges imposed for entry to the Airport, that are levied or imposed for use of the Airport, or on the price of goods, products, or services sold or provided at the Airport pursuant to Applicable Law, such as, but not limited to, passenger facilities charges imposed pursuant to 49 U.S. Code, Sec. 40117, as amended, or any successor or similar law, sales and/or use taxes received by the Board from any source, hotel occupancy taxes, and special taxes or surcharges imposed on automobile rental or use charges, and (ii) ad valorem taxes received by the Board from any source. Special Revenues will not include moneys received by the Cities pursuant to interlocal agreements entered into among the Cities and municipalities having jurisdiction within the boundaries of the Airport under which such municipalities and the Cities agree to share in certain tax receipts and other revenues lawfully imposed and collected by such municipalities resulting from the continued development of Airport-owned property within such municipalities.

Special Revenue Bonds mean bonds, notes or other obligations issued for the purposes of the Airport that are made payable from Special Revenues pursuant to the right to issue the same as described under the caption "**SUMMARY OF CERTAIN PROVISIONS OF THE MASTER BOND ORDINANCE—Additional Indebtedness—Special Revenue Bonds.**"

Standard Assumptions mean, subject to the last sentence of this paragraph, wherever in the Master Bond Ordinance a calculation of Debt Service during any current or future Debt Service Accrual Period with respect to Interim Obligations is required by application of the Standard Assumptions, the Debt Service will be computed by assuming that the principal amount of the Interim Obligations will be continuously refinanced and will remain Outstanding until the first FY for which interest on the Obligations has not been capitalized or otherwise funded or provided for, at which time (which will not be beyond the Stated Maturity Date of the Interim

Obligations) it will be assumed (A) that the Outstanding principal amount of the series of Interim Obligations will be refinanced with a series of Additional Obligations that will be amortized over a period not to exceed twenty-five (25) years in such manner as will cause the maximum Debt Service Requirement applicable to such series in any twelve (12) month period not to exceed 110% of the minimum Debt Service Requirements applicable to such series for any other twelve (12) month period, and (B) that the series of Additional Obligations will bear interest at a fixed interest rate estimated by the Board's financial advisor to be the interest rate such series of Additional Obligations would bear if issued on such terms on the date of such estimate. Notwithstanding any to the contrary, for the purposes of setting rates, fees and charges, as required by the Master Bond Ordinance, for the then current FY, the Board may assume an interest rate that is equal to the average rate over the last twelve months plus 50 basis points.

Subject to the last sentence of this paragraph, wherever in the Master Bond Ordinance a calculation of Debt Service during any current or future Debt Service Accrual Period with respect to each series of Variable Interest Rate Obligations that are not Interim Obligations is required by application of the Standard Assumptions, the Debt Service will be computed by assuming that such Obligations will bear interest at the highest of (i) the actual rate on the date of calculation, or, if such Obligations are not yet Outstanding, the initial rate, if established and binding, (ii) if the Obligations have been Outstanding for at least twelve months, the average rate over the twelve months immediately preceding the date of calculation, or (iii) (A) if the Obligations are Tax Exempt Obligations, the most recently published "Revenue Bond Index," published by the financial news publication presently known as The Bond Buyer, or comparable index if no longer published, plus fifty basis points, or (B) if the Obligations are not Tax Exempt Obligations, the interest rate on direct obligations of the United States with comparable maturities, plus 50 basis points; provided, however, for the purpose of verifying prior compliance with the rate covenants, such Obligations will be deemed to bear interest at the actual rate borne during any prior test period. Notwithstanding any to the contrary, for the purposes of setting rates, fees and charges, as required by the Master Bond Ordinance, for the then current FY, the Board may assume an interest rate that is equal to the average rate over the last twelve months plus 50 basis points.

State means the State of Texas.

Stated Maturity Date means the date on which an Obligation matures and the full amount owed thereon is in all events due and payable, as specified in Additional Supplemental Ordinances.

Subordinate Lien Obligations mean bonds, notes or other obligations issued pursuant to and in accordance with the Master Bond Ordinance as described under the caption "**SUMMARY OF CERTAIN PROVISIONS OF THE MASTER BOND ORDINANCE—Additional Indebtedness—Subordinate Lien Obligations.**"

Swap Agreement means a Credit Agreement with respect to a series of Obligations pursuant to which the Cities or the Board agrees to pay to a qualified counter party an amount of money in exchange for the counter party's promise to pay all or a portion of the actual amount of interest due and payable on such series according to its terms as it becomes due. For the purposes of this definition, a counter party is not qualified unless it holds a current rating for claims-paying ability by at least two nationally recognized rating agencies at least equal to the rating of each such rating agency assigned to the Outstanding Obligations without reference to any Credit Agreement.

Tax-Exempt Obligation means any Obligation the interest on which is excludable from the gross income of the Holder for federal income tax purposes under Section 103 of the Code.

Thirtieth Supplement means the Dallas Fort Worth International Airport Thirtieth Supplemental Concurrent Bond Ordinance.

Variable Interest Rate means a variable or adjustable interest rate that varies from time to time based on a formula or reference to specified financial indicators, or by negotiation, auction, or revisions through another method from time to time and to be borne by all or a part of a series of Obligations or Parity Credit Agreement Obligations, all as specified in an Additional Supplemental Ordinance or Credit Agreement.

Variable Interest Rate Obligations mean Obligations or Parity Credit Agreement Obligations which bear a Variable Interest Rate.

Funds and Flow of Funds

Funds. The Master Bond Ordinance (i) confirms and renames the “Interest and Sinking Fund” (created in the 1968 Ordinance) as the “Debt Service Fund,” (ii) confirms and renames the “Reserve Fund” (created in the 1968 Ordinance) as the “Debt Service Reserve Fund,” and (iii) confirms and continues the “Capital Improvements Fund,” the “Operating Revenue and Expense Fund,” and the “Construction Fund,” and the following special funds, as confirmed and continued within the Joint Airport Fund, are governed by the terms of the Master Bond Ordinance:

- (i) the Debt Service Fund;
- (ii) the Debt Service Reserve Fund;
- (iii) the Capital Improvements Fund;
- (iv) the Operating Revenue and Expense Fund; and
- (v) the Construction Fund.

The Cities may authorize the creation of special or general accounts within any of such Funds and may prescribe the terms applicable thereto in Additional Supplemental Ordinances; provided, however, the Board may authorize special and general accounts within any such Funds for accounting purposes. The Debt Service Fund and the Debt Service Reserve Fund, and any and all accounts created therein, if any, are special trust funds, to be held by the Board for the benefit of the Holders of Obligations, the Credit Providers holding Parity Credit Agreement Obligations, and Persons to whom Administrative Expenses are owed, due and payable. Unless required otherwise by an Additional Supplemental Ordinance, all of such funds not expressly required by the Master Bond Ordinance or an Additional Supplemental Ordinance to be held by a trustee, may be held in any bank or lawful depository of the funds of the Board, including the Treasurer. Any other funds, accounts or moneys required to be created or held under the terms of any Additional Supplemental Ordinance will be held at the place or places specified in such Additional Supplemental Ordinance. All funds and accounts created or confirmed in the Master Bond Ordinance and in any Additional Supplemental Ordinance, and the books and records of account with respect thereto, will be kept and maintained in such manner as will record on a regular basis all deposits therein and the source thereof, withdrawals therefrom and the purposes therefor, and the earnings realized with respect thereto. All moneys on deposit in the special funds

described under this caption on the date of delivery of any of the Obligations shall be held therein and thereafter shall be maintained, supplemented, invested, and applied as directed in the Master Bond Ordinance and in Additional Supplemental Ordinances, as applicable.

Flow of Funds. All Gross Revenues, when and as received by the Board, will be promptly deposited to the credit of the Operating Revenue and Expense Fund.

Unless made more frequent by an Additional Supplemental Ordinance, the Board will transfer, only to the extent required, amounts on deposit in the Operating Revenue and Expense Fund monthly on or before the last Business Day of each month to the following Funds and in the following order of priority:

(i) First, to the Debt Service Fund, an amount equal to the lesser of (A) all funds available for transfer, or (B) an amount equal to the Accrued Aggregate Debt Service for such monthly period, subject to the provisions set forth under the caption **“SUMMARY OF CERTAIN PROVISIONS OF THE MASTER BOND ORDINANCE—Funds and Flow of Funds—Adjustments in Transfer Requirements”**;

(ii) Second, if and to the extent required by an Additional Supplemental Ordinance pursuant to which Obligations are issued and/or related Parity Credit Agreements are authorized, to a special account or accounts, such amount as is necessary to pay any Administrative Expenses that are due and payable during the succeeding month;

(iii) Third, to the Debt Service Reserve Fund, the lesser of (A) all funds available for transfer, or (B) subject to the alternative funding methods permitted under the Master Bond Ordinance and described herein, up to the amount required to cause the amount on deposit therein to be equal to the lesser of (y) the Debt Service Reserve Requirement, or (z) the amount then required to be on deposit therein according to said sections, plus any amounts required to restore or replenish any deficiencies in the Debt Service Reserve Fund so that the amounts required by the Master Bond Ordinance are on deposit therein when, as, and in the amounts therein required;

(iv) Fourth, to any other fund or account required by any Additional Supplemental Ordinance authorizing Obligations and/or Parity Credit Agreement Obligations, the amounts required to be deposited therein; and

(v) Fifth, to a special account or fund, if any, created by the Cities in an Additional Supplemental Ordinance, for the purpose of paying the principal and redemption price of, the interest on, and reserves for Subordinate Lien Obligations, and paying Credit Agreement Obligations that are declared to be on a parity therewith.

Unless otherwise directed by an Additional Supplemental Ordinance, during each month, subject to the transfers as described above under this subcaption, the Board is authorized to expend or set aside any money on deposit in the Operating Revenue and Expense Fund for the following purposes, in the following order of priority:

(i) First, expending such money for the purpose of paying the Operation and Maintenance Expenses of the Board in accordance with the current annual budget of the Board; and

- (ii) Second, setting aside into a separate account an amount sufficient to pay Operation and Maintenance Expenses for the ensuing period of ninety (90) days, as estimated by an Authorized Officer.

Gross Revenues remaining unexpended at the close of business on the last day of each FY, after expending or setting aside the money required for the purposes set forth in the above paragraphs of this subcaption, will be deposited to the credit of the Capital Improvements Fund for use, deposit and application as described under the caption **“SUMMARY OF CERTAIN PROVISIONS OF THE MASTER BOND ORDINANCE—Funds and Flow of Funds—Capital Improvements Fund”**; provided, however, an Authorized Officer may, at such time, elect to keep all or a portion of such unexpended funds in the Operating Revenue and Expense Fund.

Notwithstanding the other provisions under this subcaption, the Board is not required to set aside or pay any amounts to a Credit Provider or to a Paying Agent in respect of Administrative Expenses except as requested by such Persons and approved by an Authorized Officer. Notwithstanding the other provisions of this subcaption, Gross Revenues received from or through the United States of America, the State of Texas, or other sources, the use of which is limited, shall be used as Gross Revenues in compliance with any requirements placed on the use of such funds.

Adjustments in Transfer Requirements. The Accrued Aggregate Debt Service required to be transferred to the Debt Service Fund by subsection (i) of the second paragraph of the immediately preceding subcaption for such monthly period will be reduced by an amount equal to the total of any moneys already on deposit in the Debt Service Fund and any account created therein, or on deposit in another Pledged Fund, if any, that is created in an Additional Supplemental Ordinance, and after taking into account investment earnings actually realized and on deposit therein (inclusive of accrued interest and amortization of original issue discount or premium), excess deposits made on account of Variable Rate Obligations and the assumed interest rates thereof, and money deposited therein from the proceeds of Obligations as capitalized interest or otherwise. It is provided, however, that the amounts required to be transferred will never be reduced to an amount below the amount necessary to pay all amounts then due and owing on the Obligations as capitalized interest or otherwise and Parity Credit Agreement Obligations when due and payable. In the event the counterparty to a Swap Agreement becomes obligated to make payments to the Board, such amounts will be deposited to the Debt Service Fund. The Board may at any time increase the amounts of any transfers required under the subcaption **“SUMMARY OF CERTAIN PROVISIONS OF THE MASTER BOND ORDINANCE—Funds and Flow of Funds—Flow of Funds”** from funds on deposit in the Operating Revenue and Expense Fund, or from any other lawfully available moneys, so long as such transfers do not reduce the amounts required to be transferred to any particular fund or account as described under the subcaption **“SUMMARY OF CERTAIN PROVISIONS OF THE MASTER BOND ORDINANCE—Funds and Flow of Funds—Flow of Funds.”**

Debt Service Fund. (a) The Board will pay, out of the Debt Service Fund, to the respective Paying Agents for any of the Obligations from time to time Outstanding, or directly to a Credit Provider holding a Parity Credit Agreement Obligation, as applicable (i) on the date specified in the Outstanding Ordinances and in Additional Supplemental Ordinances or Credit Agreements pursuant to which Parity Credit Agreement Obligations are created, but in no event later than each Interest Payment Date, the amount (as determined by each Paying Agent or other party designated in each applicable Outstanding Ordinance and Additional Supplemental Ordinance) required for the payment of interest on the Obligations or Parity Credit Agreement Obligations due on such Interest Payment Date, and (ii) on the date specified in the Outstanding Ordinances

and Additional Supplemental Ordinances or Credit Agreements pursuant to which Parity Credit Agreement Obligations are created, but in no event later than the redemption date, the amount required for the payment of accrued interest on Obligations or Parity Credit Agreement Obligations to be redeemed or paid unless the payment of such accrued interest is otherwise provided for. Such amounts paid to Paying Agents will be held and applied by the Paying Agents paying the amounts owing on the Obligations with respect to which such transfers were made and upon demand for such payment by a proper Holder.

(b) The Board will pay, out of the Debt Service Fund, to the respective Paying Agents, on the dates specified in the Outstanding Ordinances and each Additional Supplemental Ordinance, but in no event later than each Principal Payment Date for any of the Obligations from time to time Outstanding or Parity Credit Agreement Obligations coming due, the amount (as determined by each Paying Agent or other party designated in each applicable Additional Supplemental Ordinance) required for the payment of any Principal Installments and any Redemption Price that are due on Obligations, and similar amounts that are due and payable on Parity Credit Agreement Obligations on such Principal Payment Date and such amounts paid to Paying Agents or Credit Providers will be held and applied by the Paying Agents or Credit Providers as directed in each Outstanding Ordinance and in each Additional Supplemental Ordinance.

(c) The amount accumulated in the Debt Service Fund for each Sinking Fund Installment may, and if so directed and authorized by an Additional Supplemental Ordinance shall, be applied prior to a day preceding the due date of such Sinking Fund Installment, as fixed in the Additional Supplemental Ordinance, to:

- (i) the purchase of Obligations of the series and maturity for which such Sinking Fund Installment was established, at prices (including any brokerage and other charges) not exceeding the Redemption Price payable from Sinking Fund Installments for such Obligations when such Obligations are redeemable by application of said installments plus unpaid interest accrued to the date of purchase, such purchases to be made in such manner as is specified in the Additional Supplemental Ordinance, or
- (ii) the redemption of Obligations pursuant to the provisions of the applicable Additional Supplemental Ordinance authorizing such Obligations, if then redeemable by their terms, at a price not exceeding the Redemption Price.

(d) If a stated Interest Payment Date or a Principal Payment Date, or a date fixed for redemption of Obligations or Parity Credit Agreement Obligations, is not a Business Day, then the Interest Payment Date, Principal Payment Date or redemption date will be deemed to be the next succeeding Business Day and no interest will accrue between the stated day and the applicable succeeding Business Day.

Debt Service Reserve Fund. (a) Moneys on deposit in or required by a Credit Agreement to be deposited to the Debt Service Reserve Fund shall be used solely and exclusively for the purposes of making transfers to the Debt Service Fund in the event the moneys in the Debt Service Fund are not sufficient to make transfers to the Paying Agents, or payments to Credit Providers for the payment of Parity Credit Agreement Obligations, on the dates and in the full amounts required by the Master Bond Ordinance, by any Additional Supplemental Ordinance, or by any Credit Agreement.

(b) Subject to the rights reserved in the immediately following paragraph (c), the Debt Service Reserve Fund shall be established and maintained in an amount equal to the Debt Service Reserve Requirement, as such amount is determined in accordance with the following paragraphs of this subcaption, to-wit:

- (i) The amount of the Debt Service Reserve Requirement to be deposited and maintained in the Debt Service Reserve Fund on account of the Prior Obligations is an amount equal to the average annual Debt Service on and with respect to the Prior Obligations calculated as of November 1 of each year, unless otherwise directed by the Board; and
- (ii) The amount of the Debt Service Reserve Requirement to be deposited, accumulated, and maintained, or alternatively funded in accordance with the immediately following paragraph (c) on account of each respective series of Additional Obligations will be established and funded, or funding will be provided therefor, in accordance with the provisions of Additional Supplemental Ordinances authorizing their issuance, but will be in an amount that is not less than the average annual Debt Service that will be required to be paid on or with respect to such Additional Obligations that are from time to time Outstanding, except that no increase in the Debt Service Reserve Requirement is required on account of any series of Interim Obligations that are secured, guaranteed, or insured by a Credit Provider.

For the purposes of this paragraph (b), computations with respect to Variable Interest Rate Obligations will be made by applying the applicable Standard Assumptions.

(c) The Debt Service Reserve Requirement required on account of the issuance of each respective series of Additional Obligations will be funded either (i) by including the required amount in the principal amount of the Obligations being issued, (ii) by requiring the required amount to be deposited to the Debt Service Reserve Fund from Gross Revenues in approximately equal monthly installments over a period not exceeding sixty (60) months following the delivery of such Additional Obligations, respectfully, (iii) by entering into one or more Credit Agreements, such as surety, insurance, other similar contracts, letters of credit and similar arrangements, with an insurance company or companies or a bank or banks, insuring or providing amounts up to the portion of the Debt Service Reserve Requirement applicable to the Obligations being issued, or (iv) by any combination of such methods. Such Credit Agreements must provide for the payment of the principal of and interest on the Obligations when due, and in order to avoid a default thereof, up to an amount equal to the Debt Service Reserve Requirement applicable to the Obligations to which they relate, to the extent cash funds in the Debt Service Reserve Fund do not contain the amount required to be on deposit therein from time to time. The total dollar amount of the insured or guaranteed liability under the Credit Agreement with respect to the payment of such Obligations will be deemed for all purposes of the Master Bond Ordinance to satisfy a corresponding amount of the Debt Service Reserve Requirement. In order for a Credit Agreement to be effective in satisfying in whole or in part the Debt Service Reserve Requirement, the execution of such Credit Agreement must not result in or cause the then underlying credit rating on the Obligations to be lowered or withdrawn by a majority of the credit rating agencies then having a contract credit rating with respect to the Obligations. A determination by the Cities that the terms and provisions of a particular Credit Agreement are in compliance with the requirements of this subcaption is conclusive. To the extent such agreements or contracts are entered into, the Cities may pay the costs thereof from amounts that would otherwise be deposited to the Debt Service Reserve Fund as described in clause (iii) of the second paragraph under the subcaption **"SUMMARY OF**

CERTAIN PROVISIONS OF THE MASTER BOND ORDINANCE—Funds and Flow of Funds—Flow of Funds.”

If, at any time, a transfer is required from the Debt Service Reserve Fund for the purposes stated in paragraph (a) of this subcaption, the Board will make such transfer on the dates on which transfers are required to be made to the Paying Agents under the Master Bond Ordinance or an Additional Supplemental Ordinance.

Subject to such limitations as may be contained in an Additional Supplemental Ordinance, the Cities have the right and option to apply money in the Debt Service Reserve Fund to redeem Obligations or to pay related Parity Credit Agreement Obligations in advance of their maturity date when and if the same are subject to redemption at the option of the Cities in an amount by which the redemption lowers the Debt Service Reserve Requirement.

Any funds on deposit in the Debt Service Reserve Fund in excess of the Debt Service Reserve Requirement from time to time may be transferred to the Debt Service Fund or, at the discretion of the Board, may be applied to pay Costs of the Airport, or transferred to the Operating Revenue and Expense Fund.

Capital Improvements Fund. (a) Moneys transferred to the Capital Improvements Fund, as described above in the second to last paragraph under the caption “**SUMMARY OF CERTAIN PROVISIONS OF THE MASTER BOND ORDINANCE—Funds and Flow of Funds—Flow of Funds,**” shall be used for any purpose permitted by Applicable Law related to the Airport.

(b) Notwithstanding the above provisions of this subcaption, moneys on deposit in the Capital Improvements Fund will be used to prevent a default in the payment of any Obligations or Parity Credit Agreement Obligations.

Restoration of Deficiencies. Should the Debt Service Fund or the Debt Service Reserve Fund, or any other fund or account of any of the types described in the second paragraph under the subcaption “**SUMMARY OF CERTAIN PROVISIONS OF THE MASTER BOND ORDINANCE—Funds and Flow of Funds—Flow of Funds,**” contain less than the amount required to be on deposit therein, then such deficiency will be restored from Pledged Revenues over a period not longer than sixty (60) months, and further transfers to the Capital Improvements Fund pursuant to the penultimate paragraph under the subcaption “**SUMMARY OF CERTAIN PROVISIONS OF THE MASTER BOND ORDINANCE—Funds and Flow of Funds—Flow of Funds**” will be suspended until such deficiency has been restored.

Construction Fund. Except as otherwise provided in the Master Bond Ordinance or in an Additional Supplemental Ordinance,* moneys deposited in the Construction Fund and the moneys within said Fund shall be used solely for the purpose of defraying a part of the Costs of the Airport. Disbursements from the Construction Fund will be made pursuant to the customary practices of the Airport. All disbursements from the Construction funds shall be accounted for and recorded in the appropriate records of the Airport. When improvements made with Obligation proceeds, will have been completed in accordance with the plans and specifications, and when all amounts due, including all proper incidental expenses, will have been paid, the Authorized Officer shall file with

* The Seventieth Supplement provides that the income or interest earned from the investment of Bond proceeds deposited in the Construction Fund may be used by the Board for deposit to the Debt Service Fund; provided the Board shall first receive an opinion of nationally recognized bond counsel that such use will not adversely affect the exemption from federal income taxation of interest on the Bonds.

the Board a certificate so stating, and thereupon the Board shall cause the transfer of all moneys remaining in the Construction Fund, if any, to the Capital Improvements Fund.

Investments. Subject to restrictions set forth in a Credit Agreement, if any, amounts in any fund or account may, to the extent permitted by Applicable Law, be invested in Investment Securities. All investments will be made by or upon written instruction of an Authorized Officer in accordance with Applicable Law and the Board's investment policy approved by the Board from time to time. Such investments will mature in such amounts and at such times as may, in the judgment of such Authorized Officer, be necessary to provide funds when needed to make timely payments from such fund or account. In order to avoid loss in the event of a need for funds, the Board may, in lieu of a liquidation of investments in the fund or account needing funds, exchange such investments for investments in another fund or account that may be liquidated at no, or at a reduced, loss.

Except as otherwise provided in the Master Bond Ordinance, obligations purchased as an investment of moneys in any fund or account created in or confirmed by the Master Bond Ordinance will be deemed at all times to be a part of such fund or account and the income or interest earned, profits realized or losses suffered by a fund or account due to the investment thereof will be retained in, credited or charged, as the case may be, to such fund or account. It is provided, however, that earnings may be used as provided in the fourth paragraph under the subcaption **"SUMMARY OF CERTAIN PROVISIONS OF THE MASTER BOND ORDINANCE—Funds and Flow of Funds—Flow of Funds"** and in an Additional Supplemental Ordinance.

In computing the amount in the Debt Service Reserve Fund, obligations purchased as an investment of moneys therein shall be valued at their Market Value annually prior to the adoption of the annual budget for the Airport.

Except as otherwise provided in the Master Bond Ordinance, the Board will sell or cause to be sold at the best price obtainable, or present for redemption or exchange, any Investment Security purchased as an investment pursuant to the Master Bond Ordinance whenever it is necessary in order to provide moneys to meet any payment or transfer from the fund or account for which such investment was made.

To the extent not invested in Investment Securities, funds and accounts shall be fully secured in the same manner as is required for the public funds of the Board.

Effect of Deposits With Paying Agents. (a) Whenever Pledged Revenues are on deposit with a Paying Agent in the amounts required in an Outstanding Ordinance, or in an Additional Supplemental Ordinance, then the Cities and the Board will be released from any further obligations of payment of the interest on or the principal or Redemption Price of Obligations with respect to which the deposits and transfers were made. The Holders of the Obligations with respect to which such moneys are held shall look solely to the appropriate Paying Agents for payment of the interest on or the principal or Redemption Price of the applicable Obligations from such moneys.

(b) Moneys transferred to a Paying Agent will be set aside and continuously held uninvested (unless otherwise provided in an Outstanding Ordinance or in an Additional Supplemental Ordinance) in a special trust fund or account held by the Paying Agent and will be used for the sole and exclusive purpose of paying the amounts due and owing on the Obligations with respect to which such transfers were made and upon demand for such payment by the proper Holders. Any moneys remaining unclaimed for a period specified in any Applicable Law relating

to the escheat of property or money will be distributed by the Paying Agent in accordance with such law.

(c) Obligations, for the full payment of the principal amount or Redemption Price of which moneys have been provided to the appropriate Paying Agents as described in this subcaption, will no longer be deemed to be Outstanding from and after the maturity or redemption date thereof and all interest thereon will cease to accrue from and after said date.

(d) Notwithstanding the provisions of paragraphs (a) and (b) of this subcaption, an Additional Supplemental Ordinance may require the payment of amounts deposited with the Paying Agent to be paid to a Credit Provider if offsetting and comparable amounts are deposited by the Credit Provider with the applicable Paying Agent for the purpose of making direct payment to the Holders of the applicable Obligations.

Additional Indebtedness

Additional Obligations. No Additional Obligations will be issued under the Master Bond Ordinance unless the following instruments are executed:

(i) A certificate, dated as of the date of delivery of the Additional Obligations, executed by an Authorized Officer, certifying, in effect, that:

- (A) All conditions precedent have been satisfied which are provided for in the Master Bond Ordinance and in each Additional Supplemental Ordinance, the provisions of which relate to or further restrict the issuance of Additional Obligations; and
- (B) No Event of Default has occurred and is then continuing under the Master Bond Ordinance or under any Additional Supplemental Ordinances that will not be cured by the issuance of the Additional Obligations; and

(ii) A written order, executed by an Authorized Officer, directing that the Additional Obligations will be authenticated if the same are required to be authenticated under the terms of the Additional Supplemental Ordinance; and

(iii) A Certificate executed by an Authorized Officer certifying that the Cities have received at least one of the following:

- (A) An Airport Consultant's written report or Certificate of an Authorized Officer setting forth projections of Gross Revenues and Operation and Maintenance Expenses, and the report indicates that (I) the estimated Net Revenues for each of three (3) consecutive FYs beginning with the first FY in which Debt Service is due on or with respect to the Additional Obligations proposed to be issued, and for the payment of which provision has not been made as indicated in the report of such Airport Consultant or Certificate of an Authorized Officer from the proceeds of such Additional Obligations and/or from interest that has been capitalized from the proceeds of previously issued Obligations, are equal to at least 125% of the Debt Service that will be due and owing and scheduled to be paid during each of such three (3) consecutive FYs, after taking into consideration any additional Debt Service to be paid during such period on or with respect to the Additional Obligations then proposed to be issued and any reduction in Debt Service that may result from the issuance thereof, and after applying the Standard Assumptions with

respect to Outstanding or proposed Interim Obligations or Variable Interest Rate Obligations and (II) the schedule of rentals, rates and charges then in effect meets the requirements described in clause (iii) under the caption “**SUMMARY OF CERTAIN PROVISIONS OF THE MASTER BOND ORDINANCE—Particular Covenants—Rates, Charges and Free Use of Land**”; or

- (B) A certificate, executed by the Chief Financial Officer of the Board, showing that (I) for either the Board’s most recent complete FY, or for any consecutive twelve (12) out of the most recent eighteen (18) months, the Net Revenues were equal to at least 125% of the maximum Debt Service on or with respect to all Outstanding Obligations and Parity Credit Agreement Obligations scheduled to be paid during the then current or any future FY after taking into consideration the issuance of the Additional Obligations then proposed to be issued, and after applying the Standard Assumptions with respect to Outstanding or proposed Interim Obligations or Variable Interest Rate Obligations and (II) the schedule of rentals, rates and charges then in effect meets the requirements described in clause (iii) under the caption “**SUMMARY OF CERTAIN PROVISIONS OF THE MASTER BOND ORDINANCE—Particular Covenants—Rates, Charges and Free Use of Land.**”

The Cities will include in each Additional Supplemental Ordinance authorizing the issuance of Additional Obligations a requirement that an amount equal to the Debt Service Reserve Requirement will be deposited into or made available for the purposes of the Debt Service Reserve Fund or the Debt Service Fund, either (i) by including the required amount in the principal amount of the Obligations being issued, (ii) by requiring the required amount to be deposited to the Debt Service Reserve Fund from Gross Revenues in approximately equal monthly installments over a period not exceeding sixty (60) months following the delivery of such Additional Obligations, respectively, (iii) by executing a Credit Agreement with one or more qualified Credit Provider(s) as described in paragraph (c) under the subcaption “**SUMMARY OF CERTAIN PROVISIONS OF THE MASTER BOND ORDINANCE—Funds and Flow of Funds—Debt Service Reserve Fund**” by which the Credit Provider(s) agree(s) to make deposits to either the Debt Service Reserve Fund or the Debt Service Fund in an amount equal to or greater than the amount of the Debt Service Reserve Requirement allocable to the Obligations being issued, in either case, if necessary to pay the Obligations and the Parity Credit Agreement Obligations when due, or (iv) any combination of the methods permitted by clauses (i) through (iii).

Subordinate Lien Obligations. The Cities reserve the right (i) to issue bonds, notes or other obligations for the purpose of further developing, improving, repairing, or maintaining the Airport, or refunding and refinancing previously issued or created indebtedness of the Cities relating to the Airport, and (ii) to enter into Credit Agreements creating Credit Agreement Obligations in connection therewith, that are, in each case, secured by and payable solely from the money on deposit from time to time in a special fund or account described pursuant to clause (v) under the second paragraph under the subcaption “**SUMMARY OF CERTAIN PROVISIONS OF THE MASTER BOND ORDINANCE—Funds and Flow of Funds—Flow of Funds,**” upon and having such terms, conditions, and provisions as the Cities deem appropriate, and, if desired, to additionally pledge Special Revenues thereto.

Subordinate Lien Obligations, and Credit Agreement Obligations created in connection therewith, if any, will be authorized, and their terms and provisions prescribed, in Additional Supplemental Ordinances.

Special Revenue Bonds. The Cities reserve the right (i) to issue bonds, notes or other obligations for the purpose of paying Costs of the Airport or otherwise further developing, improving, repairing, expanding, or maintaining the Airport, or refunding and refinancing previously issued or created indebtedness of the Cities relating to the Airport, and (ii) to enter into related credit support agreements having such terms as are permitted by Applicable Law, that are, in each case, exclusively or partially secured by and payable from a first and superior lien on Special Revenues for such purposes, in such form, and having such terms and provisions as are permitted by Applicable Law.

The rights of the Cities described in the paragraph immediately above include, but are not limited to, the right to pledge Special Revenues to the payment of, and as additional security for, Subordinate Lien Obligations.

Special Revenues, when and while they are pledged to secure the payment of Special Revenue Bonds or Subordinate Lien Obligations may be deposited to such funds and accounts of the Board as may be required by Applicable Law or as directed in the documents and agreements authorizing or relating to their issuance.

Special Revenue Bonds may be authorized, and their terms prescribed, in such ordinances, resolutions, indentures, or other proceedings as determined by the Cities.

Parity Credit Agreement Obligations. Parity Credit Agreement Obligations and the rights and obligations of the Credit Providers holding the same will be as specifically provided in Additional Supplemental Ordinances.

Special Facility Bonds. The Cities have the right to enter into contracts, leases or other agreements pursuant to which the Board will agree to construct and pay all costs of construction of Special Facilities to be financed by the issuance by the Cities of Special Facility Bonds. Such costs shall include all of the items enumerated in the definition of Costs of the Airport. Such bonds may be issued upon and subject to certain conditions, including the following:

(i) A Net Rent Lease will be entered into between the parties thereto pursuant to which the lessee agrees to the matters specified in the definition of such term and agrees to cause the payments there required and the rentals therein to be payable over a period not longer than the latest maturity of the Special Facility Bonds.

(ii) A second lease, the "Ground Lease," for at least the same term as the Net Rent Lease, will be entered into between the parties to provide for additional rentals for the ground upon which such Special Facilities are to be located, which Ground Lease will provide for rental payments to the Board payable in periodic installments in amounts not less than as required pursuant to a schedule or schedules for rental of ground space at the Airport as fixed from time to time by the Board, which ground rental payments will constitute a part of Gross Revenues.

(iii) No Special Facility Bonds will ever be payable in whole or in part from Gross Revenues. After such Special Facility Bonds have been fully paid and retired all revenues derived from the leasing or operation or use of such Special Facilities will be a part of Gross Revenues and will be subject to all provisions of the Master Bond Ordinance relating thereto.

Particular Covenants

Rates, Charges and Free Use of Land. The Cities covenant and agree as follows:

(i) The Board will fix, place into effect, directly or through leases, contracts or agreements with users of the Airport, a schedule of rentals, rates, fees and charges for the use, operation and occupancy of the Airport premises and Facilities and the services appertaining thereto, which is reasonably estimated to produce the amounts provided in paragraphs (ii) and (iii), next below. From time to time and as often as it appears necessary, the Chief Executive Officer of the Airport and other Authorized Officers will make recommendations to the Board as to the revision of the schedule of rentals, rates, fees and charges. Upon receiving such recommendations, the Board will revise, insofar as it may legally do so, the rentals, rates, fees and charges for the use, operation and occupancy of the Airport, its Facilities, and the services appertaining thereto in order continually to fulfill the requirements of this covenant. This covenant will not be construed to require adjustment or revision in long-term agreements which by their terms are not subject to adjustment or revision.

(ii) The schedule of rentals, rates, fees and charges required by paragraph (i), next above, will be at least sufficient to produce in each FY Gross Revenues sufficient to pay (a) the Operation and Maintenance Expenses, plus (b) 1.25 times the amount of Accrued Aggregate Debt Service accruing during each FY, respectively, plus (c) an amount equal to the amounts required to pay any other obligations payable from Gross Revenues of the Airport, including Subordinate Lien Obligations, but excluding Special Revenue Bonds and Special Facility Bonds, and plus (d) any additional amounts required by the terms of an Additional Supplemental Ordinance.

(iii) The schedule of rentals, rates, fees and charges required by paragraph (i), next above, will be at least sufficient to produce in each FY Current Gross Revenues sufficient to pay the amounts provided in clauses (a), (c) and (d) of paragraph (ii), next above, plus 1.00 times the amount of Accrued Aggregate Debt Service accruing during each FY, respectively.

(iv) The Board will cause all rentals, fees, rates and charges pertaining to the Airport to be collected when and as due, will prescribe and enforce rules and regulations for the payment thereof and for the consequences of nonpayment for the rental, use, operation and occupancy of and services by the Airport, and will provide methods of collection and penalties to the end that the Gross Revenues and the Current Gross Revenues will be adequate to meet the respective requirements hereof.

(v) To the full extent lawfully permissible, no free use of the land, public roads and ways comprising a part of the Airport will be allowed or permitted for commercial purposes by private or commercial concerns providing direct service to the traveling public, and no rights-of-way, easements, access or uses on or across said lands or public roads and ways for commercial purposes will be granted except through easements, franchises or permits granted, and for consideration fixed, by the Board.

Budgets and Expenditures. (a) For each FY, the Board will, in accordance with the terms, provisions and requirements of the Contract and Agreement, prepare and annually submit to the Cities an annual budget containing estimates of expenditures and anticipated Gross Revenues for the next ensuing FY.

(b) All Operation and Maintenance Expenses will be reasonable and the total expenditures for the purchase of services, goods or commodities will not exceed in any year the total expenditures thus set forth in the annual budget except on the express approval of the Board and the Cities in accordance with the Contract and Agreement.

Transfers of Airport and Facilities. So long as any Obligations are outstanding and unpaid, the Cities will not sell, transfer, or in any manner dispose of or otherwise alienate, any part of the property comprising the Airport. It is provided, however, that:

(1) the Cities may acquire additional property as an extension to the Airport additional to that reflected within the preliminary boundaries contained in the Board's overall preliminary plan of the Airport and will be authorized to grant rights of foreclosure in connection with mortgages, pledges, or other encumbrances of the land or revenues thereof fixed in connection with such acquisition and the Special Facilities to be placed therein, such mortgages and pledges being authorized subject to the restrictions applicable to Special Facilities; and

(2) the Cities have the right to sell or otherwise dispose of any property, real or personal, which is no longer necessary, appropriate or required for the use of, profitable to, or for the best interests of the Board in operation of the Airport. The net proceeds of any sale pursuant to this provision will be used for the purpose of replacing properties or equipment at the Airport, if necessary, or will be deposited into the Capital Improvements Fund; except that the proceeds from the sales of surplus land may be distributed to the Cities as a return of capital under the Contract and Agreement.

Notwithstanding the provisions of the first paragraph of this subcaption, the Cities retain, reserve, and have the right and privilege of transferring, selling, leasing or disposing of the entire properties and Facilities constituting the Airport to another political body or political subdivision of the State of Texas which is authorized by law to own and operate airports, subject to the following conditions, to-wit:

(1) The governing body of such political entity by lawfully adopted and effective ordinance, order, resolution or by other appropriate action, expressly and unequivocally assumes each and every, all and singular, the covenants, obligations, duties and responsibilities of the Cities and the Board imposed by the Master Bond Ordinance, the Outstanding Ordinances and all ordinances supplemental thereto or adopted in connection with the issuance of any future issues of Obligations.

(2) If such properties and Facilities comprising the Airport are sold to such political body and such sale is on a deferred-payment basis, such deferred payment will be junior and subordinate to all payments required to be made to or on account of any Obligations from time to time outstanding; or, if the purchase price is to be made in cash at the time of sale, no part thereof shall be or shall have been derived from Gross Revenues.

The Contract and Agreement. The Cities covenant and agree for the benefit of the Holders of the Obligations that they will honor, fulfill, and enforce the Contract and Agreement between themselves, as amended. The Cities reserve the right by mutual agreement to additionally amend or supplement the Contract and Agreement from time to time in such respects as they consider appropriate so long as the effect of such amendment will not be to impair or diminish the rights of the Holders of Obligations; and they have the right to dissolve the Contract and Agreement upon transfer of the Airport in accordance with the Master Bond Ordinance.

Standard of Operation. The Airport will be maintained in an efficient, operating condition; and such improvements, enlargements, extensions, repairs and betterments will be made thereto as are necessary or appropriate in the prudent management thereof to insure its economic and efficient operation at all times, to maintain it in good repair, working order and operating condition; and such standards will be maintained as may be required in order that the same will be approved

by all proper and competent agencies of the Federal Government for the landing and taking-off of Aircraft operating in scheduled service, and as a terminal point of the Cities for the receipt and dispatch of passengers, property and mail by Aircraft.

Rules and Regulations. The Board will establish and enforce reasonable rules and regulations for the use and occupancy, management, control, operation, care, repair and maintenance of the Airport. The Board will comply with all valid acts, rules, regulations, orders and directives of any executive, administrative or judicial body applicable to the Airport, unless the same are contested in good faith, all to the end that it will remain operative at all times.

Federal Financial Assistance. The Board will, insofar as it may legally do so, maintain, preserve, keep, and operate the Airport in such manner as will qualify the Airport to receive maximum financial aid from Federal or State sources, which aid may be sought and procured if available on fair and reasonable terms (in the sole opinion of the Board) which are not inconsistent with the provisions of the Master Bond Ordinance and when in the best interests of the overall financial and operating conditions of the Airport and the Joint Airport Fund.

Casualty Insurance. Except to the extent provided by others, the Board will at all times maintain insurance for such of the Facilities, in such amounts (including deductible amounts) and against such losses or damages, as are customarily insured by the owners of publicly-owned properties, including airports, having similar properties and operations as the Airport. All such insurance maintained by the Board will be either obtained from a responsible insurance company or companies authorized to do business in the State, to the extent such insurance is obtainable at commercially reasonable rates, or provided through a program of self-insurance.

The Board will annually determine, following consultation with an Independent Insurance Consultant or the Risk Manager, the Facilities to be insured and the type and amount (including deductible amounts) of insurance to be obtained by the Board.

Use and Occupancy, Liability, and Other Insurance. The Board, subject to the approval of the City Attorneys of the Cities, may carry with a responsible insurance company or companies authorized and qualified under the laws of the State of Texas insurance covering the risk of loss of revenues during necessary interruptions, total or partial, due to damage or destruction of the Airport, however caused, upon and subject to the following conditions:

(1) Such requirement is only to the extent not provided for in leases and agreements with the Board, and in any event will be in such amount as the Chief Executive Officer estimates as being sufficient to provide a full normal income during the period of interruption.

(2) Such insurance covers a reasonable period of reconstruction, as estimated by the Chief Executive Officer; and the same may exclude losses sustained by the Cities during the first fourteen (14) days of any total or partial interruption of use.

(3) If at any time the Board is unable to obtain such insurance to the extent above required, at reasonable prices, it will carry such insurance to the extent reasonably obtainable.

In ascertaining a full normal income for such insurance, the Chief Executive Officer will give consideration to the expected, as well as current and prior revenues, from the leasing or other operation or use of such facilities or from other sources, and may also make allowances for any probable decrease in operation and maintenance costs while use is interrupted. Any proceeds

of such insurance will be deposited to the credit of the Operating Revenue and Expense Fund and will be subject to the uses and applied as provided for moneys in said Fund.

Insurance in the form and amount recommended by the City Attorneys of the Cities will be obtained insuring against liability to any person sustaining death, bodily injury or property damage by reason of material defects or want of repair in or about the Airport, or by reason of the negligence of any employee, and against such other liability to persons and property to the extent attributed to the ownership and operation of the Airport.

Land Title and Rights. No funds from the proceeds of Obligations will be paid for labor or to contractors, builders or materialmen on account of the construction, improvement or enlargement of the Airport unless such improvements or enlargements are located on lands good and marketable title to which is owned or can be acquired by the Cities in fee simple, or over which the Cities have acquired or can acquire easements or rights sufficient for the purposes of such improvements and enlargements. Additionally, no payments will ever be made from the proceeds of any Obligations for the acquisition of real property or any interest therein unless and until the Cities have received an opinion of the City Attorneys of the Cities to the effect that upon acquisition all necessary and good and sufficient title to such property or the interest therein to be acquired, free and clear of encumbrances, will be vested in the Cities and subject to the control and jurisdiction of the Board pursuant to the terms of the Contract and Agreement.

Encumbrances by Cities, Board, or Others. The Cities will not issue any bonds or other obligations payable from the Gross Revenues or Net Revenues and having a lien on a parity with or senior to the Obligations, except as provided in the Master Bond Ordinance, and it is covenanted and agreed that no mortgages or other liens of any kind shall be permitted to be attached or imposed upon any lands constituting a part of the Airport, except as expressly provided otherwise in the Master Bond Ordinance. Additionally the Board shall require the inclusion in all Net Rent Leases and Ground Leases provisions to the effect that the same are taken subject to the terms and provisions of the Master Bond Ordinance; that the lessee shall not enter into any contracts of a nature such that liens of any nature or kind are permitted to become attached to the remainder interests of the Board and the Cities thereunder; that the holders of such leasehold interests, when rendering or otherwise declaring the fair market value thereof, within the taxing jurisdictions in which situated and when required by law, shall render the fair market value of the lessee's interest, irrespective of the term thereof, based upon the value of a comparable facility situated on private property. All or other interest in the Board as Airport and publicly owned property, including the remainder or other interest, shall be and remain always exempt from and not subject to ad valorem taxation. The holders of such leases shall never suffer or permit to be imposed or attached to any such leasehold interests any liens for taxes. No action or default on the part of such lessees shall be construed to create a lien on the interests of the Cities in such Facilities or land.

Representations as to Pledged Funds and Pledged Revenues. The Cities represent and warrant that they are authorized by Applicable Law to authorize and issue the Obligations and to pledge the Pledged Funds and Pledged Revenues in the manner and to the extent provided in the Master Bond Ordinance, and that the Pledged Funds and Pledged Revenues so pledged are and will be and remain free and clear of any pledge, lien, charge or encumbrance thereon or with respect thereto prior to, or of equal rank with, the pledge and lien created in or authorized by the Master Bond Ordinance except as expressly provided in the Master Bond Ordinance for Obligations and Parity Credit Agreement Obligations.

The Obligations and the provisions of the Master Bond Ordinance are and will be the valid and legally enforceable special obligations of the Cities in accordance with their terms and the terms of the Master Bond Ordinance, subject only to any applicable bankruptcy or insolvency laws or to any Applicable Law affecting creditors' rights generally.

The Cities will at all times, to the extent permitted by Applicable Law, defend, preserve and protect the pledge of the Pledged Funds and Pledged Revenues and all the rights of the Holders and the Credit Providers under the Master Bond Ordinance and all Credit Agreements against all claims and demands of all persons whomsoever.

Events of Default

Description. Each of the following occurrences or events for the purposes of the Master Bond Ordinance is an "Event of Default."

(1) The failure to make payment of the Principal Installment of any of the Obligations when the same become due and payable;

(2) The failure to pay any installment of interest on Obligations when the same become due and payable;

(3) The failure to pay when due any amounts, whether principal, interest, or other payment, that are due and owing on any Parity Credit Agreement Obligations and such failure continues for a period of sixty (60) days after the due date thereof;

(4) Default in any covenant, undertaking, or commitment contained in the Contract and Agreement, the failure to perform which materially affects the rights of the Holders, including, but not limited to, their prospect or ability to be repaid in accordance with the terms and provisions of the Master Bond Ordinance, and the continuation thereof for a period of sixty (60) days after written notice of such default by any Holder;

(5) The Cities or the Board discontinue or unreasonably delay or fail to carry out with reasonable dispatch the reconstruction of any part of the Airport which is destroyed or damaged and which materially affects the revenue producing capacity thereof;

(6) An order or decree is entered by a court of competent jurisdiction with the consent and acquiescence of the Cities appointing a receiver or receivers for the Airport or of the rentals, rates, revenues, fees or charges derived therefrom; or if any order or decree having been entered without the consent and acquiescence of the Cities is not vacated or discharged or stayed on appeal within ninety (90) days after entry; and

(7) The Cities default in the due and punctual performance of any other of the covenants, conditions, agreements and provisions contained in the Obligations, or a Parity Credit Agreement Obligation, or in the Master Bond Ordinance, or in any of the provisions of the Outstanding Ordinances that are continued, restated, or incorporated into the Master Bond Ordinance or in an Additional Supplemental Ordinance, and if such default continues for thirty (30) days after written notice specify such default and requiring the same to be remedied shall have been given to the Cities or to the Board by the Holders of not less than two percent (2%) in aggregate principal amount of the Obligations then Outstanding, or by a Credit Provider that is granted the authority to give and to withdraw such notices under the terms of an Additional Supplemental Ordinance.

Remedies for Defaults. Upon the happening and continuance of any of the Events of Default as provided in the preceding subcaption, then and in every case any Holder and any Credit Provider holding Parity Credit Agreement Obligations, including, but not limited to, a trustee or trustees therefor, may proceed against the Cities and the Board, for the purpose of protecting and enforcing the rights of the Holders and Credit Providers holding Parity Credit Agreement Obligations under the Master Bond Ordinance and any Additional Supplemental Ordinance, by mandamus or other suit, action or special proceeding in equity or at law, in any court of competent jurisdiction, for any relief permitted by law, including the specific performance of any covenant or agreement contained in the Master Bond Ordinance or in any Outstanding Ordinance, or thereby to enjoin any act or thing which may be unlawful or in violation of any right of the Holders or of Credit Providers holding Parity Credit Agreement Obligations under the Master Bond Ordinance or any combination of such remedies. It is provided, however, that all of such proceedings at law or in equity will be instituted, strictly subject to the provisions of the Master Bond Ordinance, and will be had and maintained for the equal benefit of all Holders, and, as applicable, the Credit Providers holding Parity Credit Agreement Obligations. Each right or privilege of any Holders and of any Credit Provider holding a Parity Credit Agreement Obligation (or trustee therefor) is in addition to and cumulative of any other right or privilege and the exercise of any right or privilege by or on behalf of any Holders or Credit Provider holding Parity Credit Agreement Obligations will not be deemed a waiver of any other right or privilege thereof.

Pursuant to the Seventieth Supplement, in the event of the occurrence of an Event of Default, the right of acceleration of the Stated Maturity Date or the mandatory redemption date of any Bond or of any Parity Credit Agreement Obligation is not granted as a remedy, and the right of acceleration for the Bonds is expressly denied by the Seventieth Supplement.

Amendments

Additional Supplemental Ordinances Without Holders' Consent. (a) Subject to any limitations contained in an Additional Supplemental Ordinance, the Cities may, from time to time and at any time, adopt and implement Additional Supplemental Ordinances without consent of or notice to the Holders, for the following purposes:

- (i) To cure any formal defect, omission or ambiguity in the Master Bond Ordinance if such action is not adverse to the interest of the Holders or to the Credit Providers holding the Parity Credit Agreement Obligations;
- (ii) To grant to or confer upon the Holders of any series of Obligations any additional rights, remedies, powers, authority or security which may lawfully be granted or conferred and which are not contrary to or inconsistent with the Master Bond Ordinance as theretofore in effect;
- (iii) To add to the covenants and agreements of the Cities and the Board in the Master Bond Ordinance, other covenants and agreements to be observed by the Cities and the Board which are not contrary to or inconsistent with the Master Bond Ordinance as theretofore in effect;
- (iv) To add to the limitations and restrictions in the Master Bond Ordinance, other limitations and restrictions to be observed by the Cities which are not contrary to or inconsistent with the Master Bond Ordinance as theretofore in effect;

- (v) To confirm, as further assurance, any pledge or lien created or to be created by the Master Bond Ordinance, of the Pledged Funds and Pledged Revenues, or to subject to the lien or pledge of the Master Bond Ordinance additional revenues, properties or collateral;
- (vi) To authorize the issuance of the Additional Obligations, and Subordinate Lien Obligations and to prescribe the terms, forms and details thereof not inconsistent with the Master Bond Ordinance and, in connection therewith, to create such additional funds and accounts, and to effect such amendments of the Master Bond Ordinance as may be necessary for such issuance, provided that no Additional Supplemental Ordinance will be inconsistent with the limitations described under the subcaption "**SUMMARY OF CERTAIN PROVISIONS OF THE MASTER BOND ORDINANCE—Amendments—Powers of Amendment**"; or
- (vii) To make modifications in the Master Bond Ordinance or in an Additional Supplemental Ordinance that are necessary in the opinion of bond counsel selected by the Cities to conform to requirements of federal tax or securities law or other Applicable Law and that do not, in the opinion of such counsel, adversely affect the rights and security of the Holders to be paid in full when due.

(b) Additional Supplemental Ordinances adopted for any of the purposes permitted by this subcaption need not, in order to be valid, be signed or accepted by any other Person. Copies of all Additional Supplemental Ordinances and Credit Agreements will be filed with each Credit Provider and the Paying Agent.

Powers of Amendment. Any modification or amendment of the Master Bond Ordinance and of the rights and obligations of the Cities and the Board and of the Holders may be made by an Additional Supplemental Ordinance, with the written consent (i) of the Holders of a majority of the combined principal amount of the Obligations then Outstanding, or (ii) in case less than all of the several series of Obligations then Outstanding are affected by the modification or amendment, of the Holders of more than a majority in principal amount of the Obligations of each series so affected and Outstanding at the time such consent is given; provided, however, no such modification or amendment will permit a change in the terms of redemption or maturity of the principal of any Outstanding Obligation, or of any installment of interest thereon, or a reduction in the principal amount of the Redemption Price thereof, or in the rate of interest thereon, without the consent of the Holder of such Obligation, and provided further that no such modification or amendment may be made without the prior written consent of such of the Credit Providers as are granted the right of such consent under the provisions of an Additional Supplemental Ordinance. The Cities may obtain and receive an opinion of counsel selected by the Cities, as conclusive evidence as to whether Obligations of any particular series or maturity would be so affected by any such modification or amendment of the Master Bond Ordinance.

Consent of Holders or Credit Providers. (a) The Cities may at any time adopt an Additional Supplemental Ordinance making a modification or amendment as set forth under the subcaption "**SUMMARY OF CERTAIN PROVISIONS OF THE MASTER BOND ORDINANCE—Amendments—Powers of Amendment**," to take effect when and as provided in this paragraph (a) or in paragraph (b) of this caption. A copy of such Additional Supplemental Ordinance (or brief summary thereof or reference thereto) together with a request for consent addressed to the Holders whose consent is required, will promptly after adoption be mailed by the Board to the appropriate Holders (but failure to mail such copy and request will not affect the validity of the Additional Supplemental Ordinance when consented to as herein provided). Such Additional

Supplemental Ordinance will not be effective unless and until the Cities will have received the written consents of the proper Holders having the percentages described in the immediately preceding subcaption. Any such consent will be continuously binding upon the Holder giving such consent and upon any subsequent Holder thereof and of any Obligations issued in exchange therefor (whether or not such subsequent Holder thereof has notice thereof), unless such consent is revoked in writing by the Holder giving such consent or a subsequent Holder thereof by filing with the Cities, prior to the time action is taken in response to such consents. At any time thereafter notice, stating in substance that the Additional Supplemental Ordinance (which may be referred to as an Additional Supplemental Ordinance adopted by the Cities on a stated date) has been consented to by the Holders of the required percentages of Obligations and will be effective as hereinafter described, will be given to the Holders (whose consent was required) by the Cities by mailing such notice to such Holders (but failure to mail such notice will not prevent such Additional Supplemental Ordinance from becoming effective and binding). The Additional Supplemental Ordinance making such amendment or modification will be conclusively binding upon the Cities, the Board, each Paying Agent, all Holders, and all Credit Providers at the expiration of 30 days after the mailing by the Cities of such last mentioned notice, except in the event of a final decree of a court of competent jurisdiction setting aside such Additional Supplemental Ordinance in a legal action or equitable proceeding for such purpose commenced within such 30-day period; provided, however, that the Cities and any Paying Agent during such 30-day period and any such further period during which any such action or proceeding may be pending will be entitled in their reasonable discretion to take such action, or to refrain from taking such action, with respect to such Additional Supplemental Ordinance as they may deem expedient.

(b) Unless the right is limited by the terms of an Additional Supplemental Ordinance, the Cities reserve and will have the continuing right to amend the Master Bond Ordinance as described under the subcaption **"SUMMARY OF CERTAIN PROVISIONS OF THE MASTER BOND ORDINANCE—Amendments—Powers of Amendment"** and this subcaption, without the consent of or notice to the Holders as described under paragraph (a) of this subcaption, if such amendment is approved by each Credit Provider which is existing at the time the amendment is proposed by the Cities. Such right is hereby granted to such Credit Providers and the exercise of such right shall require no further action.

Discharge of Ordinance

Discharge by Payment. (a) When all Obligations and Subordinate Lien Obligations have been paid in full as to principal, interest and premium, if any, and all Credit Agreement Obligations and Administrative Expenses have been paid in full, or when all Obligations, Subordinate Lien Obligations and all Credit Agreement Obligations become due and payable, whether at maturity or by prior redemption and the Cities have provided for the payment of the whole amount due or to become due thereon by depositing with the Paying Agents the entire amount due and to become due thereon, and the Cities also have paid or caused to be paid all Administrative Expenses, then all of the terms, provisions, pledges and liens of the Master Bond Ordinance and any applicable Additional Supplemental Ordinances will be released.

(b) The terms, provisions, pledges and liens of the Master Bond Ordinance and any applicable Additional Supplemental Ordinances will be released on less than all of the Obligations as and to the extent funds are provided to the Paying Agents as described under the caption **"SUMMARY OF CERTAIN PROVISIONS OF THE MASTER BOND ORDINANCE—Funds and Flow of Funds—Effect of Deposits With Paying Agents."**

Discharge by Defeasance. (a) Subject to compliance with the requirements of paragraph (b) immediately below, and of any Additional Supplemental Ordinance, the Cities reserve the right to discharge their obligations to pay the principal of, premium, if any, and interest and the purchase price (if tender provisions are applicable), on all or any portion of the Obligations, and their obligation to pay all Administrative Expenses and all Parity Credit Agreement Obligations and thereby to obtain a release of the terms, provisions, pledges and liens of the Master Bond Ordinance and any applicable Additional Supplemental Ordinances as to all or any part of the Obligations and related Parity Credit Agreement Obligations (i) by depositing or causing to be deposited with a trustee or escrow agent moneys derived from any lawful source, expressly including the issuance of Additional Obligations, which, together with the interest earned on or capital gains or profits to be realized from the investment of such moneys in "Government Securities" or in other investments authorized in clause (b)(iii) immediately below will be, as determined by a firm of independent and nationally recognized certified public accountants selected by the Cities, sufficient to pay the principal of, purchase price, if applicable, premium, if any, and interest on such Obligations to maturity, or to a date fixed by the Cities for the redemption of such Obligations, and to pay interest thereon to maturity or to the date fixed for redemption, and to pay all Administrative Expenses as may be reasonably estimated by the Cities to become payable under the Master Bond Ordinance on account of the Obligations being discharged by defeasance and to pay all other Parity Credit Agreement Obligations relating to the Obligations being discharged and estimated to become due and payable, and (ii) by delivering to said trustee or escrow agent irrevocable instructions of the Cities to make the payments described in clauses (b)(ii) and (b)(iii) immediately below by delivery to said trustee or escrow agent of a Certificate and an opinion of counsel selected by the Cities that all conditions precedent with respect to such defeasance have been complied with.

(b) To implement a defeasance of all or a part of the Obligations or related Parity Credit Agreement Obligations under paragraph (a) above, the Cities will make provision with said trustee or escrow agent for:

- (i) the establishment of an irrevocable trust pursuant to a trust agreement creating a trust separate and apart from the Master Bond Ordinance and each applicable Outstanding Ordinance or Additional Supplemental Ordinance, and will therein deposit and maintain such moneys, Government Securities or other investments, interest earnings, profits and capital gains;
- (ii) the payment, out of such moneys, Government Securities, and other investments to the Holders of the Obligations being defeased, or to Credit Providers with respect to Parity Credit Agreement Obligations, at their dates of maturity, or at the dates fixed for redemption, of the full amount to which the Holders of such Obligations and Credit Providers with respect to Parity Credit Agreement Obligations would be entitled in payment of principal, premium and interest to the dates of such maturity or redemption; and
- (iii) the investment of such moneys at the direction of the Cities in either:
 - (A) Government Securities; or
 - (B) if the Obligations being defeased are insured by a Credit Provider that has issued and maintains in effect a policy of municipal bond insurance with respect to such Obligations, either in Government Securities or in such other investments as are authorized by Applicable Law and are approved

by the Credit Provider issuing such policy, with all of such investments maturing in sufficient amounts and at such times as are necessary to make available the moneys required for the purposes stated in clause (ii), above, as determined by a firm of independent and nationally recognized certified public accountants selected by the Cities and acceptable to the Trustee.

(c) If Variable Interest Rate Obligations are to be defeased, the Maximum Interest Rate must be assumed unless a lesser, actual rate to maturity or applicable redemption date is ascertainable or unless a Credit Provider guarantees a lesser rate.

(d) After compliance with the requirements of paragraphs (a) and (b) immediately above, the Obligations and Parity Credit Agreement Obligations, with respect to which moneys have been provided and investments in government securities have been made, will no longer be Outstanding, and the terms, provisions, pledges and liens of the Master Bond Ordinance will be automatically released as to such Obligations and Parity Credit Agreement Obligations.

(e) For the purposes of this subcaption, "Government Securities" shall mean (i) direct noncallable obligations of the United States of America, including obligations the principal of and interest on which are unconditionally guaranteed by the United States of America, (ii) noncallable obligations of an agency or instrumentality of the United States of America, including obligations that are unconditionally guaranteed or insured by the agency or instrumentality and that, on the date the Cities adopt or approve the proceedings authorizing the issuance of refunding bonds or, if such defeasance is not in connection with the issuance of refunding bonds, on the date the Cities provide for the funding of an escrow to effect the defeasance of Obligations or related Parity Credit Agreement Obligations, are rated as to investment quality by a nationally-recognized investment rating firm not less than "AAA" or its equivalent, (iii) noncallable obligations of a state or an agency or a county, municipality, or other political subdivision of a state that have been refunded and that, on the date the Cities adopt or approve the proceedings authorizing the issuance of refunding bonds or, if such defeasance is not in connection with the issuance of refunding bonds, on the date the Cities provide for the funding of an escrow to effect the defeasance of Obligations or related Parity Credit Agreement Obligations, are rated as to investment quality by a nationally-recognized investment rating firm not less than "AAA" or its equivalent, or (iv) any other then authorized securities or obligations that may be used to defease obligations such as the Obligations or related Parity Credit Agreement Obligations under the then applicable laws of the State of Texas.

APPENDIX D

ANNUAL FINANCIAL REPORT

The Annual Financial Report with respect to Dallas Fort Worth International Airport, including the Independent Auditor's Report of Plante & Moran, PLLC, Management's Discussion and Analysis and Basic Financial Statements for the FY ended September 30, 2024, is hereby incorporated by reference in this Official Statement. Such Annual Financial Report has been filed with the Municipal Securities Rulemaking Board through its Electronic Municipal Market Access system at <https://emma.msrb.org/P21909562-P21460116-P21908839.pdf>.

Plante & Moran, PLLC has not performed any procedures on any of the Airport's Financial Statements or other financial information of the Airport including without limitation any of the information contained in this Official Statement, since the date of its Independent Auditor's Report and has not been asked to consent to the inclusion of its Report in the Official Statement.

APPENDIX E

DTC INFORMATION

The Depository Trust Company (“DTC”), New York, New York, will act as securities depository for the Bonds. The Bonds will be issued as fully registered Bonds registered in the name of Cede & Co. (DTC’s partnership nominee) or such other name as may be requested by an authorized representative of DTC. One fully registered Bond certificate will be issued for each maturity of the Bonds, each in the aggregate principal amount of such maturity, and will be deposited with DTC.

DTC, the world’s largest securities depository, is a limited-purpose trust company organized under the New York Banking Law, a “banking organization” within the meaning of the New York Banking Law, a member of the Federal Reserve System, a “clearing corporation” within the meaning of the New York Uniform Commercial Code, and a “clearing agency” registered pursuant to the provisions of Section 17A of the Securities Exchange Act of 1934. DTC holds and provides asset servicing for over 3.5 million issues of U.S. and non-U.S. equity issues, corporate and municipal debt issues, and money market instruments (from over 100 countries) that DTC’s participants (“Direct Participants”) deposit with DTC. DTC also facilitates the post-trade settlement among Direct Participants of sales and other securities transactions in deposited securities, through electronic computerized book-entry transfers and pledges between Direct Participants’ accounts. This eliminates the need for physical movement of securities certificates. Direct Participants include both U.S. and non-U.S. securities brokers and dealers, banks, trust companies, clearing corporations, and certain other organizations. DTC is a wholly-owned subsidiary of The Depository Trust & Clearing Corporation (“DTCC”). DTCC is the holding company for DTC, National Securities Clearing Corporation and Fixed Income Clearing Corporation, all of which are registered clearing agencies. DTCC is owned by the users of its regulated subsidiaries. Access to the DTC system is also available to others such as both U.S. and non-U.S. securities brokers and dealers, banks, trust companies, and clearing corporations that clear through or maintain a custodial relationship with a Direct Participant, either directly or indirectly (“Indirect Participants”). DTC has a Standard & Poor’s rating of AA+. The DTC Rules applicable to its Participants are on file with the Securities and Exchange Commission. More information about DTC can be found at www.dtcc.com.

Purchases of Bonds under the DTC system must be made by or through Direct Participants, which will receive a credit for the Bonds on DTC’s records. The ownership interest of each actual purchaser of each Bond (“Beneficial Owner”) is in turn to be recorded on the Direct and Indirect Participants’ records. Beneficial Owners will not receive written confirmation from DTC of their purchase. Beneficial Owners are, however, expected to receive written confirmations providing details of the transaction, as well as periodic statements of their holdings, from the Direct or Indirect Participant through which the Beneficial Owner entered into the transaction. Transfers of ownership interests in the Bonds are to be accomplished by entries made on the books of Direct and Indirect Participants acting on behalf of Beneficial Owners. Beneficial Owners will not receive certificates representing their ownership interests in Bonds, except in the event that use of the book-entry system for the Bonds is discontinued.

To facilitate subsequent transfers, all Bonds deposited by Direct Participants with DTC are registered in the name of DTC’s partnership nominee, Cede & Co., or such other name as may be requested by an authorized representative of DTC. The deposit of Bonds with DTC and their registration in the name of Cede & Co. or such other DTC nominee do not affect any change in beneficial ownership. DTC has no knowledge of the actual Beneficial Owners of the Bonds; DTC’s

records reflect only the identity of the Direct Participants to whose accounts such Bonds are credited, which may or may not be the Beneficial Owners. The Direct and Indirect Participants will remain responsible for keeping account of their holdings on behalf of their customers. Conveyance of notices and other communications by DTC to Direct Participants, by Direct Participants to Indirect Participants, and by Direct Participants and Indirect Participants to Beneficial Owners will be governed by arrangements among them, subject to any statutory or regulatory requirements as may be in effect from time to time. Beneficial Owners of Bonds may wish to take certain steps to augment the transmission to them of notices of significant events with respect to the Bonds, such as redemptions, tenders, defaults, and proposed amendments to the Bond documents. For example, Beneficial Owners of Bonds may wish to ascertain that the nominee holding the Bonds for their benefit has agreed to obtain and transmit notices to Beneficial Owners. In the alternative, Beneficial Owners may wish to provide their names and addresses to the registrar and request that copies of notices be provided directly to them.

Redemption notices shall be sent to DTC. If less than all of the Bonds within a maturity are being redeemed, DTC's practice is to determine by lot the amount of the interest of each Direct Participant in such maturity to be redeemed.

Neither DTC nor Cede & Co. (nor any other DTC nominee) will consent or vote with respect to Bonds unless authorized by a Direct Participant in accordance with DTC's MMI Procedures. Under its usual procedures, DTC mails an Omnibus Proxy to the Airport as soon as possible after the record date. The Omnibus Proxy assigns Cede & Co.'s consenting or voting rights to those Direct Participants to whose accounts Bonds are credited on the record date (identified in a listing attached to the Omnibus Proxy).

All payments on the Bonds will be made to Cede & Co., or such other nominee as may be requested by an authorized representative of DTC. DTC's practice is to credit Direct Participants' accounts upon DTC's receipt of funds and corresponding detail information from the Airport or the Paying Agent/Registrar, on payable date in accordance with their respective holdings shown on DTC's records. Payments by Participants to Beneficial Owners will be governed by standing instructions and customary practices, as is the case with Bonds held for the accounts of customers in bearer form or registered in "street name," and will be the responsibility of such Participant and not of DTC, the Paying Agent/Registrar, or the Airport, subject to any statutory or regulatory requirements as may be in effect from time to time. Payment of redemption proceeds, distributions, and dividend payments to Cede & Co. (or such other nominee as may be requested by an authorized representative of DTC) is the responsibility of the Airport or the Paying Agent/Registrar, disbursement of such payments to Direct Participants will be the responsibility of DTC, and disbursement of such payments to the Beneficial Owners will be the responsibility of Direct and Indirect Participants.

DTC may discontinue providing its services as depository with respect to the Bonds at any time by giving reasonable notice to the Airport or the Paying Agent/Registrar. Under such circumstances, in the event that a successor depository is not obtained, Bond certificates are required to be printed and delivered.

The Airport may decide to discontinue use of the system of book-entry-only transfers through DTC (or a successor securities depository). In that event, Bond certificates will be printed and delivered to DTC.

The information in this Section concerning DTC and DTC's book-entry system has been obtained from sources that the Airport believes to be reliable, but neither the Airport nor the Underwriters take any responsibility for the accuracy thereof.

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

**Finance, Audit, and IT
Committee**

Resolution No.:

Subject: Fiscal Year 2026 Operating Revenue and Expense Fund Budget

Department: Finance

Amount:

Revised Amount:

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Fiscal Year 2026 Operating Revenue and Expense Fund Budget

BACKGROUND:

- Approve the FY2026 Operating Revenue and Expense Fund Budget (Fund 102) in the amount of \$1.442 billion (consisting of \$756.9 million of operating expenses, \$684.9 million of debt service and coverage and \$10 million of Board contingency).
- The use of Board contingency requires Board Approval.
- Total Airline Cost is budgeted at \$756.6 million.
- Fiscal Year 2026 commences on October 1, 2025 and ends on September 30, 2026.
- Section 8J of the Contract and Agreement between the Cities of Dallas and Fort Worth requires the DFW Airport Board to approve the annual expenditures of the Airport (as included in the Operating Revenue and Expense Fund) and forward the approved budget to the Owner Cities by August 15 of each year, for approval by the Owner Cities by September 30 of each year.
- Pursuant to Resolution No. 2021-08-152, the Board reviews the draft FY2026 Operating Revenue and Expense Fund Budget and authorizes the CEO to submit it to the Owner Cities, and to update the submission for the final approved budget following approval by the Board.

D/S/M/WBE INFORMATION:

- Not Applicable

ADDITIONAL INFORMATION:

Fund	Project Number	External Funding Source
------	----------------	-------------------------

Attachments: FY26 Expenditure Budget_OBA attachment

Approvals

Abel Palacios, Vice President - Finance
Tamela Burks Lee, Vice President - Business Diversity and Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 7/23/2025
Approved - 7/24/2025
Approved - 7/24/2025
Approved - 7/24/2025
New -

FY26 Total Expenditure Budget

Annual Expenditure (in Millions)	FY26 Budget
O&M	\$ 756.9
Gross Debt	684.9
Total Expenditure Budget within rate base	\$ 1,441.8
Board Contingency outside rate base	10.0
Total Budget with Contingency	<u>\$ 1,451.8</u>

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

**Finance, Audit, and IT
Committee**

Resolution No.:

Subject: Schedule of Charges for Fiscal Year 2026

Department: Finance

Amount:

Revised Amount:

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Schedule of Charges for Fiscal Year 2026

BACKGROUND:

- The Schedule of Charges (SOC) is revised annually and distributed to tenants and users of airport facilities. It will be posted on the Airport's external website.
- The proposed SOC represents the rates and charges that support revenues shown in the proposed FY2026 Budget.
- The Quick Reference guide summarizes changes to key rates, fees and charges. This summary document is attached to the OBA. A full red-lined version of the FY2026 SOC has been provided to the Board.
- The following airline rates will be effective October 1, 2025:
 - Signatory landing rate of \$3.54 per thousand pounds.
 - Signatory terminal rental rate of \$419.20 per square foot.
 - Preferential Terminal Rental Rate for Terminal A of \$360.02 per square foot.
 - Preferential Terminal Rental Rate for Terminal B of \$405.50 per square foot.
 - Preferential Terminal Rental Rate for Terminal C of \$354.68 per square foot.
 - Preferential Terminal Rental Rate for Terminal D of \$407.98 per square foot.
 - Preferential Terminal Rental Rate for Terminal E of \$410.26 per square foot.
 - Preferential Terminal Rental Rate for Terminal E Satellite of \$374.33 per square foot.
 - Signatory FIS rate of \$8.67 per deplaned international passenger clearing E satellite customs.
 - Terminal common use gate turn rates vary based on aircraft type and charges are levied on a per use basis.
 - Employee transportation rate of \$67 per tag per month.
- Full Schedule of Charges has been sent to board members.
- The OBA is required to comply with the terms of the Use Agreement.

D/S/M/WBE INFORMATION:

- Not Applicable

ADDITIONAL INFORMATION:

Fund	Project Number	External Funding Source
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Attachments: SOC FY26 -Original Redline (quick reference)_7.18.25

Approvals

Abel Palacios, Vice President - Finance

Approved - 7/23/2025

Tamela Burks Lee, Vice President - Business Diversity and Development

Approved - 7/24/2025

Abel Palacios, Vice President - Finance

Approved - 7/24/2025

Elaine Rodriguez, General Counsel - Legal

Approved - 7/24/2025

Christopher McLaughlin, Chief Executive Officer

New -

FY 202~~5~~6
SCHEDULE OF CHARGES
Red-line Version

Finance Department

P.O. Box 619428
DFW Airport, Texas 75261-9428

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QUICK REFERENCE GUIDE

(For additional details, see each pertaining section)

AIRCRAFT OPERATIONS

Landing Fee Rates

<u>Airline Type</u>	<u>Period</u>	<u>Fee</u>	<u>Units ⁽¹⁾</u>
Signatory Airline	10/01/24 - 03/31/25 09/30/25	\$3.37	1,000 lbs
Signatory Airline	04/01/25 - 09/30/25	\$2.80	1,000 lbs
Signatory Airline	10/01/25 - 09/30/26	\$3.54	1,000 lbs
Non-Signatory Airline	10/01/24 - 03/31/25 09/30/25	\$4.21	1,000 lbs
Non-Signatory Airline	04/01/25 - 09/30/25	\$3.50	1,000 lbs
Non-Signatory Airline	10/01/25 - 09/30/26	\$4.43	1,000 lbs

(1) Fee is charged per 1,000 pounds Maximum Approved Landing Weight (See Definitions section)

Airline Terminal Rental Rates

<u>Airline Type</u>	<u>Rate per Square Foot</u>
Signatory Airline	\$337.66 \$419.20
Non-Signatory Airline	\$422.07 \$524.00

Airline Terminal Rental Rates after Maintenance Credit ⁽¹⁾

<u>Terminal</u>	<u>Rate per Square Foot</u>
A	\$265 \$360.02
B	\$335.26 \$405.50
C	\$266.07 \$354.68
D	\$336.39 \$407.98
E	\$410.26
E Satellite	\$293.4 \$374.33

(1) The Airline Terminal Rental Rates after Maintenance Credit are the rates payable by American Airlines for each Terminal for which American Airlines has assumed certain maintenance responsibilities pursuant to one or more agreements with DFW, as such agreements may be modified from time to time.

Non-Airline Terminal Space

All users of space in the Terminal, other than users of unconditioned caged space and concessionaires, shall pay the Airline Terminal Rental Rate for Signatory Airlines for the use of such space multiplied by the square footage of the space.

QUICK REFERENCE GUIDE

(For additional details, see each pertaining section)

Unconditioned Caged Space

All users of unconditioned caged space at the Terminal shall pay for the use of unconditioned caged space as follows:

1. The rate for unconditioned caged space for a Signatory Airline or a non-airline user (other than concessionaires) will equal 25% of the Airline Terminal Rental Rate for a Signatory Airline.
2. The rate for unconditioned caged space for a Non-Signatory Airline will equal 1.25 times the unconditioned caged space rate for a Signatory Airline.

QUICK REFERENCE GUIDE
(For additional details, see each pertaining section)

Common Use Turn Fee Rates				
Signatory Airlines ⁽¹⁾				
	10/01/24-03/31/25-09/30/25	04/01/25-09/30/25	10/01/25 - 09/30/26	
ADG Groups I & II Aircraft	\$ 1,650.00 per turn	\$ 1,393.00 per turn	\$ 1,563.00	per turn
ADG Group III Aircraft	\$ 2,200.00 per turn	\$ 1,858.00 per turn	\$ 2,083.00	per turn
ADG Group IV & V Aircraft	\$ 4,400.00 per turn	\$ 3,715.00 per turn	\$ 4,167.00	per turn
ADG Group VI Aircraft	\$ 6,600.00 per turn	\$ 5,573.00 per turn	\$ 6,250.00	per turn

(1) Only applicable to Signatory Airlines who do not lease gate holdroom or ticket counters on a preferential use basis from the Board.

Common Use Turn Fee Rates				
Signatory Airlines with Certain Preferential Use Space ⁽²⁾				
	10/01/24-03/31/25-09/30/25	04/01/25-09/30/25	10/01/25 - 09/30/26	
ADG Groups I & II Aircraft	\$ 1,402.00 per turn	\$ 1,184.00 per turn	\$ 1,328.00	per turn
ADG Group III Aircraft	\$ 1,870.00 per turn	\$ 1,579.00 per turn	\$ 1,771.00	per turn
ADG Group IV & V Aircraft	\$ 3,740.00 per turn	\$ 3,158.00 per turn	\$ 3,542.00	per turn
ADG Group VI Aircraft	\$ 5,610.00 per turn	\$ 4,737.00 per turn	\$ 5,313.00	per turn

(2) Only applicable to Signatory Airlines who lease gate holdroom or ticket counters on a preferential use basis from the Board.

Common Use Turn Fee Rates				
Non-Signatory Airlines				
	10/01/24-03/31/25-09/30/25	04/01/25-09/30/25	10/01/25 - 09/30/26	
ADG Groups I & II Aircraft	\$ 2,062.00 per turn	\$ 1,742.00 per turn	\$ 1,953.00	per turn
ADG Group III Aircraft	\$ 2,750.00 per turn	\$ 2,322.00 per turn	\$ 2,604.00	per turn
ADG Group IV & V Aircraft	\$ 5,500.00 per turn	\$ 4,644.00 per turn	\$ 5,209.00	per turn
ADG Group VI Aircraft	\$ 8,250.00 per turn	\$ 6,966.00 per turn	\$ 7,813.00	per turn

QUICK REFERENCE GUIDE

(For additional details, see each pertaining section)

Federal Inspection Services (FIS) Facility Fee Rates

~~\$8.55~~ \$8.67 per Signatory International Deplaned Passenger
~~\$10.69~~ 10.84 per Non-Signatory International Deplaned Passenger

Vehicle Parking Fees ⁽¹⁾ ~~(2)~~

<u>Duration</u>	<u>Terminal</u>	<u>Express Covered</u>	<u>Express Uncovered</u>	<u>Remote</u>
0 min - 8 min	\$9	\$3	\$3	\$2
8 min - 30 min	\$2	\$3	\$3	\$2
30 min - 2 hour	\$3	\$3	\$3	\$2
2 - 4 hours	\$10	\$4	\$4	\$3
4 - 6 hours	\$12	\$5	\$5	\$4
6 - 24 hours	\$32	\$18	\$21	\$14

(1) All Parking fees, excluding valet parking, include sales tax. The sales tax is based on applicable tax jurisdiction.

~~(2) Rates effective as of 05/01/24~~

Parking fees for ~~pre-paid, on-line booked parking~~ Prebooked Parking Online (PPO) may not exceed the posted rates. Rates may vary, based on parking availability and demand. Charges and/or fees that may apply to changes and cancellations will be posted on the ~~prepaid~~ prebooked parking website, <https://www.dfwairport.com/park>.

Insufficient Funds (ISF) – Unpaid Parking Fees

~~—A \$10 charge will be applied to all ISF transactions.~~

If payment is not received within 30 calendar days, a \$10 charge will be added to the ISF transaction.

QUICK REFERENCE GUIDE

(For additional details, see each pertaining section)

EMPLOYEE TRANSPORTATION CHARGES (ETC)

	<u>Fee</u>	<u>Frequency</u>
Concession Employees	\$67	Monthly
Non-Concession Employees	\$67	Monthly

DFW Airport has the right to periodically audit tenants' payroll records to validate ETC fees assessed.

1. Entities operating under separate agreements with the Airport Board are subject to the charges outlined in those agreements.
2. Federal agencies may have a modification to the requirement to submit an annual headcount that may address the specific employee of that agency and require the employee to pay the ETC.
3. Payroll Personnel listings are required when submitting the **Annual** or any **Revised ETC report**. ETC reports will not be processed without payroll documents. Payroll Personnel listings are required to include the following:
 - Last name, first name, and position title of all employees who work at DFW airport, regardless of the number of hours worked.

QUICK REFERENCE GUIDE

(For additional details, see each pertaining section)

GROUND RENTAL RATE

<u>Type</u>	<u>Fee</u>	<u>Unit</u>
Annual Ground Rental Rate	\$36,849 \$37,365	Acres

GROUND TRANSPORTATION

Access Fees

<u>Class Type</u>	<u>Class</u>	<u>Total Fee</u>
Shared Ride/Shuttle ^{(1) (2)}	Two	\$3.49
Taxicab ^{(1) (2) (3)}	Three	\$4.00
Limousine ^{(1) (2)}	Four	\$4.43
Bus ^{(1) (2)}	Five	\$6.36
Courtesy Vehicle ^{(1) (2)}	Eight	\$2.19
Pre-Arranged (Other) ^{(1) (2)}	Eleven	\$4.00
Transportation Network Companies ^{(4) (5)}		\$6.00 \$7.00

Administrative Service Fee ⁽⁵⁾

<u>Class Type</u>	<u>Total Fee</u>
Transportation Network Companies ^{(4) (5)}	\$0.50 per trip

- (1) Except for Transportation Network Company (TNC) drivers, use of the NTTA TollTag system is required for all commercial ground transportation vehicles, unless another payment process is approved by the Board. Failure to utilize the system will result in a \$32 charge each time a vehicle exits the Public Parking Revenue Area. Except as specified below for Transportation Network Companies (TNCs), all access fees and any public parking rates are collected from the vehicles' NTTA account upon exiting the Public Parking Revenue Area.
- (2) Except as specified below for TNC drivers, the access fees entitle all classes of commercial ground transportation vehicles to be within the Public Parking Revenue Area for two hours without accruing public parking rates. After two hours, all classes of commercial ground transportation vehicles will accrue public parking rates.
- (3) Taxicabs must pay the access fee for each dispatched pick-up within the Public Parking Revenue Area and for each drop-off within the Public Parking Revenue Area.
- (4) TNCs must pay ~~\$4~~ \$5 for each digitally prearranged ride to, from, or within the Public Parking Revenue Area. Their portion of the access fees will be paid directly to the Airport on a monthly basis, as described in their permit. Because TNC drivers will not be identified within the system as TNC drivers, they shall accrue public parking rates immediately upon entering the Public Parking Revenue Area, regardless of whether their digital applications are active or otherwise capable of receiving a request for a digitally prearranged ride while they are within the Public Parking Revenue Area. The payment of public parking rates by a TNC driver during the first 30 minutes within the Public Parking Revenue Area will be deemed compensation to the Airport for the remaining portion of the access fee (\$2). Any additional revenue collected will be considered public parking revenue.
- (5) TNCs who choose not to cooperate in implementing and continuously providing data for the real-time TNC vehicle tracking and reporting application shall pay the per-trip administrative service fee.

QUICK REFERENCE GUIDE

(For additional details, see each pertaining section)

Decal Fees

<u>Type</u>	<u>Fee</u>	<u>Frequency</u>
Taxicab/Limousine/Pre-Arranged(Other)	\$0	Annual
Re-issue/replacement		
Taxicab/Limousine/Pre-Arranged(Other)	\$25	Per occurrence
Courtesy Vehicle	\$25	Per occurrence
Courtesy Vehicle	\$0	Annual
Temporary Courtesy Vehicle	\$0	Per occurrence
Motor Vehicle Title/Registration Search	\$1	Per search
Late Document Fees ⁽¹⁾	\$5	Daily up to 30 days late per vehicle

(1) Late Document fees apply to Taxicabs, Limousine, Pre-Arranged (Other), and Courtesy operating authority holders who fail to submit required inspection documents by the due date.

Meet & Greet Service Fees

<u>Service</u>	<u>Fee</u>	
Meet & Greet Request	\$20	
Staging Fee	\$10	per vehicle up to a maximum of \$50 per request
Off Airport Charges	12%	Gross Receipts
Exemptions		Grand Hyatt and Hyatt Regency-exempt with validated ticket. Parking in excess of validated time will be charged at prevailing rate.

UTILITIES ⁽⁴⁾

Water

<u>Type</u>	<u>Fee</u>	<u>Unit</u>
Treated Water Charge	\$5.75	1,000 Gallons
Reclaimed Water Charge	\$4.45	1,000 Gallons
Sewer	\$4.75	1,000 Gallons

QUICK REFERENCE GUIDE

(For additional details, see each pertaining section)

Waste to Landfill Service Fees ^{(1) (2) (3) (4)}

<u>Service Type</u>	<u>Fee</u>	<u>Unit</u>
<i>Effective October 1, 2024 5 - February 28, 2025 6</i>		
Front Load Service	\$3.42 \$4.06	Cubic Yard
Roll-Off Truck Open Top Service	\$12.58 \$14.92	Cubic Yard
Compactor Service	\$15.15 \$17.97	Cubic Yard

~~Effective March 1, 2025 - September 30, 2024 March 31, 2025~~

Front Load Service	\$3.51	Cubic Yard
Roll-Off Truck Open Top Service	\$12.89	Cubic Yard
Compactor Service	\$15.53	Cubic Yard

~~April March 1, 2025 6 - September 30, 2025 6~~

Front Load Service	\$4.06 \$4.16	Cubic Yard
Roll-Off Truck Open Top Service	\$14.92 \$15.29	Cubic Yard
Compactor Service	\$17.97 \$18.42	Cubic Yard

Compactor Monitoring Service ⁽³⁾	\$380	Monthly
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(1) Sales tax included in the Trash Service Fees.

(2) Contaminated recycling containers will be assessed waste to landfill fees based on service type.

(3) ~~Compactor Monitoring is now a required service for all compactor units. Providing real-time data to support efficient scheduling and optimization of hauling operations.~~

(4) Utility rates not applicable to Signatory Airlines with respect to the Terminals.

Overweight Load Charge	\$95.00	Ton
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Loads over the DOT gross vehicle weight (GVR) limit of 63,000 pounds will be flagged, and the \$95 per ton charge will be applied to each pound over the GVW limit.

Waste and Recycle Containers-Rental Fees ^{(1) (4)}

Front Load Container	\$50	Monthly
Open Top Container	\$150	Monthly
Compactor Container	\$280	Monthly

(1) Sales tax is included in the Trash Containers-Rental Fees.

Administrative Fees ⁽⁴⁾

Security Deposit ⁽¹⁾	2 months rental fee	Per container
Reinstatement fee ^{(2) (3)}	\$150	Per event

Compost ⁽⁴⁾

	<u>Fee</u>	<u>Unit</u>
Roll Cart Composting (Full Service)	\$130	Cubic Yard
Roll Off Truck Composting Service	\$9	Cubic Yard

QUICK REFERENCE GUIDE

(For additional details, see each pertaining section)

- (1) Security deposit does not apply to trash containers located within the central terminal areas.
- (2) Containers will be removed from the service for non-payment. In order to resume solid waste service, the past due invoices must be made current, and a \$150 reinstatement fee must be paid.
- (3) Solid Waste and Recycling containers will be removed from service if hazardous, regulated, or universal waste is placed in the container. In order to resume solid waste service, tenant permittee, or sublessee must provide documentation of waste disposal in accordance with State and Federal environmental laws and regulations and a \$150 re-instatement fee must be paid.
- (4) Utility rates not applicable to Signatory Airlines with respect to the Terminals.

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

**Finance, Audit, and IT
Committee**

Resolution No.:

Subject: Public Facility Improvement Corporation FY 2026 Budget

Department: Finance

Amount:

Revised Amount:

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve the FY2026 Public Facility Improvement Corporation (PFIC) Budget

BACKGROUND:

- The PFIC bylaws require the PFIC Board and the DFW Airport Board to approve the annual PFIC budget.
- The PFIC budget includes the revenues, operating expenditures, and capital expenditures of the PFIC business units.
- The hotel management agreements with the Hyatt Corporation require the PFIC board to approve the Grand Hyatt and Hyatt Place business plans.
- The PFIC budget and business plans were reviewed and approved by the PFIC Board on July 29, 2025.

D/S/M/WBE INFORMATION:

- Not Applicable

ADDITIONAL INFORMATION:

Fund	Project Number	External Funding Source
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Attachments: PFIC FY26 Budget - 072125_Summary

Approvals

Abel Palacios, Vice President - Finance

Tamela Burks Lee, Vice President - Business Diversity and Development

Abel Palacios, Vice President - Finance

Elaine Rodriguez, General Counsel - Legal

Christopher McLaughlin, Chief Executive Officer

Approved - 7/23/2025

Approved - 7/24/2025

Approved - 7/24/2025

Approved - 7/24/2025

New -

PFIC Budget - FY2026 - For Board Approval
(in Thousands)

	Grand Hyatt	Hyatt Place	RAC	Campus West	Total
Revenues	\$ 44,229	\$ 7,758	\$ 46,867	\$ 1,640	\$ 100,494
Less Expenditures					
Operating Expenses	27,069	5,523	17,585	5,029	55,205
Debt Service	5,115	60	-	-	5,175
Total Expenditures	32,184	5,583	17,585	5,029	60,380
Net Revenues before Investment Income	12,045	2,175	29,282	(3,389)	40,114
Investment Income	-	-	-	-	11,532
Total Net Revenues	12,045	2,175	29,282	(3,389)	51,646
Capital Expenditures ⁽¹⁾	\$ 595	\$ 84	\$ 45,791	\$ -	\$ 46,470

⁽¹⁾ Hyatt House approved for construction in April 2025, Total budget \$51.0 million.

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

**. Finance, Audit, and IT
Committee**

Resolution No.:

Subject: Settlement of Lawsuit

Department: Legal

Amount: \$285,000

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve that the Chief Executive Officer or designee be authorized to enter into a Settlement Agreement with M Kosh Construction, Inc. d/b/a MK Construction to settle the lawsuit styled M Kosh Construction, Inc. d/b/a MK Construction v. Dallas-Fort Worth International Airport Board.

BACKGROUND:

- In April 2019, the Board entered into a contract with MK Construction for a remodel of restroom facilities in the Consolidated Rental Car Center. MK Construction failed to perform in accordance with the terms of the contract, despite being given additional time. Ultimately, the Board terminated the contract for cause and was required to contract with another contractor to finish the project.
- On March 24, 2023, MK Construction filed its Original Petition against the Airport Board in the 162nd Judicial District Court, Dallas County, Texas, Cause No. DC-23-04002 (the "Lawsuit") alleging breach of contract and violation of the Prompt Payment Act.
- Under the terms of the settlement, which is hereby submitted to the Board for approval, the Airport will pay the plaintiff \$285,000 in exchange for dismissal of the lawsuit with prejudice and a full release of claims related to the subject matter of the lawsuit.

D/S/M/WBE INFORMATION:

- The annual goal for the M/WBE Program is 31%.
- Not subject to a contract-specific goal. (Legal Settlement)

ADDITIONAL INFORMATION:

Fund	Project Number	External Funding Source
PFIC		

Attachments: None

Approvals

Elaine Rodriguez, General Counsel - Legal

Ladonna Key, Assistant Vice President - Procurement and Materials Management

Tamela Burks Lee, Vice President - Business Diversity and Development

Abel Palacios, Vice President - Finance

Elaine Rodriguez, General Counsel - Legal

Christopher McLaughlin, Chief Executive Officer

Approved - 7/23/2025

Approved - 7/23/2025

Approved - 7/24/2025

Approved - 7/24/2025

Approved - 7/24/2025

New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

**Finance, Audit, and IT
Committee**

Resolution No.:

Subject: Contract Renewal List Over \$10 Million for the First Quarter of Fiscal Year 2026

Department: Procurement and Materials Management

Amount:

Revised Amount:

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve authorization to exercise options for multi-year contracts more than \$10,000,000, for the first quarter of Fiscal Year 2026.

BACKGROUND:

- Exercise contract options in the amounts set forth on the attached information sheet pending performance and D/S/M/WBE contractual compliance.
- To ensure continuity of contracted services in accordance with the terms and conditions of the contracts listed on the attached information sheet.
- Approval to exercise future contract options not listed herein will be brought forth separately as required.

D/S/M/WBE INFORMATION:

- Contract renewal options are subject to D/S/M/WBE contract compliance as stated above.

ADDITIONAL INFORMATION:

Fund	Project Number	External Funding Source
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Attachments: FY2026 1st Quarter Contract Renewal List More Than \$10 Million

Approvals

Ladonna Key, Assistant Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Diversity and Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 7/23/2025
Approved - 7/24/2025
Approved - 7/24/2025
Approved - 7/24/2025
New -

FY26 1st Quarter Contract Renewal List More Than \$10 Million								
CONTRACT NUMBER	CONTRACTOR NAME	CONTRACT TITLE	NTP DATE	USER DEPT./STAKEHOLDER	ORIGINAL AWARD AMOUNT	PROJECTED TOTAL CONTRACT AMOUNT WITH ALL RENEWALS & CHANGE ORDERS	ANNUAL RENEWALS REMAINING	REQUEST FOR ANNUAL RENEWAL AMOUNT
706964000	ALLIANCE FOR SUSTAINABLE ENERGY LLC	COLLABORATIVE RESEARCH MASTER SERVICES AGREEMENT	11/16/2020	Environmental Affairs Department	\$ 5,000,000.00	\$ 10,000,000.00	0	\$ 5,000,000.00
707213000	MARSDEN SOUTH LLC	CUSTODIAL SERVICES - NON - TERMINAL	12/01/2022	Customer Experience	\$ 13,553,850.43	\$ 23,115,579.00	2	\$ 4,713,042.50
PA1095	ABLE COMMUNICATIONS INC	TRADITIONAL FIBER INSTALLATION AND SERVICES 7007448	12/07/2023	Information Technology Services	\$ 12,468,082.00	\$ 31,710,205.00	2	\$ 6,234,041.00
PA1096	ABLE COMMUNICATIONS INC	SUMMITOMO FIBER AND INSTALLATION SERVICES 7007449	12/27/2023	Information Technology Services	\$ 10,366,670.36	\$ 25,916,675.90	2	\$ 5,183,335.18
PA1379	PRESIDIO NETWORKED SOLUTIONS	ENTERPRISE AS A SERVICE AGREEMENT	12/12/2024	Information Technology Services	\$ 6,500,000.00	\$ 32,500,000.00	3	\$ 6,500,000.00

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

**Finance, Audit, and IT
Committee**

Resolution No.:

Subject: Leave Administration Program

Department: Risk Management

Amount: \$4,431,452.93

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to execute contract no. PA1724, for Leave Administration Program, with Unum Life Insurance Company of America of Portland, Maine, for the initial three-year contract amount of \$1,835,426.16, and two, two-year options in the amount of \$2,596,026.77, for a total estimated contract amount of \$4,431,452.93, with a start date of August 2025; and that the Chief Executive Office or designee is authorized to exercise options years at the Airport's discretion and execute said contract.

BACKGROUND:

- This contract provides third-party administrative services for the administration of our employee disability benefit programs, including short-term disability leaves, long-term disability leaves, family and medical leaves, and workplace accommodations under the ADA regulations.
- Through the contract, this vendor will provide a user interface that simplifies the claims process for the employee and provides quality and accurate claims management processes, including return to work vocational rehabilitation consultations.

D/S/M/WBE INFORMATION:

- The annual goal for the M/WBE Program is 31%.
- No M/WBE goal determined. (Limited Availability)

ADDITIONAL INFORMATION:

- Five Requests for Proposals, none from M/WBE firms, were received on or before the due date of April 4, 2025.
 - Hartford Life and Accident Insurance Company of Hartford, Connecticut
 - Metropolitan Life Insurance Company of New York, New York
 - Reliance Standard Life Insurance Company(dba RelianceMatrix) of Philadelphia, Pennsylvania
 - Standard Insurance Company of Portland, Oregon
 - Unum Life Insurance Company of America of Portland, Maine

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Catrina Gilbert, Vice President - Risk Management
Ladonna Key, Assistant Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Diversity and Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 7/23/2025
Approved - 7/23/2025
Approved - 7/24/2025
Approved - 7/24/2025
Approved - 7/24/2025
New -

Leave Administration Program

Official Board Action - Action

Resolution No.:

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

**Finance, Audit, and IT
Committee**

Resolution No.:

Subject: Fire Station Alerting System

Department: Information Technology Services

Amount: \$579,588.12

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to execute contract no. PA1850, for Fire Station Alerting System, with Honeywell International, Inc., of Charlotte, North Carolina, in an amount not to exceed \$579,588.12, for the five-year term of the contract, with a start date of August 2025; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- Replaces an existing contract that has been in place for 10 years.
- Provides audible and visual notifications at Airport Fire Stations.
- This system supports response times in compliance with FAR 139 (arrival of Aircraft Rescue Fire Fighting Trucks within 3 minutes of phone notification from the Air Traffic Control Tower).
- This system allows multi-user notifications to occur simultaneously, thus reducing overall response times.
- Action provides for ongoing hardware and software maintenance following the initial warranty period.

D/S/M/WBE INFORMATION:

- The annual goal for the M/WBE Program is 31%.
- In accordance with the Board's M/WBE Program, the M/WBE goal for this contract is 17%.
- Honeywell, Inc. has committed to achieving 41% M/WBE participation utilizing Real Network Service.

ADDITIONAL INFORMATION:

- This contract will be made through HGAC contract no. EC07-23, which is available to local Government agencies, and was approved by Resolution No. 97-07-181, dated July 7, 1997.

Fund	Project Number	External Funding Source
Various	2729701	

Attachments: None

Approvals

Michael Youngs, Vice President - Information Technology Services
Ladonna Key, Assistant Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Diversity and Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 7/23/2025
Approved - 7/23/2025
Approved - 7/24/2025
Approved - 7/24/2025
Approved - 7/24/2025
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

**Finance, Audit, and IT
Committee**

Resolution No.:

Subject: Enterprise Infrastructure as a Service Agreement

Department: Information Technology Services

Amount: \$2,600,000

Revised Amount: \$9,100,000

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to increase contract no. PA1379, Enterprise Infrastructure as a Service Agreement with Presidio Networked Solutions, of Irving, Texas, in an amount not to exceed \$2,600,000, for a revised not to exceed contract amount of \$9,100,000; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- Increase the contract capacity to acquire new cybersecurity software and services.
- Enhances user authentication, reduces the risk of credential-based attacks, and supports secure access across systems.
- Covers incident response coordination, forensic investigation, threat analysis, and expert remediation support in the event of a cyber incident.
- Aligns with strategic goals to improve cybersecurity capabilities by improving identity management and incident response.

D/S/M/WBE INFORMATION:

- In accordance with the Board's MWBE Program, the MWBE goal for this contract is 26%
- Presidio Networked Solutions Group LLC, has committed to achieving 26% MWBE participation utilizing 26% MWBE subcontracting participation; and is currently achieving 0%.
- Presidio Networked Solutions Group LLC has committed to achieving the original M/WBE commitment inclusive of this Board Action and BDDD is receipt of their compliance plan.

ADDITIONAL INFORMATION:

- On August 1, 2024, by Resolution No. 2024-08-202, the Airport awarded contract no. PA1379, Enterprise Infrastructure as a Service Agreement to Presidio Networked Solutions, of Irving, Texas.

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Michael Youngs, Vice President - Information Technology Services
Ladonna Key, Assistant Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Diversity and Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 7/23/2025
Approved - 7/23/2025
Approved - 7/24/2025
Approved - 7/24/2025
Approved - 7/24/2025
New -

Enterprise Infrastructure as a Service Agreement

Official Board Action - Action

Resolution No.:

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

**Finance, Audit, and IT
Committee**

Resolution No.:

Subject: xMUSE Upgrade

Department: Information Technology Services

Amount: \$4,909,247

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to execute contract no. PA1896, for xMUSE Transition with Collins Aerospace(Arinc), of Annapolis, Maryland, in an amount not to exceed \$4,909,247, for the five-year term of the contract, with a start date of September 2025; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- This solution provides a common-use passenger processing platform for airlines in Terminals D and E.
- Solution supports shared use of check-in kiosks, check-in counters, and boarding gates by airlines.
- Action enables upgrade to the latest platform "xMuse."
- This action provides a new five-year contract with the current provider of the software.

D/S/M/WBE INFORMATION:

- The annual goal for the M/WBE Program is 31%.
- Not subject to a contract-specific goal. (Limited Availability)

ADDITIONAL INFORMATION:

- This is a Sole Source contract.

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Michael Youngs, Vice President - Information Technology Services
Ladonna Key, Assistant Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Diversity and Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 7/23/2025
Approved - 7/23/2025
Approved - 7/24/2025
Approved - 7/24/2025
Approved - 7/24/2025
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

**Finance, Audit, and IT
Committee**

Resolution No.:

Subject: Smart Reservation Refund Management System

Department: Information Technology Services

Amount: \$750,000

Revised Amount: \$1,109,500

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to increase and extend contract no. 7007039, for Smart Reservation Refund Management System with AppOrchid, Inc. of San Ramon, California, in an amount not to exceed \$750,000, for a revised not to exceed contract amount of \$1,109,500, with a revised contract completion date of September 2030; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- Uses artificial intelligence to relate data from multiple technology systems and present them in an intuitive format.
- This software is currently used to help anticipate potential customer support issues in parking.
- Action enables upgrade to the vendor's newest cloud-based platform.
- Provides licensing and professional services to expand usage to other departments such as Concessions which rely on data from multiple systems .

D/S/M/WBE INFORMATION:

- The annual goal for M/WBE is 31%.
- No M/WBE goal determined. (No Availability)

ADDITIONAL INFORMATION:

- On August 2024, board staff awarded contract no. 7007039 for Smart Restroom Refund Management System to AppOrchid, Inc., of San Ramon, California.

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Michael Youngs, Vice President - Information Technology Services
Ladonna Key, Assistant Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Diversity and Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 7/23/2025
Approved - 7/23/2025
Approved - 7/24/2025
Approved - 7/24/2025
Approved - 7/24/2025
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

**Finance, Audit, and IT
Committee**

Resolution No.:

Subject: Deductive Change Orders

Department: Procurement and Materials Management

Amount:

Revised Amount:

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

No Action Required. Discussion Item Only - Report to the Airport Board Contract Deductive Change Orders on a quarterly basis.

BACKGROUND:

D/S/M/WBE INFORMATION:

ADDITIONAL INFORMATION:

Fund	Project Number	External Funding Source
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Attachments: Deductive Change Order Report August Board

Approvals

CONTRACT DEDUCTIVE CHANGE ORDERS – AUGUST BOARD REPORTING 2025

CONTRACT NO.	CONTRACT TITLE	EXECUTION DATE	DESCRIPTION OF CHANGE	DEDUCTIVE AMOUNT
9500800	SOUTHWEST END AROUND TAXIWAY PACKAGE 1A	APRIL10, 2025	FINAL QUANTITY RECONCILIATION AND CLOSEOUT	(\$839,458.45)
TOTAL				(\$839,458.45)

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

**Finance, Audit, and IT
Committee**

Resolution No.:

Subject: Solicitation Rejection Report

Department: Procurement and Materials Management

Amount:

Revised Amount:

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

No Action Required. Discussion Item Only - Report to the Airport Board solicitations received and rejected on a quarterly basis.

BACKGROUND:

- Solicitation rejection report.

D/S/M/WBE INFORMATION:

- The annual goal for the M/WBE Program is 31%.
- Not subject to a contract-specific goal. (Rejection of Bids)

ADDITIONAL INFORMATION:

Fund	Project Number	External Funding Source
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Attachments: Solicitation Rejection Report .docx August Board Meeting

Approvals

SOLICITATION REJECTION REPORT – AUGUST BOARD REPORTING 2025

SOLICITATION NO.	SOLICITATION TITLE	SOLICITATION CLOSE DATE	REASON	ACTION TYPE	NO. OF RESPONSES RECEIVED
PA1739	FIRST AID KITS SERVICES	APRIL 21, 2025	ELECTED TO RENEW OPTIONS ON EXISTING CONTRACT	REJECT ALL SUBMISSIONS	5
PA1523	EMERGENCY MEDICAL BILLING, COLLECTION AND DATA TRANSMISSION SERVICES	MARCH 25, 2025	REVISED SCOPE OF WORK	REJECT ALL SUBMISSIONS	2
PA1741	INDUSTRIAL SAFETY SHOES	APRIL 25, 2025	REVISED SCOPE OF WORK	REJECT ALL SUBMISSIONS	1
PA1678	REAL ESTATE APPRAISAL SERVICES	MAY 6, 2025	REVISED SOLICITATION METHOD	REJECT ALL SUBMISSIONS	6

Concessions and Commercial Development Committee Meeting
Tuesday, August 5, 2025
1:00 PM
AGENDA

1. Approve Minutes of the Concessions & Commercial Development Committee Meeting of June 3, 2025.

CONCESSIONS AND COMMERCIAL DEVELOPMENT COMMITTEE

Consent Items for Consideration

- | | | |
|------------------|------|---|
| Zenola Campbell | C-1. | Consent to the Assignment and Assumption of Lease Agreement Number 011689 between Host Java DFW SBC-GAB, LLC, dba The Coffee Bean and Tea Leaf and Java Star, Inc. |
| Zenola Campbell | C-2. | Approval to amend Lease Number 011514 with The Private Suite DFW, LLC dba PS DFW, to require PS DFW to reimburse DFW for all costs paid by DFW to U.S. Customs and Border Protection for the provision of communications and information technology equipment and services to PS DFW's leased premises. |
| Sharon McCloskey | C-3. | Approve to enter into a Memorandum of Agreement with Customs and Border Protection for reimbursement of certain costs related to equipment and installation required for the performance of the Private Suites Customs and Border Protection Processing Area, in an amount not to exceed \$143,424.10. |

Action Items for Consideration

- | | | |
|-----------------|-------|---|
| Zenola Campbell | C-4. | Approval to amend Lease Number 009428 with Estee Lauder Terminal D Joint Venture, dba Diptyque Parfums de Marly, Dior, Jo Malone. |
| Zenola Campbell | C-5. | Approval to amend Lease Number 008607 with American Express Travel Related Services Company, dba American Express VIP Lounge. |
| Zenola Campbell | C-6. | Approval to amend Lease Numbers 010565, 010567, and 009779 with TRG Duty Free Joint Venture, dba Duty Free. |
| Dean Ahmad | C-7. | Approve to execute contract no PA1669, for Pressure Washing Services with Fort Worth Window Cleaning, Inc., of Haltom City, Texas, in an amount not to exceed \$3,589,015.78, for the three-year term of the contract, with a start date of August 2025; and that the Chief Executive Officer or designee is authorized to execute said contract. |
| Dean Ahmad | C-8. | Approve to issue purchase order no. DFW11190, for Airport People-Mover Buses with COBUS LLC, of Duluth, Georgia, in an amount not to exceed \$8,497,500, with a purchase date of August 2025; and that the Chief Executive Officer or designee is authorized to execute said contract. |
| Dean Ahmad | C-9. | Approve to purchase Parc Vu Benches and Trash Cans from Landscape Forms, Inc., dba Loll Designs Inc., of Kalamazoo, Michigan, in an amount not to exceed \$1,611,459.51, with a purchase date of August 2025; and that the Chief Executive Officer or designee is authorized to execute said purchases. |
| Dean Ahmad | C-10. | Approve to enter into a Interlocal Agreement, contract no. PA1904, between the Board and the Washington State Department of Enterprise Services (WSDDES) of Olympia, Washington; and issue purchase order no. DFW10892, |

for the purchase of Battery Electric Buses with Gillig LLC, of Livermore, California, in an amount not to exceed \$14,564,000, with a purchase date of August 2025; and that the Chief Executive Officer or designee is authorized to execute said contract and purchase order.

Sharon McCloskey

C-11.

Approve to execute three contracts for Janitorial Cleaning Supplies: PA1811, for Janitorial Chemical Supplies with M.A.N.S. Distributors, Inc., of Carrollton, Texas, in an amount not to exceed \$15,982,151.34; PA1882, for Janitorial Floor Products with Complete Supply, Inc. of Farmers Branch, Texas, in an amount not to exceed \$1,521,932.18; and PA1883, for Janitorial Supplies, with M.A.N.S. Distributors, Inc., of Carrollton, Texas, in an amount not to exceed \$5,722,535.88; each contract is a five-year term, with start dates of August 2025, for total action amount of \$23,226,619.40; and the Chief Executive Officer or designee is authorized to execute said contracts.

Discussion Items

No Action Required. Discussion Item Only - Approval to enter into Permit Number 011928 with TGIF/DFW Terminal A Restaurant Joint Venture dba TGI Friday's Kiosk.

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

**Concessions and
Commercial Development
Committee**

Resolution No.:

Subject: Concessions Assignment and Assumption

Department: Concessions

Amount:

Revised Amount:

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Consent to the Assignment and Assumption of Lease Agreement Number 011689 between Host Java DFW SBC-GAB, LLC, dba The Coffee Bean and Tea Leaf and Java Star, Inc.

BACKGROUND:

- Resolution No. 2024-01-025 approved a Lease Agreement for Host Java DFW SBC-GAB, LLC to operate a Great American Bakery in Terminal D, Gate D34.
- Lease Number 011689 was amended on 03/17/2025 to re-concept to The Coffee Bean and Tea Leaf.
- Lease Number 011689 will be assigned to Java Star, Inc.
- This action meets the Board's Concession Policy of providing and improving the shopping, dining and service experience at DFW International Airport.

D/S/M/WBE INFORMATION:

- The existing ACDBE commitment will continue to apply to the lease term.
- Java Star, Inc. is a certified Airport Concession Disadvantaged Business Enterprise (ACDBE: 100%) firm and its self-performance will count toward the existing ACDBE commitment.
- The M/WBE goal for the design and construction of the reconcepted lease space is 30%.

ADDITIONAL INFORMATION:

Fund	Project Number	External Funding Source
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Attachments: None

Approvals

Zenola Campbell, Vice President - Concessions
Tamela Burks Lee, Vice President - Business Diversity and Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 7/23/2025
Approved - 7/24/2025
Approved - 7/24/2025
Approved - 7/24/2025
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

**Concessions and
Commercial Development
Committee**

Resolution No.:

Subject: Amendment to Lease Agreement with The Private Suite DFW, LLC dba PS DFW

Department: Concessions

Amount:

Revised Amount:

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approval to amend Lease Number 011514 with The Private Suite DFW, LLC dba PS DFW, to require PS DFW to reimburse DFW for all costs paid by DFW to U.S. Customs and Border Protection for the provision of communications and information technology equipment and services to PS DFW's leased premises.

BACKGROUND:

- The Airport and U.S. Customs and Border Protection (CBP) entered into an on-airport lease, effective January 1, 2019, for space and services needed to provide federal inspection services at DFW Airport.
- Under the terms of its agreement with CBP, the Airport is required to reimburse CBP for all costs associated with the installation, upgrades, as well as operation and maintenance costs of equipment necessary for CBP to provide these services.
- CBP will be required to install and maintain such equipment in the Private Suite leased premises in order to process Private Suite customers, and will bill the Airport for its costs.
- This action will require PS DFW to fully reimburse the Airport for any amounts paid by the Airport to CBP in connection with such services.

D/S/M/WBE INFORMATION:

- Not applicable

ADDITIONAL INFORMATION:

Fund	Project Number	External Funding Source
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Attachments: None

Approvals

Zenola Campbell, Vice President - Concessions
Tamela Burks Lee, Vice President - Business Diversity and Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 7/23/2025
Approved - 7/24/2025
Approved - 7/24/2025
Approved - 7/24/2025
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

**Concessions and
Commercial Development
Committee**

Resolution No.:

Subject: Memorandum of Agreement with Customs and Border Protection

Department: Customer Experience

Amount: \$143,424.10

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to enter into a Memorandum of Agreement with Customs and Border Protection for reimbursement of certain costs related to equipment and installation required for the performance of the Private Suites Customs and Border Protection Processing Area, in an amount not to exceed \$143,424.10.

BACKGROUND:

- The Airport and Customs and Border Protection (CBP) entered into an on-airport lease, effective January 1, 2019, for space and services needed to provide federal inspection services at DFW Airport.
- The Airport's lease responsibilities include reimbursement to CBP for costs associated with the installation, upgrades, as well as operation and maintenance costs of the equipment necessary to provide these services
- This action will provide configuration and support of Central Area Video Surveillance Systems (CAVSS) cameras and related annual Border Security Deployment Program maintenance activities in the Private Suites area.

D/S/M/WBE INFORMATION:

- The annual goal for the M/WBE Program is 31%.
- Not subject to a contract-specific goal. (Reimbursements on a case-by-case basis)

ADDITIONAL INFORMATION:

- All multi-year equipment maintenance and related cost commitments by the Airport, are subject to are subject to annual funding by the Airport Board, and annual budget approval by the City Councils of Dallas and Fort Worth.

Fund	Project Number	External Funding Source
N/A		

Attachments: None

Approvals

Sharon McCloskey, Vice President - Customer Experience
Ladonna Key, Assistant Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Diversity and Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 7/23/2025
Approved - 7/23/2025
Approved - 7/24/2025
Approved - 7/24/2025
Approved - 7/24/2025
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

**Concessions and
Commercial Development
Committee**

Resolution No.:

Subject: Concessions Lease Amendment

Department: Concessions

Amount:

Revised Amount:

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approval to amend Lease Number 009428 with Estee Lauder Terminal D Joint Venture, dba Diptyque Parfums de Marly, Dior, Jo Malone.

BACKGROUND:

- The term of the Leases shall be extended as follows:
 - Lease Number 009428, dba Diptyque Parfums de Marly, Dior, Jo Malone, located at Terminal D, Gate D24 shall be extended for an additional three (3) years, from June 1, 2028 to May 31, 2031.
- This action supports the Board's Concession Policy, 1.5 Term Limitation and the criteria within the Term Limitation.

D/S/M/WBE INFORMATION:

- The existing ACDBE and M/WBE commitments will apply to the lease term extension.

ADDITIONAL INFORMATION:

Fund	Project Number	External Funding Source
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Attachments: None

Approvals

Zenola Campbell, Vice President - Concessions
Tamela Burks Lee, Vice President - Business Diversity and Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 7/23/2025
Approved - 7/24/2025
Approved - 7/24/2025
Approved - 7/24/2025
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

**Concessions and
Commercial Development
Committee**

Resolution No.:

Subject: Concessions Lease Amendment

Department: Concessions

Amount:

Revised Amount:

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approval to amend Lease Number 008607 with American Express Travel Related Services Company, dba American Express VIP Lounge.

BACKGROUND:

- The term of the Lease shall be extended for a period of ten (10) years from 09/27/2030 to 09/26/2040.
- The square footage of location ID known as D-3-SC100 shall increase from 12,000 square feet to 18,619 square feet.
- This action supports the Board's Concession Policy, 1.5 Term Limitation and the criteria within the Term Limitation.

D/S/M/WBE INFORMATION:

- Per the Board's historical goal determination, a 0% ACDBE goal was set due to the nature of the concept. The existing 30% M/WBE commitment will continue to apply to the lease extension.

ADDITIONAL INFORMATION:

Fund	Project Number	External Funding Source
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Attachments: None

Approvals

Zenola Campbell, Vice President - Concessions
Tamela Burks Lee, Vice President - Business Diversity and Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 7/23/2025
Approved - 7/24/2025
Approved - 7/24/2025
Approved - 7/24/2025
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

**Concessions and
Commercial Development
Committee**

Resolution No.:

Subject: Concessions Lease Amendments

Department: Concessions

Amount:

Revised Amount:

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approval to amend Lease Numbers 010565, 010567, and 009779 with TRG Duty Free Joint Venture, dba Duty Free.

BACKGROUND:

- The term of the Leases shall be extended as follows:
 - Lease Number 010565, dba Duty Free, located at Terminal A, Gate A24 shall be extended for an additional eight (8) years, from May 31, 2028 to May 31, 2036.
 - Lease Number 010567, dba Duty Free, located at Terminal C, Gate C10 shall be extended for an additional eight (8) years, from May 31, 2028 to May 31, 2036.
 - Lease Number 009779, dba Duty Free, located at Terminal D, Gates D22, D23, and D34 shall be extended for an additional three (3) years, from April 1, 2033 to May 31, 2036.
 - Article One of Lease Number 009779 shall be amended to include 15% of gross receipts for the sale of Neiman Marcus branded product.
- This action supports the Board's Concession Policy, 1.5 Term Limitation and the criteria within the Term Limitation.

D/S/M/WBE INFORMATION:

- The respective term lease extensions meet the conditions of a long-term exclusive agreement. FAA approval of the respective lease term extensions was received on June 12, 2025.
- The existing ACDBE and M/WBE commitments will apply to the respective lease term extensions.

ADDITIONAL INFORMATION:

Fund	Project Number	External Funding Source
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Attachments: None

Approvals

Zenola Campbell, Vice President - Concessions
Tamela Burks Lee, Vice President - Business Diversity and Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 7/23/2025
Approved - 7/24/2025
Approved - 7/24/2025
Approved - 7/24/2025
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

**Concessions and
Commercial Development
Committee**

Resolution No.:

Subject: Pressure Washing Services

Department: Transportation Business Unit

Amount: \$3,589,015.78

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to execute contract no PA1669, for Pressure Washing Services with Fort Worth Window Cleaning, Inc., of Haltom City, Texas, in an amount not to exceed \$3,589,015.78, for the three-year term of the contract, with a start date of August 2025; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- To provide pressure washing services for the Airport's parking garages, including sidewalks, crosswalks, elevator landings, and stairwells at Terminals A, B, C, D, and E, surface lots including North Express Parking, Remote North and South, the AHQ, and the Rental Car Center.

D/S/M/WBE INFORMATION:

- The annual goal for the M/WBE Program is 31%.
- In accordance with the Board's M/WBE Program, the M/WBE goal for this contract is 20%.
- Fort Worth Window Cleaning, Inc. has committed to achieving 20% M/WBE participation utilizing KV Commercial Services, LLC.

ADDITIONAL INFORMATION:

- This contract will be through BuyBoard, contract no. 757-24, which is available to local Government agencies, approved by Resolution No. 2006-08-246, dated August 3, 2006.

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: None

Approvals

Dean Ahmad, Vice President - Transportation Business Unit
Ladonna Key, Assistant Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Diversity and Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 7/23/2025
Approved - 7/23/2025
Approved - 7/24/2025
Approved - 7/24/2025
Approved - 7/24/2025
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

**Concessions and
Commercial Development
Committee**

Resolution No.:

Subject: Airport People-Mover Buses

Department: Transportation Business Unit

Amount: \$8,497,500

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to issue purchase order no. DFW11190, for Airport People-Mover Buses with COBUS LLC, of Duluth, Georgia, in an amount not to exceed \$8,497,500, with a purchase date of August 2025; and that the Chief Executive Officer or designee is authorized to execute said contract.

BACKGROUND:

- Direct purchase of four (4) diesel COBUS 3000 airside buses as well as eight (8) new e.COBUS 3000 Battery Electric airside buses.
- In FY25, TBU is projected to provide airside bus transportation for over 490,000 airline passengers (38% vs. FY24). Demand is expected to increase an additional 10% in FY26 to 541,000.

D/S/M/WBE INFORMATION:

- The annual goal for the M/WBE Program is 31%.
- Not subject to a contract-specific goal. (Goods/Finished Product)

ADDITIONAL INFORMATION:

- This is a Sole Source contract.

Fund	Project Number	External Funding Source
Joint Capital Acct	2730801	

Attachments: None

Approvals

Dean Ahmad, Vice President - Transportation Business Unit
Ladonna Key, Assistant Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Diversity and Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 7/23/2025
Approved - 7/23/2025
Approved - 7/24/2025
Approved - 7/24/2025
Approved - 7/24/2025
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

**Concessions and
Commercial Development
Committee**

Resolution No.:

Subject: Benches and Trash Cans

Department: Transportation Business Unit

Amount: \$1,611,459.51

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to purchase Parc Vu Benches and Trash Cans from Landscape Forms, Inc., dba Loll Designs Inc., of Kalamazoo, Michigan, in an amount not to exceed \$1,611,459.51, with a purchase date of August 2025; and that the Chief Executive Officer or designee is authorized to execute said purchases.

BACKGROUND:

- This action is requesting approval for use through the DFW Marketplace.
- These enhancements will align with new curbside and garage standards at Terminal C and eventually Terminal F.
- The existing benches and trash cans have reached the end of service life, resulting in increased maintenance costs and power washing.

D/S/M/WBE INFORMATION:

- The annual goal for the M/WBE Program is 31%.
- Not subject to a contract-specific goal. (Goods/Finished Products)

ADDITIONAL INFORMATION:

- This purchase will be made through Omnia Partners contract no. 07-100, which is available to local Government agencies and was approved by Resolution No. 2003-01-22, dated January 9, 2003.

Fund	Project Number	External Funding Source
DFW Capital Acct	2730301	

Attachments: None

Approvals

Dean Ahmad, Vice President - Transportation Business Unit
Ladonna Key, Assistant Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Diversity and Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 7/23/2025
Approved - 7/23/2025
Approved - 7/24/2025
Approved - 7/24/2025
Approved - 7/24/2025
New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

**Concessions and
Commercial Development
Committee**

Resolution No.:

Subject: Battery Electric Buses

Department: Transportation Business Unit

Amount: \$14,564,000

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to enter into a Interlocal Agreement, contract no. PA1904, between the Board and the Washington State Department of Enterprise Services (WSDS) of Olympia, Washington; and issue purchase order no. DFW10892, for the purchase of Battery Electric Buses with Gillig LLC, of Livermore, California, in an amount not to exceed \$14,564,000, with a purchase date of August 2025; and that the Chief Executive Officer or designee is authorized to execute said contract and purchase order.

BACKGROUND:

- Purchase 8, 40-foot Battery Electric Buses (BEBs) along with associated support equipment for the Rental Car Shuttle operation.
- This investment builds on the Airport's transition to sustainability by increasing zero-emissions capacity and enhancing operational reliability.
- This will support DFW's strategic goals under the Zero Emissions Blueprint and Fleet Optimization Plan, while also enabling improved service for customers through quieter, cleaner, and more efficient bus operations.
- Grant funding has been secured for these purchases under the U.S. Department of Transportation FAA's Airport Improvement Program (AIP).

D/S/M/WBE INFORMATION:

- The annual goal for the M/WBE Program is 31%.
- Not subject to a contract-specific goal. (Interlocal/Interagency agreements)

ADDITIONAL INFORMATION:

- This purchase will be made through Washington State Department of Enterprise Services contract no. 06719, upon approval of this action.

Fund	Project Number	External Funding Source
PFIC		3-48-0064-139-2022 3-48-0064-149-2023

Attachments: None

Approvals

Dean Ahmad, Vice President - Transportation Business Unit
Ladonna Key, Assistant Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Diversity and Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

Approved - 7/23/2025
Approved - 7/23/2025
Approved - 7/24/2025
Approved - 7/24/2025
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New -

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

**Concessions and
Commercial Development
Committee**

Resolution No.:

Subject: Janitorial Cleaning Supplies

Department: Customer Experience

Amount: \$23,226,619.40

Revised Amount: \$0.00

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

Approve to execute three contracts for Janitorial Cleaning Supplies: PA1811, for Janitorial Chemical Supplies with M.A.N.S. Distributors, Inc., of Carrollton, Texas, in an amount not to exceed \$15,982,151.34; PA1882, for Janitorial Floor Products with Complete Supply, Inc. of Farmers Branch, Texas, in an amount not to exceed \$1,521,932.18; and PA1883, for Janitorial Supplies, with M.A.N.S. Distributors, Inc., of Carrollton, Texas, in an amount not to exceed \$5,722,535.88; each contract is a five-year term, with start dates of August 2025, for total action amount of \$23,226,619.40; and the Chief Executive Officer or designee is authorized to execute said contracts.

BACKGROUND:

- Award three contracts for Janitorial Chemical Supplies; Janitorial Floor Products; and Janitorial Supplies in support of the Airport's Customer Experience Department.
- Replaces existing contracts that have been in place for the last four years.
- The contracts will provide janitorial cleaning supplies and chemicals for the custodial vendors to utilize to clean the Airport's terminals and surrounding buildings around the campus.

D/S/M/WBE INFORMATION:

- The annual goal for the M/WBE Program is 31%.
- Not subject to a contract-specific goal. (Goods/Finished Products)
- M.A.N.S. Distributors, Inc. is a certified M/WBE and will be counted towards the Board's overall M/WBE Program goal.

ADDITIONAL INFORMATION:

- Ten, including two from M/WBE firms, were received on or before the due date of May 27, 2025, with seven non-responsive submissions.
- Bid tabulation attached.

Fund	Project Number	External Funding Source
Operating Fund		

Attachments: PA1811 - Janitorial Cleaning Supplies Bid Tab

Approvals

Sharon McCloskey, Vice President - Customer Experience
Ladonna Key, Assistant Vice President - Procurement and Materials Management
Tamela Burks Lee, Vice President - Business Diversity and Development
Abel Palacios, Vice President - Finance
Elaine Rodriguez, General Counsel - Legal
Christopher McLaughlin, Chief Executive Officer

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**Contract No. PA1811
Janitorial Cleaning Supplies
Bid Tabulation**

Bidders	Bid Amounts
Category: Chemicals	
M.A.N.S. Distributors, Inc. ^{N1} Carrollton, Texas	\$15,982,151.34
Category: Floor Products	
Complete Supply, Inc. Farmers Branch, Texas	\$1,521,932.18
M.A.N.S. Distributors, Inc. ^{N1} Carrollton, Texas	\$1,842,900.47
Torrez Paper Company ^{N1} Dallas, Texas	\$2,208,655.54
Category: Supplies	
M.A.N.S. Distributors, Inc. ^{N1} Carrollton, Texas	\$5,722,535.88
Torrez Paper Company ^{N1} Dallas, Texas	\$6,962,319.12
Note: 1. M/WBE certified through the North Central Texas Regional Certification Agency	

**Dallas Fort Worth International Airport Board
Official Board Action / Resolution**

Date: August 7, 2025

**Concessions and
Commercial Development
Committee**

Resolution No.:

Subject: Permit Issued by Concessions

Department: Concessions

Amount:

Revised Amount:

BE IT RESOLVED BY THE DALLAS FORT WORTH INTERNATIONAL AIRPORT BOARD

No Action Required. Discussion Item Only - Approval to enter into Permit Number 011928 with TGIF/DFW Terminal A Restaurant Joint Venture dba TGI Friday's Kiosk.

BACKGROUND:

TGIF/DFW Terminal A Restaurant Joint Venture was issued Permit Number 011928 to operate a temporary kiosk in Terminal A, Location ID Number A-2-036C-A01, Gate A13.

- Concessionaire shall pay a rent of fourteen percent of gross receipts.
- The term is effective November 1, 2025, for eight (8) months, expiring June 30, 2026.

D/S/M/WBE INFORMATION:

- The existing ACDBE and M/WBE commitments will apply to the term for the kiosk.

ADDITIONAL INFORMATION:

Fund	Project Number	External Funding Source
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Attachments: None

Approvals