Minutes
Dallas Fort Worth International Airport
Board of Directors
Thursday, August 6, 2026
8:37 AM

Convening of the Meeting - The Regular Meeting of the Dallas Fort Worth International Airport Board of Directors was duly convened and held in the Board Room of the DFW Airport Headquarters building at 8:37 AM, on Thursday, August 6, 2026, pursuant to earlier notification thereof to the members of the Board and public. The following quorum was present:

Vernon Evans, Chair	Vincent Hall
Ben Leal, Vice Chair	Raanan Horowitz
Joel Burns, Secretary	Angela Hunt
Mayor Eric Johnson	Mario Quintanilla
Mayor Mattie Parker	DeMetris Sampson
Monica Lira Bravo	Mayor Al Zapanta

Board Staff in Attendance:
Chris McLaughlin, Ken Buchanan, Maruchy Cantu, Mohamed Charkas, Brian Butler, Paul Puopolo, Jerome Woodard Elaine Rodriguez, Aaron Muñoz, James W. Baker III, Lisa Morris

AGENDA

A. Invocation

The Invocation was given by Chaplain Greg McBrayer.

B. Pledge of Allegiance

The Pledge of Allegiance was recited.

C. Announcements

- Chair Evans recognized the passing of former Fort Worth Congresswoman Kay Granger, honoring her decades of service and advocacy for Fort Worth, the airport, and the region. A moment of silence was observed in her memory.
- CEO Chris McLaughlin announced that DFW Airport successfully supported the 2026 World Cup through extensive coordination with FIFA and regional partners, providing operational, security, and hospitality support for international teams, VIPs, charter passengers, and corporate aviation while maintaining normal airport operations and showcasing North Texas on the global stage.
- It was announced that in June, DFW hosted its annual Safety Forum, engaging more than 500 employees in targeted safety and wellness training while reinforcing safety as DFW’s top priority and a core element of its culture.
- Mr McLaughlin also announced that DFW opened the new LiveWell Clinic and Learning Center, providing expanded employee healthcare services and modern learning spaces designed to support employee well-being, training, collaboration, and professional growth.
- It was announced that DFW’s continued investment in concessions and customer experience earned top industry recognition at both the 2026 Airport Food & Beverage (FAB) Awards and Airports Council International (ACI) Excellence in Airport Concessions Awards.
- Mr. McLaughlin announced that DFW continued to expand its premium lounge offerings, including the July opening of the new Chase Sapphire Lounge and additional planned investments, supporting the airport’s commitment to greater customer choice, flexibility, and personalized experiences.

D. Financial Report

The Financial Report was presented by Brian Butler, Executive Vice President and Chief Financial Officer.

E. Fiscal Year 2027 Operating Revenue and Expense Fund Budget Presentation

The Fiscal Year 2027 Operating Revenue and Expense Fund Budget was presented by Brian Butler, Executive Vice President and Chief Financial Officer.

F. Approval of Minutes

1. Approve Minutes of the Regular Board of Directors Meeting of June 4, 2026.

The Minutes were approved.

INFRASTRUCTURE AND DEVELOPMENT COMMITTEE

Consent Items for Consideration

Robert Gray I-1. Approve to increase contract no. PA1115 Technical Services for Water Quality Testing with Trinity River Authority of Texas, of Arlington, Texas in an amount not to exceed $200,000, for a revised not to exceed amount of $320,000 with a revised contract completion of August 27, 2031; and that the Chief Executive Officer or designee is authorized to execute said contract.

The Airport Board unanimously adopted Resolution 2026-08-173.

Robert Gray I-2. Approve contract no. PA2165 for DFW Airport Fall Protection with Lorad, LLC dba Diversified Fall Protection of Westlake, Ohio, in an amount not to exceed $236,925, for the five-year term of the contract with a start date of August 2026; and that the Chief Executive Officer or designee is authorized to execute said contract.

The Airport Board unanimously adopted Resolution 2026-08-174.

Kevin Haas I-3. Approve a Reimbursement Agreement with the Federal Aviation Administration in an amount not to exceed $126,867.44 for mitigation costs related to raising the Low-Level Wind Shear Alert System tower #10; and authorize the execution of a companion Reimbursement Agreement with Runway Fulfillment Center TX Property Owner LP to reimburse the Airport Board for amounts paid to the Federal Aviation Administration; and that the Chief Executive Officer or designee is authorized to execute said agreement.

The Airport Board unanimously adopted Resolution 2026-08-175.

Action Items for Consideration

Tammy Huddleston I-4. Approve contract no. PA2051 for On-Call Commissioning Services with Burns & McDonnell Engineering Company, Inc. of Fort Worth, Texas in an amount not to exceed $6,000,000 for three-year term of the contract with a start date of August 2026; and that the Chief Executive Officer or designee is authorized to executive said contract.

The Airport Board unanimously adopted Resolution 2026-08-176.

Tammy Huddleston	I-5.	Approve an amendment to contract no. 9500758 for Terminal C Renovations - Construction Manager at Risk (CMAR) with Suffolk-3i, A Joint Venture of Dallas, Texas in an amount not to exceed $832,289,628 for a revised amount of $960,571,970.33 and increase the change order account in an amount not to exceed $83,228,963 for a revised amount of $87,952,089.56 and the current contract completion date of May 1, 2027, will be extended by 975 calendar days; and that the Chief Executive Officer or designee is authorized to execute said contract. Total action amount is $915,518,591. The Airport Board unanimously adopted Resolution 2026-08-177.
Tammy Huddleston	I-6.	Approve contract no. PA2045 for Terminal F Phase 2 Ticketing, Processing, Garage & Roadways with McCarthy/Skanska/Source, a Joint Venture dba UPLIFT Partners of Richardson, Texas in an amount not to exceed $66,836,905 for the 487 calendar-day term of the contract with a start date of August 2026; and execute change orders to such contract on an as-needed basis, in the aggregate amount not to exceed $6,680,000; and that the Chief Executive Officer or designee to execute said contract. Total action amount is $73,516,905. This item was deferred to a subsequent board meeting.
Tammy Huddleston	I-7.	Approve contract no. PA1689 for Rental Car Center Bus Roads and Bridge Rehabilitation with Archer Western Construction LLC of Irving, Texas in an amount not to exceed $8,406,824.02 for the 455 calendar-day term of the contract with a start date of August 2026; and execute change orders to such contract on an as-needed basis, in the aggregate amount not to exceed $670,000; and that the Chief Executive Officer or designee is authorized to execute said contract. Total action amount is $9,076,824.02. The Airport Board unanimously adopted Resolution 2026-08-178.
Robert Gray	I-8.	Approve contract no. PA2159 for Airfield Light Canisters Bolt Torquing with Real Network Services, Inc. of Dallas, Texas in an amount not to exceed $2,735,601 for the three-year term of the contract with a start date of August 2026; and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2026-08-179.
Robert Gray	I-9.	Approve contract no. PA2146, for Airport Wide Pest Management Services with Rentokil North America DBA Terminix Commercial of Houston, Texas, in an amount not to exceed $4,038,450, for the five-year term of the contract with a start date of August 2026; and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2026-08-180.
Robert Gray	I-10.	Approve to increase contract no. PA1723 for Enterprise Conveyance Maintenance Services with K&M Elevator LLC of Fort Worth, Texas in an amount not to exceed $8,072,235 for a revised not to exceed amount of $55,575,495; and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2026-08-181.
Robert Gray	I-11.	Approve contract no. PA2092 for Enterprise Baggage Handling Systems Program for Terminals D & E with Vanderlande Industries Inc. of Marietta, Georgia in an amount not to exceed $66,847,668.72 for the five-year term of the contract with a start date of October 2026; and that the Chief Executive

Officer or designee is authorized to execute said contract.

The Airport Board unanimously adopted Resolution 2026-08-182.

Robert Gray	I-12.	Approve to increase and extend contract no. PA1848 for Digital Transformation Consulting Services with The Boston Consulting Group of Dallas, Texas in an amount not to exceed $2,530,000 with a revised amount of $13,196,000 and a revised contract completion date of January 31, 2027; and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2026-08-183.
Kevin Haas	I-13.	That the Airport Board hereby (a) approves the Purchase and Sale Agreement between the Dallas/Fort Worth International Airport Public Facility Improvement Corporation (“PFIC”) and Woodlake HRDFW Hotel Owner, LLC (“Woodlake”) and the transactions contemplated therein, including (i) the assumption by PFIC of the Facilities Lease Agreement dated October 23, 1986 between Woodlake (as successor to DFW Airport Hotel Associates) and the Dallas Fort Worth International Airport Board (the “Airport Board”), as amended, (ii) the assumption by PFIC of the Hotel Management Agreement dated October 23, 1986 between Woodlake (as successor to DFW Airport Hotel Associates) and Hyatt Corporation, as amended, (iii) the assumption by PFIC of all other associated agreements, (iv) the purchase by PFIC from Woodlake of all FF&E and other assets used in the operation of the hotel, and (v) the payment by PFIC to Woodlake of an amount not to exceed $193,650,000.00; (b) approves an amendment to the Facilities Lease under the terms of which PFIC will pay additional rent to the Airport Board in an amount equal to the debt service on any and all debt issued for the purpose of acquiring, constructing or remodeling the Hyatt Regency DFW ((a) and (b) above hereinafter collectively referred to as the “Hyatt Regency DFW Hotel Transaction”); (c) approves the Hyatt Regency DFW Hotel Transaction as an authorized PFIC project; and (d) requests that the Owner Cities approve the Hyatt Regency DFW Hotel Transaction and designate such transaction as an authorized PFIC project, as required under the PFIC’s Articles of Incorporation and Rules and Regulations. The Airport Board unanimously adopted Resolution 2026-08-184.

OPERATIONS AND TECHNOLOGY COMMITTEE

Consent Items for Consideration

Robert Horton	O-1.	Approve to extend contract no. 7006653, for Dynamic Glass and Related Services with View, Inc., of Milpitas, California for a revised contract completion date of August 16, 2028; and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2026-08-185.
Michael Youngs	O-2.	Approve to increase and extend contract no. 7006979 for Emergency Notification System with Everbridge, Inc. of Pasadena, California in an amount not to exceed $273,607.33 for a revised not to exceed amount of $1,284,869.98 with a revised contract completion date of August 29, 2027; and that the Chief Executive Officer or designee is authorized to execute said contract.

The Airport Board unanimously adopted Resolution 2026-08-186.

Michael Youngs	O-3.	Approve contract no. PA2225 for Cybersecurity Services with Cyber Watch Systems LLC of Austin, Texas in an amount not to exceed $282,000 for the one-year term of the contract with a start date of September 2026; and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2026-08-187.
Michael Youngs	O-4.	Approve to increase contract no. PA2019 for Enterprise Browser with Cyber Watch Systems LLC. of Dallas, Texas in an amount not to exceed $195,000 for a revised not to exceed amount of $1,185,000; and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2026-08-188.

Action Items for Consideration

Robert Horton	O-5.	Approve to increase contract no. PA1313 for Concrete Washout Container Services with American Concrete Washouts, Inc., of Folsom, California in an amount not to exceed $989,368.48 for a revised not to exceed amount of $2,163,768.48; and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2026-08-189.
Jon Taylor	O-6.	Approve to increase contract no. PA1799 Portable Toilets and Cleaning Services with United Rental Inc, of Dallas, Texas in an amount not to exceed $1,832,521.86 with a revised not to exceed amount of $6,750,853.94; and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2026-08-190.
Michael Youngs	O-7.	Approve contract no. PA2217 for Apple Products and Accessories with Complete Tablet Solutions, dba CTS Mobility LTD. of Austin, Texas in an amount not to exceed $1,000,000 for the 19-month term of the contract with a start date of September 2026; and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2026-08-191.
Michael Youngs	O-8.	Approve to increase contract no. 7007284 for Audio-Video Equipment and Installation Services with Ford Audio-Visual Systems, LLC of Austin, Texas in an amount not to exceed $861,111 for a revised not to exceed amount of $3,493,444; and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2026-08-192.
Michael Youngs	O-9.	Approve contract no. PA2226 for Cellular and Data Services with Cellco Partnership dba Verizon Wireless, of Basking Ridge, New Jersey in the amount not to exceed $1,200,000 for the three-year term of the contract with a start date of September 2026; and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2026-08-193.
Michael Youngs	O-10.	Approve contract no. PA2233 for Managed Security Services Provider (MSSP)

with Cyber Watch Systems LLC of Dallas, Texas in an amount not to exceed $2,258,000 for the three-year term of the contact with a start date of August 2026; and that the Chief Executive Officer or designee is authorized to execute said contract order.

The Airport Board unanimously adopted Resolution 2026-08-194.

Michael Youngs	O-11.	Approve contract no. PA2232 for Cisco Networking Refresh and Technical Services with Sology Solutions of Richardson, Texas in an amount not to exceed $27,000,000 for the four-year term of the contract with a start date of September 2026; and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2026-08-195.
Michael Youngs	O-12.	Approve to increase contract no. 7006038 for Microsoft Enterprise License Agreement with SHI Government Solutions, Inc of Austin, Texas in an amount not to exceed $1,900,000 for a revised not to exceed amount of $27,849,822.54; and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2026-08-196.

<u>FINANCE, AUDIT AND ADMINISTRATION COMMITTEE</u>

<u>Consent Items for Consideration</u>

Tracy Barker	F-1.	Approve to increase and extend contract no. 7006796 for Coffee Service with Daiohs USA dba First Choice Coffee Services of Plano, Texas in an amount not to exceed $362,557.81 for a revised not to exceed amount of 2,062,789.04 with a revised contract complete date of April 12, 2027; and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2026-08-197.
Heath Montgomery	F-2.	Approve to increase contract no PA1298 for Employee Communication Tool with Staffbase, Inc. of Wilmington, Delaware in amount not to exceed $165,054 for a revised not to exceed contract amount of $1,157,436; and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2026-08-198.
Cyril Puthoff	F-3.	Approve to increase contract no. PA1059 for Accenture Consulting Services with Accenture, LLP, of Austin, Texas, in an amount of $187,500, for a revised not to exceed amount of $11,733,744; and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2026-08-199.

<u>Action Items for Consideration</u>

Milton De la Paz	F-4.	Approve (a) the Purchase Agreement between the Dallas/Fort Worth International Airport Public Facility Improvement Corporation ("PFIC"), the Dallas/Fort Worth International Airport Board (the "Airport Board") and FUND I

		SUB OP, L.P., Prologis 2, L.P. and Prologis Targeted U.S. Logistics Funds, L.P. (hereinafter "Prologis") and the transactions contemplated therein, including (i) the assumption by PFIC of three ground lease agreements between the Airport Board and Prologis for properties located at 1639 West 23rd Street (IAC 1), 1640 West 23rd Street (IAC 2) and 2450 West Airfield Drive (IAC 3), (ii) the assumption by PFIC of all subleases between Prologis and its tenants in those properties, (iii) the grant by the Airport Board of two ten-year options to renew on ten non-aeronautical warehouse leases between the Airport Board and the Prologis affiliated entities that are the tenants associated with properties listed in the attachment hereto, and (iv) payment by PFIC to Prologis of an amount not to exceed $99,800,000; (b) an amendment to the ground leases for IAC 1, 2 and 3 under the terms of which PFIC will pay additional rent to the Airport Board in an amount equal to the debt service on any and all debt issued for the purpose of acquiring, constructing or remodeling IAC 1, 2 and 3 ((a) and (b) above hereinafter collectively referred to as the "IAC 1, 2 and 3 Transaction"); (c) approve the IAC 1, 2 and 3 Transaction as an authorized PFIC project; (d) request that the Owner Cities of Dallas and Fort Worth approve the extension of the ten non-aeronautical warehouse leases for terms that may exceed 40 years; and (e) request that the Owner Cities of Dallas and Fort Worth approve the IAC 1, 2 and 3 Transaction and designate such transaction as an authorized PFIC Project, as required under the PFIC's Articles of Incorporation and Rules and Regulations. The Airport Board unanimously adopted Resolution 2026-08-200.
Brian Butler	F-5.	Approve Fiscal Year 2027 Operating and Expense Fund Budget The Airport Board unanimously adopted Resolution 2026-08-201.
Brian Butler	F-6.	Approve Schedule of Charges for Fiscal Year 2027 The Airport Board unanimously adopted Resolution 2026-08-202.
Brian Butler	F-7.	Approve the FY 2027 Public Facility Improvement Corporation (PFIC) Budget The Airport Board unanimously adopted Resolution 2026-08-203.
Donnell Harvey	F-8.	Approve an amendment to the reimbursement agreement Addendum #49 with American Airlines for the construction of the Terminal A Pier Ramp Level Space as part of the CTA Redevelopment Program in an amount not to exceed $6,537,740, for a revised not to exceed amount of $9,788,232; and that the Chief Executive Officer or designee is authorized to execute said reimbursement agreement. The Airport Board unanimously adopted Resolution 2026-08-204.
Donnell Harvey	F-9.	Approve an amendment to the reimbursement agreement Addendum #45 with American Airlines for the Construction Services for the Terminal C Phase 1 Fit Out and A and C Piers Ramp Level Space in an amount not to exceed $91,775,392.58, for a revised not to exceed amount of $108,651,954.58; and that the Chief Executive Officer or designee is authorized to execute said reimbursement agreement. The Airport Board unanimously adopted Resolution 2026-08-205.
Donnell Harvey	F-10.	Approve a Reimbursement Agreement with American Airlines for the Construction and Procurement Activities supporting the Terminal F Baggage Handling System in an amount not to exceed $299,766,865.00; and that the Chief Executive Officer or designee is authorized to execute said reimbursement agreement.

The Airport Board unanimously adopted Resolution 2026-08-206.

Elaine Rodriguez	F-11.	That the Board approve and request that the Cities of Dallas and Fort Worth approve an amendment to the DFW Airport Code of Rules and Regulations, as described herein. The Airport Board unanimously adopted Resolution 2026-08-207.

REVENUE MANAGEMENT AND CUSTOMER EXPERIENCE COMMITTEE

Consent Items for Consideration

Zenola Campbell	R-1.	Approve to reconcept Lease Number 009428 with Estee Lauder Terminal D Joint Venture dba DIPTYQUE PARFUMS de MARLY, Dior, Jo Malone to DIPTYQUE PARFUMS de MARLY, Dior, Maison Francis Kurkdjian (MFK) The Airport Board unanimously adopted Resolution 2026-08-208.

Action Items for Consideration

Zenola Campbell	R-2.	Approve to extend the Term of Lease Number 008129 for Southwest Concessions, Inc. dba Southwest News in Terminal A, Gate A34. The Airport Board unanimously adopted Resolution 2026-08-209.
Dean Ahmad	R-3.	Approve contract no. PA2093 for Trash Can Liners with M.A.N.S Distributors, Inc. of Carrollton, Texas in an amount not to exceed $3,029,567.88 for the five-year term of the contract with a start date of August 2026; and the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2026-08-210.
Dean Ahmad	R-4.	That the Board rescind Resolution No. 2026-04-106 and authorize Chief Executive Officer or designee to execute contract no. PA2216 for Janitorial Paper Products with Ferguson Enterprises, LLC of Lewisville, Texas in an amount not to exceed $1,527,179.80, for the five-year term of the contract with a start date of August 2026; and that the Chief Executive Officer or designee is authorized to execute said contract. The Airport Board unanimously adopted Resolution 2026-08-211.
Sharon McCloskey	R-5.	Approve to enter into an interlocal agreement with Dallas Area Rapid Transit (DART), and Trinity Metro for bus service between the Trinity Rail Express (TRE) CentrePort Station and the DFW Airport in an amount not to exceed $1,251,858 for a contract term of five years, which includes an initial three-year term with two one year options, with a start date of October 2026; and that the Chief Executive Officer or designee be authorized to execute said agreement. The Airport Board unanimously adopted Resolution 2026-08-212.

FULL BOARD

1. Registered Speakers (items unrelated to agenda items)

   There were no registered speakers.

2. Next Committee Meetings: September 1, 2026
   Next Board Meeting: September 3, 2026

Vernon Evans
Chair

Joel Burns
Secretary